

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017



**Budget Bureau
Office of Budget and Program Evaluation**

Office of the Director of Finance

February 15, 2018

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING December 31, 2017

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FOR THE PERIOD ENDING December 31, 2017

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What is the Quarterly City Managers Report?

The Quarterly City Managers Report is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation** in the **Office of the Director of Finance**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage: Departments are ranked highest to lowest in terms of leave usage for the quarter. The percentages represent the total number of days used over the total number of days available to be worked in the quarter for General Fund employees.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

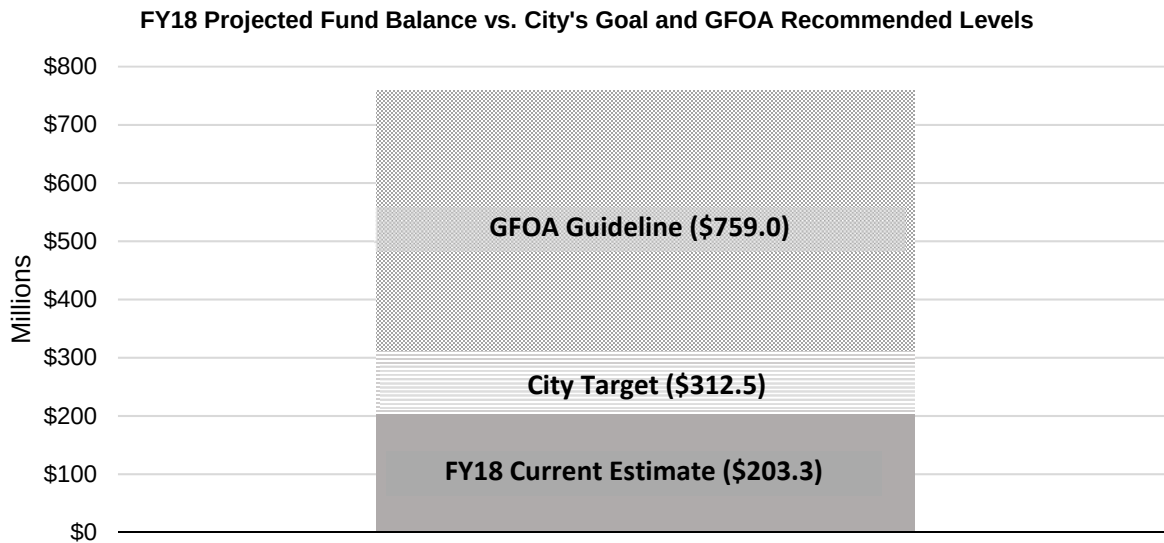
Grants Revenue Fund - Unanticipated Grants: A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING December 31, 2017

Introduction

This Quarterly City Manager's Report for the second quarter of Fiscal Year 2018 (FY18) projects that the City will end the fiscal year with a fund balance of \$203.3 million, which is approximately 4.6% of the total budget. The fund balance is well below the City's target of 6-8% of expenditures and even further below the roughly 17% recommended by the Government Finance Officers Association. Although this fund balance is higher than the fund balance assumed at the time the budget was adopted, that higher-than-anticipated balance is largely the result of increases in FY17.



Revenues

Total FY18 revenues are now projected to end \$47.5 million above the prior quarter's estimate, mostly due to higher than anticipated tax revenues. Tax revenues are projected to end \$35.6 million higher than last quarter's estimate. The most significant tax revenue increases are for the Wage and Real Estate Transfer taxes, as the former is now projected at \$43.1 million higher, and the latter \$31.5 million higher. Both reflect larger FY17 tax bases, as well as continued strength in the first and second quarters of FY18. Sales Tax revenues were also strong in the first two quarters, and the projection has been revised upwards by \$6.4 million. These increases are partially offset by decreased projections in the Business Income and Receipts tax (BIRT), and the Real Estate tax. The BIRT is now projected at \$38.7 million lower than the previous estimate, reflecting a lower base from FY17, as well as the anticipated impact of prior year credit balances upon current year collections. Corporate tax changes at the Federal level are also expected to have a short-term negative impact upon current year collections. The Real Estate tax is projected to end \$5.2 million lower than anticipated. While the collection rate for the tax continues to improve and the projection has been increased by \$5.8 million, the pool of delinquencies continue to shrink and, as a result, the project for delinquent tax collections has been reduced by \$11 million.

Locally generated non-tax revenue is estimated higher than last quarter by \$7.1 million. The major changes include an increased projection in the Department of Public Health's revenues at \$5 million above the previous estimate due to increased payments for patient care and a better reimbursement rate due to an increase in the number of patients with private health insurance. The Department of Licenses and Inspections revenues are projected at \$3.2 million above the previous estimate due to revenue from demolition and accelerated building, zoning, electrical and plumbing fees. The Police Department anticipates an additional \$1.6 million in increased overtime reimbursements, and the Department of Parks and Recreation received a one-time insurance payment resulting from a fire at the Cobbs Creek Golf Course. These increases are offset partially by lower EMS fee collections, estimated to fall short of projection by 1.8 million, as well as other smaller decreases in other departments.

Reflecting the higher wage tax revenues, the PICA City Account is now adjusted upwards by \$13.7 million, and \$1.3 million is anticipated in increased on-street collections from the Parking Authority. However, these increases are partially offset by a \$5 million reduction in medical assistance from the Federal and State governments, lower than anticipated revenue from the Gaming Local Share Agreement, due to recently enacted State legislation, and decreased state reimbursement for courtroom staffing. In total, Revenue from Other Governments is projected at \$4.9 million above the previous estimate.

Expenditures

Total FY18 obligations are now projected to end at \$4.465 billion, which is \$30.9 million over the previous estimate. The most significant increase projections are for the Police Department, which due to increasing projected staffing levels to get to a sworn strength of 6,525 in the General Fund, is projected to have a budget shortfall of \$12.3 million. The Fire Department is projected to have a deficit of \$10.2 million, mostly due to overtime increases resulting from delays in hiring additional firefighters and paramedics, affecting the Department's ability to reach its relief factor goals. The Office of the Chief Administrative Officer is also projecting a new increase in spending of \$2.5 million due to a recently legislated parking ticket amnesty program to be implemented this spring. The Sheriff is also projecting a \$1 million deficit due to higher than anticipated overtime costs. Due to a shortage of correctional officers, Prisons' overtime is also projected at \$1 million over budget. The Free Library is projected to end \$500,000 over budget due to higher overtime costs resulting from lower staffing levels than planned. The Office of Property Assessment is also projected to expend \$200,000 over budget in Class 100, due to increased staffing levels and step increases. An additional \$3.2 million is also projected to go into the Pension Fund, due to higher than estimated Sales Tax collections discussed above.

Performance

With the move to program-based budgeting, departments have intensified their focus on accurately reporting and monitoring performance data that is included in the report, and are using the data to understand and rectify issues that occur. This quarter's report highlights data from the Police Department, Department of Licenses and Inspections, Department of Behavioral Health and Intellectual disAbilities, Department of Public Health, and the Office of Fleet Management.

For the Police Department, while the homicide clearance rate is below the target of 60%, the FY18 Q2 rate marks an increase of 13 percentage points over the FY17 Q2 rate.

For the Department of Licenses and Inspections, the number of electrical, plumbing, and zoning permits issued continues to grow, and is on target to reach 55,000 by the end of the fiscal year. Permit growth is reflected in locally generated non-tax revenues with permit fees. Despite this high volume, the department is maintaining its goal of reviewing commercial building, plumbing, electrical and zoning plans within 20 days, with 96.8% occurring within this timeframe so far this year.

The Department of Behavioral Health and Intellectual disAbilities is expecting to serve 85,000 unduplicated individuals in outpatient treatment in FY18. The Department has also established 30-day targets to follow up with patients after discharge from inmate psychiatric treatment facilities, and is within 11 percentage points of reaching this goal. To increase follow up, the Department is currently streamlining the discharge review process. This includes evaluating the current process, creating a workflow that ensures member services can provide timely follow-up, and establishing routine tracking mechanisms to monitor the flow of information. The Department expects this evaluation to result in improvements to the follow-up times as a result.

In the FY18 Budget, the Department of Public Health received additional resources to hire restaurant inspectors to increase the number of food establishments inspected every 12 months. To date this fiscal year, the department is inspecting each establishment at 15.4 months, but expects to achieve the target by the end of the fiscal year. Five additional inspector positions were filled in FY18 Q1, and 16 inspectors were hired in FY18 Q2, and all are being trained and onboarded. These new hires are expected to continue to help decrease the inspection interval.

Within the Office of Fleet Management, the measures reflect service level agreements on different types of vehicle availability. Although the Office is meeting service agreements for Medic Units, the Office is not yet fully meeting targets for Trash Compactors and Police Radio Patrol Cars. However, with funding allocated for new vehicles in FY17 and FY18, the department anticipates improvements to both measures. In FY17, Fleet ordered 40 compactors, and to date, has received 33. The remaining seven will be delivered by April. In FY18, the projected total ordered is 30, of which 10 will be delivered by July, and the remaining 20 will be delivered by next March. Fleet has ordered 150 radio patrol cars in FY18, and has received 109 to date. The remaining 41 will be delivered by July.

Next Steps

The FY19 Budget, FY19-23 Five Year Plan, FY19 Capital Budget, and FY19-24 Capital Program will be introduced to City Council by the Mayor on March 1. The FY18 projections included in this report are intended to inform the baseline for the FY19 operating budget. As the FY18 fund balance remains low relative to the targeted levels, the Administration will be carefully considering any adjustments to the Budget to ensure adequate financial cushion in case of a slowdown in the economy.



Anna Adams
Budget Director
Office of Budget and Program Evaluation
Office of the Director of Finance
City of Philadelphia
February 15, 2018

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017

GENERAL FUND BALANCE SUMMARY

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2017
(000 Omitted)

Category	FY 2017 Unaudited Actual	FISCAL YEAR 2018 YEAR TO DATE			FISCAL YEAR 2018 FULL YEAR				
		Target Budget	Actual *	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopt. Budget	Target Budget
<u>REVENUES</u>									
Taxes	3,071,422	985,716	1,049,277	63,561	3,298,332	3,297,081	3,332,695	34,363	35,614
Locally Generated Non - Tax Revenues	309,481	153,699	157,046	3,347	307,058	302,888	310,675	3,617	7,787
Revenues from Other Governments	307,711	219,797	214,267	(5,530)	316,311	316,639	307,869	(8,442)	(8,770)
Other Govts. - PICA City Account (1)	409,518	192,428	159,874	(32,554)	419,213	427,618	441,334	22,121	13,716
Sub-Total Other Governments	717,229	412,225	374,141	(38,084)	735,524	744,257	749,203	13,679	4,946
Revenues from Other Funds of City	60,072	0	0	0	64,191	64,191	63,370	(821)	(821)
Other Sources	0	0	0	0	0	0	0	0	0
Total Revenue and Other Sources	4,158,204	1,551,640	1,580,464	28,824	4,405,105	4,408,417	4,455,943	50,838	47,526
		YEAR TO DATE			FULL YEAR				
Category	FY 2017 Unaudited Actual	Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) / Under	
								Adopt. Budget	Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	1,589,003	760,172	760,172	0	1,628,903	1,651,990	1,676,733	(47,830)	(24,743)
Personal Services - Employee Benefits	1,240,989	330,879	330,879	0	1,307,799	1,296,249	1,299,434	8,365	(3,185)
Sub-Total Employee Compensation	2,829,992	1,091,051	1,091,051	0	2,936,702	2,948,239	2,976,167	(39,465)	(27,928)
Purchase of Services	851,447	673,091	673,091	0	935,078	936,851	939,860	(4,782)	(3,009)
Materials, Supplies and Equipment	94,408	63,808	63,808	0	105,678	108,028	108,018	(2,340)	10
Contributions, Indemnities and Taxes	186,559	62,626	62,626	0	196,010	196,510	196,510	(500)	0
Debt Service	140,893	114,132	114,132	0	157,322	157,322	157,322	0	0
Payments to Other Funds	36,493	350	350	0	36,026	36,026	36,026	0	0
Advances & Miscellaneous Payments	0	0	0	0	70,893	50,893	50,893	20,000	0
Total Obligations / Appropriations	4,139,792	2,005,058	2,005,058	0	4,437,709	4,433,869	4,464,796	(27,087)	(30,927)
Operating Surplus (Deficit)	18,412	(453,418)	(424,594)	28,824	(32,604)	(25,452)	(8,853)	23,751	16,599
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Net Adjustments - Prior Years	22,516	0	0	0	19,500	19,500	22,941	3,441	3,441
Operating Surplus/(Deficit) & Prior Year Adj.	40,928	(453,418)	(424,594)	28,824	(13,104)	(5,952)	14,088	27,192	20,040
Prior Year Fund Balance	148,315	0	0	0	88,596	189,243	189,243	100,647	0
Year End Fund Balance	189,243	(453,418)	(424,594)	28,824	75,492	183,291	203,331	127,839	20,040

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).
* Current year revenue actuals are displayed using an accrual basis of accounting, rather than a cash basis.
NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017

GENERAL FUND REVENUES

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2017
Amounts in Millions

Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
City Wage Tax Increased estimate in recognition of a larger than projected FY17 Wage & Earnings Tax base and continued strength through the 2nd quarter of FY18.	\$43.1			FY 2017 Base FY 2017 Projection (6/30/2017 QCMR): \$1,413.9 FY 2017 Actual: \$1,440.6 Increase: \$26.7 FY 2017 to FY 2018 Base Growth Rate: Budgeted Growth Rate: 3.41% Current Estimated Growth Rate: 6.39% FY 2017 Tax Rate: Res.: 2.4004% City , 1.5% PICA : Non-Res.: 3.4741% City FY 2018 Tax Rate: Res.: 2.3907% City , 1.5% PICA : Non-Res.: 3.4654% City
Real Estate Tax Decreased estimate due to lower than anticipated delinquent tax collections (-\$11M) offset partially by an improved collection factor upon the current portion of the tax (+\$5.8M).		(\$5.2)		FY 2017 Base FY 2017 Projection (6/30/2017 QCMR): \$533.5 FY 2017 Actual: \$542.9 Increase: \$9.4 FY 2017 to FY 2018 Base Growth Rate: Budgeted Growth Rate: 9.21% Residential, 32.42% Commercial Current Estimated Growth Rate: 5.27% Residential, 23.45% Commercial FY 2017 Tax Rate: .6317% City plus .7681% School District Total 1.3998% FY 2018 Tax Rate: .6317% City plus .7681% School District Total 1.3998%
Business Income & Receipts Decreased estimate in recognition of a smaller than projected FY17 BIRT base, as well as, the interaction of prior year credit balances upon current year collections. Corporate tax changes at the Federal level are also expected to have a short-term negative effect upon current year collections, which will be corrected in next fiscal year.		(\$38.7)		FY 2017 Base (includes Current & Prior) FY 2017 Projection (6/30/2017 QCMR): \$435.1 FY 2017 Actual: \$417.5 Decrease: (\$17.6) FY 2017 to FY 2018 Base (includes Current & Prior) Growth Rate: Budgeted Growth Rate: 13.06% Current Estimated Growth Rate: 0.32% FY 2017 Tax Rate: 1.415 mills on gross receipts and 6.35% of net income FY 2018 Tax Rate: 1.415 mills on gross receipts and 6.30% of net income
Sales Tax Increased estimate in recognition of stronger than projected Sales tax growth through the 2nd quarter of FY18.	\$6.4			FY 2017 Base FY 2017 Projection (6/30/2017 QCMR): \$186.6 FY 2017 Actual: \$188.4 Increase: \$1.8 FY 2017 to FY 2018 Base Growth Rate: Budgeted Growth Rate: 3.96% Budgeted Growth Rate: 5.28% FY 2017 Tax Rate: 2% FY 2018 Tax Rate: 2%
Real Estate Transfer Tax Increased estimate in recognition of a larger than projected FY17 RTT base and continued strength through the 2nd quarter of FY18, specifically the pronounced effect observed to date due to the sale of individual high-valued commercial properties.	\$31.5			FY 2017 Base FY 2017 Projection (6/30/2017 QCMR): \$232.9 FY 2017 Actual: \$247.3 Increase: \$14.4 FY 2017 to FY 2018 Base Growth Rate: Budgeted Growth Rate: 4.32% Budgeted Growth Rate: 16.11% FY 2017 Tax Rate: 3.0%, 3.1% effective as of January 1, 2017 FY 2018 Tax Rate: 3.1%
Other Taxes		(1.5)		
Total Variance From TB Plan	\$81.0	(45.4)	35.6	
Difference between FY 2018 Adopted Budget and TB Plan		(1.2)		
Total Variance From Budget	\$81.0	(46.6)	34.4	

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2017
 (000 Omitted)

Category	FY17 Unaudited Actual	YEAR TO DATE			FISCAL YEAR 2018				
		Target Budget	Actual	Actual Over (Under) Target Budget	FULL YEAR				
					Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under) Adopted Target	
TAX REVENUES									
Wage & Earnings Current Prior Total	1,440,605	639,851	653,284	13,433	1,457,376	1,485,509	1,527,590	70,214	42,081
	8,256	5,569	5,698	129	7,224	7,224	8,250	1,026	1,026
	1,448,861	645,420	658,982	13,562	1,464,600	1,492,733	1,535,840	71,240	43,107
Real Property Current Prior Total	542,940	27,403	41,362	13,959	602,117	602,117	607,925	5,808	5,808
	44,159	13,607	11,235	(2,372)	49,334	49,334	38,332	(11,002)	(11,002)
	587,099	41,010	52,597	11,587	651,451	651,451	646,257	(5,194)	(5,194)
Business Income & Receipts *	417,526	38,450	41,987	3,537	489,886	452,220	413,525	(76,361)	(38,695)
Sales	188,355	49,158	51,048	1,890	198,083	198,083	204,452	6,369	6,369
Real Estate Transfer	247,290	116,713	156,459	39,746	242,921	255,623	287,136	44,215	31,513
Net Profits	22,323	3,761	3,556	(205)	29,738	29,555	30,007	269	452
Parking	96,105	41,438	40,652	(786)	103,706	99,469	98,017	(5,689)	(1,452)
Amusement	20,577	9,329	9,845	516	22,148	22,148	21,287	(861)	(861)
Beverage	39,525	39,286	32,789	(6,497)	92,412	92,412	92,412	0	0
Other	3,761	1,151	1,362	211	3,387	3,387	3,762	375	375
TOTAL TAX REVENUE	3,071,422	985,716	1,049,277	63,561	3,298,332	3,297,081	3,332,695	34,363	35,614
Analysis of City/PICA Wage, Earnings and Net Profits Tax									
City Wage & Earnings Tax PICA Wage & Earnings Tax Total Wage & Earnings Tax	1,448,861	645,420	658,982	13,562	1,464,600	1,492,733	1,535,840	71,240	43,107
	442,130	217,659	223,607	5,948	450,093	458,663	470,205	20,112	11,542
	1,890,991	863,079	882,589	19,510	1,914,693	1,951,396	2,006,045	91,352	54,649
City Net Profits Tax PICA Net Profits Tax Total Net Profits Tax	22,323	3,761	3,556	(205)	29,738	29,555	30,007	269	452
	27,080	1,640	3,810	2,170	25,116	24,950	27,125	2,009	2,175
	49,403	5,401	7,366	1,965	54,854	54,505	57,132	2,278	2,627
PICA Wage & Earnings Tax PICA Net Profits Tax Total PICA Wage, Earn., & NP Tax Less: PICA Net Debt Service Equals: PICA City Account	442,130	217,659	223,607	5,948	450,093	458,663	470,205	20,112	11,542
	27,080	1,640	3,810	2,170	25,116	24,950	27,125	2,009	2,175
	469,210	219,299	227,417	8,118	475,209	483,613	497,330	22,121	13,717
	59,692	26,871	67,543	40,672	55,996	55,996	55,996	0	0
	409,518	192,428	159,874	(32,554)	419,213	427,617	441,334	22,121	13,717

* The amount for Business Income & Receipts reflects the aggregate total of current and prior taxes.
 Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-3
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2017
Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Locally Generated Non-Tax				
Police	\$1.6			Increased overtime reimbursement for requested Police services.
Streets		(\$0.9)		Lower than anticipated Commercial Property Collection Fee revenue based on recent trend.
Fire		(\$1.8)		Decreased expectations in terms of EMS fee collection.
Public Health	\$5.0			Higher estimated payments for Patient Care due to sustained volume and consistent reimbursement through insurance providers.
Parks and Recreation	\$1.6			One-time insurance payment resulting from the Cobbs Creek Golf Course clubhouse fire.
Human Services		(\$0.9)		Lower than anticipated payments for Child Care - Supplemental Security Income (SSI) based on recent trend.
Licenses and Inspections	\$3.2			Higher than anticipated revenue related to demolition and accelerated building, zoning, electrical and plumbing fees.
First Judicial District		(\$0.8)		Lower than anticipated revenue related to Bail collections based on recent trend.
Other Departments	\$0.8			Various revenue adjustments as described as follows: SEPTA panel advertising (MDO +\$465K), restitution for damage to City property (Finance, +\$360K), positive litigation (Law, +\$200K), sale proceeds from the Wissahickon apartment complex (P&D, +\$250K) and lower than anticipated casino settlement agreement revenue due to remaining tax credits (Revenue, -\$443K).
Other Governments				
PICA City Account	\$13.7			Increased PICA estimate in recognition of a larger than projected FY17 Wage & Earnings Tax base and continued strength through the 2nd quarter of FY18.
Managing Director	\$0.4			FEMA reimbursement related to Winter Storm Jonas.
Public Health		(\$5.0)		Lower than anticipated Medical Assistance from the Federal and State government.
Finance		(\$1.8)		Lower than anticipated Gaming Local Share Agreement (LSA) revenue due to recently enacted State legislation.
Revenue	\$1.3			Increased on-street parking revenue due to increased PPA collections and lowered costs.
City Treasurer		(\$0.2)		Decreased State Utility Tax refund.
First Judicial District		(\$3.4)		Decreased State reimbursement for courtroom staffing.
Total Variance From TB Plan	\$27.6	(\$14.8)	\$12.8	
Difference between FY 2018 Adopted Budget and TB Plan	\$4.6			
Total Variance From Budget	\$32.2	(\$14.8)	\$17.4	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Net Revenue from Other Funds		(\$0.8)		Decreased level of 911 cost and reimbursement.
Net Adjustments - Prior Years	\$3.4			Decreased revenue sharing with the FJD, as an offset to unreimbursed courtroom staffing costs.
Total Other Sources	\$3.4	(\$0.8)	\$2.6	

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2017
(000 omitted)

Category	FY17 Unaudited Actual	FISCAL YEAR 2018				FULL YEAR			
		YEAR TO DATE		Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under) Adopted Target	
		Target Budget	Actual						
LOCAL NON-TAX REVENUES									
Office of Technology	25,390	11,725	12,065	340	24,121	24,121	24,091	(30)	(30)
Cable TV Franchise Fees	24,532	11,618	11,875	257	23,236	23,236	23,236	0	0
Telephone Commissions	622	0	151	151	650	650	620	(30)	(30)
Other	236	107	39	(68)	235	235	235	0	0
Managing Director	982	525	1,982	1,457	824	824	1,289	465	465
Police	8,165	4,270	9,650	5,380	4,270	4,270	5,912	1,642	1,642
Streets	23,000	16,516	10,623	(5,893)	25,654	25,654	24,774	(880)	(880)
Street Permits	4,950	3,150	2,088	(1,062)	5,250	5,250	5,250	0	0
Collection Fees - PHA	1,325	1,050	546	(504)	1,500	1,500	1,500	0	0
Commercial Property Collection Fee	14,430	11,200	7,294	(3,906)	16,000	16,000	15,120	(880)	(880)
Other	2,295	1,116	695	(421)	2,904	2,904	2,904	0	0
Fire	41,735	22,875	21,408	(1,467)	43,450	45,525	43,725	275	(1,800)
Emergency Medical Service Fees	40,606	22,288	20,981	(1,307)	42,500	44,575	42,775	275	(1,800)
Other	1,129	587	427	(160)	950	950	950	0	0
Public Health (1)	26,311	13,556	12,689	(867)	19,056	22,594	27,594	8,538	5,000
Parks & Recreation	2,014	788	2,322	1,534	1,969	1,969	3,519	1,550	1,550
Public Property	10,176	3,738	1,719	(2,019)	23,235	9,945	9,945	(13,290)	0
PATCO Lease Payment	3,291	0	0	0	3,485	3,485	3,485	0	0
Commissions - Transit Shelters	2,243	2,025	1,140	(885)	2,700	2,700	2,700	0	0
Sale/Lease of Capital Assets	1,843	0	0	0	14,750	1,250	1,250	(13,500)	0
Other	2,799	1,713	579	(1,134)	2,300	2,510	2,510	210	0
Human Services (1)	3,458	1,523	1,212	(311)	4,350	4,350	3,495	(855)	(855)
Fleet Management	3,823	2,031	1,628	(403)	3,575	3,575	3,575	0	0
Fuel & Warranty Reimbursements	2,333	1,500	838	(662)	3,000	3,000	2,500	(500)	(500)
Other	1,490	531	790	259	575	575	1,075	500	500
Licenses & Inspections	59,973	23,670	28,257	4,587	59,176	59,176	62,356	3,180	3,180
Records	17,981	8,881	9,060	179	18,000	18,000	18,000	0	0
Recording of Legal Instruments	12,832	6,250	6,367	117	12,500	12,500	12,500	0	0
Other	5,149	2,631	2,693	62	5,500	5,500	5,500	0	0
Finance	19,400	8,601	9,405	804	7,595	11,102	11,462	3,867	360
Burglar Alarm Licenses Fees & Fines	4,437	0	36	36	0	0	0	0	0
Solid Waste Code Violations (SWEET)	4,995	0	53	53	0	0	0	0	0
Reimbursements - Prescriptions / Other	8,353	7,621	8,090	469	5,635	9,142	9,142	3,507	0
Employee Health Benefit Charges	1,564	875	708	(167)	1,750	1,750	1,750	0	0
Other	51	105	518	413	210	210	570	360	360
Revenue	7,364	845	505	(340)	4,742	4,742	4,299	(443)	(443)
Non-Profit Contribution Program	2,729	260	89	(171)	2,600	2,600	2,600	0	0
Casino Settlement Agreement Payments	3,648	0	33	33	1,057	1,057	614	(443)	(443)
Other	987	585	383	(202)	1,085	1,085	1,085	0	0
City Treasurer	3,475	875	355	(520)	2,300	2,300	2,300	0	0
Interest Earnings	2,993	425	81	(344)	1,700	1,700	1,700	0	0
Other	482	450	274	(176)	600	600	600	0	0
Free Library	1,018	324	902	578	1,297	1,297	1,297	0	0
Chief Administrator	1,214	5,750	4,937	(813)	11,450	11,450	11,450	0	0
Register of Wills	3,567	1,975	1,734	(241)	3,950	3,950	3,950	0	0

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2017
(000 omitted)

Category	FY17 Unaudited Actual	FISCAL YEAR 2018				FULL YEAR				
		YEAR TO DATE		Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)		
		Target Budget	Actual					Adopted	Target	
Sheriff	15,645	6,213	7,934	1,721	11,296	11,296	11,296	0	0	
First Judicial District	31,263	16,493	16,444	(49)	33,425	33,425	32,625	(800)	(800)	
Court Costs, Fees and Charges	19,674	9,125	10,998	1,873	18,250	18,250	18,250	0	0	
Code Violation Fines	951	750	420	(330)	1,500	1,500	1,500	0	0	
Moving Violation Fines (Traffic Court)	5,198	3,400	2,325	(1,075)	6,800	6,800	6,800	0	0	
Forfeited Bail, Bail Fees (Clerk of Courts)	5,279	3,163	2,636	(527)	6,325	6,325	5,525	(800)	(800)	
Other	161	55	65	10	550	550	550	0	0	
All Other	3,527	2,525	2,215	(310)	3,323	3,323	3,721	398	398	
TOTAL LOCAL NON-TAX REVENUE	309,481	153,699	157,046	3,347	307,058	302,888	310,675	3,617	7,787	
<u>OTHER GOVERNMENTS</u>										
PICA City Account (2)	409,518	192,428	159,874	(32,554)	419,213	427,618	441,334	22,121	13,716	
Managing Director	7,738	0	270	270	202	(205)	202	0	407	
Special Event - Reimbursement	4,000	0	0	0	0	0	0	0	0	
Emergency Preparedness	3,738	0	270	270	202	(205)	202	0	407	
Police	1,788	1,600	1,607	7	3,200	3,200	3,200	0	0	
State Reimbursement-Police Training	1,788	1,600	1,607	7	3,200	3,200	3,200	0	0	
Streets	4,852	2,693	2,646	(47)	3,325	3,325	3,325	0	0	
Snow Removal	2,500	2,500	2,500	0	2,500	2,500	2,500	0	0	
Other	2,352	193	146	(47)	825	825	825	0	0	
Public Health (1)	56,246	26,158	22,183	(3,975)	67,209	65,396	60,396	(6,813)	(5,000)	
Public Property	18,000	0	0	0	18,000	18,000	18,000	0	0	
PGW Rental	18,000	0	0	0	18,000	18,000	18,000	0	0	
Finance	162,232	161,390	161,226	(164)	162,729	165,277	163,447	718	(1,830)	
State Pension Fund Aid (Act 205)	70,775	72,448	72,448	0	69,900	72,448	72,448	2,548	0	
State Wage Tax Relief Funding	86,283	86,277	86,278	1	86,277	86,277	86,278	1	1	
State Police Fines	631	350	311	(39)	700	700	700	0	0	
Gaming - Local Share Assessment	3,812	2,060	2,078	18	4,577	4,577	2,746	(1,831)	(1,831)	
Other	731	255	111	(144)	1,275	1,275	1,275	0	0	
Revenue	39,905	13,574	15,568	1,994	38,774	38,774	40,099	1,325	1,325	
PPA - Parking/Violation/Fines	39,893	13,567	15,562	1,995	38,762	38,762	40,087	1,325	1,325	
Other	12	7	6	(1)	12	12	12	0	0	
City Treasurer	4,712	3,974	3,852	(122)	4,909	4,909	4,671	(238)	(238)	
Retail Liquor License	1,074	165	281	116	1,100	1,100	1,100	0	0	
State Utility Tax Refund	3,638	3,809	3,571	(238)	3,809	3,809	3,571	(238)	(238)	
First Judicial District	12,680	10,075	6,673	(3,402)	15,239	15,239	11,798	(3,441)	(3,441)	
State Reimbursement-Intensive Probation	5,869	0	0	0	4,882	4,882	4,882	0	0	
State Reimbursement-County Court Costs	6,634	10,075	6,634	(3,441)	10,075	10,075	6,634	(3,441)	(3,441)	
Other	177	0	39	39	282	282	282	0	0	
All Other	(442)	333	242	(91)	2,724	2,724	2,731	7	7	
TOTAL OTHER GOVERNMENTS	717,229	412,225	374,141	(38,084)	735,524	744,257	749,203	13,679	4,946	

(1) See Table R-5 for detail.
(2) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).
Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
Summary of Revenue
Dept. of Human Services/Dept. of Public Health
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2017
(000 omitted)

AGENCY AND REVENUE SOURCE	FY17 Unaudited Actual	FY 18 Adopted Budget	FY 18 Target Budget	FY 18 Current Projection	Increase/ (Decrease) vs Target
PUBLIC HEALTH					
Local Non-Tax Revenue:					
Payments for Patient Care	20,544	12,860	16,398	21,398	5,000
Pharmacy Fees	2,785	2,000	2,000	2,000	0
Environmental User Fees	2,465	3,736	3,736	3,696	(40)
Other	517	460	460	500	40
Subtotal Local Non-Tax	26,311	19,056	22,594	27,594	5,000
Revenue from Other Governments:					
State:					
County Health	6,137	9,706	9,706	9,706	0
Medical Assistance-Outpatient (Health Centers)	1,966	5,282	4,466	2,216	(2,250)
Medical Assistance-Nursing Home	18,279	18,147	18,147	18,147	0
Capital Improvements-Nursing Home	464	460	460	460	
Federal:					
Medicare-Outpatient (Health Centers)	3,095	2,791	2,791	2,791	0
Medicare-Home Care (Nursing Home)	919	1,476	1,476	1,476	0
Medical Assistance-Outpatient (Health Centers)	2,390	6,512	5,515	2,765	(2,750)
Medical Assistance-Nursing Home	22,341	22,175	22,175	22,175	0
Capital Improvements-Nursing Home	595	600	600	600	0
Summer Food Inspection	61	60	60	60	0
Subtotal Other Governments	56,247	67,209	65,396	60,396	(5,000)
TOTAL PUBLIC HEALTH	82,558	86,265	87,990	87,990	0
HUMAN SERVICES					
Local Non-Tax Revenue:					
Payments for Child Care - S.S.I.	3,254	4,250	4,250	3,395	(855)
Other	204	100	100	100	0
Subtotal Local Non-Tax	3,458	4,350	4,350	3,495	(855)
TOTAL HUMAN SERVICES	3,458	4,350	4,350	3,495	(855)

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017

GENERAL FUND OBLIGATIONS

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2017

Note: "Obligations include "Encumbrances," which may be
recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2018 for FY 2018 Reasons/Comments
Office of the Chief Administrative Officer		(\$2.5)	(\$2.5)	Parking amnesty program.
Fire		(\$10.2)	(\$10.2)	Overtime expenses higher than anticipated(\$9.7m), EMS Contract (\$500k-rev offset).
Free Library		(\$0.5)	(\$0.5)	Overtime expenses higher than anticipated.
Office of Property Assessment		(\$0.2)	(\$0.2)	Payroll expenses higher than anticipated.
Police		(\$12.3)	(\$12.3)	Overtime expenses higher than anticipated.
Prisons		(\$1.0)	(\$1.0)	Overtime expenses higher than anticipated.
Sheriff		(\$1.0)	(\$1.0)	Overtime expenses higher than anticipated.
Finance- Employee Benefits		(\$3.2)	(\$3.2)	Increase in estimate of Pension payment related to excess Sales Tax collections.
TOTAL VARIANCE FROM TARGET BUDGET PLAN	\$0.0	(\$30.9)	(\$30.9)	
Difference between FY2018 Adopted Budget and FY2018 Target Budget Plan Obligations	\$3.8		\$3.8	
TOTAL VARIANCE FROM BUDGET	Forecast Better Than Budget \$3.8	Forecast Worse Than Budget (\$30.9)	Net Variance From Budget (\$27.1)	

Note: The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2017

DEPARTMENT	FY 2017 ACTUAL	FISCAL YEAR 2018 YEAR TO DATE			FISCAL YEAR 2018 FULL YEAR			
		TARGET BUDGET PLAN	ACTUAL		ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET
			TARGET	(OVER) UNDER TARGET BUDGET				
Art Museum Subsidy	2,550,000	1,275,000	1,275,000	0	2,550,000	2,550,000	2,550,000	0
Atwater Kent Museum	298,440	166,378	166,378	0	301,897	297,148	297,148	4,749
Auditing (City Controller's Office)	8,477,318	4,009,794	4,009,794	0	8,949,215	8,695,504	8,695,504	253,711
Board of Ethics	950,743	446,547	446,547	0	1,095,489	1,073,764	1,073,764	21,725
Board of Revision of Taxes	1,024,765	441,346	441,346	0	1,048,926	1,024,977	1,024,977	23,949
City Commissioners (Election Board)	10,983,892	4,860,987	4,860,987	0	9,877,982	9,877,982	9,877,982	33,185
City Council	15,604,515	7,598,116	7,598,116	0	17,707,946	17,325,693	17,325,693	382,253
City Planning Commission	2,514,423	0	0	0	0	0	0	0
City Representative	858,744	250,884	250,884	0	1,217,420	1,182,949	1,182,949	34,471
City Treasurer	1,092,563	558,574	558,574	0	1,203,537	1,161,245	1,161,245	42,292
Civil Service Commission (1)	190,912	101,721	101,721	0	20,196,970	193,031	193,031	20,003,939
Commerce	5,658,560	4,032,152	4,032,152	0	5,667,596	5,617,326	5,617,326	50,270
Commerce-Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	15,000,000	0
Commerce-Economic Stimulus	2,794,448	2,794,448	2,794,448	0	2,854,448	2,854,448	2,854,448	(60,000)
District Attorney	36,257,653	16,828,374	16,828,374	0	37,810,487	37,324,364	37,324,364	486,123
Finance	12,482,995	7,711,582	7,711,582	0	14,861,198	14,557,786	14,557,786	303,412
Finance-Disability-Reg #32 Payroll	1,987,825	1,060,876	1,060,876	0	0	2,650,000	2,650,000	(2,650,000)
Finance-Federal Grant Reserve	0	0	0	0	50,893,000	50,893,000	50,893,000	0
Finance-Community College Subsidy	29,909,207	30,409,207	30,409,207	0	30,409,207	30,409,207	30,409,207	0
Finance - Employee Benefits	1,240,988,145	330,879,427	330,879,427	0	1,307,799,345	1,296,249,040	1,299,433,756	8,365,589
Unemployment Compensation	1,970,599	1,466,697	1,466,697	0	4,080,260	4,080,260	4,080,260	0
Employee Disability	56,192,257	30,650,308	30,650,308	0	67,087,798	64,437,798	64,437,798	2,650,000
Pension Obligation Bonds	109,480,673	9,658,367	9,658,367	0	111,330,520	111,330,520	111,330,520	0
Pension	536,570,498	48,045,269	48,045,269	0	544,877,667	544,877,667	544,877,667	0
Pension-Sales Tax	19,177,417	0	0	0	24,041,450	24,041,450	27,226,166	(3,184,716)
Pension-Plan 10	81,476	201,237	201,237	0	0	0	0	0
FICA	75,096,960	39,240,505	39,240,505	0	76,057,992	76,057,992	76,057,992	0
Flex Cash Payments	599,546	645,989	645,989	0	800,000	800,000	800,000	0
Health / Medical	429,069,103	194,605,842	194,605,842	0	466,427,163	457,526,858	457,526,858	8,900,305
Group Life Insurance	7,986,237	3,831,512	3,831,512	0	8,100,386	8,100,386	8,100,386	0
Group Legal	4,639,379	2,324,651	2,324,651	0	4,849,842	4,849,842	4,849,842	0
Tool Allowance	124,000	209,050	209,050	0	146,267	146,267	146,267	0
Finance-Hero Scholarship Awards	15,000	2,000	2,000	0	25,000	25,000	25,000	0
Finance-Indemnities	0	20,688,418	20,688,418	0	44,920,000	44,920,000	44,920,000	0
Finance-Refunds	0	0	0	0	250,000	250,000	250,000	0
Finance-School District Contribution	104,263,617	31,717	31,717	0	104,348,281	104,348,281	104,348,281	0
Finance-Witness Fees	107,655	0	0	0	171,518	171,518	171,518	0
Fire	236,274,906	114,489,543	114,489,543	0	247,546,034	247,517,239	257,717,239	(10,171,205)
First Judicial District	109,120,853	52,333,850	52,333,850	0	111,442,508	109,498,628	109,498,628	1,943,880
Fleet Management	41,824,587	26,162,033	26,162,033	0	49,576,866	48,870,252	48,870,252	706,614
Fleet Management - Vehicle Purchases	18,994,042	12,982,456	12,982,456	0	13,965,000	16,047,739	16,047,739	(2,082,739)
Free Library	40,470,907	21,819,796	21,819,796	0	40,937,562	40,102,030	40,602,030	335,532
Historical Commission	400,662	0	0	0	0	0	0	0
Human Relations Commission	2,004,001	914,547	914,547	0	2,204,279	2,154,570	2,154,570	49,709
Human Services	103,046,621	74,100,497	74,100,497	0	109,035,530	109,035,530	109,035,530	0
Labor	937,484	669,976	669,976	0	1,617,396	1,558,598	1,558,598	58,798
Law	16,465,732	8,527,614	8,527,614	0	15,743,191	15,215,686	15,215,686	527,505
Licenses & Inspections	32,913,392	15,794,134	15,794,134	0	35,755,266	35,428,244	35,428,244	327,022
L&I-Board of Building Standards	69,683	22,138	22,138	0	75,419	73,911	73,911	1,508

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2017

DEPARTMENT	FY 2017 ACTUAL	FISCAL YEAR 2018 YEAR TO DATE			FISCAL YEAR 2018 FULL YEAR			
		TARGET BUDGET PLAN	ACTUAL		ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET TARGET
			ACTUAL	ACTUAL (OVER) TARGET BUDGET				
L&I-Board of L & I Review	157,864	80,423	80,423	0	171,785	168,349	168,349	3,436
L&I-Zoning Board of Adjustment	344,504	0	0	0	0	0	0	0
Managing Director's Office	38,699,744	21,838,522	21,838,522	0	40,285,836	42,342,612	42,342,612	(2,056,776)
Managing Director-Legal Services	46,490,832	48,824,041	48,824,041	0	48,414,381	48,824,041	48,824,041	(409,660)
Mayor's Office	4,807,236	1,985,195	1,985,195	0	4,634,141	4,425,997	4,425,997	208,144
Mayor's Office-Scholarships	200,000	170,000	170,000	0	200,000	200,000	200,000	0
Mayor's Office-Comm. Empowerment & Opp.	679,347	1,477,192	1,477,192	0	1,675,000	2,141,500	2,141,500	(466,500)
Mural Arts Program	1,673,843	249,047	249,047	0	1,924,602	1,909,016	1,909,016	15,586
Office of Arts and Culture	4,139,300	3,954,484	3,954,484	0	4,179,966	4,152,056	4,152,056	27,910
Office of Behavioral Hlth & Intellectual disability	14,131,779	13,345,859	13,345,859	0	14,218,574	14,200,404	14,200,404	18,170
Office of the Chief Administrative Officer	5,437,723	2,789,324	2,789,324	0	5,753,587	5,541,455	8,041,455	(2,287,868)
Office of Community Schools and Pre-K	13,876,366	21,399,726	21,399,726	0	42,551,677	42,499,175	42,499,175	52,502
Office of Homeless Services	46,784,518	28,192,260	28,192,260	0	48,247,957	48,012,584	48,012,584	235,373
Office of Housing and Comm. Development	3,373,000	0	0	0	0	0	0	0
Office of Human Resources	6,188,896	2,745,326	2,745,326	0	6,011,608	5,867,729	5,867,729	143,879
Office of Innovation and Technology-Base	56,458,858	31,874,457	31,874,457	0	63,131,600	61,894,584	61,894,584	1,237,016
Office of Innovation and Technology-911	20,453,737	9,812,328	9,812,328	0	20,605,908	20,605,908	20,605,908	0
Office of the Inspector General	1,483,102	670,236	670,236	0	1,648,011	1,636,311	1,636,311	11,700
Office of Planning and Development	976,527	0	0	0	0	0	0	0
Office of Property Assessment	12,694,377	6,131,793	6,131,793	0	13,923,826	13,615,630	13,815,630	108,196
Office of Sustainability	800,940	473,535	473,535	0	969,138	929,944	929,944	39,194
Parks and Recreation	61,134,109	36,197,613	36,197,613	0	61,733,041	61,058,911	61,058,911	674,130
Planning & Development	0	5,555,594	5,555,594	0	8,195,882	8,769,306	8,769,306	(573,424)
Police	666,275,720	325,672,058	325,672,058	0	652,106,097	679,000,170	691,342,170	(39,236,073)
Prisons	260,892,091	174,777,577	174,777,577	0	258,958,360	257,922,056	258,922,056	36,304
Procurement	4,803,825	2,262,102	2,262,102	0	4,932,053	4,881,345	4,881,345	50,708
Public Health	132,974,083	86,769,894	86,769,894	0	136,362,067	136,325,462	136,325,462	36,605
Public Property	63,941,277	24,244,728	24,244,728	0	65,448,723	65,180,347	65,180,347	268,376
Public Property-SEPTA Subsidy	79,720,000	41,374,000	41,374,000	0	82,749,000	82,749,000	82,749,000	0
Public Property-Space Rentals	19,816,086	18,661,337	18,661,337	0	20,950,268	24,450,268	24,450,268	(3,500,000)
Public Property-Utilities	29,294,870	24,285,602	24,285,602	0	24,655,024	24,655,024	24,655,024	0
Records	4,439,439	2,379,665	2,379,665	0	4,878,928	4,774,091	4,774,091	104,837
Register of Wills	3,916,424	1,803,982	1,803,982	0	4,244,282	4,240,393	4,240,393	3,889
Revenue	29,160,445	13,660,679	13,660,679	0	30,492,518	30,044,546	30,044,546	447,972
Sheriff	26,388,399	13,183,777	13,183,777	0	23,071,824	24,474,111	25,474,111	(1,000,000)
Sinking Fund Commission (Debt Service)	238,367,244	179,302,043	179,302,043	0	296,019,214	296,019,214	296,019,214	0
Streets	142,280,366	81,950,023	81,950,023	0	137,332,424	136,202,512	136,202,512	1,129,912
TOTAL GENERAL FUND	4,139,791,161	2,005,058,554	2,005,058,554	0	4,437,709,000	4,433,868,741	4,464,795,457	(27,086,457)
(30,926,716)								

(1) Includes Provision for Future Labor Obligations

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Department / Category	FY 15 Year End Actual	FY 16 Year End Actual	FY 17 Unaudited Actual	FY 2018 YEAR TO DATE				FY 2018 FULL YEAR			
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Atwater Kent Museum											
Full-Time Positions	2	3	4	4	4	0	4	4	4	0	0
Class 100 Total Oblig./Approp.	180,906	223,470	248,440	116,378	116,378	0	251,897	247,148	247,148	4,749	0
Class 100 Overtime Oblig./Approp.	2,530	2,687	3,134	500	1,206	(706)	0	1,000	1,800	(1,800)	(800)
Auditing											
Full-Time Positions	129	137	127	130	130	0	140	140	140	0	0
Class 100 Total Oblig./Approp.	7,599,194	7,994,175	8,055,899	3,788,901	3,788,901	0	8,426,765	8,173,054	8,173,054	253,711	0
Class 100 Overtime Oblig./Approp.	138,581	66,941	13,806	25,000	45,888	(20,888)	50,000	50,000	70,000	(20,000)	(20,000)
Board of Ethics											
Full-Time Positions	9	10	11	11	11	0	12	12	12	0	0
Class 100 Total Oblig./Approp.	843,844	862,716	920,605	428,584	428,584	0	985,489	963,764	963,764	21,725	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Board of Revision of Taxes											
Full-Time Positions	12	14	13	12	12	0	16	16	16	0	0
Class 100 Total Oblig./Approp.	985,057	890,697	898,026	409,507	409,507	0	942,999	919,050	919,050	23,949	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
City Commissioners											
Full-Time Positions	91	92	99	101	101	0	102	102	102	0	0
Class 100 Total Oblig./Approp.	5,192,287	5,514,242	5,960,120	2,560,575	2,560,575	0	5,872,200	5,839,015	5,839,015	33,185	0
Class 100 Overtime Oblig./Approp.	916,270	1,041,102	1,140,928	420,710	400,148	20,562	841,419	841,419	841,419	0	0
City Council											
Full-Time Positions	176	187	194	194	194	0	195	195	195	0	0
Class 100 Total Oblig./Approp.	12,339,907	12,842,195	13,295,341	6,281,744	6,281,744	0	15,207,111	14,824,858	14,824,858	382,253	0
Class 100 Overtime Oblig./Approp.	10,351	20,234	35,812	5,000	3,211	1,789	0	10,000	10,000	(10,000)	0
City Planning Commission											
Full-Time Positions	29	31	30	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	2,176,554	2,211,557	2,351,776	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	1,055	0	7,270	0	0	0	0	0	0	0	0

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				Target Budget	Actual	Actual	Actual	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection
				Plan	Actual	Actual	(Over) Under Target Budget	Budget	Budget	Under	Under
City Representative											
Full-Time Positions	6	7	6								
Class 100 Total Oblig./Approp.	417,223	453,196	505,031								
Class 100 Overtime Oblig./Approp.	8,737	7,828	4,291								
City Treasurer											
Full-Time Positions	14	15	14								
Class 100 Total Oblig./Approp.	802,019	985,689	979,945								
Class 100 Overtime Oblig./Approp.	0	1,049	290								
Civil Service Commission											
Full-Time Positions	2	2	2								
Class 100 Total Oblig./Approp.	153,885	150,173	161,212								
Class 100 Overtime Oblig./Approp.	15	0	0								
Commerce											
Full-Time Positions	21	34	28								
Class 100 Total Oblig./Approp.	1,925,310	2,351,610	2,393,155								
Class 100 Overtime Oblig./Approp.	2,628	1,717	914								
District Attorney											
Full-Time Positions	476	478	492								
Class 100 Total Oblig./Approp.	32,780,607	32,810,833	32,689,069								
Class 100 Overtime Oblig./Approp.	211,533	156,060	54,772								
Finance											
Full-Time Positions	160	165	111								
Class 100 Total Oblig./Approp.	8,509,691	8,230,613	6,669,543								
Class 100 Overtime Oblig./Approp.	35,786	28,879	18,057								

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				Target Budget	Actual	Actual	Actual	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection
				Plan	Target Budget	(Over) Under	Target Budget	Budget	Budget	(Over) Under	Target Budget
Finance - Reg #32 Disability											
Full-Time Positions	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	2,006,770	2,588,806	1,987,825	1,060,876	1,060,876	0	2,650,000	2,650,000	(2,650,000)	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Fire											
Full-Time Positions	2,150	2,316	2,281	2,456	2,456	0	2,606	2,606	50	50	50
Class 100 Total Oblig./Approp.	208,073,020	219,101,252	214,434,520	103,793,214	103,793,214	0	225,242,832	225,214,037	(9,671,205)	(9,700,000)	(9,700,000)
Class 100 Overtime Oblig./Approp.	36,119,936	37,417,517	25,016,458	16,059,169	17,040,203	(981,034)	20,418,337	20,418,337	(9,700,000)	(9,700,000)	(9,700,000)
First Judicial District											
Full-Time Positions	1,842	1,839	1,856	1,860	1,860	0	1,877	1,877	0	0	0
Class 100 Total Oblig./Approp.	98,382,318	97,017,514	94,649,818	45,901,180	45,901,180	0	99,505,601	97,561,721	1,943,880	0	0
Class 100 Overtime Oblig./Approp.	104,588	426,210	7,095	47,420	12,001	35,419	94,840	94,840	0	0	0
Fleet Management											
Full-Time Positions	261	263	270	283	283	0	316	316	0	0	0
Class 100 Total Oblig./Approp.	17,168,958	17,275,918	16,491,089	8,144,593	8,144,593	0	18,009,259	17,993,069	16,190	0	0
Class 100 Overtime Oblig./Approp.	3,027,989	3,253,678	2,126,729	884,287	919,265	(34,978)	1,768,574	1,768,574	0	0	0
Free Library											
Full-Time Positions	642	636	643	651	651	0	692	692	20	20	20
Class 100 Total Oblig./Approp.	35,306,130	34,808,182	35,905,717	17,734,307	17,734,307	0	36,310,826	35,645,294	165,532	(500,000)	(500,000)
Class 100 Overtime Oblig./Approp.	1,502,862	1,672,235	1,762,275	788,702	838,121	(49,419)	877,404	877,404	(500,000)	(500,000)	(500,000)
Historical Commission											
Full-Time Positions	6	5	6	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	383,402	341,606	400,662	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0

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FOR THE PERIOD ENDING DECEMBER 31, 2017

Department / Category	FY 15 Year End Actual	FY 16 Year End Actual	FY 17 Unaudited Actual	FY 2018 YEAR TO DATE			FY 2018 FULL YEAR					
				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Target Budget	
Human Relations Commission	30	32	31	31	31	0	34	34	34	0	0	
	1,779,986	1,837,948	1,949,691	894,365	894,365	0	2,141,591	2,107,182	2,107,182	34,409	0	
	0	0	0	0	0	0	0	0	0	0	0	
Human Services	395	449	385	437	437	0	517	517	517	0	0	
	17,570,666	21,714,429	26,260,507	36,931	36,931	0	30,720,570	30,720,570	30,720,570	0	0	
	4,532,830	1,523,769	1,294,513	1,866,903	0	1,866,903	3,733,806	3,733,806	3,733,806	0	0	
*DHS expenses are transferred from the Grants Fd.												
Labor	7	7	16	21	21	0	23	23	23	0	0	
	657,403	496,053	919,175	666,902	666,902	0	1,588,459	1,529,661	1,529,661	58,798	0	
	3,289	0	0	50	71	(21)	0	100	100	(100)	0	
Law	152	126	119	121	121	0	155	155	155	0	0	
	6,952,307	7,405,269	8,085,037	3,616,326	3,616,326	0	8,484,481	8,411,840	8,411,840	72,641	0	
	70	99	0	1,000	1,254	(254)	100	2,000	2,000	(1,900)	0	
Licenses & Inspections	335	335	348	379	379	0	429	429	429	0	0	
	17,339,944	18,606,512	19,578,047	9,849,907	9,849,907	0	23,019,730	22,472,640	22,472,640	547,090	0	
	1,510,382	1,812,827	1,563,457	610,413	626,307	(15,894)	1,220,825	1,220,825	1,220,825	0	0	
L&I-Board of Building Standards	1	1	1	1	1	0	1	1	1	0	0	
	63,025	67,890	69,683	22,138	22,138	0	75,419	73,911	73,911	1,508	0	
	417	220	117	125	0	125	0	250	250	(250)	0	

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Department / Category	FY 15 Year End Actual	FY 16 Year End Actual	FY 17 Unaudited Actual	FY 2018 YEAR TO DATE				FY 2018 FULL YEAR			
				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
L&I-Board of L & I Review											
Full-Time Positions	2	2	2	2	2	0	2	2	2	0	0
Class 100 Total Oblig./Approp.	127,421	139,762	148,864	71,494	71,494	0	161,349	157,913	157,913	3,436	0
Class 100 Overtime Oblig./Approp.	2,364	1,788	1,132	1,500	1,356	144	0	3,000	3,000	(3,000)	0
L&Zoning Board of Adjustment											
Full-Time Positions	5	5	5	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	339,261	326,821	320,504	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	984	2,131	402	0	0	0	0	0	0	0	0
Managing Director											
Full-Time Positions	257	258	296	303	303	0	302	302	302	0	0
Class 100 Total Oblig./Approp.	16,162,124	17,601,829	18,885,758	9,006,770	9,006,770	0	20,231,006	19,630,935	19,630,935	600,071	0
Class 100 Overtime Oblig./Approp.	502,416	537,197	444,040	198,838	261,943	(63,105)	397,676	397,676	397,676	0	0
Mayor's Office											
Full-Time Positions	51	48	42	41	41	0	47	47	47	0	0
Class 100 Total Oblig./Approp.	4,099,398	3,960,415	3,647,357	1,578,807	1,578,807	0	3,835,550	3,677,406	3,677,406	158,144	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Mayor's Office of Community Empowerment and Opportunity											
Full-Time Positions	0	0	0	2	2	0	2	2	2	0	0
Class 100 Total Oblig./Approp.	0	90,000	90,000	63,692	63,692	0	230,000	228,000	228,000	2,000	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Mayor's Office of Transportation and Utilities											
Full-Time Positions	12	8	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	508,786	473,894	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	113	131	0	0	0	0	0	0	0	0	0

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				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Target Budget	
Mural Arts Program												
Full-Time Positions	10	11	10	10	10	0	11	11	11	0	0	0
Class 100 Total Oblig./Approp.	456,445	495,213	528,228	249,047	249,047	0	548,987	533,401	533,401	15,586	0	0
Class 100 Overtime Oblig./Approp.	10,642	13,832	14,905	6,932	20,349	(13,417)	13,864	13,864	32,000	(18,136)	(18,136)	(18,136)
Office of Arts and Culture												
Full-Time Positions	2	2	4	4	4	0	4	4	4	0	0	0
Class 100 Total Oblig./Approp.	200,440	308,789	236,770	114,579	114,579	0	319,878	291,968	291,968	27,910	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
Office of Behavioral Health and Intellectual disability												
Full-Time Positions	14	16	16	16	16	0	16	16	16	0	0	0
Class 100 Total Oblig./Approp.	991,846	995,153	1,006,269	484,720	484,720	0	1,093,064	1,074,894	1,074,894	18,170	0	0
Class 100 Overtime Oblig./Approp.	1,005	5,195	9,922	3,000	2,480	520	6,000	6,000	6,000	0	0	0
Office of the Chief Administrative Officer												
Full-Time Positions	0	0	55	61	61	0	62	62	62	0	0	0
Class 100 Total Oblig./Approp.	0	0	3,830,324	1,820,037	1,820,037	0	4,084,873	3,897,741	3,897,741	187,132	0	0
Class 100 Overtime Oblig./Approp.	0	0	6,608	5,000	3,264	1,736	10,000	10,000	10,000	0	0	0
Office of Community Schools and Pre-K												
Full-Time Positions	0	0	32	32	32	0	36	36	36	0	0	0
Class 100 Total Oblig./Approp.	0	0	1,933,963	928,766	928,766	0	2,679,927	2,627,425	2,627,425	52,502	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
Office of Homeless Services												
Full-Time Positions	135	146	146	150	150	0	157	157	157	0	0	0
Class 100 Total Oblig./Approp.	8,234,304	8,241,791	8,491,983	3,794,269	3,794,269	0	8,802,194	8,766,821	8,766,821	35,373	0	0
Class 100 Overtime Oblig./Approp.	240,634	302,491	201,512	122,675	73,737	48,938	245,349	245,349	245,349	0	0	0

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				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Office of Human Resources											
Full-Time Positions	82	84	85	74	74	0	81	81	81	0	0
Class 100 Total Oblig./Approp.	5,083,865	5,313,085	5,327,367	2,178,170	2,178,170	0	4,983,106	4,839,227	4,839,227	143,879	0
Class 100 Overtime Oblig./Approp.	62,199	58,916	48,476	23,451	28,663	(5,212)	46,902	46,902	46,902	0	0
Office of Innovation and Technology											
Full-Time Positions	261	271	274	282	282	0	294	294	294	0	0
Class 100 Total Oblig./Approp.	18,927,722	19,807,002	19,875,293	9,403,381	9,403,381	0	21,019,003	20,644,817	20,644,817	374,186	0
Class 100 Overtime Oblig./Approp.	804,969	706,984	664,825	356,937	288,003	68,934	713,873	713,873	713,873	0	0
O/T-Base											
Full-Time Positions	259	268	272	280	280	0	291	291	291	0	0
Class 100 Total Oblig./Approp.	18,699,210	19,517,549	19,568,493	8,949,827	8,949,827	0	20,112,415	19,738,229	19,738,229	374,186	0
Class 100 Overtime Oblig./Approp.	804,969	706,984	664,825	306,937	245,497	61,440	713,873	613,873	613,873	100,000	0
O/T-911											
Full-Time Positions	2	3	2	2	2	0	3	3	3	0	0
Class 100 Total Oblig./Approp.	228,512	289,453	306,800	453,554	453,554	0	906,588	906,588	906,588	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	50,000	42,506	7,494	0	100,000	100,000	(100,000)	0
Office of the Inspector General											
Full-Time Positions	18	19	18	19	19	0	19	19	19	0	0
Class 100 Total Oblig./Approp.	1,289,745	1,373,644	1,355,599	617,799	617,799	0	1,444,811	1,533,111	1,533,111	(88,300)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Office of Planning and Development											
Full-Time Positions	0	0	4	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	0	0	450,687	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0

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FOR THE PERIOD ENDING DECEMBER 31, 2017

Department / Category	FY 15 Year End Actual	FY 16 Year End Actual	FY 17 Unaudited Actual	FY 2018 YEAR TO DATE				FY 2018 FULL YEAR			
				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Office of Property Assessment											
Full-Time Positions	186	200	199	192	192	0	223	223	223	0	0
Class 100 Total Oblig./Approp.	10,683,762	10,675,256	11,324,075	5,224,948	5,224,948	0	11,313,100	11,283,381	11,483,381	(170,281)	(200,000)
Class 100 Overtime Oblig./Approp.	43,298	29,129	59,841	25,000	8,143	16,857	50,000	50,000	50,000	0	0
Office of Sustainability											
Full-Time Positions	0	8	7	8	8	0	8	8	8	0	0
Class 100 Total Oblig./Approp.	0	488,757	513,653	278,929	278,929	0	557,790	518,596	518,596	39,194	0
Class 100 Overtime Oblig./Approp.	0	0	0	500	338	162	0	1,000	1,000	(1,000)	0
Parks and Recreation											
Full-Time Positions	598	593	607	652	652	0	748	748	698	50	50
Class 100 Total Oblig./Approp.	42,597,872	42,943,935	43,978,477	24,418,702	24,418,702	0	46,948,421	46,383,861	46,383,861	564,560	0
Class 100 Overtime Oblig./Approp.	3,047,922	3,538,293	3,525,788	1,437,500	1,837,380	(399,880)	2,875,000	2,875,000	3,075,000	(200,000)	(200,000)
Planning and Development											
Full-Time Positions	0	0	0	45	45	0	47	47	47	0	0
Class 100 Total Oblig./Approp.	0	0	0	1,662,575	1,662,575	0	3,899,308	4,050,650	4,050,650	(151,342)	0
Class 100 Overtime Oblig./Approp.	0	0	0	2,500	4,701	(2,201)	0	5,000	8,000	(8,000)	(3,000)
Police											
Full-Time Positions	7,061	6,942	6,986	7,128	7,128	0	7,371	7,371	7,371	0	0
Class 100 Total Oblig./Approp.	598,373,325	626,772,728	631,459,043	311,415,607	311,415,607	0	631,372,338	658,266,411	670,608,411	(39,236,073)	(12,342,000)
Class 100 Overtime Oblig./Approp.*	53,258,363	63,967,116	66,360,482	39,084,394	41,781,203	(2,696,809)	57,575,000	59,826,788	72,168,788	(14,593,788)	(12,342,000)
<i>*Police OT is abated as reimbursements occur</i>											
Prisons											
Full-Time Positions	2,286	2,289	2,277	2,234	2,234	0	2,325	2,325	2,285	40	40
Class 100 Total Oblig./Approp.	137,498,897	141,068,023	148,514,858	68,970,792	68,970,792	0	147,427,858	147,391,554	148,391,554	(963,696)	(1,000,000)
Class 100 Overtime Oblig./Approp.	30,387,059	29,578,749	31,197,142	17,054,432	16,805,717	248,715	30,039,861	33,108,863	34,108,863	(4,069,002)	(1,000,000)

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2017

Department / Category	FY 15 Year End Actual	FY 16 Year End Actual	FY 17 Unaudited Actual	FY 2018 YEAR TO DATE				FY 2018 FULL YEAR			
				Target Budget	Actual	Actual	Actual	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under
				Plan							
Procurement											
Full-Time Positions	44	42	44	45	45	45	0	51	51	51	0
Class 100 Total Oblig./Approp.	2,333,610	2,278,649	2,420,035	1,128,427	1,128,427	1,128,427	0	2,566,732	2,530,524	2,530,524	36,208
Class 100 Overtime Oblig./Approp.	9,253	28,309	28,835	17,500	5,268	12,232		35,000	35,000	35,000	0
Public Health											
Full-Time Positions	653	653	687	724	724	724	0	826	826	826	0
Class 100 Total Oblig./Approp.	48,078,457	49,832,624	51,023,872	24,703,441	24,703,441	24,703,441	0	54,454,436	54,417,831	54,417,831	36,605
Class 100 Overtime Oblig./Approp.	2,210,849	2,443,424	2,266,394	1,019,961	1,109,773	(89,812)		2,039,921	2,039,921	2,039,921	0
Public Property											
Full-Time Positions	137	135	146	136	136	136	0	158	158	153	5
Class 100 Total Oblig./Approp.	8,217,003	8,347,891	8,654,937	4,127,402	4,127,402	4,127,402	0	8,547,886	8,328,751	8,328,751	219,135
Class 100 Overtime Oblig./Approp.	790,708	914,639	636,933	180,804	391,168	(210,364)		361,608	361,608	625,000	(263,392)
Records											
Full-Time Positions	56	57	57	56	56	56	0	63	63	63	0
Class 100 Total Oblig./Approp.	2,816,572	2,943,408	2,822,489	1,358,118	1,358,118	1,358,118	0	3,194,935	3,187,677	3,187,677	7,258
Class 100 Overtime Oblig./Approp.	152,654	230,005	106,687	63,229	35,298	27,931		126,457	126,457	126,457	0
Register of Wills											
Full-Time Positions	64	69	72	69	69	69	0	74	74	74	0
Class 100 Total Oblig./Approp.	3,538,207	3,550,052	3,842,824	1,758,399	1,758,399	1,758,399	0	3,979,046	3,975,157	3,975,157	3,889
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Revenue											
Full-Time Positions	319	378	402	406	406	406	0	436	436	436	0
Class 100 Total Oblig./Approp.	17,661,208	18,570,671	20,417,912	9,620,531	9,620,531	9,620,531	0	22,231,193	21,933,221	21,933,221	297,972
Class 100 Overtime Oblig./Approp.	614,697	748,665	597,862	305,000	167,061	137,939		610,000	610,000	610,000	0

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING DECEMBER 31, 2017

Department / Category	FY 15 Year End Actual	FY 16 Year End Actual	FY 17 Unaudited Actual	FY 2018 YEAR TO DATE			FY 2018 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Target Budget	Adopted Budget	Target Budget	Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Sheriff											
Full-Time Positions	299	330	348	370	370	0	408	408	408	0	0
Class 100 Total Oblig./Approp.	20,317,966	22,280,203	25,144,829	12,221,021	12,221,021	0	21,522,650	22,924,937	23,924,937	(2,402,287)	(1,000,000)
Class 100 Overtime Oblig./Approp.	4,744,360	5,677,451	5,748,983	2,138,093	2,846,314	(708,221)	2,276,185	2,276,185	3,276,185	(1,000,000)	(1,000,000)
Streets											
Full-Time Positions	1,664	1,676	1,702	1,700	1,700	0	1,819	1,819	1,794	25	25
Class 100 Total Oblig./Approp.	80,482,323	76,874,569	76,897,341	37,498,699	37,498,699	0	78,481,768	78,451,856	78,451,856	29,912	0
Class 100 Overtime Oblig./Approp.	15,326,601	14,565,821	13,942,643	5,726,833	7,057,374	(1,330,541)	9,075,000	11,453,666	12,453,666	(3,378,666)	(1,000,000)
Youth Commission											
Full-Time Positions	2	1	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	67,175	92,488	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERAL FUND											
Full-Time Positions	21,166	21,427	21,610	22,116	22,120	(4)	23,411	23,411	23,221	190	190
Class 100 Total Oblig./Approp.	1,508,678,147	1,562,629,197	1,589,003,244	760,172,061	760,172,061	0	1,628,902,681	1,651,990,375	1,676,732,375	(47,829,694)	(24,742,000)
Class 100 Overtime Oblig./Approp.	160,340,939	170,783,318	158,913,330	88,541,945	92,746,954	(4,205,009)	135,620,173	143,341,879	169,391,207	(33,771,034)	(26,049,328)

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2017

Department	FY 2017 Actual	Fiscal Year 2018 Year To Date			Fiscal Year 2018 Full Year		
		Target Budget Plan	Actual	Actual (Over) Under Target Budget	Original Adopted Budget	Target Budget	Current Projection
							Adopt. Budget Current Target
Commerce							
Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	0
Economic Stimulus	2,794,448	2,794,448	2,794,448	0	2,794,448	2,854,448	(60,000)
All Other	2,747,231	2,393,740	2,393,740	0	2,800,481	2,968,012	(167,531)
Total Commerce	20,541,679	20,188,188	20,188,188	0	20,594,929	20,822,460	(227,531)
Human Services							
	75,660,368	73,395,517	73,395,517	0	77,424,027	76,327,265	1,096,762
Managing Director							
Legal Services	46,490,832	48,824,041	48,824,041	0	48,414,381	48,824,041	(409,660)
All Other	18,954,340	12,458,497	12,458,497	0	19,287,351	21,890,198	(2,602,847)
Total Managing Director	65,445,172	61,282,538	61,282,538	0	67,701,732	70,714,239	(3,012,507)
Office of Innovation and Technology							
911 Surcharge	13,627,225	8,172,298	8,172,298	0	15,376,662	15,376,662	0
All Other	33,370,635	20,750,441	20,750,441	0	37,751,295	37,288,465	462,830
Total Innovation and Technology	46,997,860	28,922,739	28,922,739	0	53,127,957	52,665,127	462,830
Public Health:							
	70,730,733	70,730,733	70,730,733	0	73,897,713	73,897,713	0
Public Property:							
SEPTA	79,720,000	41,374,000	41,374,000	0	82,749,000	82,749,000	0
Space Rentals	19,816,086	19,816,086	19,816,086	0	20,950,268	24,450,268	(3,500,000)
Utilities	29,294,870	29,294,870	29,294,870	0	24,655,024	24,655,024	0
All Other	29,694,728	29,694,728	29,694,728	0	28,008,008	27,958,767	49,241
Total Public Property	158,525,684	120,179,684	120,179,684	0	156,362,300	159,813,059	(3,450,759)
Streets:							
	46,172,360	40,207,686	40,207,686	0	49,726,261	48,626,261	1,100,000
All Other	1,294,436,942	1,047,621,800	1,047,621,800	0	1,392,723,126	1,398,071,809	(5,345,659)
Total Class 200	851,446,444	673,091,091	673,091,091	0	935,078,065	936,850,605	(4,782,023)
							(3,009,483)

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017

DEPARTMENTAL FULL-TIME POSITIONS SUMMARY

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING DECEMBER 31, 2017

Department	FISCAL YEAR 2017			ADOPTED BUDGET			FISCAL YEAR 2018			MONTH END ACTUAL (OVER) UNDER BUDGET		
	YEAR END ACTUAL						MONTH END ACTUAL					
	General	Other	Total	General	Other	Total	General	Other	Total			
Atwater Kent Museum	4	0	4	4	0	4	4	0	4	0	4	0
Auditing (City Controller's Office)	127	0	127	140	0	140	130	0	130	0	130	10
Board of Ethics	11	0	11	12	0	12	11	0	11	0	11	1
Board of Pensions	0	59	59	0	73	73	0	55	55	0	55	18
Board of Revision of Taxes	13	0	13	16	0	16	12	0	12	0	12	4
City Commissioners (Election Board)	99	0	99	102	0	102	101	0	101	0	101	1
City Council	194	0	194	195	0	195	194	0	194	0	194	1
City Planning Commission	30	6	36	0	0	0	0	0	0	0	0	0
City Representative	6	0	6	8	0	8	7	0	7	0	7	1
City Treasurer	14	0	14	16	0	16	16	0	16	0	16	0
Civil Service Commission	2	0	2	2	0	2	2	0	2	0	2	0
Commerce	28	774	802	33	911	944	30	763	793	0	793	151
District Attorney - Total	492	76	568	525	81	606	501	69	570	0	570	36
Civilian	459	60	519	489	64	553	461	58	519	0	519	34
Uniform	33	16	49	36	17	53	40	11	51	0	51	2
Finance	111	0	111	118	0	118	111	0	111	0	111	7
Fire - Total	2,281	229	2,510	2,606	184	2,790	2,456	76	2,532	0	2,532	258
Civilian	110	3	113	120	3	123	113	3	116	0	116	7
Uniform	2,171	226	2,397	2,486	181	2,667	2,343	73	2,416	0	2,416	251
First Judicial District	1,856	515	2,371	1,877	493	2,370	1,860	512	2,372	(2)	2,372	(2)
Fleet Management	270	73	343	316	81	397	283	75	358	0	358	39
Free Library	643	13	656	692	16	708	651	13	664	0	664	44
Historical Commission	6	0	6	0	0	0	0	0	0	0	0	0
Human Relations Commission	31	0	31	34	0	34	31	0	31	0	31	3
Human Services (1)	385	1,192	1,577	517	1,297	1,814	437	1,121	1,558	0	1,558	256
Labor, Mayor's Office of	16	0	16	23	0	23	21	0	21	0	21	2
Law	119	48	167	155	56	211	121	53	174	0	174	37
Licenses & Inspections	348	8	356	429	9	438	379	8	387	0	387	51
L&I-Board of Building Standards	1	0	1	1	0	1	1	0	1	0	1	0
L&I-Board of L & I Review	2	0	2	2	0	2	2	0	2	0	2	0
L&I-Zoning Board of Adjustment	5	0	5	0	0	0	0	0	0	0	0	0
Managing Director's Office	296	36	332	302	32	334	303	48	351	0	351	(17)
Mayor's Office	42	3	45	47	3	50	41	3	44	0	44	6
Mayor's Off. of Comm Empowerment/Oppor.	0	36	36	2	41	43	2	31	33	0	33	10
Mayor's Office of Transportation & Utilities	0	0	0	0	0	0	0	0	0	0	0	0
Mural Arts Program	10	0	10	11	0	11	10	0	10	0	10	1
Office of Arts and Culture	4	0	4	4	0	4	4	0	4	0	4	0
Office of Behavioral Hlth/Intel. disAbility	16	232	248	16	257	273	16	237	253	0	253	20

(1) Positions have been transferred to the Grants Revenue Fund. Non-reimbursed expenditures will be transferred to the General Fund during the fiscal year.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING DECEMBER 31, 2017

Department	FISCAL YEAR 2017			FISCAL YEAR 2018						MONTH END ACTUAL (OVER) UNDER BUDGET
	YEAR END ACTUAL			ADOPTED BUDGET						
	General	Other	Total	General	Other	Total	General	Other	Total	
Office of Chief Administrative Officer	55	0	55	62	0	62	61	0	61	1
Office of Community Schools and Pre-K	32	0	32	36	0	36	32	0	32	4
Office of Homeless Services	146	18	164	157	25	182	150	28	178	4
Office of Housing & Comm. Development	0	48	48	0	0	0	0	0	0	0
Office of Human Resources	85	0	85	81	0	81	74	0	74	7
Office of Innovation and Technology	274	88	362	294	107	401	282	91	373	28
Office of the Inspector General	18	0	18	19	0	19	19	0	19	0
Office of Planning and Development	4	0	4	0	0	0	0	0	0	0
Office of Property Assessment	199	0	199	223	0	223	192	0	192	31
Office of Sustainability	7	1	8	8	1	9	8	0	8	1
Parks and Recreation	607	22	629	748	24	772	652	29	681	91
Planning & Development	0	0	0	47	57	104	45	52	97	7
Police - Total	6,986	162	7,148	7,371	166	7,537	7,128	162	7,290	247
Civilian	812	10	822	846	11	857	795	11	806	51
Uniform	6,174	152	6,326	6,525	155	6,680	6,333	151	6,484	196
Prisons	2,277	0	2,277	2,325	0	2,325	2,234	0	2,234	91
Procurement	44	2	46	51	2	53	45	2	47	6
Public Health	687	154	841	826	219	1,045	724	159	883	162
Public Property	146	0	146	158	0	158	136	0	136	22
Records	57	0	57	63	0	63	56	0	56	7
Register of Wills	72	0	72	74	0	74	69	0	69	5
Revenue	402	241	643	436	232	668	406	207	613	55
Sheriff	348	0	348	408	0	408	370	0	370	38
Streets	1,702	1	1,703	1,819	0	1,819	1,700	0	1,700	119
Water	0	1,812	1,812	0	2,072	2,072	0	1,873	1,873	199
Water Rate Board	0	0	0	0	1	1	0	0	0	1
Youth Commission	0	0	0	0	0	0	0	0	0	0
TOTAL ALL FUNDS	21,610	5,849	27,459	23,411	6,440	29,851	22,120	5,667	27,787	2,064

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

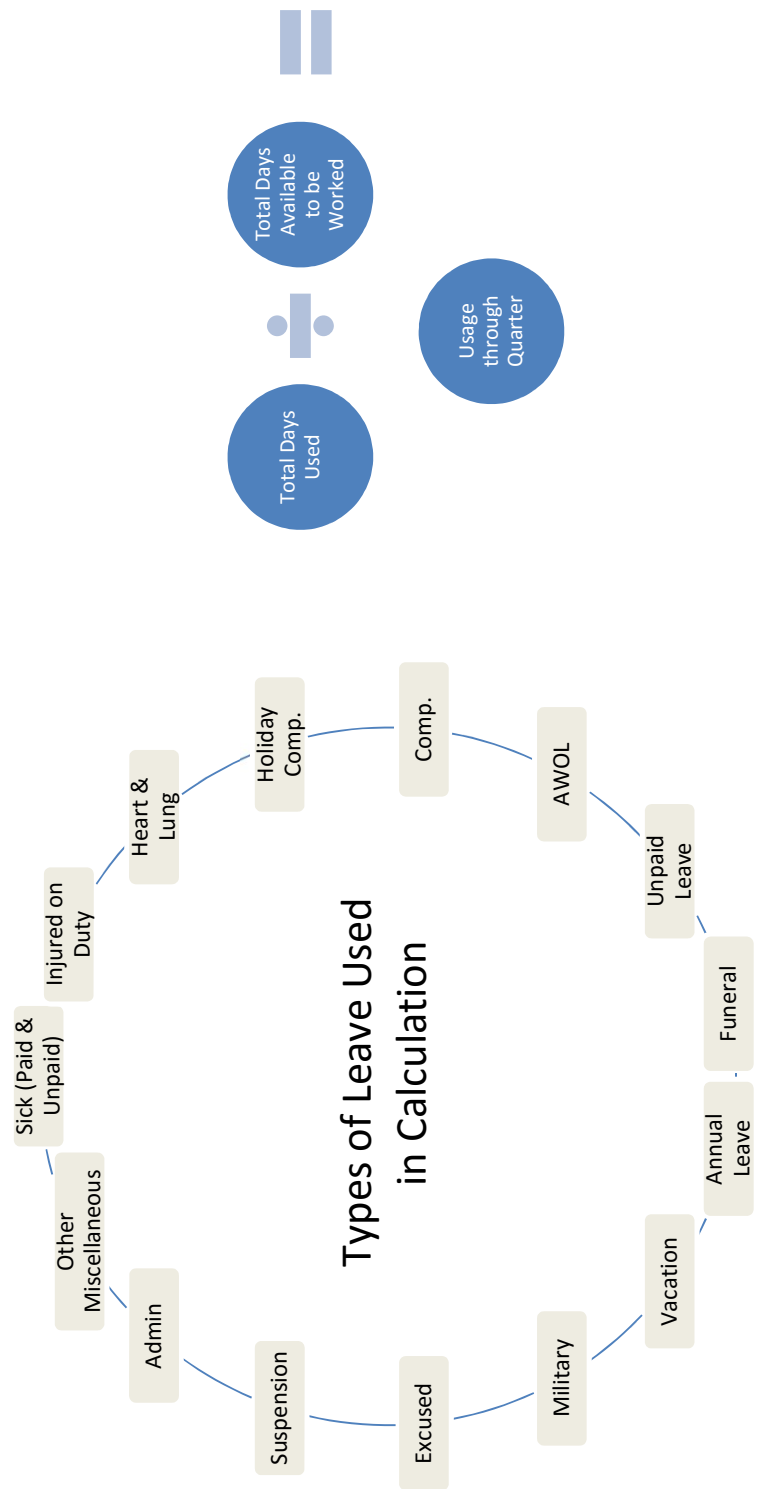
City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017

DEPARTMENTAL LEAVE USAGE ANALYSIS

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
December 31, 2017



Leave information is taken from the City's automated payroll system with the exception of the Police Department which provides data compiled from their DAR system. Departments with fewer than 30 employees (in all funds) are excluded.

The following departments have been added for FY18: Chief Administrative Officer, Mayor's Office of Education, Pensions, Department of Planning and Development, and the Water Department.

FY17 composite data for the Department of Planning and Development includes leave usage for Housing and Community Development, the Historical Commission, the Zoning Board of Adjustment, and the City Planning Commission, all of which are now part of the Department of Planning and Development in FY18 (but were separate departments in FY17).

Data for the Revenue Department is no longer broken out by fund.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
December 31, 2017

Department	FY18 2nd Quarter			FY17 2nd Quarter			Percent Change Total Leave FY18 Q2 vs. FY17 Q2
	Sickness/Injury*	Due to Vacation and Other**	Total	Sickness/Injury*	Due to Vacation and Other**	Total	
Police: Civilian	7.0%	15.7%	22.7%	7.9%	20.3%	28.2%	-5.5%
Public Property	10.0%	12.0%	22.0%	7.9%	11.2%	19.1%	3.0%
Law	6.7%	14.9%	21.5%	4.4%	9.7%	14.1%	7.4%
Commerce: Aviation	6.4%	12.2%	18.6%	6.0%	12.4%	18.3%	0.3%
Free Library	6.6%	11.8%	18.4%	5.5%	12.0%	17.5%	1.0%
Auditing	6.7%	11.5%	18.2%	4.9%	10.0%	15.0%	3.3%
Prisons	6.9%	10.6%	17.5%	6.3%	10.2%	16.5%	1.0%
City Commissioners	6.9%	10.6%	17.5%	8.1%	10.2%	18.3%	-0.8%
Police: Uniformed	8.4%	9.0%	17.4%	10.2%	10.3%	20.5%	-3.0%
Water	6.0%	11.3%	17.2%	5.4%	10.5%	15.9%	1.3%
Public Health	5.3%	11.4%	16.7%	5.3%	10.8%	16.1%	0.6%
Streets: Sanitation	7.3%	9.3%	16.6%	6.9%	9.4%	16.3%	0.3%
Office of Human Resources	4.8%	11.7%	16.5%	3.7%	9.7%	13.5%	3.1%
Sheriff's Office	5.1%	11.4%	16.5%	4.6%	10.4%	15.0%	1.5%
Office of Property Assessment	6.2%	10.2%	16.4%	7.9%	8.6%	16.5%	-0.1%
Human Services	5.4%	11.0%	16.4%	5.0%	11.0%	16.0%	0.4%
Records	5.8%	10.4%	16.1%	5.2%	9.9%	15.2%	1.0%
Streets: all except Sanitation	5.2%	10.8%	16.1%	5.5%	10.4%	16.0%	0.1%
Register of Wills	5.4%	10.7%	16.0%	4.4%	6.8%	11.2%	4.9%
Parks and Recreation	4.5%	11.5%	16.0%	5.0%	12.0%	17.0%	-1.0%
Office of Behavioral Health and Intellectual Disability	5.4%	10.5%	15.8%	4.8%	10.3%	15.1%	0.8%
Median	5.3%	9.9%	15.8%	5.0%	9.8%	15.1%	0.8%
Fleet Management	5.4%	9.8%	15.2%	5.0%	8.8%	13.8%	1.4%
Revenue	5.3%	9.9%	15.1%	5.6%	9.6%	15.2%	-0.1%
Planning & Development	3.2%	11.8%	15.0%	4.2%	11.6%	15.8%	-0.8%
Pensions	6.3%	8.4%	14.7%	4.3%	8.9%	13.2%	1.5%
Fire: Civilian	6.5%	8.0%	14.5%	5.3%	8.4%	13.6%	0.9%
Office of Homeless Services	5.0%	9.3%	14.3%	5.8%	10.8%	16.6%	-2.2%
Procurement	4.9%	9.4%	14.3%	4.9%	11.1%	16.0%	-1.8%
Managing Director's Office	5.3%	8.7%	14.0%	4.3%	7.4%	11.8%	2.3%
Office of Innovation and Technology	3.7%	9.9%	13.6%	4.2%	9.4%	13.6%	0.0%
Fire: Uniformed	5.4%	8.2%	13.6%	5.3%	7.3%	12.6%	0.9%
Mayor's Office of Community Empowerment & Opportunity	3.9%	9.4%	13.3%	6.0%	9.3%	15.3%	-2.0%
Licenses and Inspections	5.2%	7.3%	12.4%	5.4%	9.3%	14.7%	-2.3%
City Council	3.6%	8.7%	12.3%	4.0%	7.9%	11.9%	0.4%
Finance	4.4%	7.7%	12.1%	3.9%	7.3%	11.2%	0.9%
Commerce: excluding Aviation	4.0%	7.0%	11.0%	2.0%	9.8%	11.8%	-0.7%
District Attorney	3.0%	7.8%	10.7%	3.3%	7.2%	10.5%	0.2%
Chief Administrative Officer	2.9%	6.9%	9.9%	3.4%	8.6%	12.1%	-2.2%
Mayor's Office	3.0%	5.8%	8.9%	2.5%	6.1%	8.6%	0.2%
Mayor's Office of Education	1.9%	3.9%	5.8%	1.7%	4.3%	5.9%	-0.2%
Commission on Human Relations	0.7%	2.4%	3.2%	4.5%	10.4%	14.9%	-11.7%

* Sick time includes sick and injured on duty time taken for all funds.

** Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

Notes: Number of personnel is based on the average number of personnel in each pay period within the quarter.

Assumes 71 working days for the Fire Department and 61 working days for all other departments in the quarter.

Data excludes training, union paid and union unpaid time taken for all funds.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
December 31, 2017

Department	FY18 (Q1 and Q2)			FY17 (Q1 and Q2)			Percent Change Total Leave FY18 (Q1 and Q2) vs. FY17 (Q1 and Q2)
	Sickness/Injury*	Due to Vacation and Other**	Total	Sickness/Injury*	Due to Vacation and Other**	Total	
Public Property	9.5%	13.4%	22.9%	6.8%	10.7%	17.5%	5.4%
Police: Civilian	6.5%	15.9%	22.5%	6.8%	18.3%	25.1%	-2.7%
Law	5.5%	16.1%	21.6%	3.6%	9.5%	13.1%	8.5%
Commerce: Aviation	6.3%	14.0%	20.4%	5.8%	13.2%	19.0%	1.4%
City Commissioners	7.7%	12.1%	19.8%	6.9%	13.2%	20.1%	-0.3%
Police: Uniformed	8.2%	11.4%	19.6%	9.2%	11.9%	21.1%	-1.5%
Free Library	6.4%	12.9%	19.2%	5.3%	12.7%	18.0%	1.3%
Prisons	6.5%	11.5%	18.1%	5.9%	10.9%	16.8%	1.2%
Water	5.8%	12.1%	17.9%	5.2%	11.7%	16.9%	1.0%
Streets: Sanitation	7.8%	9.7%	17.5%	7.5%	9.7%	17.2%	0.3%
Auditing	5.5%	11.8%	17.3%	4.7%	10.6%	15.3%	2.0%
Register of Wills	5.4%	11.7%	17.1%	3.6%	6.6%	10.2%	6.9%
Human Services	5.0%	11.8%	16.9%	4.7%	12.1%	16.9%	0.0%
Streets: all except Sanitation	5.1%	11.7%	16.8%	5.8%	11.8%	17.6%	-0.8%
Office of Property Assessment	5.5%	10.9%	16.5%	6.9%	10.3%	17.2%	-0.7%
Public Health	4.9%	11.5%	16.4%	4.9%	11.2%	16.1%	0.3%
Office of Behavioral Health and Intellectual disAbility	4.7%	11.3%	16.0%	4.7%	11.2%	15.9%	0.0%
Office of Human Resources	4.5%	11.3%	15.8%	3.3%	9.7%	13.0%	2.8%
Parks and Recreation	3.9%	11.7%	15.6%	4.7%	12.5%	17.2%	-1.6%
Fleet Management	4.9%	10.6%	15.4%	4.7%	10.6%	15.2%	0.2%
Sheriff's Office	4.7%	10.6%	15.3%	4.0%	9.9%	13.8%	1.5%
Median	4.9%	10.6%	15.3%	4.7%	10.4%	15.3%	0.0%
Records	5.1%	9.8%	15.0%	4.9%	9.7%	14.6%	0.3%
Fire: Civilian	6.0%	8.9%	14.9%	4.4%	9.8%	14.2%	0.7%
Revenue	4.7%	10.1%	14.8%	5.4%	10.4%	15.8%	-1.0%
Fire: Uniformed	5.3%	9.2%	14.5%	5.2%	8.0%	13.2%	1.4%
Planning & Development	3.2%	11.1%	14.3%	4.2%	12.1%	16.3%	-2.0%
Office of Homeless Services	4.5%	9.6%	14.1%	5.2%	11.7%	16.8%	-2.7%
Managing Director's Office	4.9%	9.2%	14.1%	3.6%	6.9%	10.5%	3.6%
Pensions	5.3%	8.7%	14.0%	5.3%	10.5%	15.8%	-1.8%
City Council	3.6%	9.2%	12.8%	3.4%	8.7%	12.1%	0.7%
Office of Innovation and Technology	3.2%	9.5%	12.7%	3.4%	9.5%	12.8%	-0.1%
Mayor's Office of Community Empowerment & Opportunity	3.9%	8.8%	12.7%	4.9%	8.4%	13.3%	-0.6%
Finance	4.1%	8.4%	12.5%	3.3%	8.7%	12.1%	0.4%
Procurement	3.7%	8.6%	12.3%	5.0%	10.9%	15.9%	-3.5%
Licenses and Inspections	4.7%	7.6%	12.3%	4.5%	8.1%	12.6%	-0.3%
Chief Administrative Officer	2.8%	8.2%	11.0%	3.4%	8.8%	12.2%	-1.3%
District Attorney	2.7%	8.1%	10.8%	2.8%	8.5%	11.3%	-0.5%
Commerce: excluding Aviation	3.8%	7.0%	10.7%	2.1%	10.4%	12.5%	-1.8%
Mayor's Office	4.0%	6.5%	10.5%	1.5%	4.4%	5.9%	4.6%
Commission on Human Relations	1.9%	8.7%	8.7%	4.1%	11.2%	15.2%	-6.6%
Mayor's Office of Education	1.7%	4.5%	6.2%	1.0%	2.5%	3.4%	2.8%

* Sick time includes sick and injured on duty time taken for all funds.

** Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

Notes: Number of personnel is based on the average number of personnel in each pay period within the year to date (Q1 and Q2).

Assumes 142 working days for the Fire Department and 124 working days for all other departments in the year to date (Q1 and Q2).

Data excludes training, union paid and union unpaid time taken for all funds.

City of Philadelphia

Quarterly City Managers Report

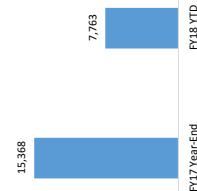
FOR THE PERIOD ENDING DECEMBER 31, 2017

DEPARTMENTAL SERVICE DELIVERY REPORT

Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2017

PUBLIC SAFETY									
Police Department									
Part 1 violent crime 15,368 7,763 FY17 Year-End FY18 YTD	Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
	Number of shooting victims	304	305	0.3%	1,294	641	A reduction from FY17	Yes	
	Number of homicides	66	85	28.8%	307	160	A reduction from FY17	Yes	
	Number of part 1 violent crimes	3,853	3,745	-2.8%	15,368	7,763	A reduction from FY17	Yes	
	Number of burglaries	1,714	1,629	-5.0%	6,852	3,460	A reduction from FY17	Yes	
	Homicide clearance rate	36.4%	49.4%	35.7%	36.8%	46.1%	60.0%	No	Year-to-date (YTD) is calculated by taking the total clearances divided into total murders for the YTD period. While the homicide clearance rate is below the target, the FY18 Q2 rate marks an increase of 13 percentage points over the FY17 Q2 rate.
	Percent of officers who are female	21.6%	21.6%	0.0%	21.6%	21.6%	52.7%	No	Target is based on census data for Philadelphia. PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city.
	Percent of officers who are minority	42.6%	43.3%	1.6%	42.7%	44.0%	58.1%	No	Target is based on census data for Philadelphia. PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city.
Fire Department									
Number of structure fires 2,573 1,239 FY17 Year-End FY18 YTD	Performance Measure *	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
	Number of civilian fire-related deaths	7	6	-14.3%	22	6	A reduction from FY17	Yes	
	Number of structure fires	697	697	0.0%	2,573	1,239	A reduction from FY17	Yes	A true structure fire should be a "working fire," which requires the use of at least one hoseline. Implementation of this definition ensures that the Department is compliance with NFPA 901, which provides standard classifications for incident reporting and fire protection data. In addition, structure fires with "exposures" (i.e. when a fire in one structure spreads to an adjoining/nearby structure) are included.
	Fire engine response time (minutes:seconds) **	5:33	5:18	N/A	5:16	5:18	≤ 5:20	Yes	
	Percent of EMS calls responded to within 9:00 minutes **	63.4%	63.0%	-0.6%	63.5%	64.5%	≥ 90%	No	Prior to FY17, this measure did not reflect the call processing time to transition 911 calls from the Primary Public Safety Answering Point (PSAP) to Fire Communications (as recommended in NFPA standards). The PPD is still working to improve to closer to 90% given this added transfer time. Any time there is an increase in the demand/volume of services, the response time will increase.
	* All Fire Department measures under review. ** All response time-related measures have a margin of error of 10-15% because a first-on-scene time is recorded 85-90% of the time. The Fire Department is currently working diligently to minimize this margin.								

Part 1 violent crime



Number of structure fires

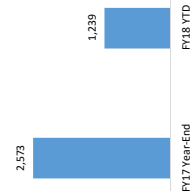
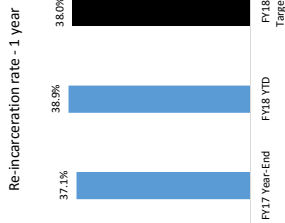


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2017

Philadelphia Prison System

Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
Sentenced inmates participating in an educational or treatment program	76.3%	74.4%	-2.5%	77.9%	76.2%	80.5%	No	Prisons is making every effort to enroll sentenced inmates in programs and work assignments. A decrease of placements in work release, work assignments, and programs is impacting Prisons' goal. This measure refers to educational or treatment programs, which are one component of inmate placements. Other inmates are placed into institutional or job training programming.
Re-incarceration rate - 1 year	38.8%	40.5%	4.3%	37.1%	38.9%	38.0%	Yes	PDP's one-year re-incarceration rate is based on the number of prisoners who are released from PDP custody and return to PDP custody. The measure for FY18 is comprised of prisoners released from July 1, 2016 through June 30, 2017. If an inmate returns within the specified date ranges one year from that window, that inmate is counted in the one-year figure.
Percent of newly admitted inmates that are processed and housed within 24 hours of admission	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	Yes	The 24-hour period is a self-imposed threshold and not a legal requirement. However, the goal is for 100% of inmates to wait no longer than 24 hours (current average is 8-10 hours).



Department of Licenses and Inspections

Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
Over-the-counter customers processed within 30 minutes	74.0%	80.9%	9.3%	68.3%	79.5%	75.0%	Yes	
Percentage of Residential Plan Reviews performed within 15 days	99.9%	100.0%	0.1%	98.6%	99.8%	99.0%	Yes	
Number of building, electrical, plumbing, and zoning permits issued	12,742	13,940	9.4%	54,442	28,188	55,000	Yes	
Percentage of commercial building, plumbing, electrical and zoning plans reviewed within 20 days	98.0%	95.3%	-2.8%	97.6%	96.8%	97.0%	Yes	
Percent of nuisance properties inspected within 20 days	70.0%	88.0%	25.7%	70.0%	87.5%	80.0%	Yes	This is a revised measure for FY18, following a change in L+I's SLA from 7 days to 20 days. FY17 data has been updated to reflect this new SLA.
Number of demolitions performed	121	142	17.4%	524	265	525	Yes	
Number of "imminently dangerous" properties	236	167	-29.2%	235	167	A reduction from FY17	Yes	This is a new measure for FY18.

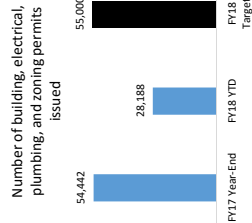


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2017

HEALTH AND HUMAN SERVICES									
Department of Human Services									
Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation	
Dependent placement population (as of the last day of the quarter)	6,063	6,019	-0.7%	6,095	6,010	≤ 6,095	Yes	The FY18 Q2 census is down from FY17 Q2. DHS is projected to meet the FY18 target.	
Percent of Child Protective Services (CPS) investigations that were determined within 60 days *	98.0%	98.9%	0.9%	98.2%	98.9%	≥ 98.0%	Yes	Data provided is on a one-quarter lag and represents FY17 Q1 and FY18 Q1. CPS investigations are conducted pursuant to state law in order to determine whether abuse or neglect occurred. By law, CPS investigations not determined in 60 days can be unfounded automatically. Increases in the number of investigations staff and vigilant use of data to track investigation timeliness helped DHS achieve a timeliness rate above 98% in FY17. FY18 Q2 data will be available in FY18 Q3.	
Percent of General Protective Services (GPS) investigations that were determined within 60 days *	68.8%	70.0%	1.7%	64.9%	70.0%	≥ 80.0%	No	Data provided is on a one-quarter lag and represents FY17 Q1 and FY18 Q1. GPS investigations are assessments conducted to determine if a family is in need of child welfare services to prevent abuse or neglect, stabilize family, and safeguard a child's well-being and development. FY18 Q2 data will be available in FY18 Q3. FY18 Q1 marks improvement over FY17 Q1. The department is working on multiple fronts to improve the completion of GPS reports within 60 days. Some of these efforts include adding staff to intake and investigations, training upgrades, and creating specialty screening units to enable safe diversion of reports to community-based services when there are no safety threats. The original target of 80% is undergoing an internal review because it is not based on the research literature or on state standards for GPS completion.	
Percent of children who enter an out-of-home placement from in-home services **	5.6%	5.6%	0.0%	8.9%	5.6%	≤ 9.0%	Yes	This is a cumulative measure. In-home services are case management services provided to a family to stabilize family functioning and prevent placement. Out-of-home placement includes foster care, kinship care, and congregate care. DHS expects to meet its target in FY18. The FY18 Q2 rate is slightly below that of FY17 Q2 and DHS expects that the progression in the rate of step-ups for the remainder of FY18 will be similar to that of FY16 and FY17.	
Percent of children in out-of-home placement who achieved permanency out of all children in placement in a given year **	14.3%	13.2%	-7.7%	23.7%	13.2%	28.0%	Yes	This is a cumulative measure, meaning that the first quarter percentage appears lower than the ensuing quarters' percentages. The rate is calculated by dividing the number of children in placement during the year to date who achieved permanency by the total number of children in placement during the year. Children in care for fewer than eight days are excluded. DHS does not view the difference as a significant decrease as there can be some variability from quarter to quarter. Permanencies are generally finalized later in the fiscal year.	
Percent of dependent placement population in Congregate Care (as of the last day of the quarter)	12.9%	11.3%	-12.4%	12.9%	11.9%	≤ 13.0%	Yes	Congregate care is a term used to describe highly structured placement settings such as group homes, childcare institutions, and residential treatment facilities collectively.	
Percent of dependent placement population in Kinship Care (as of the last day of the quarter)	46.8%	47.0%	0.4%	46.2%	46.6%	48.0%	Yes	Kinship care is a type of foster care in which a child is placed with a relative (kin). DHS has made great progress in increasing the number of children placed with kin when children have to be removed from their homes. Through continued collaborative efforts with the Community Umbrella Agencies, DHS is seeking further improvement. While this looks to be trending upward, there is variability from quarter to quarter. As with other measures, DHS is conducting an internal review to determine research-based or state standards for this measure.	

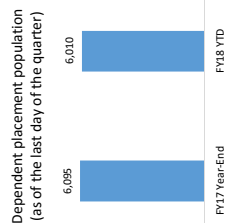


Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
 DECEMBER 31, 2017

Percent of dependent placement population in care more than two years (as of the last day of the quarter)	34.7%	37.1%	6.9%	34.9%	37.4%	≤ 32.0%	No	The Department has implemented new initiatives to accelerate the pace of permanency for children in care more than two years. For example, the department added new legal staff in FY18 to reduce caseloads and improve the speed of court proceedings. DHS anticipates outcomes to improve from this initiative in one to two years. Another example is the implementation of Rapid Permanency Reviews (RPR) to review cases of children in care more than two years and address systemic barriers to permanency. DHS anticipates improved outcomes from RPR in one to two years.
Average daily number of youth in detention at the Philadelphia Juvenile Justice Services Center (PJJSC)	105.2	157.8	50.0%	115.7	141.1	≤ 115.0	No	DHS is responsible for running this secure detention facility and maintaining state-mandated staffing levels. The average daily population at JJSC for FY18 YTD is higher than the same period in FY17. While it is known that the increase is due primarily to an increase in the length of stay, DHS is looking more closely at determining the reasons behind the longer stays.
* These are lagging measures, as DHS needs to account for the 60-day window. Data provided is for the previous quarter. ** These are cumulative measures. They take into account activity for the entire fiscal year up to the last day of the quarter being reported.								

Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
 DECEMBER 31, 2017

Department of Behavioral Health and Intellectual disAbility Services

Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
Unduplicated persons served in outpatient treatment	14,968	10,734	-28.3%	82,496	60,849	85,000	Yes	This is a cumulative measure with the highest number of unique clients reported in the first quarter.
Number of admissions to out-of-state residential treatment facilities	3	1	-66.7%	9	1	25	Yes	Clients are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters. The target is an estimate of anticipated admissions, but actual admissions may vary based on cases.
Number of admissions to residential treatment facilities	155	107	-31.0%	559	259	650	Yes	Clients are unduplicated within the quarter. The year-to-date total may contain duplicated clients if they were served in multiple quarters.
Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (adults)	53.6%	47.4%	-11.5%	53.3%	49.4%	60.0%	No	This is a new measure for FY18. This measure includes discharges to ambulatory, non-bed based care. This mirrors the child measure below. Root cause analysis determined that there are contributing factors that are being addressed to increase follow-up. As part of CBH's ongoing effort to improve follow-up and reduce readmission after inpatient hospitalization, they are currently streamlining the discharge review process. This includes evaluating the current process, creating a workflow that ensures member services can provide timely follow-up, and establishing routine tracking mechanisms to monitor the flow of information.
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (adults)	13.9%	12.9%	-7.1%	13.8%	12.9%	12.5%	No	This is a new measure for FY18. This measure includes both substance abuse and non-substance abuse. This mirrors the child measure below. DBHIDS continues to see a reduction in the percent of readmissions among this population.
Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (children)	81.8%	75.4%	-7.8%	80.6%	78.4%	90.0%	No	This is a new measure for FY18. This measure includes discharges to ambulatory, non-bed based care. This mirrors the adult measure above. Root cause analysis determined that there are contributing factors that are being addressed to increase follow-up. As part of CBH's ongoing effort to improve follow-up and reduce readmission after inpatient hospitalization, they are currently streamlining their discharge review process. This includes evaluating our current process, creating a workflow that ensures member services can provide timely follow-up, and establishing routine tracking mechanisms to monitor the flow of information.
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (children)	10.6%	6.9%	-34.6%	8.6%	8.2%	10.0%	Yes	This is a new measure for FY18. This measure includes both substance abuse and non-substance abuse. This measure mirrors the adult measure above.

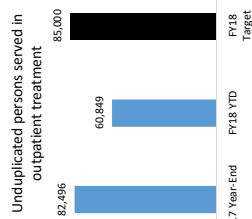
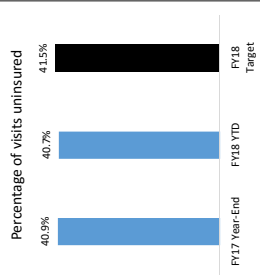


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2017

Department of Public Health

Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
Percentage of visits uninsured	41.3%	41.1%	-0.5%	40.9%	40.7%	41.5%	Yes	Philadelphia's rate of uninsured visits continues to decrease as the Affordable Care Act (ACA) continues to support Medicaid. The FY17 target remains the same as FY18 given volatility in federal Medicaid policy.
Number of months between food establishment inspections	17.4	16.2	-6.9%	15.5	15.4	12.0	Yes	The Environmental Health Services program plans to continue to make progress towards improving the interval with more restaurant inspectors in FY18. Five additional inspector positions were filled in FY18 Q1, and 16 inspectors were hired in FY18 Q2, and all are being trained and onboarded. These new hires are expected to continue to help decrease the inspection interval.
Number of New HIV Diagnoses	111	138	24.3%	480	269	550	Yes	Being below the target is the Department's goal. Lower numbers mean less HIV in Philadelphia communities.
Children 19-35 months with complete immunizations 4:3:1:3:3:1	80.8%	80.8%	0.0%	80.8%	80.8%	78.5%	Yes	
Percent of all cases with autopsy reports issued within 90 calendar days	93.0%	98.0%	5.4%	94.0%	97.0%	90.0%	Yes	
Number of patient visits to department-run STD clinics	6,123	5,407	-11.7%	24,559	11,350	25,000	Yes	



Office of Homeless Services

Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
Number of households provided homeless prevention assistance	243	152	-37.4%	760	358	650	Yes	This figure measures the number of households provided Homeless Prevention assistance. "Household" means individual and/or family. Annual targets are based on funding awarded through the Housing Trust Fund and Community Services Block Grant (CSBG). OHS's annual target is 650. This figure assumes \$1,000 of assistance per household. Often, households require less assistance, and OHR is able to serve more households.
Number of households provided rapid rehousing assistance to end their homelessness	50	99	98.0%	380	200	380	Yes	This figure measures the Office of Homeless Services' Rapid Rehousing units.
Number of new permanent supportive housing units for people experiencing homelessness (Non-Philadelphia Housing Authority)	N/A	N/A	N/A	90	N/A	90	N/A	These numbers are tallied once a year by HUD (at the end of the year) and are not available on a quarterly basis.
Number of households placed into transitional housing	110	50	-54.5%	415	132	220	Yes	

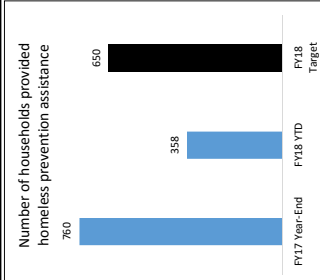


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2017

COMMUNITY AND CULTURE									
The Free Library of Philadelphia									
Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation	
In-person visits	1,241,340	1,166,861	-6.0%	5,128,715	2,474,078	5,300,000	Yes	The number of in-person visits is down FY18 following library closures in the first half of FY18.	
Virtual visits via FLP website	1,140,491	1,481,191	29.9%	5,029,713	3,094,873	5,330,000	Yes		
Digital access	791,911	851,986	7.6%	3,341,726	1,756,169	2,800,000	Yes	This measure includes digital reach and activities, including Wi-Fi usage, eBook circulation, electronic resource/database use and public PC use.	
New Youth library cards	16,171	48,019	196.9%	26,921	52,246	113,000	Yes	This measure tracks the number of children and teens who have never been Free Library cardholders. The number of new cards is expected to increase in FY18, as the Library will be registering all School District of Philadelphia students during the school year in FY18.	
Preschool Program Attendance	22,685	25,327	11.6%	102,344	52,272	103,000	Yes	Program attendance reflects the day-to-day activities of library staff to engage community residents in life-long learning.	
Children's Program Attendance	67,534	45,397	-32.8%	305,254	153,167	310,000	Yes		
Teen Program Attendance	13,883	7,322	-47.3%	56,067	18,630	45,000	Yes	FLP is looking into why attendance is down in FY18.	
Adult Program Attendance	57,689	62,850	8.9%	208,430	106,067	210,000	Yes		
Senior Program Attendance	2,029	3,915	93.0%	12,792	8,693	13,000	Yes		
Philadelphia Parks and Recreation									
Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation	
Number of programs *	595	447	-24.9%	3,286	2,173	3,450	Yes	This figure does not include special events. This measure includes community-led programs at Parks and Recreation facilities. PPR is on track to meet the year-end target, following a high number of programs in Q1.	
Number of unique individuals who attended programs *	31,830	20,662	-35.1%	229,440	143,991	240,000	Yes	This figure does not include participants from special events. This measure includes participants from community-led programs at Parks and Recreation facilities. PPR is on track to meet the year-end target, following a high number of programs in Q1.	
Total visits	2,305,283	2,213,704	-4.0%	9,653,692	5,541,510	10,000,000	No	Visits is an estimated measure based on the number of visitors and dates that a program runs, including some duplicate visits by the same individuals. PPR saw a significant decrease in pool visits in Q1 due to weather. As a result, PPR anticipates measuring closer to 9.5M visits at year-end.	
Acres mowed	5,492	5,492	0.0%	41,672	24,182	41,750	Yes	Mowing does not occur in Q3.	
New trees planted	3,287	2,027	-38.3%	4,868	2,027	5,300	Yes	There are no scheduled tree plantings in Q1 or Q3.	
* Programs run, on average, 19 weeks.									

In-person visits

5,128,715

5,300,000

2,474,078

FY18 Target

FY17 Year-End

FY18 YTD

Number of unique individuals who attended programs

229,440

240,000

143,991

FY18 Target

FY17 Year-End

FY18 YTD

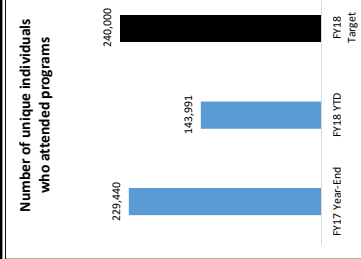
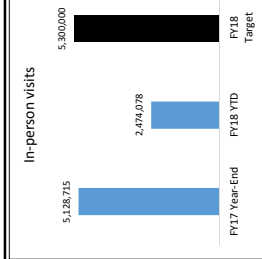


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2017

COMMERCE									
Commerce Department: Division of Aviation									
Operations (# arrivals and departures) 378,334 188,677 FY18 Target FY17 Year-End FY18 YTD FY18 Target	Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
	Enplaned passengers (million)	3.58	3.69	3.1%	14.81	7.60	15.00	Yes	FY18 Q2 is an estimate.
	Operations (# arrivals and departures)	94,443	92,470	-2.1%	378,334	188,677	365,000	Yes	This measure counts the number of arrivals and departures. PHL continues to experience a decline in aircraft operations due mainly to changes in aircraft fleet mix instituted by PHL's mainline carriers as they move to eliminate many of the regional aircraft from their respective route networks.
	Freight and mail cargo (tons)	124,928	134,201	7.4%	448,668	246,650	455,000	Yes	FY18 Q2 is an estimate.
	Non-airline revenue (\$ million)	\$27.00	\$31.70	17.4%	\$133.66	\$63.50	\$120.00	Yes	FY18 Q2 is an estimate. The FY18 target is lower than the FY17 year-end actual due to an ongoing capital improvement in the Terminal B Concourse to replace several food, beverage, and retail locations with in-gate, high-end bars, restaurants and retail shops. Revenue is expected to rebound following completion of this project.
	Retail/beverage sales (\$ million)	\$46.55	\$47.30	1.6%	\$197.42	\$100.85	\$190.00	Yes	FY18 Q2 is an estimate. The FY18 target is lower than the FY17 year-end actual due to ongoing capital improvements in the Terminal B Concourse.
PLANNING AND DEVELOPMENT									
Planning and Development: Division of Housing and Community Development									
Owner-occupied homes repaired (BSRP, Weatherization, and Heater Hotline) 5,621 3,461 FY18 Target FY17 Year-End FY18 YTD FY18 Target	Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
	Mortgage foreclosures diverted	223	241	8.1%	1,210	571	1,200	Yes	Output is driven by available program funding. To prevent homeowners from becoming homeless due to foreclosure, the program links a Court of Common Pleas order requiring that homeowners facing foreclosure have an opportunity to meet with their lenders to negotiate an alternative to foreclosure with City-funded housing counseling, outreach, a hotline, and legal assistance. Foreclosures are a function of the market; therefore, the number of mortgage foreclosures diverted is subject to fluctuation. There has been an overall decrease in property foreclosures in the Philadelphia area in the last few years, resulting in fewer mortgage foreclosures diverted.
	Owner-occupied homes repaired (BSRP, Weatherization, and Heater Hotline)	1,270	1,851	45.7%	5,621	3,461	7,395	Yes	Output is driven by available program funding. The Basic System Repair Program (BSRP) is a grant-assisted program that allows the Philadelphia Housing Development Corporation to make repairs to the basic systems (plumbing, heating, roofing, electrical and structural repairs) of homes owned and occupied by low-income Philadelphia residents. Grant repairs can be completed up to a limit of \$18,000 per property. A \$60 million bond issuance in the spring of 2017 is providing additional home repair services over three years, helping to eliminate the waiting lists for these programs. Repairs are expected to increase during the second half of FY18 to meet the target.
	Unique City lots greened and cleaned	10,574	12,841	21.4%	12,592	12,841	12,000	Yes	This measure is calculated as a point in time at the end of the quarter. The number of unique lots greened and cleaned includes land stabilization programs (such as initial cleaning, soil treatment, tree planting and fencing of up to 300 new selected blighted lots) and land maintenance.
	Clients receiving counseling	2,409	N/A	N/A	12,191	N/A	11,350	N/A	Housing counselors 1) serve as advocates for homeowners as they face the challenges of homeownership; and 2) prepare prospective homeowners to meet those challenges. DHCD is unable to report Q1 and Q2 housing counseling measures due to issues with switching from one case management system to another. DHCD anticipates that these issues will be resolved by the end of FY18, and the Department plans to provide year-end outcomes at that time.

Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2017

TRANSPORTATION AND INFRASTRUCTURE

Streets Department

Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
Recycling rate	19.8%	17.0%	-14.1%	19.2%	17.0%	21.0%	No	Diversion rates have changed due to changes in the composition of recycled materials collected (i.e. decreased quantity of mixed paper, cardboard, and container weight products such as aluminum, steel and plastic containers). This has made it more difficult to reach target recycling rate objectives. There is also a seasonality component to this rate. Leaf collections inflate the tonnage in the fall; this then normalizes in the remaining months.
On-time collection (by 3 PM): recycling	96.3%	96.0%	-0.3%	96.5%	95.8%	97.0%	No	The Department's compactor shortage, coupled with higher-than-anticipated employee absenteeism rates ultimately impacted recycling collections earlier this fiscal year. It therefore became necessary to divert compactors and crews to support regular trash collections, and, as a result, recycling collections were forced to occur beyond their regularly scheduled assignments. Streets has continued to acquire additional compactors and increased staff to address this and has made significant progress in Q2 as a result.
On-time collection (by 3 PM): trash	87.4%	92.0%	5.3%	85.3%	83.0%	96.0%	No	Streets has experienced periodic shortages in the number of compactors needed to provide efficient trash collections services throughout the year. Intermittent staff shortages due to high absentee rates was also a significant contributing factor. As a result, it was necessary to divert compactors and crews to additional routes beyond their regularly scheduled assignments, thereby impacting the Department's on-time rate. Streets has continued to acquire additional compactors and increased staff to address this and has made significant improvement in Q2 as a result.
Pothole response time (days)	2.4	3.6	50.0%	2.3	3.2	3.0	No	The Department is trending slightly over target due to focused efforts during October and November on resurfacing and other roadway repairs coupled with decreased pothole repair activity in December as a result of a series of early winter events and cold weather.
Miles resurfaced	13	20	53.8%	36	41	75	Yes	This is a new measure for FY18. One mile equals 17,250 square yards.
Tons of refuse collected and disposed	141,986	136,797	-3.7%	577,981	283,056	565,500	Yes	This is a new measure for FY18.
Tons of recycling collected and disposed	28,197	23,040	-18.3%	111,028	49,673	125,000	No	Changes in the composition of recycled materials collected (i.e. decreased quantity of mixed paper, cardboard, and container weight products such as aluminum, steel and plastic containers) have impacted recycling material tonnage.

On-time collection (by 3 PM): trash

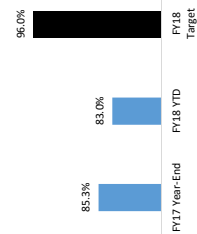
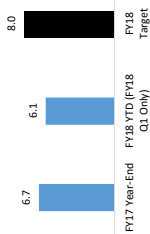


Table S-1
 QUARTERLY CITY MANAGER'S REPORT
 DEPARTMENT SERVICE DELIVERY
 FOR THE PERIOD ENDING
 DECEMBER 31, 2017

Water Department

Performance Measure *	FY17 Q1	FY18 Q1	Change	FY17 Year-End	FY18 YTD (FY18 Q1 Only)	FY18 Target	On track?	Comments / Explanation
Millions of gallons of treated water	20,270	22,249	9.8%	82,846	22,249	87,000	Yes	PWD's target is to meet customers' demand. The measure is calculated by taking weekly average treatment flow summed for 3 plants (MGD) x 7 days to get millions of gallons of treated water. Customer demand has been met but was less than anticipated by the Department.
Percent of time Philadelphia's drinking water met or surpassed state and federal standards	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	Yes	
Miles of pipeline surveyed for leakage	164	229	39.6%	1,022	229	1,110	Yes	
Water main breaks repaired	211	105	-50.2%	655	105	905	Yes	The Department's target is to repair all water main breaks. In FY17, the Department experienced fewer water main breaks than the historical average due to a mild winter. An uptick during ensuing quarters is expected to increase the overall count of FY18 repairs, and the Water Department anticipates reaching the target.
Average time to repair a water main break upon crew arrival at site (hours)	6.5	6.1	-6.2%	6.7	6.1	8.0	Yes	Eight hours is the Water Department's service-level agreement (SLA).
Percent of hydrants available	99.6%	99.4%	-0.2%	99.6%	99.4%	99.7%	Yes	
Number of storm inlets cleaned/year	26,582	27,505	3.5%	107,784	27,505	100,000	Yes	This is the number of inlets cleaned each quarter in PWD's system, which contains over 79,000 inlets.
Constructed greened acres	28	58	107.1%	129	58	200	Yes	This measure represents the number of greened acres associated with projects that have completed construction in the quarter that will be attributed to the CSO Long-term Control Plan Consent Order, which requires completion of 2,148 green acres by FY21. PWD is continuing to work with internal and external stakeholders to increase coordination on upcoming requirements for constructed green acres to increase output in FY18.
Number of Green Acres Design Completed/year	110	134	21.8%	351	134	300	Yes	This measure represents the number of greened acres that have completed the design phase in the quarter that will be attributed to the CSO Long-term Control Plan Consent Order once constructed. PWD continues to implement process enhancements for internal coordination resulting in quicker project planning, design, and review of greened acres.

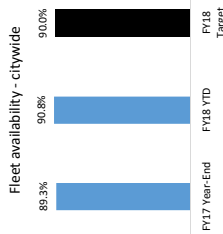
Average time to repair a water main break upon crew arrival at site (hours)



CHIEF ADMINISTRATIVE OFFICER

Office of Fleet Management

Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
Fleet availability - citywide	89.5%	91.0%	1.7%	89.3%	90.8%	90.0%	Yes	New vehicle purchases since FY16 enabled Fleet to meet citywide vehicle availability.
Percent of SLA met for medic units	119.6%	118.2%	-1.2%	116.7%	120.3%	100.0%	Yes	This is a revised measure for FY18. The SLA is met when 55 of 75 medic units, the minimum number of medic units needed for daily operations, are available. Fleet's Optimal Vehicle Replacement Strategy for medic unit purchases enabled Fleet to meet the SLA.
Percent of SLA met for trash compactors	96.3%	99.6%	3.4%	96.7%	96.1%	100.0%	No	This is a revised measure for FY18. The SLA is met when 241 of 326 compactors are available. Availability is below the target due to aged vehicles and vehicles being relinquished without replacement. Fleet is receiving new vehicles purchased through FY17 and FY18 funding and will be able to meet the SLA upon receipt of all new vehicles. In FY17, Fleet ordered 40 compactors, and to date, has received 33. The remaining 7 will be delivered by April. In FY18, the projected total ordered is 30, of which 10 will be delivered by July, and the remaining 20 will be delivered by next March.
Percent of SLA met for radio patrol cars	91.9%	94.4%	2.7%	93.4%	95.1%	100.0%	No	This is a revised measure for FY18. The SLA is met when 675 of 750 radio patrol cars are available. Availability is below the target due to vehicles being relinquished without replacement. Once Fleet receives new vehicles purchased through FY17 and FY18 funding, Fleet will be able to meet the SLA. Fleet has ordered 150 radio patrol cars in FY18, and has received 109 to date. The remaining 41 will be delivered by July.
Median Age of Vehicle: General Fund	7.99	4.83	-39.5%	7.44	5.18	7.00	Yes	
Median Age of Vehicle: Water Fund	10.08	9.80	-2.8%	10.19	9.71	8.00	No	Median age is above the target due to lack of adequate vehicle replacement. The revised purchase plan in upcoming fiscal years will enable Fleet to continue to drive down the median age of vehicles to meet the target.
Median Age of Vehicle: Aviation Fund	12.55	10.63	-15.3%	12.50	11.07	8.00	No	Median age is above the target due to lack of adequate vehicle replacement. The revised purchase plan in upcoming fiscal years will enable Fleet to continue to drive down the median age of vehicles to meet the target.
Percent of vehicles repaired in one day or less	59.7%	55.3%	-7.3%	59.1%	58.3%	70.0%	No	Fleet's Optimal Vehicle Replacement Cycle strategy and associated additional funding for vehicle purchases will better enable routine maintenance on newer vehicles going forward. This is expected to drive down the volume of repairs, better enabling Fleet to meet the target.



Department of Public Property

Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
Number of substantially completed construction projects	6	14	133.3%	38	19	40	Yes	
Facilities division work order volume	3,689	3,877	5.1%	16,581	7,432	16,581	Yes	DPP expects the volume to increase during the second half of the year to meet the target.
Percent of work orders completed within service level	89.3%	83.0%	-7.1%	88.5%	86.3%	90.0%	Yes	DPP expects the rate to improve during the second half of the year to meet the target.

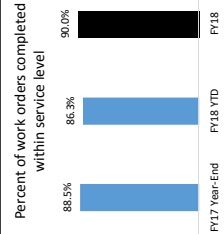
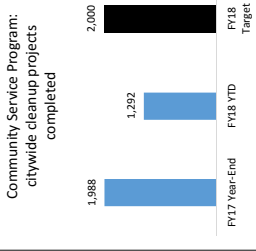


Table S-1
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2017

MANAGING DIRECTOR'S OFFICE									
Office of Sustainability									
City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units) 3.86 3.78 0.80	Performance Measure *	FY17 Q1	FY18 Q1	Change	FY17 Year-End	FY18 YTD (FY18 Q1 Only)	FY18 Target	On track?	Comments / Explanation
	City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units)	1.21	0.80	-33.9%	3.86	0.80	3.78	Yes	FY18 Q2 data will be available in FY18 Q3. The target is based on a 3% reduction in usage from 3-year average for FY15-17.
	City of Philadelphia facility energy cost including General, Aviation and Water Funds (\$ Million)	\$17.3	\$13.5	-22.0%	\$63.9	\$13.5	\$73.9	Yes	FY18 Q2 data will be available in FY18 Q3. The target is based on a 3% reduction in usage from 3-year average for FY15-17.
* These measures are lagging indicators, due to delays in billing for energy use data. FY18 Q2 data will be available for the 3rd Quarter FY18 QCMR.									
Managing Director's Office: 311 Call Center									
Percent of calls answered within 20 seconds 73.4% 69.5% 80.0%	Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
	Percent of calls answered within 20 seconds	87.0%	78.0%	-10.3%	73.4%	69.5%	80.0%	No	311 lost one agent in FY18 Q2 and had four agents out on extended leave. In addition, 311 is averaging six callouts per day and is currently reviewing attendance policies with Human Resources and preparing to interview potential agent trainees.
	Percent of 311 NPS survey respondents who are "service detractors"	40.0%	33.0%	-17.5%	40.8%	26.5%	< 30.0%	Yes	"Service detractors" fall somewhere between 0 and 6 on a 10-point scale of "How likely are you to recommend Philly311 to a friend or colleague?"
Percent of residents who utilize mobile and web applications to contact 311 FY17 Year-End FY18 YTD FY18 Target	Percent of residents who utilize mobile and web applications to contact 311	13.0%	41.0%	215.4%	13.0%	38.0%	45.0%	Yes	This measure refers to the number of contacts using mobile and web applications to contact 311. 311 expects this percentage to increase during the remainder of the year to meet the target, following efforts to push usage to customers on high call volume days.
	Average score for tickets and phone calls monitored by 311 supervisors	92.0%	87.0%	-5.4%	90.0%	83.5%	85.0%	Yes	Agents are scored on a six-point scale and are graded by pass/fail. Supervisors monitor two calls per week, and 311's Quality Assurance Associate continues to create new quality components to assess quality. This average is based off the quality of tickets submitted within 311's system by an agent. Accuracy of information and customer service is also measured. The call quality of 311 agents improved this past quarter (from 80% in Q1). The increase can be attributed to re-calibrating call quality expectations, increasing coaching from management, and identifying negative trends more efficiently.

Managing Director's Office: Community Life Improvement Program (CLIP)

Performance Measure	FY17 Q2	FY18 Q2	Change	FY17 Year-End	FY18 YTD	FY18 Target	On track?	Comments / Explanation
Graffiti abatement: properties and street fixtures cleaned	30,838	34,491	11.8%	129,075	70,174	115,000	Yes	
Community Partnership Program: groups that received supplies	133	149	12.0%	586	324	550	Yes	
Community Service Program: citywide cleanup projects completed	386	640	65.8%	1,988	1,292	2,000	Yes	Employees have been moved into the Community Service Program to assist residents with community clean-ups, resulting in relatively high numbers of completed projects during the first half of this year as compared to the prior year.
Vacant Lot Program: vacant lot abatements	4,090	3,811	-6.8%	15,809	7,662	15,000	Yes	
Vacant Lot Program: vacant lot compliance rate	26.0%	34.0%	30.8%	23.3%	31.5%	25.0%	Yes	Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. Vacant lot violation compliance by owners varies depending upon ownership, as many long-term owners are unaccounted for. Many of the owners' addresses in CLIP's system are the actual vacant lot addresses, meaning that there are no owners on record. The compliance rate decreased due to a higher proportion of unknown vacant lot owners. When CLIP is able to reach owners, the compliance rate is higher.
Community Life Improvement: exterior property maintenance violations	1,680	2,052	22.1%	10,851	6,094	11,000	Yes	
Community Life Improvement: exterior property maintenance compliance rate	60.0%	58.0%	-3.3%	63.1%	61.5%	65.0%	Yes	Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. In the warmer/busy months, the compliance rate is higher due to volume of requests allowing for the owner to have additional time to clean his/her property. This is not the case in the colder months, at which point the compliance rate drops.



City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017

WATER FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Water Fund**

All Departments

For the Period Ending December 31, 2017

Category	FY 2017 Unaudited Actual	Fiscal Year 2018 Year to Date			Fiscal Year 2018 Full Year			
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)
								Adopted Budget Target Budget
REVENUES								
Taxes								
Locally Generated Non - Tax Revenues	685,515,035	363,471,324	363,471,324	0	679,802,000	698,802,000	698,802,000	19,000,000 0
Other Governments	1,407,828	562,653	562,653	0	1,000,000	1,000,000	1,000,000	0 0
Revenues from Other Funds of City - Net of Rate Stabilization Fund (I See Note 1)	33,721,831	0	0	0	37,073,000	37,073,000	37,073,000	0 0
Revenue from Other Funds of City - Rate Stabilization Fund	4,563,391	0	0	0	83,358,000	81,663,865	81,663,865	(1,694,135) 0
Total Revenues and Other Sources	725,208,085	364,033,977	364,033,977	0	801,233,000	818,538,865	818,538,865	17,305,865 0
OBLIGATIONS / APPROPRIATIONS								
Personal Services	125,010,183	61,650,987	61,650,987	0	139,465,862	139,465,862	139,465,862	0 0
Personal Services - Employee Benefits	121,566,723	86,883,889	86,883,889	0	122,132,283	137,438,148	137,438,148	(15,305,865) 0
Sub-Total Employee Compensation	246,576,906	148,534,876	148,534,876	0	261,598,145	276,904,010	276,904,010	(15,305,865) 0
Purchase of Services	167,609,104	133,323,731	133,323,731	0	188,880,926	188,880,926	188,880,926	0 0
Materials, Supplies and Equipment	46,621,804	27,638,087	27,638,087	0	57,381,393	57,381,393	57,381,393	0 0
Contributions, Indemnities and Taxes	7,352,313	4,957,124	4,957,124	0	7,105,000	9,105,000	9,105,000	(2,000,000) 0
Debt Service	215,897,713	177,807,383	177,807,383	0	240,267,536	240,267,536	240,267,536	0 0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0 0
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	65,700,000	0	0	0	71,000,000	71,000,000	71,000,000	0 0
Payments to Other Funds - Rate Stabilization Fund	0	0	0	0	0	0	0	0 0
Total Obligations / Appropriations	749,757,840	492,261,201	492,261,201	0	826,233,000	843,538,865	843,538,865	(17,305,865) 0
Operating Surplus / (Deficit)	(24,549,755)	(128,227,224)	(128,227,224)	0	(25,000,000)	(25,000,000)	(25,000,000)	0 0
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS								
Prior Year Fund Balance	0	0	0	0	0	0	0	0 0
Net Adjustments - Prior Years	24,549,755	0	0	0	25,000,000	25,000,000	25,000,000	0 0
Total Net Adjustments	24,549,755	0	0	0	25,000,000	25,000,000	25,000,000	0 0
Year End Fund Balance	0	(128,227,224)	(128,227,224)	0	0	0	0	0 0

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

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Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund

For the Period Ending December 31, 2017

Department	FY 2017 Unaudited Actual	Fiscal Year 2018 Year to Date			Fiscal Year 2018 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)	
								Adopted Budget	Target Budget
<u>Local Non-Tax Revenues</u>									
Fleet Management	233,402	178,474	178,474	0	50,000	50,000	50,000	0	0
Sale of Vehicles	233,402	178,474	178,474	0	50,000	50,000	50,000	0	0
Licenses & Inspections	38,605	19,273	19,273	0	35,000	35,000	35,000	0	0
Miscellaneous	38,605	19,273	19,273	0	35,000	35,000	35,000	0	0
Water	52,561,599	42,559,015	42,559,015	0	41,625,000	60,625,000	60,625,000	19,000,000	0
Sewer Charges to Other Municipalities	34,651,963	18,699,000	18,699,000	0	37,145,000	37,145,000	37,145,000	0	0
Water & Sewer Permits Issued by L & I	4,647,574	2,824,897	2,824,897	0	2,520,000	2,520,000	2,520,000	0	0
Contribution - Sinking Fund Reserve	11,829,154	19,000,000	19,000,000	0	0	19,000,000	19,000,000	19,000,000	0
Miscellaneous	1,432,908	2,035,118	2,035,118	0	1,960,000	1,960,000	1,960,000	0	0
Revenue	631,750,336	320,803,716	320,803,716	0	637,542,000	637,542,000	637,542,000	0	0
Sales & Charges	615,870,554	313,321,345	313,321,345	0	624,839,000	624,839,000	624,839,000	0	0
Fire Service Connections	2,871,714	1,573,168	1,573,168	0	3,474,000	3,474,000	3,474,000	0	0
Surcharges	5,910,891	2,915,225	2,915,225	0	4,101,000	4,101,000	4,101,000	0	0
Miscellaneous	7,097,177	2,993,978	2,993,978	0	5,128,000	5,128,000	5,128,000	0	0
Procurement	11,441	46,409	46,409	0	100,000	100,000	100,000	0	0
Miscellaneous	11,441	46,409	46,409	0	100,000	100,000	100,000	0	0
City Treasurer	919,652	(135,563)	(135,563)	0	450,000	450,000	450,000	0	0
Interest Earnings	919,652	(135,563)	(135,563)	0	450,000	450,000	450,000	0	0
Total Local Non-Tax Revenue	685,515,035	363,471,324	363,471,324	0	679,802,000	698,802,000	698,802,000	19,000,000	0
<u>Other Governments</u>									
Water	1,407,828	562,653	562,653	0	1,000,000	1,000,000	1,000,000	0	0
State	614,727	562,653	562,653	0	1,000,000	1,000,000	1,000,000	0	0
Federal	793,101	0	0	0	0	0	0	0	0
Total Other Governments	1,407,828	562,653	562,653	0	1,000,000	1,000,000	1,000,000	0	0
<u>Revenue from Other Funds</u>									
Water	38,285,222	0	0	0	120,431,000	118,736,865	118,736,865	(1,694,135)	0
General Fund	29,370,949	0	0	0	32,392,000	32,392,000	32,392,000	0	0
Aviation Fund	3,992,882	0	0	0	4,281,000	4,281,000	4,281,000	0	0
Employee Benefit Fund	358,000	0	0	0	400,000	400,000	400,000	0	0
Rate Stabilization Fund	4,563,391	0	0	0	83,358,000	81,663,865	81,663,865	(1,694,135)	0
Total Revenue from Other Funds	38,285,222	0	0	0	120,431,000	118,736,865	118,736,865	(1,694,135)	0
Total - All Sources	725,208,085	364,033,977	364,033,977	0	801,233,000	818,538,865	818,538,865	17,305,865	0

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**Quarterly City Managers Report
Departmental Obligations Summary
Water Fund**

For the Period Ending December 31, 2017

Department	FY 2017 Unaudited Actual	Fiscal Year 2018 Year to Date			Fiscal Year 2018 Full Year				
		Target	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Adopted Budget	Current Projection (Over) / Under Target Budget
		11,446,134	11,446,134	0	29,000,705	29,000,705	29,000,705	0	0
Office of Innovation & Technology	20,133,074								
Personal Services	5,893,231	2,784,713	2,784,713	0	7,256,281	7,256,281	7,256,281	0	0
Purchase of Services	12,605,189	8,153,194	8,153,194	0	19,043,874	19,043,874	19,043,874	0	0
Materials, Supplies & Equipment	1,634,654	508,227	508,227	0	2,700,550	2,700,550	2,700,550	0	0
Managing Director	138,550	0	0	0	138,550	138,550	138,550	0	0
Personal Services	138,550	0	0	0	138,550	138,550	138,550	0	0
Public Property	4,042,633	4,256,817	4,256,817	0	4,256,817	4,256,817	4,256,817	0	0
Purchase of Services	4,042,633	4,256,817	4,256,817	0	4,256,817	4,256,817	4,256,817	0	0
Office of Fleet Management	7,755,632	3,950,473	3,950,473	0	8,825,836	8,825,836	8,825,836	0	0
Personal Services	2,925,816	1,341,634	1,341,634	0	3,062,196	3,062,196	3,062,196	0	0
Purchase of Services	1,417,465	433,616	433,616	0	1,489,000	1,489,000	1,489,000	0	0
Materials, Supplies & Equipment	3,412,351	2,175,223	2,175,223	0	4,274,640	4,274,640	4,274,640	0	0
Water	360,738,979	195,032,235	195,032,235	0	394,476,608	394,476,608	394,476,608	0	0
Personal Services	102,685,333	51,754,057	51,754,057	0	116,470,294	116,470,294	116,470,294	0	0
Purchase of Services	144,294,141	118,026,945	118,026,945	0	157,471,521	157,471,521	157,471,521	0	0
Materials, Supplies & Equipment	40,707,312	24,751,233	24,751,233	0	48,934,793	48,934,793	48,934,793	0	0
Contributions, Indemnities & Taxes	7,352,193	500,000	500,000	0	600,000	600,000	600,000	0	0
Payments to Other Funds-Rate Stabilization Fd	0	0	0	0	0	0	0	0	0
Payments to Other Funds-Water Residual Fd	31,300,606	0	0	0	37,000,000	37,000,000	37,000,000	0	0
Payments to Other Funds-Other	34,399,394	0	0	0	34,000,000	34,000,000	34,000,000	0	0
Finance	121,566,723	91,341,013	91,341,013	0	128,632,283	145,938,148	145,938,148	(17,305,865)	0
Personal Services - Fringe Benefits	121,566,723	86,883,889	86,883,889	0	122,132,283	137,438,148	137,438,148	(15,305,865)	0
Contributions, Indemnities & Taxes	0	4,457,124	4,457,124	0	6,500,000	8,500,000	8,500,000	(2,000,000)	0
Revenue	16,634,523	6,798,991	6,798,991	0	16,240,700	16,240,700	16,240,700	0	0
Personal Services	10,844,659	4,637,233	4,637,233	0	9,759,200	9,759,200	9,759,200	0	0
Purchase of Services	4,958,726	1,974,662	1,974,662	0	5,048,100	5,048,100	5,048,100	0	0
Materials, Supplies & Equipment	831,018	187,096	187,096	0	1,428,400	1,428,400	1,428,400	0	0
Contributions, Indemnities & Taxes	120	0	0	0	5,000	5,000	5,000	0	0
Sinking Fund	215,897,713	177,807,383	177,807,383	0	240,267,536	240,267,536	240,267,536	0	0
Debt Service	215,897,713	177,807,383	177,807,383	0	240,267,536	240,267,536	240,267,536	0	0
Procurement	85,470	40,229	40,229	0	89,261	89,261	89,261	0	0
Personal Services	85,470	40,229	40,229	0	89,261	89,261	89,261	0	0
Law	2,572,018	1,145,377	1,145,377	0	3,240,830	3,240,830	3,240,830	0	0
Personal Services	2,369,450	1,093,121	1,093,121	0	2,506,206	2,506,206	2,506,206	0	0
Purchase of Services	166,099	35,948	35,948	0	691,614	691,614	691,614	0	0
Materials, Supplies & Equipment	36,469	16,308	16,308	0	43,010	43,010	43,010	0	0
Office of Sustainability	92,874	0	0	0	93,874	93,874	93,874	0	0
Personal Services	63,874	0	0	0	63,874	63,874	63,874	0	0
Purchase of Services	29,000	0	0	0	30,000	30,000	30,000	0	0
Water, Sewer & Storm Water Rate Board	99,651	442,549	442,549	0	970,000	970,000	970,000	0	0
Personal Services	3,800	0	0	0	120,000	120,000	120,000	0	0
Purchase of Services	95,851	442,549	442,549	0	850,000	850,000	850,000	0	0
Total Water Fund	749,757,840	492,261,201	492,261,201	0	826,233,000	843,538,865	843,538,865	(17,305,865)	0
Personal Services	125,010,183	61,650,987	61,650,987	0	139,465,862	139,465,862	139,465,862	0	0
Personal Services - Fringe Benefits	121,566,723	86,883,889	86,883,889	0	122,132,283	137,438,148	137,438,148	(15,305,865)	0
Sub-Total Employee Compensation	246,576,906	148,534,876	148,534,876	0	261,598,145	276,904,010	276,904,010	(15,305,865)	0
Purchase of Services	167,609,104	133,323,731	133,323,731	0	188,880,926	188,880,926	188,880,926	0	0
Materials, Supplies & Equipment	46,621,804	27,638,087	27,638,087	0	57,381,393	57,381,393	57,381,393	0	0
Contributions, Indemnities & Taxes	7,352,313	4,957,124	4,957,124	0	7,105,000	9,105,000	9,105,000	(2,000,000)	0
Debt Service	215,897,713	177,807,383	177,807,383	0	240,267,536	240,267,536	240,267,536	0	0
Payments to Other Funds	65,700,000	0	0	0	71,000,000	71,000,000	71,000,000	0	0

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**Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund**

For the Period Ending December 31, 2017

Department	FY 2017 Actual	Fiscal Year 2018 Year to Date			Fiscal Year 2018 Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Current Projection	Current Projection (Over) / Under	
		Target Budget	Actual		Adopted Budget	Target Budget		Adopted Budget	Target Budget
Office of Innovation & Technology	81	83	83	0	97	97	97	0	0
Office of Fleet Management	52	52	52	0	58	58	58	0	0
Water	1,823	1,873	1,873	0	2,073	2,073	2,073	0	0
Revenue	244	207	207	0	232	232	232	0	0
Procurement	2	2	2	0	2	2	2	0	0
Law	29	31	31	0	32	32	32	0	0
Total Water Fund	2,231	2,248	2,248	0	2,494	2,494	2,494	0	0

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017

AVIATION FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Aviation Fund**

All Departments

For the Period Ending December 31, 2017

Category	FY 2017 Unaudited Actual	Fiscal Year 2018 Year to Date				Fiscal Year 2018 Full Year			
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopted Budget	Target Budget
REVENUES									
Taxes									
Locally Generated Non - Tax Revenues	367,598,559	217,471,506	217,471,506	0	437,045,000	434,045,000	434,045,000	(3,000,000)	0
Other Governments	2,655,246	1,176,721	1,176,721	0	4,500,000	3,500,000	3,500,000	(1,000,000)	0
Revenues from Other Funds of City	1,166,338	0	0	0	1,600,000	1,600,000	1,600,000	0	0
Other Sources									
Total Revenues and Other Sources	371,420,143	218,648,227	218,648,227	0	443,145,000	439,145,000	439,145,000	(4,000,000)	0
OBLIGATIONS / APPROPRIATIONS									
Category	FY 2017 Unaudited Actual	Target Budget	Actual	Actual (Over) / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Adopted Budget	Target Budget
Personal Services	70,880,828	34,311,248	34,311,248	0	76,901,462	75,990,696	75,990,696	910,766	0
Personal Services - Employee Benefits	58,249,332	11,953,127	11,953,127	0	62,129,873	62,129,873	62,129,873	0	0
Sub-Total Employee Compensation	129,130,160	46,264,375	46,264,375	0	139,031,335	138,120,569	138,120,569	910,766	0
Purchase of Services	107,078,471	94,390,385	94,390,385	0	142,155,785	122,155,785	122,155,785	20,000,000	0
Materials, Supplies and Equipment	13,979,461	9,517,872	9,517,872	0	19,071,257	15,571,257	15,571,257	3,500,000	0
Contributions, Indemnities and Taxes	5,196,596	967,125	967,125	0	8,514,500	6,014,500	6,014,500	2,500,000	0
Debt Service	122,205,069	30,366,191	30,366,191	0	159,426,123	159,426,123	159,426,123	0	0
Payment to Other Funds	7,156,485	286,575	286,575	0	14,648,000	14,648,000	14,648,000	0	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0	0
Total Obligations / Appropriations	384,746,242	181,792,523	181,792,523	0	482,847,000	455,936,234	455,936,234	26,910,766	0
Operating Surplus / (Deficit)	(13,326,099)	36,855,704	36,855,704	0	(39,702,000)	(16,791,234)	(16,791,234)	22,910,766	0
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS									
Prior Year Fund Balance	71,416,143	0	0	0	38,781,000	69,922,273	69,922,273	31,141,273	0
Net Adjustments - Prior Years	11,832,229	0	0	0	17,000,000	17,000,000	17,000,000	0	0
Total Net Adjustments	83,248,372	0	0	0	55,781,000	86,922,273	86,922,273	31,141,273	0
Preliminary Year End Fund Balance	69,922,273	36,855,704	36,855,704	0	16,079,000	70,131,039	70,131,039	54,052,039	0
Deferred Revenue-Airline Rates & Charges (See Note 1)	0	0	0	0	0	0	0	0	0
Year End Fund Balance	69,922,273	36,855,704	36,855,704	0	16,079,000	70,131,039	70,131,039	54,052,039	0

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund
For the Period Ending December 31, 2017

Department	FY 2017 Unaudited Actual	Fiscal Year 2018 Year to Date			Fiscal Year 2018 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)	
								Adopted Budget	Target Budget
<u>Local Non-Tax Revenues</u>									
Fleet Management	0	0	0	0	25,000	25,000	25,000	0	0
Sale of Vehicles	0	0	0	0	25,000	25,000	25,000	0	0
Procurement	9,874	333	333	0	20,000	20,000	20,000	0	0
Miscellaneous	9,874	333	333	0	20,000	20,000	20,000	0	0
City Treasurer	1,290,542	(315,051)	(315,051)	0	1,000,000	1,000,000	1,000,000	0	0
Interest Earnings	1,290,542	(315,051)	(315,051)	0	1,000,000	1,000,000	1,000,000	0	0
Commerce - Division of Aviation	366,298,143	217,786,224	217,786,224	0	436,000,000	433,000,000	433,000,000	(3,000,000)	0
Concessions	48,907,757	21,722,588	21,722,588	0	56,500,000	51,500,000	51,500,000	(5,000,000)	0
Space Rentals	148,927,395	59,522,252	59,522,252	0	144,000,000	144,000,000	144,000,000	0	0
Landing Fees	77,917,837	37,198,050	37,198,050	0	98,000,000	81,000,000	81,000,000	(17,000,000)	0
Parking	1,336,706	33,114,767	33,114,767	0	30,000,000	65,000,000	65,000,000	35,000,000	0
Car Rental	19,009,043	9,328,472	9,328,472	0	22,000,000	20,000,000	20,000,000	(2,000,000)	0
Sale of Utilities	2,953,596	918,571	918,571	0	3,500,000	3,500,000	3,500,000	0	0
Overseas Terminal Facility Charges	62,320	10,500	10,500	0	0	100,000	100,000	100,000	0
International Terminal Charges	29,978,845	18,339,462	18,339,462	0	39,500,000	31,500,000	31,500,000	(8,000,000)	0
Passenger Facility Charge	33,692,950	6,574,000	6,574,000	0	31,500,000	31,500,000	31,500,000	0	0
Miscellaneous	3,511,694	31,057,562	31,057,562	0	11,000,000	4,900,000	4,900,000	(6,100,000)	0
Total Local Non-Tax Revenue	367,598,559	217,471,506	217,471,506	0	437,045,000	434,045,000	434,045,000	(3,000,000)	0
<u>Other Governments</u>									
Commerce - Division of Aviation	2,655,246	1,176,721	1,176,721	0	4,500,000	3,500,000	3,500,000	(1,000,000)	0
State	0	0	0	0	250,000	250,000	250,000	0	0
Federal	2,655,246	1,176,721	1,176,721	0	4,250,000	3,250,000	3,250,000	(1,000,000)	0
Total Other Governments	2,655,246	1,176,721	1,176,721	0	4,500,000	3,500,000	3,500,000	(1,000,000)	0
<u>Revenue from Other Funds</u>									
Commerce - Division of Aviation	1,166,338	0	0	0	1,600,000	1,600,000	1,600,000	0	0
General Fund	1,034,338	0	0	0	1,500,000	1,500,000	1,500,000	0	0
Contribution from Bond Fund	0	0	0	0	0	0	0	0	0
Employee Benefits Fund	132,000	0	0	0	100,000	100,000	100,000	0	0
Total Revenue from Other Funds	1,166,338	0	0	0	1,600,000	1,600,000	1,600,000	0	0
Total - All Sources	371,420,143	218,648,227	218,648,227	0	443,145,000	439,145,000	439,145,000	(4,000,000)	0

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Quarterly City Managers Report
Departmental Obligations Summary
Aviation Fund

For the Period Ending December 31, 2017

Department	FY 2017 Unaudited Actual	Fiscal Year 2018 Year to Date			Fiscal Year 2018 Full Year			
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection (Over) / Under Adopted Budget
Office of Innovation & Technology	8,143,540	448,067	448,067	0	2,083,089	2,083,089	2,083,089	0
Personal Services	235,226	125,080	125,080	0	980,000	980,000	980,000	0
Purchase of Services	7,193,314	322,987	322,987	0	1,103,089	1,103,089	1,103,089	0
Materials, Supplies & Equipment	715,000	0	0	0	0	0	0	0
Police	15,694,107	8,178,698	8,178,698	0	15,892,170	16,381,404	16,381,404	(489,234)
Personal Services	15,528,007	8,015,898	8,015,898	0	15,721,670	16,210,904	16,210,904	(489,234)
Purchase of Services	75,500	74,000	74,000	0	77,500	77,500	77,500	0
Materials, Supplies & Equipment	90,600	88,800	88,800	0	93,000	93,000	93,000	0
Fire	7,153,198	3,136,208	3,136,208	0	7,802,474	7,802,474	7,802,474	0
Personal Services	7,013,736	3,025,580	3,025,580	0	7,608,574	7,608,574	7,608,574	0
Purchase of Services	15,000	15,000	15,000	0	15,000	15,000	15,000	0
Materials, Supplies & Equipment	124,462	95,628	95,628	0	155,900	155,900	155,900	0
Payments to Other Funds	0	0	0	0	23,000	23,000	23,000	0
Public Property	20,710,000	19,640,000	19,640,000	0	26,900,000	26,900,000	26,900,000	0
Purchase of Services	20,710,000	19,640,000	19,640,000	0	26,900,000	26,900,000	26,900,000	0
Office of Fleet Management	6,982,698	3,906,029	3,906,029	0	8,288,759	8,288,759	8,288,759	0
Personal Services	1,206,800	657,219	657,219	0	1,407,759	1,407,759	1,407,759	0
Purchase of Services	543,866	237,572	237,572	0	588,000	588,000	588,000	0
Materials, Supplies & Equipment	5,232,032	3,011,238	3,011,238	0	6,293,000	6,293,000	6,293,000	0
Finance	60,826,183	14,836,807	14,836,807	0	68,787,873	67,852,271	68,287,873	500,000
Personal Services - Fringe Benefits	58,249,332	11,953,127	11,953,127	0	62,129,873	62,129,873	62,129,873	0
Purchase of Services	2,576,851	2,499,518	2,499,518	0	4,146,000	4,146,000	4,146,000	0
Contributions, Indemnities & Taxes	0	384,162	384,162	0	2,512,000	2,012,000	2,012,000	500,000
Advances and Other Miscellaneous Payments	0	0	0	0	0	0	0	0
Sinking Fund	122,205,069	30,366,191	30,366,191	0	159,426,123	159,426,123	159,426,123	0
Debt Service	122,205,069	30,366,191	30,366,191	0	159,426,123	159,426,123	159,426,123	0
Commerce - Division of Aviation	141,400,949	100,615,746	100,615,746	0	192,008,836	165,108,836	165,108,836	26,900,000
Personal Services	45,750,962	21,822,694	21,822,694	0	49,555,783	48,155,783	48,155,783	1,400,000
Purchase of Services	75,503,361	71,601,308	71,601,308	0	109,296,196	89,296,196	89,296,196	20,000,000
Materials, Supplies & Equipment	7,793,545	6,322,206	6,322,206	0	12,529,357	9,029,357	9,029,357	3,500,000
Contributions, Indemnities & Taxes	5,196,596	582,963	582,963	0	6,002,500	4,002,500	4,002,500	2,000,000
Payments to Other Funds	7,156,485	286,575	286,575	0	14,625,000	14,625,000	14,625,000	0
Law	1,537,625	664,777	664,777	0	1,563,803	1,563,803	1,563,803	0
Personal Services	1,082,224	664,777	664,777	0	1,563,803	1,563,803	1,563,803	0
Purchase of Services	431,579	0	0	0	0	0	0	0
Materials, Supplies & Equipment	23,822	0	0	0	0	0	0	0
Office of Sustainability	92,873	0	0	0	93,873	93,873	93,873	0
Personal Services	63,873	0	0	0	63,873	63,873	63,873	0
Purchase of Services	29,000	0	0	0	30,000	30,000	30,000	0
Total Aviation Fund	384,746,242	181,792,523	181,792,523	0	482,847,000	455,936,234	455,936,234	26,910,766
Personal Services	70,880,828	34,311,248	34,311,248	0	76,901,462	75,990,696	75,990,696	910,766
Personal Services - Fringe Benefits	58,249,332	11,953,127	11,953,127	0	62,129,873	62,129,873	62,129,873	0
Sub-Total Employee Compensation	129,130,160	46,264,375	46,264,375	0	139,031,335	138,120,569	138,120,569	910,766
Purchase of Services	107,078,471	94,390,385	94,390,385	0	142,155,785	122,155,785	122,155,785	20,000,000
Materials, Supplies & Equipment	13,979,461	9,517,872	9,517,872	0	19,071,257	15,571,257	15,571,257	3,500,000
Contributions, Indemnities & Taxes	5,196,596	967,125	967,125	0	6,014,500	6,014,500	6,014,500	2,500,000
Debt Service	122,205,069	30,366,191	30,366,191	0	159,426,123	159,426,123	159,426,123	0
Payments to Other Funds	7,156,485	286,575	286,575	0	14,648,000	14,648,000	14,648,000	0
Advances & Other Misc. Pmts.	0	0	0	0	0	0	0	0

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund
For the Period Ending December 31, 2017

Department	FY 2017 Actual	Fiscal Year 2018 Year to Date			Fiscal Year 2018 Full Year			
		Month End		Actual (Over) / Under Target Budget	Authorized Positions		Current Projection	Current Projection (Over) / Under Adopted Budget Target Budget
		Target Budget	Actual		Adopted Budget	Target Budget		
Office of Innovation & Technology	3	4	4	0	10	10	10	0
Police	163	162	162	0	166	166	166	0
Uniformed	153	151	151	0	155	155	155	0
Civilian	10	11	11	0	11	11	11	0
Fire	66	71	71	0	79	79	79	0
Uniformed	66	71	71	0	79	79	79	0
Civilian	0	0	0	0	0	0	0	0
Office of Fleet Management	23	23	23	0	23	23	23	0
Commerce - Division of Aviation	765	753	753	0	900	900	900	0
Law	16	19	19	0	21	21	21	0
Total Aviation Fund	1,036	1,032	1,032	0	1,199	1,199	1,199	0

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017

GRANTS REVENUE FUND QUARTERLY REPORT

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2018

FOR THE PERIOD OCTOBER 1, 2017 - DECEMBER 31, 2017

Dp. No.	Department	Amount	Grant Title	Source	Description
48	Office of the Inspector General	1,070.12	OIG Federal Forfeiture	U.S. Dept. of Justice	Rollover unspent funds
49	Mayor's Office of Sustainability	14,578.00	Brownfields Site Assessment Grant	Phila. Redevelopment Authority	New Unanticipated grant
65	Office of the Chief Administrative Officer	176,996.00	Open Data & Digital Transformation	Misc. Foundation/Trust Funding	New Unanticipated grant
N/A	Various	36,379,127.00	Grants Fund - Appropriation Transfers	N/A	Ordinance by City Council- Bill #170958
Total		36,571,771.12			

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017

CASH FLOW FORECAST FOR FISCAL YEAR 2018

CASH FLOW PROJECTIONS
GENERAL FUND - FY2018

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of December 31, 2017

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Not Accrued	Estimated Revenues
REVENUES																
Real Estate Tax	9.2	8.5	6.5	6.0	5.8	34.3	64.1	317.6	138.5	29.0	14.0	12.9	646.3			646.3
Total Wage, Earnings, Net Profits	137.7	114.0	115.3	134.3	119.4	112.0	170.0	122.4	136.1	157.8	129.5	117.3	1565.8			1565.8
Realty Transfer Tax	38.3	29.0	20.8	27.5	28.7	21.8	36.9	13.7	17.5	17.1	17.7	18.1	287.1			287.1
Sales Tax	28.6	29.0	12.0	11.9	14.6	12.7	11.9	16.2	12.2	11.9	14.4	26.3	201.6	2.9	(20.3)	204.5
Business Income & Receipts Tax	6.9	6.9	16.4	14.9	0.9	6.1	29.4	5.7	48.6	240.2	49.3	8.3	433.8			413.5
Beverage Tax	6.9	6.5	6.7	7.6	6.1	6.0	6.5	7.8	8.8	9.3	8.8	9.2	90.1	2.3		92.4
Other Taxes	10.2	9.5	12.2	10.3	9.7	10.2	9.8	9.2	8.9	13.9	9.8	9.4	123.1			123.1
Locally Generated Non-tax	24.3	29.4	21.4	30.7	24.1	27.8	26.5	24.1	27.8	21.7	26.8	25.8	310.4			310.4
Total Other Governments	22.9	52.3	77.9	59.9	16.8	7.0	15.2	10.1	14.1	10.7	11.6	14.5	313.0	(5.1)		307.9
Total PICOA Other Governments	25.8	37.2	29.7	17.2	41.8	13.1	62.7	29.5	54.3	44.7	44.4	41.0	441.3	0.0		441.3
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	30.5	30.5		32.9	63.4
Total Current Revenue	310.7	322.5	318.8	320.3	267.9	250.9	432.8	556.4	466.9	556.2	326.4	313.2	4443.0	0.1	32.9	4455.7
Collection of prior year(s) revenue	40.9	0.2	12.5	(2.8)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	50.8			
Other fund balance adjustments																
TOTAL CASH RECEIPTS	351.6	322.6	331.4	317.6	267.9	250.9	432.8	556.4	466.9	556.2	326.4	313.2	4493.8			
EXPENSES AND OBLIGATIONS																
Payroll	69.7	172.3	133.4	127.2	135.9	121.6	179.9	134.5	127.5	127.5	139.4	131.9	1600.7	72.5	3.5	1676.7
Employee Benefits	45.8	36.2	65.6	33.7	42.2	46.2	47.0	50.5	69.9	50.5	55.1	52.0	594.7	20.8	0.5	616.0
Pension	3.7	(6.5)	4.8	64.2	(6.0)	(2.5)	(6.5)	(5.6)	511.9	95.0	(3.1)	(2.6)	646.8	36.6		683.4
Purchase of Services	42.6	50.8	76.3	89.1	61.0	48.2	61.3	63.5	79.5	80.5	59.9	78.6	791.3	23.8	124.7	939.9
Materials, Equipment	3.0	3.8	8.5	6.8	5.3	6.1	6.9	6.8	7.8	9.0	8.6	8.9	81.6	4.0	22.4	108.0
Contributions, Indemnities	14.3	5.0	10.2	8.8	11.5	5.0	5.5	3.5	9.9	5.7	108.5	8.1	196.0			196.0
Debt Service-Short Term	0.0	0.1	0.1	0.0	0.0	0.1	0.4	0.0	0.0	0.0	0.0	4.6	5.3			5.3
Debt Service-Long Term	96.1	0.5	0.0	0.6	9.2	7.4	31.2	4.3	0.5	0.0	0.0	2.2	152.1			152.1
Interfund Charges	0.4	0.0	0.0	0.0	0.0	0.0	0.0	1.8	0.0	0.1	0.9	5.9	9.0	27.0		36.0
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	10.2	10.2	10.2	10.2	10.2	50.9			50.9
Current Year Appropriation	275.5	262.2	298.9	330.4	259.2	232.1	325.6	269.5	817.2	378.6	379.5	299.8	4128.4	184.7	151.2	4464.3
Prior Yr. Expenditures against Encumbrances	38.3	25.3	19.3	9.0	6.7	3.4	4.3	6.4	5.9	2.7	1.0	2.0	124.3			
Prior Yr. Salaries & Vouchers Payable	77.4	(24.5)	(9.5)	89.8	31.0	5.8	(26.1)	26.1	0.0	0.0	0.0	0.0	170.1			
TOTAL DISBURSEMENTS	391.2	263.0	308.8	429.2	296.8	241.2	303.9	301.9	823.1	381.3	380.5	301.7	4422.8			
Excess (Def) of Receipts over Disbursements	(39.6)	59.6	22.6	(111.7)	(28.9)	9.7	128.9	254.4	(356.2)	174.9	(54.2)	11.5				
Opening Balance	533.9	494.3	553.9	576.5	464.8	435.9	570.6	699.5	953.9	597.8	772.6	593.5				
TRAN	0.0	0.0	0.0	0.0	0.0	125.0	0.0	0.0	0.0	0.0	(125.0)	0.0				
CLOSING BALANCE	494.3	553.9	576.5	464.8	435.9	570.6	699.5	953.9	597.8	772.6	593.5	605.0				

CASH FLOW PROJECTIONS
CONSOLIDATED CASH - ALL FUNDS - FY2018

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of December 31, 2017

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	494.3	553.9	576.5	464.8	435.9	570.6	699.5	953.9	597.8	772.6	593.5	605.0
Grants Revenue	(58.0)	83.0	20.0	16.1	(56.3)	(109.5)	37.6	(199.8)	(227.4)	(236.8)	(212.1)	(119.4)
Community Development	(16.9)	(15.1)	(11.7)	(11.8)	(4.4)	(8.1)	(6.7)	(4.6)	(6.8)	(3.4)	(3.0)	(6.1)
Vehicle Rental Tax	6.0	6.6	1.2	1.6	2.1	2.6	3.0	5.4	4.8	5.3	5.7	6.2
Hospital Assessment Fund	13.8	13.6	23.1	14.7	14.8	50.8	15.8	8.8	23.2	9.4	27.1	15.4
Housing Trust Fund	32.0	33.3	33.8	33.9	33.4	34.3	35.2	35.2	35.2	36.2	36.2	36.2
Other Funds	8.7	9.0	7.8	7.9	8.9	8.7	8.9	7.4	7.6	7.4	7.2	7.2
TOTAL OPERATING FUNDS	480.0	684.3	650.7	527.4	434.4	549.3	793.3	806.5	434.5	590.8	454.7	544.6
Capital Improvement	28.4	297.8	287.3	267.5	252.6	239.0	217.6	202.1	190.6	179.1	163.6	152.1
Industrial & Commercial Dev.	9.8	9.8	9.8	9.8	9.8	9.8	9.8	9.8	9.8	9.8	9.8	9.8
TOTAL CAPITAL FUNDS	38.1	307.6	297.1	277.3	262.4	248.8	227.5	212.0	200.5	189.0	173.5	162.0
TOTAL FUND EQUITY	518.1	992.0	947.8	804.7	696.8	798.1	1020.7	1018.5	634.9	779.8	628.1	706.5

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2017

METHODOLOGY FOR FINANCIAL REPORTING

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2017

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.

B. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2017

METHODOLOGY FOR FINANCIAL REPORTING

profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2017

METHODOLOGY FOR FINANCIAL REPORTING

connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. LEGAL COMPLIANCE

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, nine Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Housing Trust, Acute Care Hospital Assessment and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2017

METHODOLOGY FOR FINANCIAL REPORTING

the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.