## TEANECK COMMUNITY CHARTER SCHOOL

TEANECK, NEW JERSEY

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 2017

## COMPREHENSIVE ANNUAL FINANCIAL REPORT

OF THE

## TEANECK COMMUNITY CHARTER SCHOOL

TEANECK, NEW JERSEY

FOR THE FISCAL YEAR ENDED JUNE 30, 2017

PREPARED BY

TEANECK COMMUNITY CHARTER SCHOOL

FINANCE DEPARTMENT

## TEANECK COMMUNITY CHARTER SCHOOL OUTLINE OF COMPREHENSIVE ANNUAL FINANCIAL REPORT

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# INTRODUCTORY SECTION

## TEANECK COMMUNITY CHARTER SCHOOL

563 CHESTNUT AVENUE TEANECK, NEW JERSEY 07666

September 25, 2017

Honorable President and Members of the Board of Education Teaneck Community Charter School. County of Bergen, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Teaneck Community Charter School for the fiscal year ended June 30, 2017, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections; introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the generalpurpose financial statements and schedules, as well as the auditors' report thereon. The statistical section includes selected financial and demographic information, generally presented on a multiyear basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984 and amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments and Non-Profit Organizations; and New Jersey OMB's Circular Letter 04-04 and/or 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, and are not a required part of the general-purpose financial statements. Information related to this single audit, including the auditors' report on the internal control structure and compliance with applicable laws, regulations, findings and recommendations, are included in the single audit section of this report. 1.) **REPORTING ENTITY AND ITS SERVICES:** The Teaneck Community Charter School is an independent reporting entity within the criteria adopted by the GASB as established by NCGA ST. No. 3. All funds and account groups of the District are included in this report. The Teaneck Community Charter School and all its schools constitute the School's reporting entity. The School provides a full range of educational services appropriate to grade levels K through 8. These include regular and vocational, as well as special education for handicapped youngsters. The District completed the 2016-2017 fiscal year with an enrollment of 320 students, which is the 14 students above the previous year's enrollment. The following details the changes in the student enrollment of the District over the last ten years.

| Fiscal Year | AVERAGE DAILY ENROLLMENT<br>Student Enrollment | Percent Change |
|-------------|--|----------------|
| 2016 - 2017 | 320  | 4.57%          |
| 2015 - 2016 | 306  | 0.00%          |
| 2014 - 2015 | 306  | 0.00%          |
| 2013 - 2014 | 306  | 0.00%          |
| 2012 - 2013 | 306  | 0.00%          |
| 2011 - 2012 | 306  | 0.33%          |
| 2010 - 2011 | 305  | 0.99%          |
| 2009 - 2010 | 302  | 5.23%          |
| 2008 - 2009 | 287  | 5.90%          |
| 2007 - 2008 | 271  | 13.39%         |
|             |  |                |

2.) <u>MAJOR INITIATIVES</u>: Teaneck Community Charter School plans to deliver learning along three broad themes:

Student-centered learning: teaching children in accordance with their development and interests Rather than age groupings;

Expeditionary learning beyond the school walls: learning that takes place through extended classroom

Experiences: hands-on projects and community service; and

Nurturing of diverse populations: promoting academic and personal growth through cooperation, compassion and enthusiasm for fellow students and members of the community.

Partnerships with community-based organizations are planned to help the school provide students with access to mentors, career education, support and experiential "extended classroom" activities.

3.) **INTERNAL ACCOUNTING CONTROLS:** Management of the School is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the School are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgements by management.

As a recipient of federal and state financial assistance, the School also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the School's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the School has complied with applicable laws and regulations.

4.) <u>BUDGETARY CONTROLS</u>: In addition to internal accounting controls, the School maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reserves of fund balance at June 30, 2017.

5.) <u>ACCOUNTING SYSTEMS AND REPORTS</u>: The School's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note 2.

6.) <u>FINANCIAL INFORMATION AT FISCAL YEAR-END</u>: As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedule presents a summary of the general fund, special revenue fund and debt service fund revenues for the fiscal year ended June 30, 2017 and the amount and percentage of increases in relation to prior year revenues.

| Revenue         | _  | Amount    | Percentage<br>of Total |    | Increase<br>(Decrease)<br>from 2016 | Percent of<br>Increase<br>(Decrease) |
|-----------------|----|-----------|------------------------|----|-------------------------------------|--------------------------------------|
| Local Sources   | \$ | 4,687,086 | 81.37%                 | \$ | 169,338                             | 3.75%                                |
| State Sources   |    | 976,397   | 16.95%                 |    | 169,374                             | 20.99%                               |
| Federal Sources | _  | 96,562    | 1.68%                  | -  | (2,269)                             | -2.29%                               |
| TOTALS          | \$ | 5,760,045 | 100.00%                | \$ | 336,443                             | 6.20%                                |

The increase in local sources is attributed to an increase from the local tax levy of \$172,980 offset by a decrease in miscellaneous revenues of \$3,642.

The increase in State sources is due to an increase in mandate aid and other aid.

The decrease in Federal sources is due to a decrease in federal grants.

The following schedule presents a summary of general fund, special revenue fund and debt service fund expenditures for the fiscal year ended June 30, 2017 and the percentage of increases and decreases in relation to prior year amounts.

| Expenditures     |    | Amount    | Percentage<br>of Total |    | Increase<br>(Decrease)<br>from 2016 | Percent of<br>Increase<br>(Decrease) |
|------------------|----|-----------|------------------------|----|-------------------------------------|--------------------------------------|
| Current Expense: |    |           |                        |    |                                     |                                      |
| Instruction      | \$ | 2,387,869 | 43.08%                 | \$ | 165,533                             | 7.45%                                |
| Undistributed    |    |           |                        |    |                                     |                                      |
| expenditures     |    | 3,095,410 | 55.85%                 |    | 90,967                              | 3.03%                                |
| Capital Outlay   |    | 59,111    | 1.07%                  |    | 43,157                              | 270.51%                              |
| Special Schools  | -  | 0         | 0.00%                  | -  | 0                                   | 0.00%                                |
| TOTALS           | \$ | 5,542,390 | 100.00%                | \$ | 299,657                             | 5.72%                                |
|                  |    |           |                        |    |                                     |                                      |

The increase in current expenditures is attributed to an increase in salaries of \$164,596 and an increase in general supplies and other costs of \$937.

The increase in undistributed expenditures is attributed to an increase in salaries of \$30,086 and in rent of \$14,933 and in employee benefits of \$134,373 offset by a decrease in general supplies and other costs of \$88,425.

The increase in capital outlay is attributed to an increase in instructional equipment of \$43,157.

7.) <u>CASH MANAGEMENT:</u> The investment policy of the School is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note 4. The School has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units for a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

8.) <u>RISK MANAGEMENT</u>: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

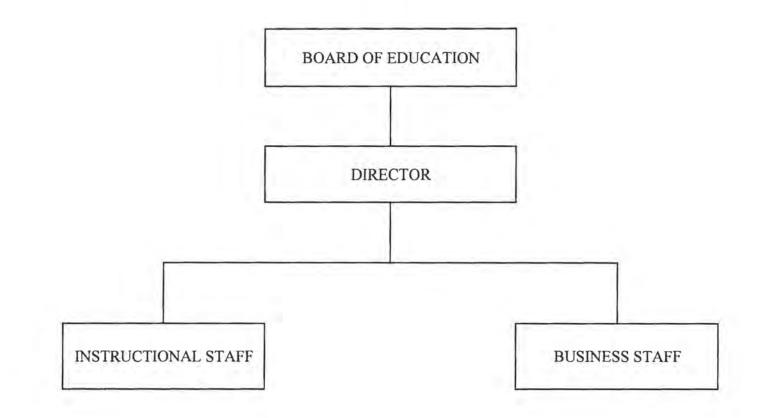
**9.) OTHER INFORMATION:** Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Cullari Carrico, LLC was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 and amendments of 1996 and the related OMB Circular A-133 and state Treasury Circular Letter 04-04 OMB. The auditors' report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

10.) <u>ACKNOWLEDGMENTS</u>: We would like to express our appreciation to the members of the Teaneck Community Charter School for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of the financial and accounting staff.

Respectfully submitted,

Mr. Ralph Gallo Lead Person

TEANECK COMMUNITY CHARTER SCHOOL Organizational Chart (Unit Control)



## TEANECK COMMUNITY CHARTER SCHOOL TEANECK, NEW JERSEY

## ROSTER OF OFFICIALS JUNE 30, 2017

| Members of the Board of Education       | Expires |
|---|---------|
| Wenders of the Board of Education       |         |
| Alexandra Soriano-Taveras, President    | 2018    |
| Jeffrey Hietkko-Parsons, Vice President | 2019    |
| Yoel Piney, Treasurer                   | 2017    |
| Misha Simmonds                          | 2019    |
| Renee Karibi-Whyte                      | 2018    |
| Themba Johnson                          | 2020    |
| Danielle Rowe-Jackson                   | 2020    |
| Julie Elliott                           | 2019    |
| Shelley Eleby                           | 2018    |

## Other Officials

Ralph Gallo, Lead Person Sonia Torres, Vice Principal Thomas Jazwinski, Business Administrator

## TEANECK COMMUNITY CHARTER SCHOOL CONSULTANTS AND ADVISORS

## AUDIT FIRM

Cullari Carrico LLC 55 Lane Road, Suite 300 Fairfield, NJ 07004

## ATTORNEY

McElroy, Deutsch, Mulvaney & Carpenter, LLP 1300 Mount Kemble Avenue P O Box 2075 Morristown, NJ 07962-2075

## OFFICIAL DEPOSITORY

Lakeland Bank 250 Oak Ridge Road Oak Ridge, New Jersey 07438 FINANCIAL SECTION





Committed to your Financial Well Benut



Independent Auditors' Report

Honorable President and Members of the Board of Trustees Teaneck Community Charter School County of Bergen Teaneck, New Jersey

## **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the Board of Trustees of the Teaneck Community Charter School, in the County of Bergen, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business type activities, the aggregate discretely presented component units, each major fund and the aggregate remaining fund information of the Teaneck Community Charter School, in the County of Bergen, State of New Jersey, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Other Matters**

Accounting principles generally accepted in the United States of America require that the Management Discussion and Analysis and Budgetary Comparison Information on pages 13 through 19 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with the sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinion on the financial statements that collectively comprise the Teaneck Community Charter School's basic financial statements. The accompanying introductory section, combining and individual fund financial statements, long-term debt schedules, and the Schedule of Expenditures of Federal Awards and State Financial Assistance as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations;* and New Jersey OMB's Circular 04-04 and/or 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid,* respectively, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The information and statements described above are the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the introductory section, combining and individual fund financial statements, long-term debt schedules and the Schedules of Expenditures of Federal Awards and State Financial Assistance are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated September 25, 2017, on our consideration of the Teaneck Community Charter School's internal control over financial reporting and our test of its compliance with certain provision of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Teaneck Community Charter School's internal control over financial reporting and compliance.

Cullari Carriso J.LC

Raymond P. Burke, CPA, PSA, CGMA CS 00225900 Certified Public Accountant Public School Accountant

Fairfield, New Jersey September 25, 2017

# REQUIRED SUPPLEMENTARY INFORMATION

PART I





The discussion and analysis of Teaneck Community Charter School's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2017. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the School District's financial performance.

#### **Financial Highlights**

Key financial highlights for fiscal year 2017 are as follows:

- In total, net assets decreased \$495,947. Net assets of governmental activities decreased \$507,652. That represents a 587 percent decrease from fiscal year 2016. Net assets of the business-type activity increased \$11,705 or 23 percent from fiscal year 2016.
- General revenues accounted for \$5,663,483 in revenue or 90 percent of all revenues. Program specific revenues in the form of charges for services and sales, grants, and contributions, accounted for \$639,801 or 10 percent of total revenues of \$6,303,284.
- Total assets of governmental activities increased \$227,822 primarily from increases in cash.
- The School District had \$6,171,135 in expenses related to governmental activities.
  General revenues (primarily income taxes, property taxes, and grants and entitlements) of \$5,663,483 were substantially adequate to provide for these programs.

#### Using the Basic Financial Statements

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Teaneck Community Charter School as a financial whole, or as an entire operating entity.

The statement of net assets and statement of activities provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the School District's most significant funds with all other non-major funds presented in total in a single column. For Teaneck Community Charter School, the General Fund is the most significant fund.

#### Reporting the School District as a Whole

#### Statement of Net Assets and Statement of Activities

While this report contains the large number of funds used by the School District to provide programs and activities, the view of the School District as a whole looks at all financial transactions and asks the question, "How did we do financially during fiscal year 2017?" The statement of net assets and the statement of activities answer this question.

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These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting system used by most private sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash was received or paid.

These two statements report the School District's net assets and changes in those assets. This change in net assets is important because it identifies whether the financial position of the School District has improved or diminished for the School District as a whole. The cause of this change may be the result of many factors, some financial, some not. Non-financial factors include the School District's enrollment, current property tax laws in New Jersey restricting revenue growth, facility conditions, required educational programs, and other factors.

In the statement of net assets and the statement of activities, the School District is divided into two distinct kinds of activities:

**Governmental Activities** – Most of the School District's programs and services are reported here including instruction, support services, operation and maintenance of plant, pupil transportation.

**Business-Type Activity** – This service is provided on a charge for goods or services basis to recover all of the expenses of the goods or services provided. The lunch and after school programs are reported as a business activity.

### **Reporting the School District's Most Significant Funds**

#### **Fund Financial Statements**

Fund financial reports provide detailed information about the School District's major funds. The School District uses many funds to account for a multitude of financial transactions. However, these fund financial statements focus on the School District's most significant funds. The School District's only major governmental fund is the General Fund.

#### **Governmental Funds**

Most of the School District's activities are reported in governmental funds, which focus on how monies flow into and out of those funds and the balances left at fiscal year end for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or less financial resources that can be spent in the near future to finance educational programs. The relationship, or differences, between governmental activities reported in the statement of net assets and the statement of activities and the governmental funds is reconciled in the financial statements.

#### **Enterprise Fund**

The enterprise fund uses the same basis of accounting as business-type activities: therefore, these statements are essentially the same.

### The School District as a Whole

The perspective of the statement of net assets is of the School District as a whole. Table 1 provides a summary of the School District's net assets for 2017 compared to 2016:

Table 1

|                                |                   |             | Assets       |            |              |             |  |
|--------------------------------|-------------------|-------------|--------------|------------|--------------|-------------|--|
|                                | Governi<br>Activi |             | Business-Typ | e Activity | Total        |             |  |
|                                | 2017              | 2016        | 2017         | 2016       | 2017         | 2016        |  |
| Assets:                        |                   |             |              |            |              |             |  |
| Current and Other Assets \$    | 990,329 \$        | 766,639 \$  | 63,018 \$    | 51,313 \$  | 1,053,347 \$ | 817,952     |  |
| Capital Assets, Net            | 512,133           | 508,001     | 0            | 0          | 512,133      | 508,001     |  |
| Total Assets                   | 1,502,462         | 1,274,640   | 63,018       | 51,313     | 1,565,480    | 1,325,953   |  |
| Liabilities:                   |                   |             |              |            |              |             |  |
| Current and Other Liabilities  | 33,801            | 27,766      | 0            | 0          | 33,801       | 27,766      |  |
| Long-Term Liabilities          | 1,889,864         | 1,160,425   | 0            | 0          | 1,889,864    | 1,160,425   |  |
| Total Liabilities              | 1,923,665         | 1,188,191   | Ø            | 0          | 1,923,665    | 1,188,191   |  |
| Net Assets                     |                   |             |              |            |              |             |  |
| Invested in Capital Assets     |                   |             |              |            |              |             |  |
| Net of Related Debt            | 449,633           | 450,351     | 0            | 0          | 449,633      | 450,351     |  |
| Debt for net pension liability | (1,827,364)       | (1,102,775) | 0            | 0          | (1,827,364)  | (1,102,775) |  |
| Restricted                     | 125,000           | 105,000     | 0            | 0          | 125,000      | 105,000     |  |
| Unrestricted (Deficit)         | 831,528           | 633,873     | 63,018       | 51,313     | 894,546      | 685,186     |  |
| Total Net Assets \$            | (421,203) \$      | 86,449 \$   | 63,018 \$    | 51,313 \$  | (358,185) \$ | 137,762     |  |

Total assets increased \$239,527. Equity in pooled cash and cash equivalents increased \$168,912. Receivables increased \$66,273, prepaid expenses increased \$210 and fixed assets increased \$4,132.

Net assets of the School District's governmental activities decreased \$507,652. The net assets of the School District's businesstype activity increased \$11,705.

Table 2 reflects the change in net assets for fiscal year 2017.

## Table 2 Change in Net Assets

|                                    | Governm<br>Activit |              | Business-<br>Activit |            | Total                                 |           |  |
|------------------------------------|--------------------|--------------|----------------------|------------|---------------------------------------|-----------|--|
|                                    | 2017               | 2016         | 2017                 | 2016       | 2017                                  | 2016      |  |
| Revenues:                          |                    |              |                      |            |                                       |           |  |
| General Revenues:                  |                    |              |                      |            |                                       |           |  |
| Property Taxes \$                  | 4,669,082 \$       | 4,496,102 \$ | 0 \$                 | 0 \$       | 4,669,082 \$                          | 4,496,102 |  |
| Grants and Entitlements            | 1,072,959          | 905,854      | 0                    | 0          | 1,072,959                             | 905,854   |  |
| Interest                           | 0                  | 0            | 0                    | 0          | 0                                     | 0         |  |
| Miscellaneous                      | 18,004             | 21,646       | 0                    | 0          | 18,004                                | 21,646    |  |
| Enterprise Fund                    | 0                  | 0            | 543,239              | 380,592    | 543,239                               | 380,592   |  |
| Total Revenues                     | 5,760,045          | 5,423,602    | 543,239              | 380,592    | 6,303,284                             | 5,804,194 |  |
| Transfers                          | 0                  | 0            | 0                    | 0          | 0                                     | 0         |  |
| Total Revenues & Transfers         | 5,760,045          | 5,423,602    | 543,239              | 380,592    | 6,303,284                             | 5,804,194 |  |
| Program Expenses:                  |                    |              |                      |            |                                       |           |  |
| Instruction                        | 2,387,869          | 2,222,336    | 0                    | 0          | 2,387,869                             | 2,222,336 |  |
| Support Services:                  |                    |              |                      |            | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |           |  |
| Pupils and Instruct. Staff         | 73,826             | 36,077       | 0                    | 0          | 73,826                                | 36,077    |  |
| Board of Education, Admin.         |                    |              |                      |            |                                       |           |  |
| and Fiscal                         | 585,058            | 699,370      | 0                    | 0          | 585,058                               | 699,370   |  |
| Oper.& Maint. Of Plant             | 1,378,304          | 1,329,408    | 0                    | 0          | 1,378,304                             | 1,329,408 |  |
| Pupil Transportation               | 29,217             | 44,956       | 0                    | 0          | 29,217                                | 44,956    |  |
| Extracurricular Activities         | 0                  | 0            | 0                    | 0          | 0                                     | 0         |  |
| Interest and Fiscal Charges        | 1,813,423          | 1,028,107    | 0                    | 0          | 1,813,423                             | 1,028,107 |  |
| Loss on Disp. of Capital<br>Assets | 0                  | 0            | 0                    | 0          | Ó                                     | 0         |  |
| Enterprise Fund                    | 0                  | 0            | 531,534              | 387,369    | 531,534                               | 387,369   |  |
| Total Expenses                     | 6,267,697          | 5,360,254    | 531,534              | 387,369    | 6,799,231                             | 5,747,623 |  |
| Increase/(Decrease)                | 1007 ( 00) 0       | (2.240.0     | 11 705 0             | 16 7771 0  | (105.017) 5                           |           |  |
| in Net Assets \$                   | (507,652) \$       | 63,348 \$    | 11,705 \$            | (6,777) \$ | (495,947) \$                          | 56,571    |  |

#### **Governmental Activities**

The statement of activities reflects the cost of program services and the charges for services and sales, grants, and contributions offsetting those services. Table 3, for government activities, indicates the total cost of services and the net cost of services. It identifies the cost of these services supported by tax revenues and unrestricted state entitlements.

### Table 3 Governmental Activities

|                                    |     | Total Cost of<br>Services |    |           |    | Net<br>Se |     |           |
|------------------------------------|-----|---------------------------|----|-----------|----|-----------|-----|-----------|
|                                    | - 0 | 2017                      |    | 2016      |    | 2017      |     | 2016      |
| Instruction                        | \$  | 2,387,869                 | \$ | 2,222,336 | \$ | 2,306,908 | \$  | 2,159,582 |
| Support Services:                  |     |                           |    |           |    |           |     |           |
| Pupils and Instructional Staff     |     | 73,826                    |    | 36,077    |    | 58,225    |     | 0         |
| Board of Ed., Adminis., and Fiscal |     | 585,058                   |    | 699,370   |    | 585,058   |     | 699,370   |
| Operation and Maintenance of Plant |     | 1,378,304                 |    | 1,329,408 |    | 1,378,304 |     | 1,329,408 |
| Pupil Transportation               |     | 29,217                    |    | 44,956    |    | 29,217    |     | 44,956    |
| Extracurricular Activities         |     | 0                         |    | 0         |    | 0         |     | 0         |
| Interest and Fiscal Charges        |     | 1,813,423                 |    | 1,028,107 |    | 1,813,423 |     | 1,028,107 |
| Loss on Disposal of Capital Assets | F   | 0                         |    | 0         | 4  | 0         | 1.4 | 0         |
| Total Expenses                     | \$  | 6,267,697                 | \$ | 5,360,254 | \$ | 6,171,135 | \$  | 5,261,423 |

The dependence upon tax revenues for governmental activities is apparent. Over 99 percent of instruction activities are supported through taxes and other general revenues. For all governmental activities general revenues support is 99 percent. The community, as a whole, is the primary support for Teaneck Community Charter School students.

#### **Business-Type Activity**

The business-type activities of the School District are the food and after school programs. These programs had revenues and transfers of \$543,239 and expenses of \$531,534 for fiscal year 2017. Total revenues increased \$162,647 and expenses increased \$144,165 from the prior fiscal year.

The School District continues to operate the enterprise fund in a self-operating manner without assistance from the General Fund. The business activities receive no support from tax revenues.

#### The School District's Funds

The School District's governmental funds are accounted for using the modified accrual basis of accounting. Total governmental funds had revenues and other financing sources of \$5,760,045 and expenditures and other financing used of \$6,267,697. The decrease in fund balance for the year reflects that the School District was able to meet current costs only with the use of its prior net assets.

#### **General Fund Budgeting Highlights**

The School District's budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

During the course of fiscal 2017, the School District amended its General Fund budget as needed. The budgeting systems are designed to tightly control total budgets, but provide flexibility for individual line items.

For the General Fund, final budgeted revenues and other financing sources, in the amount of \$5,760,045, were the same as original budgeted revenues and other financing sources, in the amount of \$5,760,045. Of this amount, most was due an increase in miscellaneous revenues.

Expenditures and other financing uses were originally budgeted at \$5,687,675 while final budget expenditures were \$5,717,675. The major difference comes from decreased instructional costs throughout the year.

General Fund revenues and other financing sources were more than expenditures and other financing uses by \$217,655. These revenues exceeded expenditures, the School Board feels the financial position of the School District is stable and that there will be a need for additional tax dollars in the future as enrollment rises.

#### **Capital Assets and Debt Administration**

#### Capital Assets

At the end of fiscal year 2017, the School District had \$512,133 invested in capital assets, \$512,133 in governmental activities.

Table 4 reflects fiscal year 2017 balances compared to fiscal year 2016:

### Table 4 Capital Assets at June 30 (Net of Depreciation)

|                             |    | 1000    | nmental<br>vities | Business-<br>Activi |      | Total      |         |  |
|-----------------------------|----|---------|-------------------|---------------------|------|------------|---------|--|
|                             |    | 2017    | 2016              | 2017                | 2016 | 2017       | 2016    |  |
| Land                        | s  | 0 5     | 5 0 S             | 0 \$                | 0 \$ | 0 \$       | 0       |  |
| Land Improvements           |    | 0       | 0                 | 0                   | 0    | 0          | 0       |  |
| Buildings and Bldg. Improve |    | 440,836 | 476,330           | 0                   | 0    | 440,836    | 476,330 |  |
| Furniture and Fixtures      |    | 0       | 0                 | 0                   | 0    | 0          | 0       |  |
| Vehicles                    |    | 0       | 0                 | 0                   | 0    | 0          | 0       |  |
| Equipment                   | -  | 71,297  | 31,671            | 0                   | 0    | 71,297     | 31,671  |  |
| Totals                      | \$ | 512,133 | 508,001 \$        | <u> </u>            | 0 \$ | 512,133 \$ | 508,001 |  |

The primary increase in capital assets for governmental activities is a result of additional investment offset by depreciation of assets.

#### Debt

At June 30, 2017 the School District had no outstanding bonds or long-term debt.

#### **Current Issues**

Teaneck Community Charter School currently has no issues.

#### **Contacting the School District's Financial Management**

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the School District's finances and to reflect the School District's accountability for the monies it receives. Questions about this report or additional financial information needs should be directed to Teaneck Community Charter School, 563 Chestnut Avenue, Teaneck, New Jersey.

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# BASIC FINANCIAL STATEMENTS





DISTRICT-WIDE FINANCIAL STATEMENTS

## TEANECK COMMUNITY CHARTER SCHOOL Statement of Net Position June 30, 2017

|   |    | Governmental<br>Activities | - 34 | Business-type<br>Activities |     | Total                                    |
|---|----|----------------------------|------|-----------------------------|-----|--|
| ASSETS  |    |                            |      |                             | 100 |  |
| Cash and cash equivalents                       | \$ | 718,357                    | \$   | 63,018                      | \$  | 781,375                                  |
| Investments                                     |    | 0                          |      | 0                           |     | 0  |
| Receivables, net                                |    | 79,950                     |      | 0                           |     | 79,950                                   |
| Inventory                                       |    | 0                          |      | 0                           |     | 0  |
| Prepaid expenses                                |    | 66,384                     |      | 0                           |     | 66,384                                   |
| Restricted assets:                              |    |                            |      |                             |     |  |
| Cash and cash equivalents                       |    | 125,000                    |      | 0                           |     | 125,000                                  |
| Capital reserve account - cash                  |    | 0                          |      | 0                           |     | 0  |
| Organization osts                               |    | 638                        |      | 0                           |     | 638                                      |
| Capital assets, net (Note 6):                   |    | 512,133                    |      | 0                           |     | 512,133                                  |
| Total Assets                                    | -  | 1,502,462                  | - ä  | 63,018                      | -   | 1,565,480                                |
| LIABILITIES                                     |    |                            |      |                             |     |  |
| Accounts payable                                |    | 7,535                      |      | 0                           |     | 7,535                                    |
| Contracts payable                               |    | 0                          |      | 0                           |     | 0  |
| Deposit payable                                 |    | 0                          |      | 0                           |     | 0  |
| Payable to federal government                   |    | 0                          |      | 0                           |     | 0  |
| Payable to state government                     |    | 0                          |      | 0                           |     | 0  |
| Deferred revenue                                |    | 26,266                     |      | 0                           |     | 26,266                                   |
| Noncurrent liabilities (Note 8):                |    | 20,200                     |      | Ų                           |     | 20,200                                   |
| Due within one year                             |    | 0                          |      | 0                           |     | 0  |
| Due beyond one year                             |    | 62,500                     |      | 0                           |     | 62,500                                   |
| Net pension liability - PERS                    |    | 1,827,364                  |      | 0                           |     | 1,827,364                                |
| Total liabilities                               | 1  | 1,923,665                  | 1    | 0                           |     | 1,923,665                                |
| NET ASSETS                                      |    |                            |      |                             |     |  |
| Invested in capital assets, net of related debt |    | 449,633                    |      | 0                           |     | 449,633                                  |
| Debt for net pension liability - PERS           |    | (1,827,364)                |      | 0                           |     | (1,827,364)                              |
| Restricted for:                                 |    |                            |      |                             |     | 1. |
| Debt service                                    |    | 0                          |      | 0                           |     | 0  |
| Capital projects                                |    | 0                          |      | 0                           |     | 0  |
| Permanent endowment - nonexpendable             |    | 0                          |      | 0                           |     | 0  |
| Other purposes                                  |    | 125,000                    |      | 0                           |     | 125,000                                  |
| Unrestricted                                    | 12 | 831,528                    | 1.2  | 63,018                      | 1.2 | 894,546                                  |
| Total net assets                                | \$ | (421,203)                  | \$   | 63,018                      | \$  | (358,185)                                |

#### TEANECK COMMUNITY CHARTER SCHOOL Statement of Activities For the Year Ended June 30, 2017

|   |    |  |        |                             |        | Program Re                            | veni | les                                    | Net (Expense) Revenue and<br>Changes in Net Assets |   |     |                             |       |              |
|---|----|--|--------|-----------------------------|--------|---------------------------------------|------|--|--|---|-----|-----------------------------|-------|--------------|
| Functions/Programs  | Ex | penses   | 0      | charges for<br>Services     | G      | cerating<br>ants and<br>cantributions |      | Capital<br>Grants and<br>Contributions |  | Governmental<br>Activities  |     | Business-type<br>Activities | -     | Total        |
| Governmental activities:  |    |  |        |                             |        |                                       |      |  |  |   |     |                             |       |              |
|   |    |  |        |                             |        |                                       |      |  |  |   |     |                             |       |              |
| Instruction   |    |  |        |                             |        | 00.001                                |      |  |  | 10 100 (10)   | ~   | 0                           | de la | 100 100 2001 |
| Regular   | \$ | 2,189,639  | S      | 0                           | \$     | 80,961                                | s    | 0                                      | \$   | (2,108,678)   | \$  | 0                           | \$    | (2,108,678)  |
| Special education   |    | 198,230  |        | 0                           |        | 0                                     |      | 0                                      |  | (198,230)   |     | 0                           |       | (198,230)    |
| Other special instruction   |    | 0  |        | 0                           |        | 0                                     |      | 0                                      |  | 0   |     | 0                           |       | 0            |
| Vocational  |    | 0  |        | 0                           |        | 0                                     |      | 0                                      |  | 0   |     | 0                           |       | 0            |
| Other instruction   |    | 0  |        | 0                           |        | 0                                     |      | a                                      |  | 0   |     | 0                           |       | 0            |
| Nonpublic school programs   |    | 0  |        | 0                           |        | 0                                     |      | 0                                      |  | 0   |     | 0                           |       | 0            |
| Adult/continuing education program  |    | 0  |        | 0                           |        | 0                                     |      | 0                                      |  | 0   |     | 0                           |       | 0            |
| Support services:   |    |  |        |                             |        |                                       |      |  |  |   |     |                             |       |              |
| Tuition   |    | 0  |        | 0                           |        | 0                                     |      | 0                                      |  | 0   |     | 0                           |       | 0            |
| Student and instruction related services  |    | 73.826   |        | 0                           |        | 15,601                                |      | 0                                      |  | (58,225)  |     | 0                           |       | (58,225)     |
| School administrative services  |    | 497,314  |        | 0                           |        | 0                                     |      | Q.                                     |  | (497,314)   |     | 0                           |       | (497.314)    |
| General and business administrative services  |    | 87,744   |        | 0                           |        | 0                                     |      | 0                                      |  | (87,744)  |     | 0                           |       | (87,744)     |
| Plant operations and maintenance  |    | 1,378,304  |        | 0                           |        | 0                                     |      | 0                                      |  | (1.378,304)   |     | 0                           |       | (1,378,304)  |
| Pupil transportation  |    | 29,217   |        | 0                           |        | 0                                     |      | 0                                      |  | (29,217)  |     | 0                           |       | (29,217)     |
| the second se |    | and the second sec |        | 0                           |        | 0                                     |      | 0                                      |  | the second se |     | 0                           |       |              |
| Business and other support services   |    | 1,758,444  |        |                             |        | 0                                     |      | a                                      |  | (1,758,444)   |     |                             |       | (1,758,444)  |
| Special schools   |    | 0  |        | 0                           |        |                                       |      |  |  | 0   |     | 0                           |       | 0            |
| Charter Schools   |    | 0  |        | 0                           |        | 0                                     |      | a                                      |  | 0   |     | 0                           |       | 0            |
| Interest on long-term debt  |    | 0  |        | 0                           |        | 0                                     |      | 0                                      |  | 0   |     | 0                           |       | 0            |
| Unallocated depreciation  | _  | 54,979   |        | 0                           |        | 0                                     | < b  | a                                      |  | (54,979)  | 1.  | 0                           | 1.1-  | (54,979)     |
| Total governmental activities   |    | 6,267,697  |        | 0                           |        | 96,562                                |      | 0                                      |  | (6,171,135)   |     | 0                           |       | (6,171,135)  |
| Business-type activities:   |    |  |        |                             |        |                                       |      |  |  |   |     |                             |       |              |
| Food service  |    | 94,142   |        | 95,760                      |        | 0                                     |      | 0                                      |  | 0   |     | 1,618                       |       | 1,618        |
| After School Program  |    | 437,392  |        | 447,479                     |        | 0                                     |      | 0                                      |  | 0   |     | 10,087                      |       | 10,087       |
| Total business-type activities  | -  | 531,534  |        | 543,239                     |        | 0                                     |      | 0                                      | 1.1  | 0   | 147 | 11,705                      | 200   | 11,705       |
| Total primary government  | 5  | 6,799,231  | 5_     | 543,239                     | \$     | 96,562                                | \$   | 0                                      | \$   | (6,171,135)   | s   | 11,705                      | 5_    | (6,159,430)  |
|   | Ge | eneral Revenue   | s      |                             |        |                                       |      |  |  |   |     |                             |       |              |
|   |    |  | Taxes: |                             |        |                                       |      |  |  |   |     |                             |       |              |
|   |    |  |        | conerty taxes               | levier | for general p                         | urry | See net                                |  | 4,669,082   |     | 0                           |       | 4,669,082    |
|   |    |  |        | axes levied f               |        |                                       | mpt  | Amen, (Not                             |  | 4,009,082   |     | 0                           |       | 4,009,082    |
|   |    |  |        | and have also experience    |        | not restricted                        |      |  |  | 976,397   |     | 0                           |       | 976,397      |
|   |    |  |        | 2 2 3 7 5 5 Col + Col + Col |        | not restricted                        |      |  |  |   |     |                             |       | 0            |
|   |    |  |        | uition receiv               |        |                                       |      |  |  | 0   |     | 0                           |       |              |
|   |    |  |        | nvestment ca                |        |                                       |      |  |  | 0   |     | 0                           |       | 0            |
|   |    |  |        | liscellaneous               | Incom  | e                                     |      |  |  | 18,004  |     | 0                           |       | 18,004       |
|   |    |  |        | ransfers                    |        | ale and                               |      | Serve Server Street                    | 1.5  | 0   | 2.1 | Ō                           |       | 0            |
|   |    |  |        |                             |        | ectal items, ex                       | trao | rdinary items and transfers            |  | 5,663,483   |     | 0                           | 14    | 5,663,483    |
|   |    | 1  | Chang  | e in Net Asse               | ets    |                                       |      |  |  | (507,652)   |     | 11,705                      |       | (495,947)    |
|   |    |  |        | sets - beginr               |        |                                       |      |  | 2  | 86,449  | 2   | 51,313                      | ~     | 137,762      |
|   |    |  | Net As | sets - ending               | 5      |                                       |      |  | S  | (421,203)   | 2   | 63,018                      | 2     | (358,185)    |

FUND FINANCIAL STATEMENTS





GOVERNMENT FUNDS



#### TEANECK COMMUNITY CHARTER SCHOOL Balance Sheet Governmental Funds June 30, 2017

|  |     | General<br>Fund |     | Special<br>Revenue<br>Fund |    | Capital<br>Projects<br>Fund |     | Debt<br>Service<br>Fund |     | Total<br>Governmental<br>Funds |
|--|-----|-----------------|-----|----------------------------|----|-----------------------------|-----|-------------------------|-----|--------------------------------|
| ASSETS   |     |                 |     |                            |    |                             |     |                         |     |                                |
| Cash and cash equivalents  | S   | 692,091         | S   | 26,266                     | \$ | 0                           | \$  | 0                       | 5   | 718,357                        |
| Investments  |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Receivables, net   |     | 66,739          |     | 0                          |    | 0                           |     | 0                       |     | 66,739                         |
| Due from other funds   |     | 0               |     | Ó                          |    | 0                           |     | 0                       |     | 0                              |
| Receivables from other gov.  |     | 13,211          |     | 0                          |    | 0                           |     | 0                       |     | 13,211                         |
| Prepaid expenses   |     | 66,384          |     | 0                          |    | 0                           |     | 0                       |     | 66,384                         |
| Interest receivable on investments   |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Inventory  |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Organization costs   |     | 638             |     | 0                          |    | 0                           |     | 0                       |     | 638                            |
| Restricted cash and cash equivalents   |     | 125,000         |     | 0                          |    | 0                           |     | 0                       |     | 125,000                        |
| Total assets   | \$_ | 964,063         | \$_ | 26,266                     | \$ | 0                           | \$  | 0                       | S   | 990,329                        |
| LIABILITIES AND FUND BALANCES  |     |                 |     |                            |    |                             |     |                         |     |                                |
| Liabilities:   |     |                 |     |                            |    |                             |     |                         |     |                                |
| Accounts payable   |     | 7,535           |     | 0                          |    | 0                           |     | 0                       |     | 7,535                          |
| Contracts payable  |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Interfund payable  |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Payable to federal government  |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Payable to state government  |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Deferred revenue   |     | 0               |     | 26,266                     |    | 0                           |     | 0                       |     | 26,266                         |
| Total liabilities  | 14  | 7,535           | 22  | 26,266                     | 12 | 0                           | 1   | 0                       |     | 33,801                         |
| Fund Balances:   |     |                 |     |                            |    |                             |     |                         |     |                                |
| Reserved for:  |     |                 |     |                            |    |                             |     |                         |     |                                |
| Encumbrances   |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Legally restricted - unexpended  |     |                 |     |                            |    |                             |     |                         |     |                                |
| additional spending proposal   |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Legally restricted - designated  |     |                 |     |                            |    |                             |     |                         |     |                                |
| for subsequent year's expenditures   |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Maintenance reserve  |     | 50,000          |     | 0                          |    | 0                           |     | 0                       |     | 50,000                         |
| Capital reserve account  |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Excess surplus   |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Excess surplus - designated for  |     |                 |     |                            |    | u u                         |     |                         |     |                                |
| subsequent year's expenditures   |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| and the second |     |                 |     |                            |    |                             |     |                         |     |                                |
| Other purposes<br>Unreserved, reported in:   |     | 75,000          |     | 0                          |    | 0                           |     | 0                       |     | 75,000                         |
| General fund   |     | 831,528         |     | 0                          |    | 0                           |     | 0                       |     | 831,528                        |
| Special revenue fund   |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Debt service fund  |     | õ               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Capital projects fund  |     | 0               |     | 0                          |    | Ő                           |     | 0                       |     | Ó                              |
| Permanent fund   |     | 0               |     | 0                          |    | 0                           |     | 0                       |     | 0                              |
| Total Fund Balances  | -   | 956,528         | 18  | 0                          | 12 | 0                           | - P | 0                       |     | 956,528                        |
| Total liabilities and fund balances  | e-  | 950,528         | -   | 26,266                     | -  | 0                           | e - | 0                       | 1.2 | 930,328                        |

Amounts reported for governmental activities in this statement of net assets (A-1) are different because:

| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$1,316,573 and the accumulated depreciation is \$804,440. (Note 6) |   | 512,133     |
|---|---|-------------|
| Decreases / (increases) in the net pension liability - PERS are not due and payable in the current period and therefore are not reported as liabilities in the funds. (Note 9)  |   | (1,827,364) |
| Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. (Note 8)  |   | (62,500)    |
| Net assets of governmental activities   | 5 | (421,203)   |

# TEANECK COMMUNITY CHARTER SCHOOL Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds

| Therein | 30  | 201 | - |
|---------|-----|-----|---|
| June    | 30, | 201 | 1 |

|  | General<br>Fund |    |        | Service | Total<br>Governmental<br>Funds |     |   |     |           |
|--|-----------------|----|--------|---------|--------------------------------|-----|---|-----|-----------|
| REVENUES                                     |                 |    |        |         |                                |     |   |     |           |
| Local sources:                               |                 |    |        |         |                                |     |   |     |           |
| "Local tax levy"                             | \$ 4,669,082    | \$ | 0      | \$      | 0                              | \$  | 0 | S   | 4,669,082 |
| Tuition charges                              | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
| Interest earned on Capital Reserve Funds     | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
| Miscellaneous                                | 18,004          |    | 0      |         | 0                              |     | 0 |     | 18,004    |
| Total - local sources                        | 4,687,086       | -  | 0      | C 7     | 0                              | -   | 0 | -   | 4,687,086 |
| State sources                                | 976,397         |    | Ő      |         | õ                              |     | Ő |     | 976,397   |
| Federal sources                              | 0               |    | 96,562 |         | 0                              |     | 0 |     | 96,562    |
| Total revenues                               | \$ 5,663,483    | \$ | 96,562 | \$      | 0                              | \$_ | 0 | \$  | 5,760,045 |
| EXPENDITURES                                 |                 |    |        |         |                                |     |   |     |           |
| Current:                                     |                 |    |        |         |                                |     |   |     |           |
| Regular instruction                          | 2,108,678       |    | 80,961 |         | 0                              |     | 0 |     | 2,189,639 |
| Special education instruction                | 198,230         |    | 0      |         | 0                              |     | 0 |     | 198,230   |
| Other special instruction                    | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
| Vocational education                         | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
| Other instruction                            | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
| Nonpublic school programs                    | 0               |    | Ő      |         | õ                              |     | 0 |     | õ         |
| Adult/continuing education programs          | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
| Support services:                            |                 |    |        |         |                                |     |   |     |           |
| Tuition                                      | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
| Student & instruction related services       | 58,225          |    | 15,601 |         | 0                              |     | 0 |     | 73,826    |
| School administrative services               | 497,314         |    | 0      |         | 0                              |     | 0 |     | 497,314   |
| Other administrative services                | 87,744          |    | 0      |         | 0                              |     | 0 |     | 87,744    |
| Plant operations and maintenance             | 1,378,304       |    | 0      |         | 0                              |     | 0 |     | 1,378,304 |
| Pupil transportation                         | 29,217          |    | 0      |         | 0                              |     | 0 |     | 29,217    |
| Employee benefits                            | 1,029,005       |    | 0      |         | 0                              |     | 0 |     | 1,029,005 |
| Debt service:                                | 1,027,005       |    | Ų      |         | U                              |     | 0 |     | 1,029,003 |
| Principal                                    | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
|  | 0               |    | 0      |         |                                |     |   |     |           |
| Interest and other charges                   |                 |    |        |         | 0                              |     | 0 |     | 0         |
| Capital outlay                               | 59,111          | -  | 0      | 11-     | 0                              | -   | 0 |     | 59,111    |
| Total expenditures                           | 5,445,828       | -  | 96,562 | -       | 0                              | -   | 0 | 1   | 5,542,390 |
| Excess (deficiency) of revenues              |                 |    |        |         |                                |     |   |     |           |
| over expenditures                            | 217,655         | -  | 0      | 1       | 0                              | -   | 0 | -   | 217,655   |
| OTHER FINANCING SOURCES                      |                 |    |        |         |                                |     |   |     |           |
| Bond proceeds                                | 0               |    | 0      |         | Ø                              |     | 0 |     | 0         |
| Capital leases (non-budgeted)                | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
| Transfer Contribution to Whole School Reform | m 0             |    | 0      |         | 0                              |     | 0 |     | 0         |
| Transfer to Special Revenue Fund - ECPA      | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
| Transfers in                                 | 0               |    | 0      |         | 0                              |     | 0 |     | 0         |
| Transfers out                                | 0               |    | 0      | 1       | 0                              | 1.5 | 0 |     | 0         |
| Total other financing sources and uses       | 0               | 1. | 0      | -       | 0                              | -   | 0 | - 8 | 0         |
| SPECIAL ITEM                                 | .67             |    |        |         |                                |     | 3 |     |           |
| Proceed from sale of land                    | 0               | -  | 0      | ÷       | 0                              | -   | 0 | ÷   | 0         |
| Net change in fund balances                  | 217,655         |    | 0      |         | 0                              |     | 0 |     | 217,655   |
| Fund balance - July 1, 2016                  | 738,873         |    | 0      |         | 0                              |     | 0 |     | 738,873   |
| Fund balance - June 30, 2017                 | \$ 956,528      | \$ | 0      | \$      | 0                              | \$  | 0 | \$  | 956,528   |

### TEANECK COMMUNITY CHARTER SCHOOL Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2017

| Total net change in fund balances - governmental funds (from B-2)   | \$       | 217,655   |
|---|----------|-----------|
| Amounts reported for governmental activities in the statement<br>of activities (A-2) are different because:   |          |           |
| Capital outlays are reported in governmental funds as expenditures.<br>However, in the statement of activities, the cost of those assets are<br>allocated over their estimated useful lives as depreciation expense.<br>This is the amount by which capital outlays exceeded depreciation<br>in the period. |          |           |
| Depreciation expense \$   | (54,979) |           |
| Capital outlays S   | 59,111   |           |
|   |          | 4,132     |
| An (increase) or decrease of compensated absences is not an<br>expenditure in the governmental funds, but the increase does<br>increase long-term liabilities in the statement of net assets and  |          |           |
| is reported in the statement of activities.   |          | (4,850)   |
| An (increse) or decrease in the net pension liability - PERS is not an<br>expenditure in the governmental funds, but the increase does increase<br>long-term liabilities in the statement of net assets and is reported   |          |           |
| in the statement of activities.   |          | (724,589) |
| Change in net assets of governmental activities (A-2)   | s —      | (507,652) |
| change in net assets of governmental activities (A+2)   | <i>b</i> | (307,052) |



PROPRIETARY FUNDS



### TEANECK COMMUNITY CHARTER SCHOOL Statement of Net Position Proprietary Funds June 30, 2017

|                                      | -    |                 |       | ss-type Activitie<br>terprise Funds | - 25  |        |
|--------------------------------------|------|-----------------|-------|-------------------------------------|-------|--------|
|                                      |      | Food<br>Service | _     | After-School<br>Program             |       | Total  |
| ASSETS                               |      |                 |       |                                     |       |        |
| Current assets:                      |      |                 | 100   |                                     |       | C. m.  |
| Cash and cash equivalents            | \$   | 15,209          | \$    | 47,809                              | \$    | 63,018 |
| Investments                          |      | 0               |       | 0                                   |       | 0      |
| Accounts receivable                  |      | 0               |       | 0                                   |       | 0      |
| Other receivables                    |      | 0               |       | 0                                   |       | 0      |
| Inventories                          |      | 0               |       | 0                                   |       | 0      |
| Total current assets                 | _    | 15,209          | 1 - E | 47,809                              | -     | 63,018 |
| Noncurrent assets:                   |      |                 |       |                                     |       |        |
| Restricted cash and cash equivalents |      | 0               |       | 0                                   |       | 0      |
| Furniture, machinery & equipment     |      | 0               |       | 0                                   |       | 0      |
| Less accumulated depreciation        | 1000 | 0               | 1.45  | 0                                   | 1.5.5 | 0      |
| Total noncurrent assets              | 12   | 0               | 11-   | 0                                   |       | 0      |
| Total Assets                         | \$   | 15,209          | \$    | 47,809                              | \$    | 63,018 |
| LIABILITIES                          |      |                 |       |                                     |       |        |
| Current liabilities:                 |      |                 |       |                                     |       |        |
| Accounts payable                     |      | 0               |       | 0                                   |       | 0      |
| Deposits payable                     |      | 0               |       | 0                                   |       | 0      |
| Compensated absences                 |      | 0               |       | 0                                   |       | 0      |
| Total current liabilities            | -    | 0               |       | 0                                   |       | 0      |
| Noncurrent Liabilities:              |      |                 |       |                                     |       |        |
| Compensated absences                 |      | 0               |       | 0                                   |       | 0      |
| Total noncurrent liabilities         |      | 0               |       | 0                                   | 1.000 | 0      |
| Total liabilities                    |      | 0               |       | 0                                   | 1 d   | Ø      |
| NET ASSETS                           |      |                 |       |                                     |       |        |
| Invested in capital assets net of    |      |                 |       |                                     |       |        |
| related debt                         |      | 0               |       | 0                                   |       | 0      |
| Restricted for:                      |      |                 |       |                                     |       |        |
| Capital projects                     |      | 0               |       | 0                                   |       | 0      |
| Unrestricted                         |      | 15,209          |       | 47,809                              |       | 63,018 |
| Total net assets                     | 5    | 15,209          | 5     | 47,809                              |       | 63,018 |

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### TEANECK COMMUNITY CHARTER SCHOOL Statement of Revenues, Expenses, and Changes in Fund Net Assets Proprietary Funds June 30, 2017

|  |                 | Business-type Activitie<br>Enterprise Funds | es -                |
|--|-----------------|---|---------------------|
|  | Food<br>Service | After-School<br>Program                     | Total<br>Enterprise |
| Operating revenues:  |                 | and a second second                         |                     |
| Charges for services:<br>Daily sales - reimbursable programs \$                | 0               | <b>S</b> 0                                  | \$ 0                |
| Daily sales - reinbursable programs  | 95,760          | 3 0   | 95,760              |
| Special functions  | 95,700          | 0   | 0                   |
| Community service activities   | 0               | 447,479                                     | 447,479             |
| Transportation fees from other LEA's within                                    |                 | 51,177                                      | 111112              |
| the state  | 0               | 0   | 0                   |
| Deductions from employee's salaries  |                 | 0   |                     |
| Miscellaneous  | 0               | 0   | 0                   |
| Total operating revenues   | 95,760          | 447,479                                     | 543,239             |
| Operating expenses:  | 123522          |   | 122 215             |
| Cost of sales  | 30,928          | 248,989                                     | 279,917             |
| Salaries   | 63,214          | 154,831                                     | 218,045             |
| Employee benefits  | 0               | 0   | 0                   |
| Purchased property service   | 0               | 0   | 0                   |
| Other purchased professional services  | 0               | 0   | 0                   |
| Cleaning, repair and maintenance services                                      | 0               | 0   | 0                   |
| Rentals  | 0               | 0   | 0                   |
| Other purchased services:<br>Contracted services (between home and school)     | 0               | 0   | 0                   |
| Contracted services (other than between home                                   | 0               | 0   | 0                   |
| and school)<br>Contracted services (special education                          | 0               |   |                     |
| students) - vendors<br>Contracted services (special education                  | 0               | 0   | 0                   |
| students) - joint agreements   | 0               | 0   | 0                   |
| Insurance  | 0               | 0<br>33,572                                 | 0<br>33,572         |
| General supplies<br>Depreciation   | 0               | 33,572                                      | 35,572              |
| Total Operating Expenses   | 94,142          | 437,392                                     | 531,534             |
| Operating income (loss)  | 1,618           | 10,087                                      | 11,705              |
| Nonoperating revenues (expenses):  |                 |   |                     |
| State sources:   | ñ               | 0   | à                   |
| State school lunch program<br>Federal sources:                                 | 0               | 0   | 0                   |
| National school lunch program  | 0               | 0   | 0                   |
| Special milk program   | 0               | 0   | 0                   |
| Food distribution program  | 0               | 0   | 0                   |
| Interest and investment revenue  | 0               | 0   | 0                   |
| Miscellaneous expense  | 0               | 0   | 0                   |
| Total nonoperating revenues (expenses)<br>Income (loss) before contributions & | 0               | 0   | 0                   |
| transfers<br>Capital contributions   | 0               | 0   | 0                   |
| Transfers in (out)   | 6,043           | (6,043)                                     | 0                   |
| Change in net assets   | 7,661           | 4,044                                       | 11,705              |
| Total net assets - beginning   | 7,548           | 43,765                                      | 51,313              |
| Total net assets - ending \$   | 15,209          | \$ 47,809                                   | \$ 63,018           |
| Total net assets - ending  | 15,203          | 47,003                                      | 00,010              |

The accompanying Notes to Financial Statements are an integral part of this statement

#### TEANECK COMMUNITY CHARTER SCHOOL Statement of Cash Flows Proprietary Funds June 30, 2017

|  | 4  | Food     |    | ss-type Activi<br>terprise Fund<br>After-School |    | Total      |    | Governmental<br>Activities -<br>Internal<br>Service |
|--|----|----------|----|---|----|------------|----|---|
|  | -  | Service  |    | Program   |    | Enterprise |    | Fund  |
| CASH FLOWS FROM OPERATING ACTIVITIES   |    |          |    |   |    |            |    |   |
| Receipts from customers  | \$ | 95,760   | s  | 447,479   | 5  | 543,239    | \$ | 0   |
| Payments to employees  |    | (63,214) |    | (154,831)                                       |    | (218,045)  |    | 0   |
| Payments for employee benefits   |    | 0        |    | 0   |    | 0          |    | 0   |
| Payments to suppliers  |    | (30,928) |    | (282,561)                                       |    | (313,489)  |    | 0   |
| Net cash provided by (used for) operating<br>activities  |    | 1,618    |    | 10,087  |    | 11,705     |    | 0   |
| CASH FLOWS FROM NON CAPITAL FINANCING<br>ACTIVITIES  | 3  |          |    |   |    |            |    |   |
| State Sources  |    | 0        |    | 0   |    | 0          |    | 0   |
| Federal Sources  |    | 0        |    | 0   |    | 0          |    | 0   |
| Operating subsidies and transfers to other funds   | 12 | 6,043    | ß  | (6,043)   |    | 0          |    | 0   |
| Net cash provided by (used for) non-capital<br>financing activities  | H  | 6,043    |    | (6,043)   |    | 0          |    | 0   |
| CASH FLOWS FROM CAPITAL AND RELATED<br>FINANCING ACTIVITIES  |    |          |    |   |    |            |    |   |
| Change in capital contributions  |    | 0        |    | 0   |    | 0          |    | 0   |
| Purchases of capital assets  |    | 0        |    | 0   |    | 0          |    | 0   |
| Gain/Loss on sale of fixed assets (proceeds)   | 16 | 0        |    | 0   |    | 0          |    | 0   |
| Net cash provided by (used for) capital and related<br>financing activities  | 4  | 0        |    | 0   |    | 0          |    | 0   |
| CASH FLOWS FROM INVESTING ACTIVITIES   |    |          |    |   |    |            |    |   |
| Interest and dividends   |    | 0        |    | 0   |    | 0          |    | 0   |
| Proceeds from sale/maturities of investments<br>Net cash provided by (used for) investing activities<br>Net increase (decrease) in cash and cash | E  | 0        | ļ  | 0   |    | 0          |    | 0   |
| equivalents  |    | 7,661    |    | 4,044   |    | 11,705     |    | 0   |
| Balances - beginning of year   |    | 7,548    | 15 | 43,765  |    | 51,313     |    | 0   |
| Balances - end of year   | \$ | 15,209   | S  | 47,809  | \$ | 63,018     | \$ | 0   |
| Reconciliation of operating income (loss) to net<br>cash provided (used) by operating activities:  |    |          |    |   |    |            |    |   |
| Operating income (loss)  |    | 1,618    |    | 10,087  |    | 11,705     |    | 0   |
| Adjustments to reconcile operating income (loss) to<br>net cash provided by (used for) operating activities                                      |    |          |    |   |    |            |    |   |
| Depreciation and net amortization  |    | 0        |    | 0   |    | 0          |    | 0   |
| (Increase) decrease in accounts receivable, net  |    | 0        |    | 0   |    | 0          |    | 0   |
| (Increase) decrease in inventories   |    | 0        |    | 0   |    | 0          |    | 0   |
| (Increase) decrease in other current assets  |    | 0        |    | 0   |    | 0          |    | 0   |
| Increase (decrease) in accounts payable  |    | 0        |    | 0   |    | 0          |    | 0   |
| Increase (decrease) in accrued salaries benefits   | _  | 0        |    | 0   |    | 0          |    | 0   |
| Total adjustments  |    | 0        |    | 0   |    | 0          | 1  | 0   |
| Net cash provided by (used for) operating activities   | \$ | 1,618    | S  | 10,087  | \$ | 11,705     | \$ | 0   |





# FIDUCIARY FUNDS

TIDUCIART FUNDS

# TEANECK COMMUNITY CHARTER SCHOOL Statement of Fiduciary Net Position Fiduciary Funds June 30, 2017

| 0<br>0<br>0<br>0<br>0 | \$               | 0<br>0<br>0 | \$  | 71,425<br>0                            |
|-----------------------|------------------|-------------|---|--|
| 0<br>0<br>0           | \$               | 0<br>0<br>0 | \$  | 71,425<br>0                            |
| 0                     |                  | 0           |   | 0                                      |
| 0                     |                  | 0           |   |  |
| 0                     |                  | 0           |   |  |
|                       |                  | 0           |   | 0                                      |
| 0                     |                  | U           |   | 0                                      |
|                       |                  | 0           |   | 0                                      |
| 0                     | \$               | 0           | \$  | 71,425                                 |
|                       |                  |             |   |  |
| 0                     |                  | 0           |   | 0                                      |
| 0                     |                  | 0           |   | 0                                      |
| 0                     |                  | 0           |   | 17,843                                 |
| 0                     |                  | 0           |   | 53,582                                 |
| 0                     |                  | 0           | \$  | 71,425                                 |
|                       |                  |             |   |  |
|                       |                  |             |   |  |
| 0                     |                  |             |   |  |
|                       | \$               | 0           |   |  |
|                       | 0<br>0<br>0<br>0 |             | 0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 0 | 0 0<br>0 0<br>0 0<br>0 0<br>0 0<br>0 s |

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# TEANECK COMMUNITY CHARTER SCHOOL Statement of Changes in Fiduciary Net Position Fiduciary Funds June 30, 2017

|                                    |    | employment<br>ensation Trust |    | e Purpose<br>rship Fund |
|------------------------------------|----|------------------------------|----|-------------------------|
| ADDITIONS                          |    |                              |    |                         |
| Contributions:                     |    |                              |    |                         |
| Plan member                        | S  | 0                            | S  | 0                       |
| Other                              |    | 0                            |    | 0                       |
| Total contributions                |    | 0                            |    | 0                       |
| Investment earnings:               |    |                              |    |                         |
| Net increase (decrease) in fair    |    |                              |    |                         |
| value of investments               |    | 0                            |    | 0                       |
| Interest                           |    | 0                            |    | 0                       |
| Dividends                          |    | 0                            |    | 0                       |
| Less investment expense            |    | 0                            |    | 0                       |
| Net investment earnings            |    | 0                            |    | 0                       |
| Total additions                    | _  | 0                            |    | 0                       |
| DEDUCTIONS                         |    |                              |    |                         |
| Quarterly contribution reports     |    | 0                            |    | 0                       |
| Unemployment claims                |    | 0                            |    | 0                       |
| Scholarships awarded               |    | 0                            |    | 0                       |
| Refunds of contributions           |    | 0                            |    | 0                       |
| Administrative expenses            |    | 0                            |    | 0                       |
| Total deductions                   |    | 0                            | -  | 0                       |
| Changes in net assets              |    | 0                            |    | 0                       |
| Net assets - beginning of the year |    | 0                            |    | 0                       |
| Net assets - end of the year       | \$ | 0                            | \$ | 0                       |
|                                    |    |                              |    |                         |

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# 1. DESCRIPTION OF THE SCHOOL DISTRICT AND REPORTING ENTITY

Teaneck Community Charter School (the "School District") is organized under the laws of the State of New Jersey. The School District operates under an elected Board form of government consisting of nine members elected for staggered terms. The School District provides educational services as authorized by state and federal guidelines.

The School District was established in 1998. It is located in Bergen County and includes all of Teaneck Borough. The School District currently operates one instructional/support facility.

## A. Reporting Entity

A reporting entity is composed of the primary government, component units, and other organizations that are included to ensure the financial statements are not misleading. The primary government of the School District consists of all funds, departments, boards, and agencies that are not legally separate from the School District. For Teaneck Community Charter School, this includes general operations, food service, and student related activities of the School District.

Component units are legally separate organizations for which the School District is financially accountable. The School District is financially accountable for an organization if the School District appoints a voting majority of the Organization's governing board and (1) the School District is able to significantly influence the programs or services performed or provided by the Organization; or (2) the School District is legally entitled to or can otherwise access the Organization's resources; the School District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the Organization; or the School District is obligated for the debt of the Organization. Component units may also include organizations that are fiscally dependent on the School District in that the School District approves the budget, the issuance of debt, or the levying of taxes. There are no component units of the Teaneck Community Charter School.

# 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Teaneck Community Charter School have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. Following are the more significant of the School District's accounting policies.

## A. Basis of Presentation

The School District's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

## 1. Government-Wide Financial Statements

The statement of net assets and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The statements distinguish between those activities of the School District that are governmental in nature and those that are considered business-type activities.

The statement of net assets presents the financial condition of the government and business-type activities of the School District at fiscal year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the School District's governmental activities and business-type activity. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues which are not classified as program revenues are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function or business segment is self-financing or draws from the general revenues of the School District.

# 2. Fund Financial Statements

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the School District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Non-major funds are aggregated and presented in a single column. Fiduciary funds are reported by type.

# **B.** Fund Accounting

The School District uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are three categories of funds; governmental, proprietary, and fiduciary.

# 1. Governmental Funds

Governmental funds are those through which most governmental functions of the School District are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The General Fund is the School District's only major governmental fund.

# General Fund

The General Fund is used to account for all financial resources, except those required to be accounted for in another fund. The General Fund balance is available to the School District for any purpose provided it is expended or transferred according to the general laws of New Jersey.

The other governmental funds of the School District account for grants and other resources, debt service, and capital projects of the School District whose use are restricted to a particular purpose.

### 2. Proprietary Fund

Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position, and cash flows. The following are the School District's proprietary funds:

#### **Enterprise Fund**

The enterprise fund may be used to account for any activity for which a fee is charged to external users for goods or services.

## Food Service

The Food Service enterprise fund accounts for the financial transactions related to the food service operations of the School District.

## Childcare

The childcare or latchkey program enterprise fund accounts for the financial transactions related to the latchkey program operations of the School District.

# 3. Fiduciary Funds

Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into two classifications: non-expendable trust funds and agency funds. Trust funds are used to account for assets held by the School District under a trust agreement for scholarships and are not available to support the School District's own programs. The School District's only trust fund is a scholarship trust which accounts for a program that provides assistance to needy students. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District's agency fund accounts for various student-managed activities and salary related funds (tax withholdings).

#### C. Measurement Focus

# 1. Government-Wide Financial Statements

The government-wide financial statements are prepared using a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of the School District are included on the statement of net assets.

#### 2. Fund Financial Statements

All governmental funds are accounted for using a flow of current financial resources measurement focus. With the measurement focus, only current assets and current liabilities are generally included on the balance sheet. The statement of revenues, expenditures, and changes in fund balances reflects the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements, therefore, include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the fund financial statements for governmental funds.

Like the government-wide financial statements, the enterprise fund is accounted for using a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of this fund are included on the statement of net assets. The statement of changes in revenues, expenses, and changes in net assets presents increases (e.g., revenues) and decreases (e.g., expenses) in total net assets. The statement of cash flows reflects how the School District finances and meets the cash flow need of its enterprise fund.

The private purpose trust fund is accounted for using a flow of economic resources measurement focus.

#### D. Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting; the Enterprise Fund and fiduciary funds use the accrual basis of accounting. Differences in the accrual and modified accrual bases of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

#### 1. Revenues – Exchange and Non-exchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, available means expected to be received within sixty days of fiscal year end.

Non-exchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, income taxes, grants, entitlements, and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from income taxes is recognized in the period in which the income is earned. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered both measurable and available at fiscal year end: property taxes available as an advance, income taxes, grants, interest, tuition, and student fees.

### 2. Deferred Revenues

Deferred revenues arise when assets are recognized before revenue recognition criteria has been satisfied.

## June 30, 2017

Property taxes for which there is an enforceable legal claim as of June 30, 2017, but which were levied to finance fiscal year 2017 operations, are recorded as deferred revenue. Grants and entitlements received before the eligibility requirements are met are also recorded as deferred revenue.

On governmental fund financial statements, receivables that will not be collected within the available period are reported as deferred revenue.

#### 3. Expenses/Expenditures

On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

# E. Budgetary Process

All funds, except agency funds, are legally required to be budgeted and appropriated. The major documents prepared are the tax budget, the certificate of estimated resources, and the appropriations resolution, all of which are prepared on the budgetary basis of accounting. The tax budget demonstrates a need for existing or increased tax rates. The certificate of estimated resources establishes a limit on the amount the Board of Education may appropriate. The appropriations resolution is the Board's authorization to spend resources and sets annual limits on expenditures plus encumbrances at the level of control selected by the Board. The legal level of control has been established by the Board at the object level within each fund and function. Any budgetary modifications at this level may only be made by resolution of the Board of Education.

The certificate of estimated resources may be amended during the year if projected increases or decreases in revenue are identified by the Treasurer. The amounts reported as the original budgeted amounts on the budgetary statements reflect the amounts on the certificate of estimated resources when the original appropriations were adopted. The amounts reported as the final budgeted amounts on the budgetary statements reflect the amounts on the final amended certificate of estimated resources issued during the fiscal year 2017.

The appropriation resolution is subject to amendment throughout the year with the restriction that appropriations cannot exceed estimated resources. The amounts reported as the original budgeted amounts reflect the first appropriation resolution for that fund that covered the entire fiscal year, including amounts automatically

carried forward from prior fiscal years. The amounts reported as the final budgeted amounts represent the final appropriation amounts passed by the Board during the fiscal year.

## F. Prepaid Items

Payments made to vendors for services that will benefit periods beyond June 30, 2017, are recorded as prepaid items using the consumption method. Current assets for the prepaid amount are recorded at the time of purchase and an expenditure/expense is reported in the year which services are consumed.

## G. Restricted Assets

Assets are reported as restricted when limitations on their use change the nature or normal understanding of the availability of the asset. Such constraints are either imposed by creditors, contributors, grantors, laws or other governments, or imposed by enabling legislation. Restricted assets in the General Fund include amounts required by State statute to be set aside to create a reserve for budget stabilization as well as unexpected revenues restricted for the purchase of school buses.

## H. Inventory

On government-wide financial statements and in the enterprise fund, inventory is presented at the lower of cost or market. Cost is determined on a first-in, first-out basis and is expensed when used. Inventory consists of donated and purchased food.

# I. Capital Assets

General capital assets are those assets not specifically related to activities reported in the Enterprise Fund. These assets generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column on the government-wide statement of net assets but are not reported on the fund financial statements. Capital assets used by the Enterprise Fund are reported in both the business-type activities column on the government-wide statement of net assets and in the fund.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and reductions during the year. Donated fixed assets are recorded at their fair market value on the date donated. The School District maintains a capitalization threshold of two thousand dollars. The School District does not have any infrastructure. Improvements are capitalized. Interest incurred during the construction of capital assets by the Enterprise Fund is also capitalized.

All capital assets, except land, are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

| Description                     | Estimated Lives |
|---------------------------------|-----------------|
| Land Improvements               | 15 – 50 years   |
| Buildings and Building Improve. | 15 – 50 years   |
| Furniture and Fixtures          | 5 - 20 years    |
| Vehicles                        | 5 - 15 years    |
| Equipment                       | 5 - 20 years    |

# J. Inter-fund Assets/Liabilities

On fund financial statements, receivables and payables resulting from short-term inter-fund loans are classified as "Inter-fund Receivables/Payables". Inter-fund balances within governmental activities and within business-type activities are eliminated on the government-wide statement of net assets.

# K. Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' right to receive compensation are attributable to services already rendered and it is probable the School District will compensate the employees for the benefits through paid time off or some other means. The School District records a liability for accumulated unused vacation time when earned for all employees with more than ten years of service.

Sick leave benefits are accrued as a liability using the vesting method. The liability includes the employees who are currently eligible to receive termination benefits and those the School District has identified as probable of receiving payment in the future. The amount is based on accumulated sick leave and employees' wage rates at fiscal year end, taking into consideration any limits specified in the School District's termination policy. The School District records a liability for accumulated unused sick leave for all employees after ten years of service.

The entire compensated absence liability is reported on the government-wide financial statements. On governmental fund financial statements, compensated absences are recognized as liabilities and expenditures to the extent payments come due each period upon the occurrence of employee resignations and retirements.

These amounts are recorded in the account "Matured Compensated Absences Payable" in the fund from which the employees who have accumulated unpaid leave are paid. For the Enterprise Fund, the entire amount of compensated absences is reported as a fund liability.

### L. Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements. All payables, accrued liabilities, and long-term obligations payable from the Enterprise Fund are reported on the Enterprise Fund financial statements. In general, Governmental Fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, contractually required pension contributions and compensated absences that are paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are due for payment during the current year. Bonds are recognized as a liability on the fund financial statements when due.

#### M. Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowing used for the acquisition, construction, or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District of through external restrictions imposed by creditors, grantors, or laws or regulations or other governments. The School District's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

# N. Fund Balance Reserves

The School District reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods.

# O. Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of the Enterprise Fund. For the School District, these revenues are sales for food service and fees for the latchkey program. Operating expenses are necessary costs incurred to provide the services and are the primary activity of the Enterprise Fund.

## P. Capital Contributions

Contributions of capital on Enterprise Fund financial statements arise from outside contributions of capital assets, contributions from other funds, or from grants or outside contributions or resources restricted to capital acquisition and construction.

## Q. Inter-fund Transactions

Transfers between governmental and business-type activities on the governmentwide statements are reported in the same manner as general revenues.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as inter-fund transfers. Inter-fund transfers are reported as other financing sources/uses in Governmental Fund and after non-operating revenues/expenses in the Enterprise Fund. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them not presented on the financial statements.

## R. Extraordinary and Special Items

Extraordinary items are transactions or events that are both unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of management and are either unusual in nature or infrequent in occurrence. Neither of these types of transactions occurred during the fiscal year.

# S. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

# 3. CHANGE IN ACCOUNTING PRINCIPLES

For fiscal year 2014, the School District has implemented Governmental Accounting Standards Board Statement No. 37, "Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments: Omnibus" and Statement No. 38, "Certain Financial Statement Note Disclosures". The implementation of these statements had no effect on equity balances as previously reported for the fiscal year ended June 30, 2017.

# 4. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents includes petty cash, change funds, amounts in deposits, and short term investments with original maturities of three months or less.

Investments are stated at cost, which approximate market. The Board classifies certificates of deposit which have original maturity dates of more than three months or less than twelve months from the date of purchase, as investments.

#### DEPOSITS

New Jersey statutes require that school districts deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least 5% of the average daily balance of collected public funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value of at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

#### INVESTMENTS

New Jersey statutes permit the Board to purchase the following types of securities:

- Bonds or other obligations of the United States or obligations guaranteed by the United States.
- b. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal National Mortgage or of any United States Bank for Cooperatives, which have a maturity date not greater than twelve months from the date of purchase.
- c. Bonds or other obligations of the School District.

As of June 30, 2017, cash and cash equivalents and investments of the School District consisted of the following:

|                   | Cash and Cash   |             | Capital       |               |
|-------------------|-----------------|-------------|---------------|---------------|
|                   | <br>Equivalents | Investments | Reserve Acct. | <br>Total     |
| Checking accounts | \$<br>977,800   | 0           | \$ 0          | \$<br>977,800 |
| Passbook savings  | 0               | 0           | 0             | <br>0         |
|                   | \$<br>977,800   | \$0         | \$0           | \$<br>977,800 |

During the period ended June 30, 2017 the District did not hold any investments. The carrying amount of the Board's cash and cash equivalents and investments at June 30, 2017 was \$977,800 and the bank balance was \$1,152,785. Of the bank balance \$415,361 was covered by federal depository insurance and \$737,424 was covered by a collateral pool maintained by the banks as required by New Jersey statutes.

# 5. CAPITAL RESERVE ACCOUNT

Capital reserve accounts may be established by New Jersey school districts for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. A capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the Capital Reserve account are restricted to capital outlay expenditures and transfers of such funds for other uses are prohibited pursuant to N.J.S.A. 18A:22-8.2. Funds withdrawn from the account must be included in the annual budget certified for taxes as a revenue labeled withdrawal from Capital Reserve account.

Increases in the account from sources other than investment income cannot exceed the amount appropriated in the annual budget certified for taxes as an increase in the capital reserve account.

# 6. FIXED ASSETS

The following schedule is a summarization of the changes in general fixed assets by source for the fiscal year ended June 30, 2017.

|                          | Balance                | E               | xp | enditure f         | ron | n                   |    | Less:                    | Net Book                  |
|--------------------------|------------------------|-----------------|----|--------------------|-----|---------------------|----|--------------------------|---------------------------|
|                          | as of<br>June 30, 2016 | General<br>Fund | -  | Special<br>Revenue |     | Capital<br>Projects |    | Accumulated Depreciation | Value at<br>June 30, 2017 |
| Sites                    | \$<br>0                | \$<br>0         | \$ | 0                  | \$  | 0                   | \$ | 0 \$                     | 0                         |
| Site improvements        | 0                      | 0               |    | 0                  |     | 0                   |    | 0                        | 0                         |
| Building<br>improvements | 864,686                | 4,500           |    | 0                  |     | 0                   |    | (428,350)                | 440,836                   |
| Machinery and equipment  | 392,776                | 54,611          |    | ò                  |     | 0                   |    | (376,090)                | 71,297                    |
| Construction in progress | 0                      | 0               |    | 0                  |     | 0                   | 1  | 0                        | 0                         |
| Total                    | \$<br>1,257,462        | \$<br>59,111    | \$ | 0                  | \$  | 0                   | \$ | (804,440) \$             | 512,133                   |

The following is a summary of proprietary fund type fixed assets at June 30, 2017:

| Machinery and equipment        | \$ | 0 |
|--------------------------------|----|---|
| Less: accumulated depreciation | _  | 0 |
| Net fixed assets               | \$ | 0 |

# 7. OPERATING LEASES

As of June 30, 2017, the School District does not have any operating leases for equipment.

# 8. GENERAL LONG-TERM DEBT

During the fiscal year ended June 30, 2017 the following changes occurred in liabilities reported in the general long-term debt account group:

|                              | Ju  | Balance<br>ne 30, 2016 |     | Issued |          | Retired | Balance<br>June 30, 2017 |
|------------------------------|-----|------------------------|-----|--------|----------|---------|--------------------------|
| Compensated absences payable | \$  | 57,650                 | \$  | 4,850  | \$       | 0       | \$<br>62,500             |
| Bonds payable                |     | 0                      |     | 0      |          | 0       | 0                        |
| Capital leases payable       |     | 0                      | -   | 0      | <u> </u> | 0       | 0                        |
| Totals<br>BONDS PAYABLE      | \$_ | 57,650                 | \$_ | 4,850  | \$       | 0       | \$<br>62,500             |

There were no bonds issued and payable for the year ended June 30, 2017.

## BONDS AUTHORIZED BUT NOT ISSUED

As of June 30, 2017 the Teaneck Community Charter School had no bonds or notes authorized but not issued.

# CAPITAL LEASE PAYABLE

As of June 30, 2017 the Board had no capital leases payable.

# 9. PENSION PLANS

#### DESCRIPTION OF PLANS

All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pension and Benefits, P.O. Box 295, Trenton, New Jersey 08625 or on the internet at http://www.state.nj.us/treasury/pensions/annrpts.shtml.

#### TEACHERS' PENSION AND ANNUITY FUND (TPAF)

The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The TPAF is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, 100% of employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Summary of Significant Accounting Policies – For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pension, and pension expense, information about the fiduciary net position of the TPAF and additions to / deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

The employer contributions for the District are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, the District (employer) is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a non-employer contributing entity. Since the District (employer) does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the District. However, the State's portion of the net pension liability that was associated with the District was \$4,193,694 as measured on June 30, 2014 and \$3,503,058 as measured on June 30, 2013.

For the year ended June 30, 2017, the District recognized pension expense of \$420,792 and revenues of \$420,792 for support provided by the State. The measurement period for the pension expense and revenue reported in the District's financial statements (A-2) at June 30, 2017 is based on changes in the collective net pension liability with a measurement period of June 30, 2015 through June 30, 2016. Accordingly, the pension expense and the related revenue associated with the support provided by the State is based upon the changes in the collective net pension liability between July 1, 2015 and June 30, 2016.

Although the District does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the District. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

|  | 6/30/2016        | 6/30/2015        |
|--|------------------|------------------|
| Collective deferred outflows of resources  | \$17,414,701,002 | \$ 7,521,378,257 |
| Collective deferred inflows of resources   | \$ 134,532,594   | \$ 554,399,005   |
| Collective net pension liability (Non-employer-State of NJ)  | \$78,666,367,052 | \$63,204,270,305 |
| State's portion of the net pension liability that was associated with the District   | \$ 13,780,061    | \$ 11,612,151    |
| State's portion of the net pension liability that was<br>associated with the District as a percentage of the<br>collective net pension liability | 0.017517%        | 0.018372%        |
|  |                  |                  |

## PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS)

The Public Employees' Retirement System (PERS) was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The PERS is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state administered retirement system or other state or local jurisdiction.

Summary of Significant Accounting Policies – For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pension, and pension expense, information about the fiduciary net position of the PERS and additions to / deductions from the PERS's fiduciary net position have been determined on the same basis as they are reported by the PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

At June 30, 2017, the District reported a liability of \$1,827,364 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. The total pension liability for the June 30, 2015 measurement date was determined by an actuarial valuation as of July 1, 2015. The District's proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the years ended June 30, 2016 and 2015. At June 30, 2016, the District's proportion was 0.0062% which was an increase of 0.0038% from its proportion measured as of June 30, 2015.

For the year ended June 30, 2017, the District recognized pension expense of \$58,586. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  |    | red Outflows<br>Resources | Deferred Inflows<br>of Resources |         |  |
|--|----|---------------------------|----------------------------------|---------|--|
| Differences between expected and actual experience   | \$ | 33,983                    | \$                               | 2       |  |
| Changes of assumptions   |    | 378,532                   |                                  | -       |  |
| Net difference between projected and actual earnings<br>on pension plan investments                          |    | 69,679                    |                                  |         |  |
| Changes in proportion and difference between District contributions and proportionate share of contributions |    | 204,910                   |                                  | 528,473 |  |
| District contributions subsequent to the measurement date  |    |                           |                                  |         |  |
| Total  | \$ | 687,104                   | \$                               | 528,473 |  |

\$7,815,204,785 reported as deferred outflows of resources related to pension resulting from school district, charter school, or renaissance school project contributions subsuquent to the measurement date (i.e. for the school year ending June 30, 2017, the plan measurement date is June 30, 2016) will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

|       | Year E | inded June 30: |
|-------|--------|----------------|
| 2017  | \$     | 109,090        |
| 2018  |        | 109,090        |
| 2019  |        | 126,385        |
| 2020  |        | 126,385        |
| 2021  |        | 33,795         |
| Total | \$     | 504,745        |
|       |        |                |

|  | 6/30/2016        | 6/30/2015        |
|--|------------------|------------------|
| Collective deferred outflows of resources                  | \$ 8,685,338,380 | \$ 5,086,138,484 |
| Collective deferred inflows of resources                   | \$ 870,133,595   | \$ 478,031,236   |
| Collective net pension liability (Non-State - Local Group) | \$29,617,131,759 | \$22,447,996,119 |
| District's portion of net pension liability                | \$ 1,827,364     | \$ 1,102,775     |
| District's proportion %                                    | 0.0062%          | 0.0049%          |

#### 10. POST-RETIREMENT BENEFITS

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required TPAF and PERS, respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability. As of June 30, 2016 there were 110,512 retirees receiving post-retirement medical benefits, and the State contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with Chapter 62, P.L. 1994. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to Chapter 126, P.L. 1992, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in fiscal year 2016.

### 11. INTERFUND RECEIVABLES AND PAYABLES

New Jersey statute requires that interest earned on the investments in capital projects fund be credited to the general fund or debt service based on Board resolution. In accordance with Board resolution, accrued interest as of June 30, 2017 in the amount of \$0 was transferred to debt service fund and \$0 was transferred to general fund to offset future interest payment to bondholders.

### **12. CONTINGENT LIABILITIES**

The Board is involved in several claims and lawsuits incidental to its operations. In the opinion of the administration and legal counsel, the ultimate resolution of these matters will not have a material adverse effect on the financial position of the District.

#### 13. DEFERRED CONPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by third party entitie, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforseeable emergency.

#### 14. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

#### Property and Liability Insurance

The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

### 15. FUND BALANCE APPROPRIATED

#### General Fund

The General Fund, fund balance of \$956,528 at June 30, 2017, of which \$831,528 was unreserved and undesignated, \$50,000 is reserved for maintenance reserve and \$75,000 is reserved for a school closing escrow.

### Debt Service Fund

The Debt Service Fund, fund balance at June 30, 2017 of \$0 is unreserved and undesignated.

# 16. CALCULATION OF EXCESS SURPLUS

In accordance with N.J.S.A. 18A:7-F-7, the designation for Reserved Fund Balance – Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund, fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2017 is \$0.

## 17. CURRENT VULNERABILITY DUE TO CERTAIN CONCENTRATIONS

The Board operates in a heavily regulated environment. The operations of the Board are subject to the administrative directives, rules and regulations of federal, state and local regulatory agencies, including but not limited to, The New Jersey State Board of Education. Such administrative directives, rules and regulations are subject to change by an act of congress or an administrative change mandated by The New Jersey State Board of Education. Such changes may occur with little notice or inadequate funding to pay for the related cost, including the additional administrative burden, to comply with a change.



PART II





BUDGETARY COMPARISON SCHEDULES

## Exhibit C-1

|  | -   | Original<br>Budget |     | Budget<br>Transfers | Final<br>Budget | -  | Actual    | 4  | Variance<br>Final to Actual<br>Favorable (Unfavorable) |
|--|-----|--------------------|-----|---------------------|-----------------|----|-----------|----|--|
| REVENUES:  |     |                    |     |                     |                 |    |           |    |  |
| Local Sources                                    |     |                    |     |                     |                 |    |           |    |  |
| "Local Tax Levy"                                 | \$  | 5,118,245          | s   | (376,967) \$        | 4,741,278       | 5  | 4,669,082 | s  | (72,196)   |
| Tuition  |     | 0                  |     | 0                   | 0               |    | 0         |    | 0.   |
| Interest Earned on Capital Reserve Funds         |     | 0                  |     | 0                   | 0               |    | 0         |    | 0  |
| Miscellaneous                                    |     | 0                  | 100 | 0                   | 0               |    | 18,004    |    | 18,004   |
| Total - Local Sources                            | -   | 5,118,245          | 19  | (376,967)           | 4,741,278       |    | 4,687,086 | 12 | (54,192)   |
| State Sources:                                   |     |                    |     |                     |                 |    |           |    |  |
| Local Mandate Charter School Aid                 |     | 0                  |     | 196,814             | 196,814         |    | 196,814   |    | 0  |
| Adjustment Aid                                   |     | 0                  |     | 87,973              | 87,973          |    | 87,973    |    | 0  |
| Special Education Aid                            |     | 0                  |     | 82,969              | 82,969          |    | 82,969    |    | 0  |
| Consolidated Aid                                 |     | 0                  |     | 0                   | 0               |    | 0         |    | 0  |
| Security Aid                                     |     | 0                  |     | 39,211              | 39,211          |    | 39,211    |    | 0  |
| TPAF on Behalf Payments (Non-Budgeted)           |     | 420,792            |     |                     | 420,792         |    | 420,792   |    | 0  |
| TPAF Social Security (Reimbursed - Non-Budgeted) | - E | 148,638            |     | 0                   | 148,638         |    | 148,638   |    | 0  |
| Total State Sources                              | -   | 569,430            | ÷   | 406,967             | 976,397         | -  | 976,397   | -  | 0  |
| Federal Sources:                                 |     |                    |     |                     |                 |    |           |    |  |
| Impact Aid                                       |     | 0                  |     | 0                   | 0               |    | 0         |    | 0  |
| Medical Assistance Program                       |     | 0                  |     | 0                   | 0               |    | 0         |    | 0  |
| Total - Federal Sources                          | =   | 0                  | 12  | 0                   | 0               | 12 | 0         | 12 | 0  |
| Total Revenues                                   | s   | 5,687,675          | \$  | 30,000 \$           | 5,717,675       | 5  | 5,663,483 | \$ | (54,192)   |

|   |     | Original<br>Budget | Budget<br>Transfers | Final<br>Budget |     | Actual    | Variance<br>Final to Actual<br>Favorable (Unfavorable) |
|---|-----|--------------------|---------------------|-----------------|-----|-----------|--|
| EXPENDITURES:                                       |     |                    |                     |                 |     |           |  |
| Current Expense:                                    |     |                    |                     |                 |     |           |  |
| Regular Programs - Instruction                      |     |                    |                     |                 |     |           |  |
| Preschool/Kindergarten - Salaries of Teachers       | S   | 149,284            | \$<br>(12,237) \$   | 137,047         | \$  | 137,047   | \$ 0   |
| Grades 1-5 - Salaries of Teachers                   |     | 816,423            | 23,470              | 839,893         |     | 839,893   | 0  |
| Grades 6-8 - Salaries of Teachers                   |     | 519,043            | (11,233)            | 507,810         |     | 505,443   | 2,367  |
| Grades 9-12 - Salaries of Teachers                  |     | 0                  | 0                   | 0               |     | 0         | 0  |
| Regular Programs - Home Instruction:                |     |                    |                     |                 |     |           |  |
| Salaries of Teachers                                |     | 10,000             | 0                   | 10,000          |     | 3,560     | 6,440  |
| Other Salaries for Instruction                      |     | 0                  | 0                   | 0               |     | 0         | 0  |
| Purchased Professional-Educational Services         |     | 0                  | 0                   | 0               |     | 0         | 0  |
| Purchased Technical Services                        |     | 0                  | 0                   | 0               |     | 0         | 0  |
| Other Purchased Services (400-500 series)           |     | 0                  | 0                   | 0               |     | 0         | 0  |
| General Supplies                                    |     | 0                  | 0                   | 0               |     | 0         | 0  |
| Textbooks   |     | 0                  | 0                   | 0               |     | 0         | 0  |
| Other Objects                                       |     | 0                  | 0                   | 0               |     | 0         | 0  |
| <b>Regular Programs - Undistributed Instruction</b> |     |                    |                     |                 |     |           |  |
| Other Salaries for Instruction                      |     | 523,000            | 3,112               | 526,112         |     | 483,558   | 42,554   |
| Purchased Professional-Educational Services         |     | 0                  | 0                   | 0               |     | 0         | 0  |
| Purchased Technical Services                        |     | 50,000             | 495                 | 50,495          |     | 50,495    | 0  |
| Other Purchased Services (400-500 series)           |     | 0                  | 0                   | 0               |     | 0         | 0  |
| General Supplies                                    |     | 30,000             | 0                   | 30,000          |     | 28,782    | 1,218  |
| Textbooks   |     | 35,000             | 0                   | 35,000          |     | 21,326    | 13,674   |
| Other Objects                                       |     | 55,000             | <br>0               | 55,000          | 1.2 | 38,574    | 16,426   |
| TOTAL REGULAR PROGRAMS - INSTRUCTION                | 1.1 | 2,187,750          | 3,607               | 2,191,357       | 27  | 2,108,678 | 82,679   |



|   |   | Original<br>Budget |    | Budget<br>Transfers | 2 | Final<br>Budget |    | Actual  | F  | Variance<br>Final to Actual<br>avorable (Unfavorable) |
|---|---|--------------------|----|---------------------|---|-----------------|----|---------|----|---|
| SPECIAL EDUCATION - INSTRUCTION             |   |                    |    |                     |   |                 |    |         |    |   |
| Learning and/or Language Disabilities:      |   |                    |    |                     |   |                 |    |         |    |   |
| Salaries of Teachers                        | 5 | 0                  | \$ | 0                   | 5 | 0               | \$ | 0       | \$ | 0   |
| Other Salaries for Instruction              |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Purchased Professional-Educational Services |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Purchased Technical Services                |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Other Purchased Services (400-500 series)   |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| General Supplies                            |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Textbooks                                   |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Other Objects                               |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Total Learning and/or Language Disabilities | _ | 0                  |    | 0                   | _ | 0               | -  | 0       | _  | 0   |
| Behavioral Disabilities:                    |   |                    |    |                     |   |                 | -  |         | -  |   |
| Salaries of Teachers                        |   | 0                  |    | 0                   |   | 0               |    | 0       |    | D   |
| Other Salaries for Instruction              |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Purchased Professional-Educational Services |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Purchased Technical Services                |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Other Purchased Services (400-500 series)   |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| General Supplies                            |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Textbooks                                   |   | 0                  |    | α                   |   | 0               |    | 0       |    | O   |
| Other Objects                               |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Total Behavioral Disabilities               |   | 0                  | 12 | 0                   | Ξ | 0               |    | 0       | _  | 0   |
| Resource Room/Resource Center:              |   |                    |    |                     |   |                 |    |         |    |   |
| Salaries of Teachers                        |   | 171,837            |    | 26,393              |   | 198,230         |    | 198,230 |    | 0   |
| Other Salaries for Instruction              |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Purchased Professional-Educational Services |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Purchased Technical Services                |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Other Purchased Services (400-500 series)   |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| General Supplies                            |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Textbooks                                   |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Other Objects                               |   | 0                  |    | 0                   |   | 0               |    | 0       |    | 0   |
| Total Resource Room/Resource Center         | - | 171,837            |    | 26,393              | - | 198,230         | 15 | 198,230 | -  | 0   |
| TOTAL SPECIAL EDUCATION - INSTRUCTION       |   | 171,837            | -  | 26,393              | _ | 198,230         |    | 198,230 |    | 0.  |

|   |   |                  | DED JUNE 30, 2017   |                 |           |  |
|---|---|------------------|---------------------|-----------------|-----------|--|
|   |   | riginal<br>adget | Budget<br>Traosfers | Final<br>Budget | Actual    | Variance<br>Final to Actual<br>Favorable (Unfavorable) |
| Basic Skills/Remedial - Instruction               |   |                  |                     |                 |           |  |
| Salaries of Teachers                              | 5 | 0 \$             | 0 5                 | 0 \$            | 0 \$      | 0  |
| Other Salaries for Instruction                    |   | 0                | 0                   | 0               | 0         | 0  |
| Purchased Professional-Educational Services       |   | 0                | 0                   | 0               | 0         | 0  |
| Purchased Technical Services                      |   | 0                | 0                   | 0               | 0         | 0  |
| Other Purchased Services (400-500 series)         |   | 0                | 0                   | 0               | 0         | 0  |
| General Supplies                                  |   | 0                | 0                   | 0               | 0         | 0  |
| Textbooks   |   | 0                | 0                   | 0               | 0         | 0  |
| Other Objects                                     |   | 0                | 0                   | 0               | 0         | 0  |
| Total Basic Skills/Remedial - Instruction         |   | 0                | 0                   | 0               | 0         | 0  |
| Bilingual Education - Instruction                 |   |                  |                     |                 |           |  |
| Salaries of Teachers                              |   | 0                | 0                   | 0               | 0         | 0  |
| Other Salaries for Instruction                    |   | 0                | 0                   | 0               | 0         | 0  |
| Purchased Professional-Educational Services       |   | 0                | 0                   | 0               | 0         | 0  |
| Purchased Technical Services                      |   | 0                | 0                   | 0               | 0         | 0  |
| Other Purchased Services (400-500 series)         |   | 0                | 0                   | 0               | 0         | 0  |
| General Supplies                                  |   | 0                | 0                   | 0               | 0         | 0  |
| Textbooks   |   | 0                | 0                   | 0               | 0         | 0  |
| Other Objects                                     |   | 0                | 0                   | 0               | 0         | 0  |
| Total Bilingual Education - Instruction           |   | 0                | Ó                   | 0               | 0         | 0  |
| School-Spon. Cocurricular Actvts Inst.            |   |                  |                     |                 |           |  |
| Salaries  |   | 0                | 0                   | 0               | 0         | 0  |
| Purchased Services (300-500 series)               |   | 0                | 0                   | 0               | 0         | D  |
| Supplies and Materials                            |   | 0                | 0                   | Õ               | 0         | D  |
| Other Objects                                     |   | 0                | 0                   | 0               | 0         | 0  |
| Transfers to Cover Deficit (Agency Funds)         |   | 0                | 0                   | 0               | 0         | 0  |
| Total School-Spon. Cocurricular Actvts Inst.      |   | 0                | 0                   | 0               | 0         | 0  |
| School-Spon. Cocurricular Athletics - Inst.       |   |                  |                     |                 |           |  |
| Salaries  |   | 0                | 0                   | 0               | 0         | 0  |
| Purchased Services (300-500 series)               |   | 0                | 0                   | 0               | 0         | 0  |
| Supplies and Materials                            |   | 0                | 0                   | 0               | 0         | 0  |
| Other Objects                                     |   | 0                | 0                   | 0               | 0         | 0  |
| Transfers to Cover Deficit (Agency Funds)         |   | 0                | 0                   | 0               | 0         | 0  |
| Total School-Spon. Cocurricular Athletics - Inst. |   | 0                | 0                   | 0               | 0         | 0  |
| TOTAL INSTRUCTION                                 |   | 2,359,587        | 30,000              | 2,389,587       | 2,306,908 | 82,679   |

|  | 1     | Original<br>Budget |    | Budget<br>Transfers | _  | Final<br>Budget | _   | Actual | _   | Variance<br>Final to Actual<br>Favorable (Unfavorable) |
|--|-------|--------------------|----|---------------------|----|-----------------|-----|--------|-----|--|
| Undistributed Expenditures - Instruction:                            |       |                    |    |                     |    |                 |     |        |     |  |
| Tuition to Other LEAs Within the State - Regu                        | 5     | 0                  | \$ | Ó.                  | \$ | 0               | 5   | 0      | \$  | 0  |
| Tuition to Other LEAs Within the State - Special                     |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Tuition to County Voc. School Dist Regular                           |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Tuition to County Voc. School Dist Special                           |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Tuition to CSSD & Regional Day Schools                               |       | 0                  |    | 0                   |    | 0               |     | - 0    |     | 0  |
| Tuition to Private Schools for the Disabled - Within State           |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Tuition to Private Schools for the Disabled & Other LEA - Spl,O/S St | É III | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Tuition - State Facilities   |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Tuition - Other  |       | 0                  |    | 0                   | _  | 0               |     | 0      | 1   | 0  |
| Total Undistributed Expenditures - Instruction:                      | -     | 0                  | 1  | 0                   | _  | 0               | 1   | 0      |     | 0  |
| Undist, Expend Health Services                                       |       |                    |    |                     |    |                 |     |        |     |  |
| Salanes  |       | 58,000             |    | 225                 |    | 58,225          |     | 58,225 |     | a  |
| Purchased Professional and Technical Services                        |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Other Purchased Services (400-500 series)                            |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Supplies and Materials   |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Other Objects  |       | 0                  |    | 0                   |    | 0               | 1.2 | 0      |     | 0  |
| Total Undistributed Expenditures - Health Services                   |       | 58,000             | 12 | 225                 |    | 58,225          |     | 58,225 | 1.1 | 0  |
| Undist. Expend Other Supp. Serv. Students - Related Serv.            |       |                    | 10 |                     |    |                 |     |        | 10  |  |
| Salaries of Other Professional Staff                                 |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Purchased Professional - Educational Services                        |       | 0                  |    | 0                   |    | 0               |     | 0      |     | Ó  |
| Supplies and Materials   |       | 0                  |    | 0                   |    | 0               |     | 0      | 5.  | 0  |
| Total Undist. ExpendOther Supp. Serv. Students-Related Serv.         | 1.2   | .0                 | -5 | 0                   | 1  | 0               | 0.7 | 0      | 15  | 0  |
| Undist, Expend Other Supp - Serv. Students-Reg.                      |       |                    | -  |                     |    |                 | 1   |        | 10  |  |
| Salaries of Other Professional Staff                                 |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Salaries of Secretarial and Clerical Assistants                      |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Other Salaries   |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Purchased Professional - Educational Services                        |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Other Purchased Prof. and Tech. Services                             |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Other Purchased Services (400-500 series)                            |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Supplies and Materials   |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Other Objects  |       | 0                  |    | 0                   |    | 0               |     | 0      |     | 0  |
| Total Undist. ExpendOther Supp. Serv. Students-Reg.                  |       | 0                  |    | 0                   |    | 0               | 15  | a      |     | 0  |

|   |     | Original<br>Budget |     |      | Budget<br>Transfers |     | Final<br>Budget |     | Actual |     | Variance<br>Final to Actual<br>Favorable (Unfavorable) |
|---|-----|--------------------|-----|------|---------------------|-----|-----------------|-----|--------|-----|--|
| Undist. Expend Other Supp. Serv. Students - Spl.                  |     |                    |     | -    |                     |     |                 |     |        |     |  |
| Salaries of Other Professional Staff                              | s   | 1.0                | 0 5 | 5    | 0                   | 5   | 0               | s   | 0      | \$  | 0  |
| Salaries of Secretarial and Clerical Assistants                   |     |                    | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Other Salaries  |     |                    | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Purchased Professional - Educational Services                     |     |                    | 0   |      | Ó                   |     | O               |     | C      |     | a  |
| Other Purchased Prof. and Tech. Services                          |     |                    | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Residential Costs   |     | - L I              | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Mis. Purchase Serv. (400-500 series other than Residential Costs) |     | D                  | 0   |      | 0                   |     | 0               |     | C      |     | 0  |
| Supplies and Materials  |     |                    | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Other Objects   |     |                    | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Total Undist. Expend Other Supp. Serv. Students - Spl             | - 2 |                    | 0   | 1    | 0                   |     | 0               | 1.5 | 0      | 212 | 0  |
| Undist. Expend Improvement of Inst. Serv.                         |     |                    | _   |      |                     |     |                 | -   |        |     |  |
| Salaries of Supervisor of Instruction                             |     |                    | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Salaries of Other Professional Staff                              |     |                    | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Salaries of Secr and Clerical Assist                              |     |                    | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Other Salaries  |     | 1.0                | 0   |      | 0                   |     | 0               |     | C      |     | 0  |
| Purchased Prof- Educational Services                              |     |                    | 0   |      | 0                   |     | D               |     | 0      |     | 0  |
| Other Purch Prof. and Tech. Services                              |     |                    | 0   |      | 0                   |     | 0               |     | Ó      |     | 0  |
| Other Purch Services (400-500)                                    |     |                    | 0   |      | 0                   |     | 0               |     | C      |     | 0  |
| Supplies and Materials  |     | - C                | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Other Objects   |     |                    | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Total Undist. Expend Improvement of Inst. Serv.                   | - 2 |                    | 0   | 1.11 | 0                   | 1.1 | 0               | -   | C      |     | 0  |
| Undist. Expend Edu. Media Serv./Sch. Library                      | _   |                    |     |      |                     | _   |                 | _   |        |     |  |
| Salaries  |     | - 6                | 0   |      | 0                   |     | 0               |     | C      |     | 0  |
| Purchased Professional and Technical Services                     |     |                    | 0   |      | 0                   |     | 0               |     | C      |     | 0  |
| Other Purchased Services (400-500 series)                         |     |                    | 0   |      | 0                   |     | 0               |     | C      |     | 0  |
| Supplies and Materials  |     |                    | 0   |      | 0                   |     | 0               |     | 0      |     | 0  |
| Other Objects   | 1   | 1 p                | 0   | -    | 0                   |     | 0               |     | 0      |     | ۵  |
| Total Undist. Expend Edu. Media Serv./Sch. Library                | 100 |                    | 0   |      | 0                   | 1.5 | 0               |     | C      |     | 0  |

|   |   | Driginal<br>Budget |    | Budget<br>Transfers |     | Final<br>Budget |    | Actual  |     | Variance<br>Final to Actual<br>Favorable (Unfavorable) |
|---|---|--------------------|----|---------------------|-----|-----------------|----|---------|-----|--|
| Undist. Expend Instructional Staff Training Serv.       |   |                    | 17 |                     |     |                 | -  |         |     |  |
| Salaries of Supervisors of Instruction                  | 5 | 0                  | \$ | 0                   | \$  | 0               | \$ | 0       | \$  | 0  |
| Salaries of Other Professional Staff                    |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Salaries of Secretarial and Clerical Assist             |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Other Salaries  |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Purchased Professional - Educational Servic             |   | 0                  |    | 0                   |     | Ö               |    | 0       |     | 0  |
| Other Purchased Prof. and Tech. Services                |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Other Purchased Services (400-500 series)               |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Supplies and Materials                                  |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Other Objects   |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Total Undist. Expend Instructional Staff Training Serv. |   | 0                  |    | 0                   | E   | 0               | 12 | 0       | 2.2 | 0  |
| Undist. Expend Supp. Serv General Admin.                |   |                    |    |                     |     |                 |    |         |     |  |
| Salaries  |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Legal Services  |   | 25,000             |    | 0                   |     | 25,000          |    | 13,464  |     | 11,536   |
| Other Purchased Professional Services                   |   | 55,000             |    | 18,635              |     | 73,635          |    | 45,311  |     | 28,324   |
| Communications/Telephone                                |   | 17,000             |    | 0                   |     | 17,000          |    | 16,695  |     | 305  |
| Other Purchased Services (400-500 series)               |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Miscellaneous Expenditures                              |   | 15,000             |    | Ó                   |     | 15,000          |    | 12,274  |     | 2,726  |
| Total Uudist. Expend Supp. Serv General Admin.          |   | 112,000            |    | 18,635              | ) E | 130,635         |    | 87,744  |     | 42,891   |
| Undist. Expend Support Serv School Admin.               |   |                    |    |                     |     |                 | 1  |         |     |  |
| Salaries of Principals/Assistant Principals             |   | 354,500            |    | 369                 |     | 354,869         |    | 354,869 |     | 0  |
| Salaries of Other Professional Staff                    |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Salaries of Secretarial and Clerical Assistants         |   | 107,500            |    | 2,703               |     | 110,203         |    | 110,203 |     | 0  |
| Other Salaries  |   | 0                  |    | 0                   |     | 0               |    | 0       |     | 0  |
| Purchased Professional and Technical Services           |   | 5,000              |    | 0                   |     | 5,000           |    | 0       |     | 5,000  |
| Other Purchased Services (400-500 series)               |   | 12,000             |    | 0                   |     | 12,000          |    | 11,600  |     | 400  |
| Supplies and Materials                                  |   | 4,000              |    | 500                 |     | 4,500           |    | 2,806   |     | 1,694  |
| Other Objects   |   | 22,000             |    | 0                   |     | 22,000          |    | 17,836  |     | 4,164  |
| Total Undist. Expend Support Serv School Admin.         |   | 505,000            |    | 3,572               | 12  | 508,572         |    | 497,314 | 112 | 11,258   |

|   |      | Original<br>Budget | į   | Budget<br>Transfers |    | Final<br>Budget |     | Actual    |     | Variance<br>Final to Actual<br>Favorable (Unfavorable) |
|---|------|--------------------|-----|---------------------|----|-----------------|-----|-----------|-----|--|
| Undist, ExpendAllowable Maintenance for School Facilities       | - 6  |                    |     |                     |    |                 | 1   |           |     |  |
| Salaries  | 2    | 0                  | \$  | 0 5                 | \$ | 0               | \$  | 0         | \$  | 0  |
| Cleaning, Repair, and Maintenance Services                      |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| General Supplies  |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Other Objects   | -    | 0                  | 1.8 | 0                   | -  | 0               | -   | 0         | 2-  | 0  |
| Total Undist. ExpendAllowable Maintenance for School Facilities | 1.4  | 0                  | -   | 0                   | -  | 0               | 18  | 0         | -   | 0  |
| Undist. Expend Oth. Oper. & Maint. of Plant<br>Salaries         |      | 323,658            |     | (11,616)            |    | 312,042         |     | 276,433   |     | 35,609   |
| Purchased Professional and Technical Services                   |      | 25,000             |     | 8,652               |    | 33,652          |     | 32,952    |     | 700  |
| Cleaning, Repair and Maintenance Services                       |      | 25,000             |     | 0                   |    | 0               |     | 0         |     | 0  |
| Rental of Land, Building & Other than Lease Purchases           |      | 850,000            |     | (19,135)            |    | 830,865         |     | 820,679   |     | 10,186   |
| Other Purchased Property Services                               |      | 85,000             |     | 7,833               |    | 92,833          |     | 87,328    |     | 5,505  |
| Insurance   |      | 65,000             |     | 0                   |    | 65,000          |     | 60,010    |     | 4,990  |
| Miscellaneous Purchased Services                                |      | 0                  |     | 0                   |    | 05,000          |     | 0         |     | 0  |
| General Supplies  |      | 37,000             |     | 12,430              |    | 49,430          |     | 48,422    |     | 1,008  |
| Energy (Energy and Electricity)                                 |      | 62,000             |     | 0                   |    | 62,000          |     | 49,864    |     | 12,136   |
| Other Objects   |      | 3,000              |     | 0                   |    | 3,000           |     | 2,616     |     | 384  |
| Total Undist. Expend Other Oper. & Maint. Of Plant              | -    | 1,450,658          | 17  | (1,836)             |    | 1,448,822       |     | 1,378,304 | -   | 70,518   |
| Total Undist. Expend Oper. & Maint. Of Plant                    |      | 1,450,658          | 10  | (1,836)             |    | 1,448,822       | -   | 1,378,304 |     | 70,518   |
| Undist. Expend Student Transportation Serv.                     | 1    |                    | 17  |                     | -  |                 | -   |           |     |  |
| Sal, For Pup Trans. (Bet. Home and School) - Regular            |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Sal. For Pup. Trans. (Bet. Home and School) - Special           |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Sal. For Pup. Trans. (Other than Bet. Home and School)          |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Management Fees - ESC & CTSA Transportation Programs            |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Other Purchased Professional and Technical Services             |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Cleaning, Repair and Maintenance Services                       |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Rental Payments - School Buses                                  |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Lease Purchase Payments - School Buses                          |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Contract Services - (Between Home and School) - Vendors         |      | 38,000             |     | 0                   |    | 38,000          |     | 29,217    |     | 8,783  |
| Contract Services (Other than Between Home & School)-Vendors    |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Contract Services - (Between Home and Sch) - Joint Agrmts       |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Contr Serv (Spl. Ed. Students) - Vendors                        |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Contr Serv (Spl. Ed. Students) - Joint Agrmt                    |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Contr Serv (Regular Students) - ESCs & CTSA                     |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Contr Serv (Spl. Ed. Students) - ESCs & CTSA                    |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Contr Serv Aid in Lieu Payments                                 |      | 0                  |     | 0                   |    | 0               |     | 0         |     | Q  |
| Misc. Purchased Serv Transportation                             |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Supplies and Materials  |      | 0                  |     | 0                   |    | 0               |     | 0         |     | 0  |
| Miscellaneous Expenditures                                      | - 24 | 0                  | . 4 | 0                   | _  | 0               | 12  | 0         | . L | 0  |
| Total Undist. Expend Student Transportation Serv.               |      | 38,000             | 1   | 0                   | _  | 38,000          | 1.2 | 29,217    |     | 8,783  |

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| Driginal<br>Budget<br>0 \$<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | Budget<br>Transfers<br>0 \$<br>0<br>0<br>0<br>0<br>0<br>0   | Final<br>Budget<br>0 \$<br>0<br>0<br>0  | Actual<br>0 5<br>0<br>0<br>0<br>0<br>0                | Variance<br>Final to Actual<br>Favorable (Unfavorable)<br>0<br>0<br>0<br>0<br>0<br>0 |
|---|---|---|---|--|
| 0 \$<br>0<br>0<br>0<br>0<br>0                                 | 2 0<br>0<br>0<br>0<br>0   | 2 0<br>0<br>0<br>0  | 2 0<br>0<br>0<br>0                                    | 0<br>0<br>0  |
| 0<br>0<br>0<br>0  | 0<br>0<br>0<br>0  | 0<br>0<br>0<br>0  | 0<br>0<br>0<br>0                                      | 0<br>0   |
| 0<br>0<br>0<br>0  | 0<br>0<br>0<br>0  | 0<br>0<br>0<br>0  | 0<br>0<br>0<br>0                                      | 0<br>0   |
| 0<br>0<br>0<br>0  | 0<br>0<br>0   | 0<br>0<br>0   | 0<br>0<br>0   | 0  |
| 0<br>0<br>0   | 0<br>0  | 0<br>0  | 0<br>0  |  |
| 0   | 0   | 0   | 0   | 0  |
| 0   |   |   | 0   |  |
|   | 0   |   |   | 0  |
| 0   | 0   | 0   | 0   | 0  |
|   | 0   | 0   | 0   | 0  |
|   |   |   |   | 0  |
|   |   |   |   | 0  |
|   |   |   |   | 0  |
| 0   | 0   | 0   | 0   | 00   |
|   |   |   |   |  |
| 0   | 0   | 0   | 0   | 0  |
| 0   | 0   | 0   | 0   | 0  |
| 0   | 0   | 0   | 0   | 0  |
| 0   | 0   | 0   | 0   | 0  |
| 0   | 0   | 0   | 0   | 0  |
| 0   | 0   | <sup>O</sup>  | 0   | 0  |
| 0   | 0   | 0   | 0   | 0  |
| 0   | 0   | 0   | 0   | 0  |
| 0   | 0   | 0   | 0   | 0  |
| 555,000   | (43,207)  | 511,793   | 459,575   | 52,218   |
| 555,000   | (43,207)  | 511,793   | 459,575   | 52,218   |
| 420,792   | 0   | 420.792   | 420.792   | 0  |
|   |   |   |   | 0  |
| 569,430   | 0   | 569,430   | 569,430   | 0  |
| 1,124,430   | (43,207)  | 1,081,223   | 1,029,005   | 52,218   |
| 3,288,088   | (22,611)  | 3,265,477   | 3,079,809   | 185,668  |
| 5,647,675   | 7,389   | 5,655,064   | 5,386,717   | 268,347  |
|   | 0<br>0<br>0<br>0<br>0<br>0<br>555,000<br>555,000<br>420,792<br>148,638<br>569,430<br>1,124,430<br>3,288,088 | 0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        0      0        148,638      0        5569,430      0        1,124,430      (43,207)        3,288,088      (22,611) | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$ | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$                                |

#### TEANECK COMMUNITY CHARTER SCHOOL BUDGETARY COMPARISON SCHEDULE GENERAL FUND FISCAL YEAR ENDED JUNE 30, 2017

|     | Original<br>Budget |   | Budget<br>Transfers  | Final<br>Budget  | _  | Actual  | Fa  | Variance<br>Final to Actual<br>worable (Unfavorable)  |
|-----|--------------------|---|--|--|--|---|---|---|
|     |                    |   |  |  |  |   |   |   |
|     |                    |   |  |  |  |   |   |   |
|     |                    |   |  |  |  |   |   |   |
| 5   | D                  | S   | 0 5  | 0  | \$   | 0   | 5   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     |                    |   |  |  |  |   |   |   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 15,000             |   | 13,267   | 28,267   |  | 28,267  |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | Ω   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 15,000             |   | 11,344   | 26,344   |  | 26,344  |   | 0   |
| 100 | 0                  | 1.1   | 0  | 0  |  | 0   | 1   | 0   |
|     | 30,000             |   | 24,611   | 54,611   | 1.5  | 54,611  |   | 0   |
|     |                    |   |  |  | 1  |   |   |   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 10,000             |   | (2,000)  | 8,000  |  | 4,500   |   | 3,500   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  |   | 0  | 0  |  | 0   |   | 0   |
|     | 0                  | 10  | 0  | 0  |  | 0   | -   | 0   |
|     | 10,000             |   | (2,000)  | 8,000  |  | 4,500   |   | 3,500   |
|     | 3                  | Budget<br>5 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>15,000<br>0<br>15,000<br>0<br>15,000<br>0<br>15,000<br>0<br>10,000<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | Budget<br>5 0 5<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>15,000<br>0<br>15,000<br>0<br>0<br>15,000<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | Badget      Transfers        5      0      5      0      5        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0      0        0      0      0      0      0      0      0      0      0      0      0      0      0      0      0      0      0      0 | Budget      Transfers      Budget        \$      0      \$      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0        0      0      0      0      0 | Budget      Transfers      Budget        5      0      5      0      5      0      5        0      0      0      0      0      0      0        0      0      0      0      0      0      0      0        0      1      1344      26,344      0      0      0      0      0      0      0      0      0      0      0      0      0      0      0      0      0      0< | Budget      Transfers      Budget      Actual        \$      0      \$      0      \$      0      0        0      0      0      0      0      0      0        0      0      0      0      0      0      0        0      0      0      0      0      0      0        0      0      0      0      0      0      0        0      0      0      0      0      0      0        0      0      0      0      0      0      0      0        0 <td>Budget      Transfers      Budget      Actual      Fa        5      0      5      0      5      0      5      0      5        0      0      0      0      0      0      5      0      5        0      0      0      0      0      0      0      0        0      0      0      0      0      0      0      0        0</td> | Budget      Transfers      Budget      Actual      Fa        5      0      5      0      5      0      5      0      5        0      0      0      0      0      0      5      0      5        0      0      0      0      0      0      0      0        0      0      0      0      0      0      0      0        0 |

#### TEANECK COMMUNITY CHARTER SCHOOL BUDGETARY COMPARISON SCHEDULE GENERAL FUND FISCAL YEAR ENDED JUNE 30, 2017

|   |     | Original<br>Budget |    | Budget<br>Transfers |      | Final<br>Budget |     | Actual    | Variance<br>Final to Actual<br>Favorable (Unfavorable) |
|---|-----|--------------------|----|---------------------|------|-----------------|-----|-----------|--|
| Undistributed Expenditures:                                 |     |                    |    |                     |      |                 | 1   |           |  |
| General Administration                                      | \$  | 0                  | \$ | 0                   | s    | 0               | \$  | 0         | 5 0  |
| School Administration                                       |     | 0                  | 22 | 0                   |      | 0               |     | 0         | Ó  |
| Assets Acquired Under Capital Leases (non-budgeted)         |     | 0                  |    | 0                   | 2.5  | 0               |     | Ó         | 0  |
| TOTAL CAPITAL OUTLAY  | 19  | 40,000             | 12 | 22,611              | -    | 62,611          |     | 59,111    | 3,500  |
| Transfer of Funds to Charter Schools                        |     | 0                  |    | 0                   |      | 0               |     | 0         | 0  |
| TOTAL EXPENDITURES  | 1   | 5,687,675          |    | 30,000              | 15   | 5,717,675       | -   | 5,445,828 | 271,847  |
| Excess (Deficiency) of Revenues                             |     |                    |    |                     |      |                 |     |           |  |
| Over (Under) Expenditures                                   |     | 0                  |    | 0                   | 1    | 0               | 1.0 | 217,655   | 217,655  |
| Other Financing Sources:                                    | _   |                    |    |                     |      |                 |     |           |  |
| Operating Transfer In:                                      |     |                    |    |                     |      |                 |     |           |  |
| Contribution to Whole School Reform                         |     | 0                  |    | 0                   | 51.7 | 0               |     | 0         | 0  |
| Operating Transfer Out:                                     |     |                    |    |                     |      |                 |     |           |  |
| Transfer to Special Revenue Fund - ECPA                     |     | 0                  |    | 0                   |      | 0               |     | 0         | 0  |
| Transfer to Food Service Fund                               |     | 0                  |    | 0                   |      | 0               |     | 0         | 0  |
| Transfer to Internal Service Fund                           |     | 0                  |    | 0                   |      | 0               |     | 0         | 0  |
| Capital Reserve - Transfer to Debt Service Fd               |     | Ð                  |    | 0                   |      | 0               |     | 0         | 0  |
| Capital Reserve - Transfer to Capital Projects Fd           |     | 0                  |    | 0                   |      | 0               |     | 0         | 0  |
| Capital Leases (non-budgeted)                               |     | 0                  |    | 0                   |      | 0               |     | 0         | 0  |
| Total Other Financing Sources:                              | - 5 | 0                  |    | 0                   |      | 0               |     | 0         | 0  |
| Excess (Deficiency) of Revenues and Other Financing Sources |     |                    |    |                     |      |                 |     |           |  |
| Over (Under) Expend. and Other Fin. Sources (Uses)          |     | 0                  |    | 0                   |      | 0.              |     | 217,655   | 217,655  |
| Fund Balance, July 1  |     | 738,873            |    | 0                   |      | 738,873         |     | 738,873   | 0  |
| Fund Balance, June 30                                       | 5   | 738,873            | \$ | 0                   | s    | 738,873         | s   | 956,528   | \$ 217,655   |
| Recapitulation:   |     |                    |    |                     |      |                 |     |           |  |
| Reserve for Encumbrances                                    |     |                    |    |                     |      |                 |     | O         |  |
| School Closing Escrow                                       |     |                    |    |                     |      |                 |     | 75,000    |  |
| Maintenance Reserve   |     |                    |    |                     |      |                 |     | 50,000    |  |
| Reserve for Excess Surplus                                  |     |                    |    |                     |      |                 |     | 0         |  |
| Capital Reserve   |     |                    |    |                     |      |                 |     | 0         |  |
| Unrestricted Fund Balance                                   |     |                    |    |                     |      |                 | -   | 831,528   |  |
|   |     |                    |    |                     |      |                 |     | 956,528   |  |
| Reconciliation to Governmental Funds Statements (GAAP):     |     |                    |    |                     |      |                 |     | 1         |  |
| Last State Aid Payment not recognized on GAAP basis         |     |                    |    |                     |      |                 | -   | 0         |  |
| Fund Balance per Governmental Funds (GAAP)                  |     |                    |    | 59                  |      |                 | 2=  | 956,528   |  |

Exhibit C-1

Eshibit C-2

#### TEANECK COMMUNITY CHARTER SCHOOL Budgetary Comparison Schedule Special Revenuc Fund For the fiscal Year Ended June 30, 2017

|  | Origu<br>Budg |               | 1 | Budget<br>Transfers |     | Final<br>Budget | A  | crual    |     | Variance<br>Final to Actual |
|--|---------------|---------------|---|---------------------|-----|-----------------|----|----------|-----|-----------------------------|
| REVENUES:  |               |               |   |                     |     |                 | _  |          | -   |                             |
| Local Sources  | 5             | 0             | 5 | 0                   | 2   | 0               | 5  | 0        | \$  | 0                           |
| State Sources  |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Federal Sources  |               | 96,562        |   | 0                   | -   | 96,562          | _  | 96,562   | _   | 0                           |
| Total revenues   |               | 96,562        |   | 0                   |     | 96,562          | _  | 96,562   |     | 0                           |
| EXPENDITURES:  |               |               |   |                     |     |                 |    |          |     |                             |
| Instruction:   |               |               |   |                     |     |                 |    |          |     |                             |
| Salaries of teachers                                   |               | 60,471        |   | 0                   |     | 60.471          |    | 60,471   |     | 0                           |
| Other salaries for instruction                         |               | 0             |   | Q                   |     | 0               |    | 0        |     | 0                           |
| Purchased Professional-Educational Services            |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Purchased Professional and Technical Services          |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Tuition  |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Other purchased services (400-500 series)              |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| General Supplies                                       |               | 46,756        |   | 0                   |     | 46,756          |    | 20,490   |     | 26,265                      |
| Textbooks  |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Other objects  |               | 0             |   | 00                  | -   | 0               |    | 0        | -   | 0                           |
| Total instruction                                      | 1             | 07,227        | _ | 0                   | _   | 107,227         |    | 80,961   | -   | 26,266                      |
| Support services                                       |               |               |   |                     |     |                 |    |          |     |                             |
| Salaries of Supervisors of Instruction                 |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Salaries of Program Directors                          |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Salaries of Other Professional Staff                   |               | 0             |   | 0                   |     | 0               |    | Ó.       |     | 0                           |
| Salaries of Secretaries & Clerical Assistants          |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Other Salaries   |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Personal Services - Employee Benefits                  |               | 0             |   | 0                   |     | Ó               |    | 0        |     | 0                           |
| Purchased Educational Services - Contracted Pre-K      |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Purchased Professional - Educational Services          |               | 14,601        |   | 0                   |     | 14,601          |    | 14,601   |     | 0                           |
| Other Purchased Professional Services                  |               | 0             |   | 0                   |     | 0               |    | 14,001   |     | 0                           |
| Purchased Technical Services                           |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Rentals  |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Contr. Serv. Trans. (Bet. Home & Sch.)                 |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Contr. Serv. Trans. (Wrap Around Services)             |               | o             |   | 0                   |     | 0               |    | 0        |     | 0                           |
|  |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Contr. Serv. Trans. (Field Trips)<br>Tuition           |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
|  |               | 0             |   | 0                   |     | 0               |    |          |     |                             |
| Travel   |               | o             |   | · •                 |     |                 |    | 0        |     | 0                           |
| Other purchased Services (400-500 series)              |               |               |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Supplies & Materials<br>Other Objects                  |               | 1,000         |   | 0                   |     | 1,000           |    | 1,000    |     | 0                           |
| Other Objects  |               | <u> </u>      |   |                     | 100 | 0               | -  | <u> </u> | -   | 0                           |
| Total support services                                 |               | 15,601        |   | 0                   | -   | 15,601          |    | 15,601   | -   | 0                           |
| Facilities Acquisition and Construction Services:      |               | ø             |   |                     |     |                 |    |          |     |                             |
| Buildings<br>Instructional Equipment                   |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Noninstructional Equipment                             |               | 0             | - | Ő                   |     | 0               | 1  | 0        | ίαΞ | 0                           |
| Total Facilities Acquisition and Construction Services | 4             | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Transfer to Charter School                             | . /           | 0             |   | 0                   |     | Ó               |    | 0        |     | Ó                           |
| Total Expenditures                                     |               | 22,828        |   | D                   |     | 122,828         |    | 96,562   |     | 26,266                      |
|  |               | and the state |   |                     |     | 1-01-03         |    |          |     | 20,070                      |
| Other Financing Sources (Uses)                         |               |               |   |                     |     |                 |    |          |     |                             |
| Transfer in from General Fund                          |               | 0             |   | 0                   |     | 0               |    | 0        |     | 0                           |
| Transfer out to Whole School Reform (General Fund)     |               | 0             |   | 0                   |     | 0               |    | 0        | -   | .0                          |
| Total Other Financing Sources (Uses)                   |               | 0             | _ | 0                   |     | 0               |    | 0        |     | 0                           |
| Total Outflows   | 1             | 22,828        |   | .0                  |     | 122,828         |    | 96,562   |     | 26,266                      |
| Excess (Deficiency) of Revenues Over (Under)           | -             |               | - |                     | 1   |                 |    |          | _   |                             |
| Expenditures and Other Financing Sources               | \$            | 0             | 5 | 0                   | 5   | 0               | 22 | 0        | s   | 0                           |

### NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

PART II

#### TEANECK COMMUNITY CHARTER SCHOOL Required Supplementary Information Budgetary Comparison Schedule Note to Required Supplementry Information for the Fiscal Year Ended June 30, 2017

# Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

| Sources/inflows of resources   |       | General<br>Fund |       | 2    | Special<br>Revenue<br>Fund |
|--|-------|-----------------|-------|------|----------------------------|
| Actual amounts (budgetary basis) "revenue"<br>from the budgetary comparison schedule   | (C-1) | \$<br>5,663,483 | (C-2) | \$   | 96,562                     |
| Difference - budget to GAAP:<br>State aid payment recognized for budgetary purposes,<br>not recognized for GAAP statements   |       | 0               |       |      | 0                          |
| Total revenues as reported on the statement of revenues,<br>expenditures and changes in the fund balances - governmental<br>funds  | (B-2) | \$<br>5,663,483 | (B-2) | \$ _ | 96,562                     |
| Uses/outflows of resources   |       |                 |       |      |                            |
| Actual amounts (budgetary basis) "total outflows" from the<br>budgetary comparison schedule  | (C-1) | \$<br>5,445,828 | (C-2) | \$   | 96,562                     |
| Differences - budget to GAAP:<br>Encumbrances for supplies and equipment ordered but<br>not received are reported in the year the order is placed for<br><i>budgetary</i> purposes, but in the year the supplies are |       |                 |       |      |                            |
| received for financial reporting purposes.   |       | 0               |       |      | 0                          |
| Net transfer (outflows) to general fund  |       | 0               |       | _    | 0                          |
| Total expenditures as reported on the statement of revenues,<br>expenditures, and changes in fund balances - governmental<br>funds   | (B-2) | \$<br>5,445,828 | (B-2) | \$   | 96,562                     |

## REQUIRED SUPPLEMENTARY INFORMATION

PART III

### SCHEDULES RELATED TO ACCOUNTING AND

REPORTING FOR PENSIONS (GASB 68)



#### TEANECK COMMUNITY CHARTER SCHOOL Schedule of the District's Proportionate Share of the Net Pension Liability - PERS For the Fiscal Year Ended June 30, 2017

|  |    |              | JUNE 30,     |              |           |
|--|----|--------------|--------------|--------------|-----------|
|  | -  | 2016         | 2015         | 2014         | 2013      |
| District's proportion of the net pension liability (asset)   |    | 0.0049%      | 0.0049%      | 0.00538%     | 0.00592%  |
| District's proportionate share of the net pension liability (asset)  | \$ | 1,827,364 \$ | 1,102,775 \$ | 1,006,807 \$ | 1,132,267 |
| District's covered employee payroll  | 5  | 569,167 \$   | 413,303 \$   | 661,940 \$   | 617,154   |
| District's proportionate share of the net pension liability (asset)<br>as a percentage of its covered employee payroll |    | 321%         | 267%         | 152%         | 183%      |
| Plan fiduciary net position as a percentage of the total pension liability   |    | 52.08%       | 52.08%       | 52.08%       | 48.72%    |
|  |    |              |              |              |           |

The amounts presented for each fiscal year were determined as of the calendar year-end that occurred within the fiscal year.

GASB 68 requires a presentation of the last 10 years, however the information is only available for the last four.

#### TEANECK COMMUNITY CHARTER SCHOOL Schedule of District Contributions - PERS For the Fiscal Year Ended June 30, 2017

|  |   |            | JUNE 30,   |           |          |
|--|---|------------|------------|-----------|----------|
|  | - | 2016       | 2015       | 2014      | 2013     |
| Contractually required contribution                                  | 5 | 54,813 S   | 42,235 \$  | 44,639 \$ | 49,652   |
| Contributions in relation to the contractually required contribution | - | (54,813)   | (42,235)   | (44,639)  | (49,652) |
| Contribution deficiency (excess)                                     | 5 | 0 \$       | 0 \$       | 0 \$      | 0        |
| District's covered employee payroll                                  | 5 | 569,167 \$ | 413,303 \$ | 661,940 S | 617,154  |
| Contributions as a percentage of covered employee payroll            |   | 9.63%      | 10.22%     | 6.74%     | 8.05%    |

GASB 68 requires a presentation of the last 10 years, however the information is only available for the last four.

#### TEANECK COMMUNITY CHARTER SCHOOL Schedule of the District's Proportionate Share of the Net Pension Liability - TPAF For the Fiscal Year Ended June 30, 2017

|  |    |           |    | JUN       | E 30, |           |      |           |  |
|--|----|-----------|----|-----------|-------|-----------|------|-----------|--|
|  | -  | 2016      | -  | 2015      | 1     | 2014      | - 1- | 2013      |  |
|  |    |           |    |           |       |           |      |           |  |
| District's proportion of the net pension liability (asset)   |    | N/A       |    | N/A       |       | N/A       |      | N/A       |  |
| District's proportionate share of the net pension liability (asset)  | S. | N/A       | \$ | N/A       | \$    | N/A       | \$   | N/A       |  |
| District's covered employee payroll  | \$ | 2,419,424 | \$ | 2,034,125 | \$    | 2,179,886 | \$   | 2,019,386 |  |
| District's proportionate share of the net pension liability (asset)<br>as a percentage of its covered employee payroll |    | N/A       |    | N/A       |       | N/A       |      | N/A       |  |
| Plan fiduciary net position as a percentage of the total pension liability   |    | 28.71%    |    | 28.71%    | 61    | 33.64%    |      | 33.76%    |  |

The amounts presented for each fiscal year were determined as of the calendar year-end that occurred within the fiscal year.

GASB 68 requires a presentation of the last 10 years, however the information is only available for the last four.

Note - TPAF is a special funding situation as defined by GASB 68 in which the State of New Jersey is 100% responsible for contributions to the plan. Since the district (employer) does not contribute directly to the plan there is no net pension liability to report in these financial statements.

### NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

PART III



#### TEANECK COMMUNITY CHARTER SCHOOL NOTES TO REQUIRED SUPPLEMENTARY INFORMATION - PART III JUNE 30, 2017

L-4

#### PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS)

#### Changes of benefit terms:

The vesting and benefit provisions are set by N.J.S.A. 43:15A, PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

#### Changes of assumptions:

Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) with adjustments for mortality improvements from the base year of 2012 based on projection Scale AA.

#### TEACHERS' PENSION AND ANNUITY FIND (TPAF)

#### Changes of benefit terms:

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' account.

#### Changes of assumptions:

Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Pre-retirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvements.

OTHER SUPPLEMENTARY INFORMATION

### SPECIAL REVENUE FUND

#### TEANECK COMMUNITY CHARTER SCHOOL

#### Special Revenue Fund

#### Combining Schedule of Revenues and Expenditures - Budgetary Basis

For the Fiscal Year Ended June 30, 2017

|   | B   | Total<br>rought<br>prward |    |         | j  | I.D.E./ | A. Part B |    | Totals |
|---|-----|---------------------------|----|---------|----|---------|-----------|----|--------|
|   | 197 | x. E-Ia)                  |    | Title I |    | BASIC   | PRESCHOO  | -  | 2017   |
| REVENUES  | (1) |                           | -  | This i  | 12 | unore   | Incoentoo | -  | 2017   |
| Local Sources                                     | \$  | 0                         | \$ | 0       | \$ | 0       | \$ 0      | \$ | 0      |
| State Sources                                     |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Federal Sources                                   |     | 4,601                     | -  | 30,490  | 14 | 59,649  | 1,822     | -  | 96,562 |
| Total revenues                                    |     | 4,601                     |    | 30,490  | 4  | 59,649  | 1,822     | į, | 96,562 |
| EXPENDITURES:                                     |     |                           |    |         |    |         |           |    |        |
| Instruction:                                      |     |                           |    |         |    |         |           |    |        |
| Salaries of Teachers                              |     | 0                         |    | 0       |    | 58,649  | 1,822     |    | 60,471 |
| Other Salaries for Instruction                    |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Purchased Professional - Educational Services     |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Purchased Professional and Technical Services     |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Other Purchased Services (400-500 series)         |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| General Supplies                                  |     | 0                         |    | 20,490  |    | 0       | 0         |    | 20,490 |
| Textbooks   |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Other Objects                                     | -   | 0                         | ÷  | 0       | ÷, | 0       | 0         | -  | 0      |
| Total instruction                                 |     | 0                         | ā  | 20,490  | 1  | 58,649  | 1,822     | Ξ. | 80,961 |
| Support services:                                 |     |                           |    |         |    |         |           |    |        |
| Salaries of Other Professional Staff              |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Other Salaries                                    |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Personal Services - Employee Benefits             |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Purchased Educational Services - Contracted Pre-K |     | Ó                         |    | 0       |    | 0       | 0         |    | 0      |
| Purchased Professional - Educational Services     |     | 4,601                     |    | 10,000  |    | 0       | 0         |    | 14,601 |
| Other Purchased Professional Services             |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Purchased Technical Services                      |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Rentals   |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Contr. ServTrans. (Bet. Home & Sch.)              |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Contr. ServTrans. (Wrap Around Services)          |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Contr. Serv - Trans. (Field Trips)                |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Travel  |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Other Purchased Services (400-500 series)         |     | 0                         |    | 0       |    | 0       | 0         |    | 0      |
| Supplies & Materials                              |     | 0                         |    | 0       |    | 1,000   | 0         |    | 1,000  |
| Other Objects                                     |     | 0                         | -  | 0       |    | 0       | 0         | 16 | .0     |
| Total support services                            |     | 4,601                     | -  | 10,000  | 1  | 1,000   | 0         | 14 | 15,601 |

#### TEANECK COMMUNITY CHARTER SCHOOL Special Revenue Fund Combining Schedule of Revenues and Expenditures - Budgetary Basis

For the Fiscal Year Ended June 30, 2017

|   | Total<br>Brought |         | LD.E./ | A. Part B      |        |
|---|------------------|---------|--------|----------------|--------|
|   | Forward          |         |        |                | Totals |
|   | (Ex. E-1a)       | Title I | BASIC  | PRESCHOOL      | 2017   |
| EXPENDITURES (CONT'D):                          |                  |         |        |                |        |
| Facilities acquisition and const. serv.:        |                  |         |        |                |        |
| Buildings                                       | 0                | 0       | 0      | 0              | 0      |
| Instructional Equipment                         | 0                | 0       | 0      | 0              | 0      |
| Noninstructional Equipment                      | 0                | 0       | 0      | 0              | 0      |
| Total facilities acquisition and const. serv.   | 0                | 0       | 0      | 0              | 0      |
| Transfer to Charter Schools                     | 0                | 0       | 0      | 0              | 0      |
| Total Expenditures                              | 4,601            | 30,490  | 59,649 | 1,822          | 96,562 |
| Other Financing Sources (Uses)                  |                  |         |        |                |        |
| Transfer In from General Fund                   | 0                | 0       | 0      | 0              | 0      |
| Contribution to Whole School Reform             | 0                | 0       | 0      | 0              | 0      |
|   | 0                | 0       | 0      | 0              | 0      |
| Total Outflows                                  | 4,601            | 30,490  | 59,649 | 1,822          | 96,562 |
| Excess (Deficiency) of Revenues Over (Under)    |                  |         |        |                |        |
| Expenditures and Other Financing Sources (Uses) | s <u> </u>       | 0 \$    | 0      | \$ <u>0</u> \$ | 0      |

#### Exhibit E-1a

#### TEANECK COMMUNITY CHARTER'S COOL Special Revenue Fund Combining Schedule of Revenues and Expenditures - Budgetary Basis For the Fiscal Year Ended June 30, 2017

|   |   | NJ SBAIG<br>Grant | Katz<br>Library | TCSCO<br>Grant | Title II | Music<br>Suite | Total<br>Carried<br>Forward |
|---|---|-------------------|-----------------|----------------|----------|----------------|-----------------------------|
| REVENUES  |   |                   |                 |                |          |                |                             |
| Local Sources                                     | 5 | 0 \$              | 0 5             | 0 5            | 0 5      | 0 5            | 0                           |
| State Sources                                     |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Federal Sources                                   | _ | 0                 | 0               | 0              | 4,601    | 00             | 4,601                       |
| Total Revenues                                    | - | 0                 | 0               | 0              | 4,601    | 0              | 4,601                       |
| EXPENDITURES:                                     |   |                   |                 |                |          |                |                             |
| Instruction:                                      |   |                   |                 |                |          |                |                             |
| Salaries of Teachers                              |   | 0                 | 0               | 0              |          | 0              | 0                           |
| Other Salaries for Instruction                    |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Purchased Professional - Educational Services     |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Purchased Professional and Technical Services     |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Other Purchased Services (400-500 series)         |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| General Supplies                                  |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Textbooks   |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Other Objects                                     | - | 0                 | 0               | 0              | a        | 0              | 0                           |
| Total instruction                                 | _ | 0                 | 0               | 0              | 0        | 0              | Ó                           |
| Support services:                                 |   |                   |                 |                |          |                |                             |
| Salaries of Other Professional Staff              |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Other Salaries                                    |   | Q                 | 0               | 0              | 0        | Ű.             | 0                           |
| Personal Services - Employee Benefits             |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Purchased Educational Services - Contracted Pre-K |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Purchased Professional - Educational Services     |   | 0                 | 0               | 0              | 4,601    | 0              | 4,601                       |
| Other Purchased Professional Services             |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Purchased Technical Services                      |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Rentals   |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Contr. ServTrans. (Bet. Home & Sch.)              |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Contr. Serv - Trans. (Wrap Around Services)       |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Contr. ServTrans. (Field Trips)                   |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Travel  |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Other Purchased Services (400-500 series)         |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Supplies & Materials                              |   | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Other Objects                                     | - | 0                 | 0               | 0              | 0        | 0              | 0                           |
| Total support services                            |   | 0                 | 0               | 0              | 4,601    | 0              | 4,601                       |

Exhibit E-1a

#### TEANECK COMMUNITY CHARTER S COOL Special Revenue Fund Combining Schedule of Revenues and Expenditures - Budgetary Basis For the Fiscal Year Ended June 30, 2017

|   |   | SBAIG<br>Grant | Katz<br>Library | TCSCO<br>Grant | Title U | Music<br>Suite | Total<br>Carried<br>Forward |
|---|---|----------------|-----------------|----------------|---------|----------------|-----------------------------|
| EXPENDITURES (CONT'D):                          |   |                |                 |                |         |                |                             |
| Facilities acquisition and const. serv.:        |   |                |                 |                |         |                |                             |
| Buildings                                       |   | 0              | 0               | 0              | 0       | 0              | 0                           |
| Instructional Equipment                         |   | 0              | 0               | 0              | 0       | 0              | 0                           |
| Noninstructional Equipment                      |   | 0              | 0               | 0              | 0       | 0              | 0                           |
| Total facilities acquisition and const. serv.   | - | D              | 0               | .0             | 0       | 0              | 0                           |
| Transfer to Charter Schools                     |   | 0 -            | 0               | 0              | 0       | 0              | 0                           |
| Total Expenditures                              | - | 0              | 0               | 0              | 4,601   | 0              | 4,601                       |
| Other Financing Sources                         |   |                |                 |                |         |                |                             |
| Transfer in from General Fund                   |   | 0              | 0               | 0              | 0       | 0              | 0                           |
| Contribution to Whole School Reform             |   | 0              | 0               | 0              | 0       | 0              | 0                           |
|   |   | 0              | 0               | 0              | 0       | 0              | 0                           |
| Total Outflows                                  | - | 0              | 0               | 0              | 4,601   | 0              | 4,601                       |
| Excess (Deficiency) of Rev. Over (Under) Expen. | 5 | 0.5            | 0 5             | 0 \$           | 0 5     | 0 5            | 0                           |

CAPITAL PROJECTS FUND

### TEANECK COMMUNITY CHARTER SCHOOL Capital Projects Fund Summary Statement of Project Expenditures For the Fiscal Year Ended June 30, 2017

|                     |                  |         |         |    | Expendit       | ures | to Date         | Unexpended               |
|---------------------|------------------|---------|---------|----|----------------|------|-----------------|--------------------------|
| Project Title/Issue | Original<br>Date | Appropr | iations | -  | Prior<br>Years |      | Current<br>Year | Balance<br>June 30, 2017 |
|                     |                  | \$      | 0       | \$ | 0              | \$   | 0               | \$<br>C                  |
|                     |                  |         | 0       | _  | 0              | -    | 0               | . (                      |
|                     |                  | \$      | 0       | \$ | 0              | \$   | 0               | \$<br>)                  |

PROPRIETARY FUNDS

# TEANECK COMMUNITY CHARTER SCHOOL

Enterprise Fund

Combining Statement of Net Position

June 30, 2017

|                                   |    | Food<br>Services | A  | fter-School<br>Program |    | 2017   |
|-----------------------------------|----|------------------|----|------------------------|----|--------|
| ASSETS:                           |    |                  |    |                        |    |        |
| Current assets:                   |    |                  |    |                        |    |        |
| Cash and cash equivalents         | \$ | 15,209           | \$ | 47,809                 | \$ | 63,018 |
| Accounts receivable:              |    |                  |    |                        |    |        |
| State                             |    | 0                |    | 0                      |    | 0      |
| Federal                           |    | 0                |    | 0                      |    | 0      |
| Other                             |    | 0                |    | 0                      |    | 0      |
| Interfund receivable              |    | 0                |    | 0                      |    | 0      |
| Inventories                       | -  | 0                | -  | 0                      | -  | 0      |
| Total current assets              | -  | 15,209           | -  | 47,809                 | 1  | 63,018 |
| Fixed assets:                     |    |                  |    |                        |    |        |
| Equipment                         |    | 0                |    | 0                      |    | 0      |
| Accumulated depreciation          |    | 0                | -  | 0                      | -  | 0      |
| Total fixed assets                |    | 0                |    | 0                      | _  | 0      |
| Total assets                      | \$ | 15,209           | \$ | 47,809                 | \$ | 63,018 |
| LIABILITIES                       |    |                  |    |                        |    |        |
| AND FUND EQUITY:                  |    |                  |    |                        |    |        |
| Current liabilities:              | ¢  | 0                | ¢  | ò                      | ø  | 0      |
| Accounts payable                  | \$ | 0                | \$ | 0                      | \$ | 0      |
| Interfund payable                 |    | 0                | -  | 0                      | -  | 0      |
| Total current liabilities         | ÷  | 0                | _  | 0                      | -  | 0      |
| Fund equity:                      |    |                  |    |                        |    |        |
| Contributed capital               |    | 0                |    | 0                      |    | 0      |
| Unreserved                        |    |                  |    |                        |    |        |
| retained earnings                 | -  | 15,209           | -  | 47,809                 | -  | 63,018 |
| Total fund equity                 | 1  | 15,209           |    | 47,809                 | -  | 63,018 |
| Total liabilities and fund equity | \$ | 15,209           | \$ | 47,809                 | \$ | 63,018 |

Exhibit G-2

### TEANECK COMMUNITY CHARTER SCHOOL

Enterprise Fund

Combining Statement of Revenues, Expenses, and Changes in Fund Net Position for the Fiscal Year Ended June 30, 2017

|   | 20    | 017    |
|---|-------|--------|
| OPERATING REVENUES:                       |       |        |
| Local Sources:                            |       |        |
| Daily sales - reimbursable programs:      |       |        |
| School lunch program                      | \$    | 0      |
| School breakfast program                  | 0.000 | 0      |
| Total daily sales - reimbursable programs |       | 0      |
| After-school Revenues                     | 44    | 47,479 |
| Daily sales nonreimbursable programs      | 0.114 | 95,760 |
| Special functions                         |       | 0      |
| Total operating revenues                  | 54    | 43,239 |
| OPERATING EXPENSES:                       |       |        |
| Salaries                                  | 2     | 18,045 |
| Employee benefits                         |       | 0      |
| Purchased property services               |       | 0      |
| Supplies and materials                    |       | 33,572 |
| Depreciation                              |       | 0      |
| Cost of sales                             |       | 30,928 |
| After-school Expenses                     | 24    | 48,989 |
| Total operating expenses                  | 51    | 31,534 |
| Operating income                          |       | 11,705 |
| Nonoperating revenues:                    |       |        |
| State sources:                            |       |        |
| State school lunch program                |       | 0      |
| Federal sources:                          |       |        |
| NSDA commodities                          |       | 0      |
| National school lunch program             |       | 0      |
| Board contribution                        |       | 0      |
| Total nonoperating revenues               |       | 0      |
| Transfer to Childcare Program             |       | 0      |
| Net income / (Loss)                       |       | 11,705 |
| Fund Net Position - Beginning             |       | 51,313 |
| Fund Net Position - Ending                | \$    | 53,018 |
|   |       |        |

Exhibit G-3

### TEANECK COMMUNITY CHARTER SCHOOL Enterprise Fund Combining Statement of Cash Flows for the Fiscal Year Ended June 30, 2017

|  |    | 2017      |
|--|----|-----------|
| Cash flows from operating activities:                      |    |           |
| Operating income (loss)                                    | \$ | 11,705    |
| Adjustment to reconcile operating income (loss)            |    | 0.000 620 |
| to cash provided (used) by operating activities:           |    |           |
| Depreciation   |    | 0         |
| Change in assets and liabilities:                          |    |           |
| Decrease/(increase) in interfund receivable                |    | 0         |
| Decrease/(increase) in accounts receivable                 |    | 0         |
| Decrease/(increase) in inventory                           |    | 0         |
| Increase/(decrease) in accounts payable                    |    | 0         |
| Prior year adjustments                                     |    | 0         |
| Net cash provided/(used) by operating activities           |    | 11,705    |
| Cash flows from noncapital financing activities:           |    |           |
| Cash received from state and federal reimbursements        |    | 0         |
| Transfer to Childcare Program                              | -  | 0         |
| Net cash provided by noncapital financing activities       |    | 0         |
| Cash flows from capital and related financing activities:  |    |           |
| Acquisition and construction of capital assets             |    | 0         |
| Net cash used for capital and related financing activities |    | 0         |
| Cash flows from investing activities:                      |    |           |
| Interest on investments                                    | -  | 0         |
| Net cash provided by investing activities                  | _  | 0         |
| Net increase/(decrease) in cash and cash equivalents       |    | 11,705    |
| Cash and cash equivalents, July 1, 2016                    | -  | 51,313    |
| Cash and cash equivalents, June 30, 2017                   | \$ | 63,018    |

### INTERNAL SERVICE FUND

NOT APPLICABLE FOR THE YEAR ENDED JUNE 30, 2017

FIDUCIARY FUNDS

#### TEANECK COMMUNITY CHARTER SCHOOL Fiduciary Funds Combining Statement of Fiduciary Net Position JUNE 30, 2017

|  |      | xpendable<br>Frust | ,   |                     |     | Agency  |    |   |    | Total  |
|--|------|--------------------|-----|---------------------|-----|---------|----|---|----|--------|
|  |      | olarship           |     | Student<br>Activity |     | Payroll |    | Unemployment<br>Insurance<br>Trust Fund |    | 2017   |
| ASSETS:                                    |      |                    |     |                     |     |         |    |   |    |        |
| Cash and cash equivalents                  | \$   | 0                  | \$  | 17,843              | \$  | 53,582  | \$ | 0                                       | \$ | 71,425 |
| Due from general fund                      |      | 0                  | -   | 0                   | -   | 0       | •  | 0                                       | -  | 0      |
| Total assets                               | \$   | 0                  | \$_ | 17,843              | \$_ | 53,582  | \$ | 0                                       | \$ | 71,425 |
| LIABILITIES AND FUND BALAN                 | CES: |                    |     |                     |     |         |    |   |    |        |
| Liabilities:                               |      |                    |     |                     |     |         |    |   |    |        |
| Accounts payable<br>Payroll deductions and | \$   | 0                  | \$  | 0                   | \$  | 0       | \$ | 0                                       | \$ | 0      |
| withholdings                               |      | 0                  |     | 0                   |     | 53,582  |    | 0                                       |    | 53,582 |
| Accrued salaries and wages                 |      | 0                  |     | 0                   |     | 0       |    | 0                                       |    | 0      |
| Due to other funds                         |      | 0                  | -   | 17,843              | -   | 0       |    | 0                                       | -  | 17,843 |
| Total liabilities                          |      | 0                  | -   | 17,843              | -   | 53,582  |    | 0                                       | -  | 71,425 |
| Fund balances:                             |      |                    |     |                     |     |         |    |   |    |        |
| Reserved - principal portion               |      |                    |     |                     |     |         |    |   |    |        |
| nonexpendable trust                        |      | 0                  |     | 0                   |     | 0       |    | 0                                       |    | 0      |
| Unreserved                                 |      | 0                  | ÷   | 0                   | -   | 0       |    | 0                                       | -  | 0      |
| Total fund balances                        |      | 0                  | -   | 0                   | -   | 0       |    | 0                                       | -  | 0      |
| Total liabilities and fund balances        | \$   | 0                  | \$_ | 17,843              | \$_ | 53,582  | s  | 0                                       | \$ | 71,425 |

### Exhibit H-2

### TEANECK COMMUNITY CHARTER SCHOOL

Fiduciary Fund

# Combining Statement of Changes in Fiduciary Net Position

for the Fiscal Year Ended June 30, 2017

|                          | 2  | 2017 |
|--------------------------|----|------|
| OPERATING REVENUES:      |    |      |
| Local sources:           |    |      |
| Interest on investments  | \$ | 0    |
| Donations                |    | 0    |
| Total operating revenues |    | 0    |
| OPERATING EXPENSES:      |    |      |
| Bank charges             |    | 0    |
| Scholarship payments     |    | 0    |
| Total operating expenses |    | 0    |
| Operating income (loss)  |    | 0    |
| Net income (loss)        |    | 0    |
| Fund balances, July 1    |    | 0    |
| Fund balances, June 30   | \$ | 0    |
|                          |    |      |

### TEANECK COMMUNITY CHARTER SCHOOL Student Activity Agency Fund Schedule of Receipts and Disbursements for the Fiscal Year Ended June 30, 2017

|   | J  | Balance<br>uly 1, 2016 |     | Cash<br>Receipts | Di | Cash<br>Disbursements |    | June 30, 2017 |
|---|----|------------------------|-----|------------------|----|-----------------------|----|---------------|
| ASSETS:                                   |    |                        |     |                  |    |                       |    |               |
| Cash and cash equivalents                 | \$ | 18,530                 | \$_ | 18,231           | \$ | 18,918                | \$ | 17,843        |
| Total assets                              | \$ | 18,530                 | \$_ | 18,231           | \$ | 18,918                | \$ | 17,843        |
| LIABILITIES:                              |    |                        |     |                  |    |                       |    |               |
| Accounts payable<br>Due to student groups | \$ | 0<br>18,530            | \$  | 0<br>18,231      | \$ | 0<br>18,918           | \$ | 0<br>17,843   |
| Total liabilities                         | \$ | 18,530                 | \$_ | 18,231           | \$ | 18,918                | \$ | 17,843        |

### TEANECK COMMUNITY CHARTER SCHOOL Payroll Agency Fund Schedule of Receipts and Disbursements for the Fiscal Year Ended June 30, 2017

| -  |     | Balance<br>July 1, 2016 | Cash<br>Receipts     | Cash<br>Disbursements | Balance<br>June 30, 2017 |
|--|-----|-------------------------|----------------------|-----------------------|--------------------------|
| ASSETS:  |     |                         |                      |                       |                          |
| Cash and<br>cash equivalents<br>Due from General Fund                            | \$  | 81,748<br>0             | \$<br>2,953,039<br>0 | \$<br>2,981,205<br>0  | \$<br>53,582<br>0        |
| Total assets   | \$_ | 81,748                  | \$<br>2,953,039      | \$<br>2,981,205       | \$<br>53,582             |
| LIABILITIES:   |     |                         |                      |                       |                          |
| Payroll deductions<br>and withholdings<br>Due to other funds<br>Accrued salaries | \$  | 81,748<br>0             | \$<br>2,953,039<br>0 | \$<br>2,981,205<br>0  | \$<br>53,582<br>0        |
| and wages  | -   | 0                       | 0                    | 0                     | 0                        |
| Total liabilities  | \$_ | 81,748                  | \$<br>2,953,039      | \$<br>2,981,205       | \$<br>53,582             |





LONG-TERM DEBT ACCOUNT GROUP

#### Exhibit I-1

#### TEANECK COMMUNITY CHARTER SCHOOL Long-Term Debt Account Group Schedule of Serial Bonds JUNE 30, 2017

|       | DATE OF | AMOUNT OF | ANNUAL MAT | URITIES | INTEREST | BALANCE      |        |         | BALANCE       |
|-------|---------|-----------|------------|---------|----------|--------------|--------|---------|---------------|
| ISSUE | ISSUE   | ISSUE     | DATE       | AMOUNT  | RATE     | JULY 1, 2016 | ISSUED | RETIRED | JUNE 30, 2017 |

#### "NOT APPLICABLE FOR JUNE 30, 2017"

Exhibit I-2

#### TEANECK COMMUNITY CHARTER SCHOOL Long-Term Debt Account Group Schedule of Obligations Under Capital Leases JUNE 30, 2017

AMOUNT ISSUED AMOUNT INTEREST AMOUNT OF OUTSTANDING CURRENT RETIRED OUTSTANDING SERIES **RATE PAYABLE ORIGINAL ISSUE** JUNE 30, 2016 YEAR CURRENT YEAR JUNE 30, 2017

"NOT APPLICABLE FOR JUNE 30, 2017"

#### TEANECK COMMUNITY CHARTER SCHOOL Budgetary Comparison Schedule Debt Service Fund For the Fiscal Year Ended June 30, 2017

|  |                  | Driginal<br>Budget | Budget<br>Transfers | Final<br>Budget | Actual | Variance<br>Positive (Negative)<br>Final to Actual |
|--|------------------|--------------------|---------------------|-----------------|--------|--|
| REVENUES:  |                  |                    |                     |                 |        |  |
| Local Sources:   |                  |                    |                     |                 |        |  |
| Local Tax Levy   | S                | 0 \$               | 0 \$                | 0 \$            | 0      | \$ 0   |
| State Sources:   |                  |                    |                     |                 |        |  |
| Debt Service Aid Type II                                     |                  | 0                  | 0                   | 0               | 0      | 0  |
| Total - State Sources  |                  | 0                  | 0                   | 0               | 0      | 0  |
| Total revenues   |                  | 0                  | 0                   | 0               | 0      | 0  |
| EXPENDITURES:  |                  |                    |                     |                 |        |  |
| Regular Debt Service:  |                  |                    |                     |                 |        |  |
| Interest   |                  | 0                  | 0                   | 0               | 0      | 0  |
| Redemption of Principal                                      |                  | 0                  | 0                   | 0               | 0      | 0  |
| Total Regular Debt Service                                   |                  | 0                  | 0                   | 0               | 0      | 0  |
| Total expenditures   |                  | 0                  | 0                   | 0               | 0      | 0  |
| Excess (deficiency) of revenues over (under) expenditures    |                  | 0                  | 0                   | 0               | 0      | 0  |
| Other Financing Sources:                                     |                  |                    |                     |                 |        |  |
| Operating transfers in:                                      |                  |                    |                     |                 |        |  |
| Interest earned in capital projects fund                     |                  | 0                  | 0                   | 0               | 0      | 0  |
| Excess (deficiency) of revenues and other                    |                  |                    |                     |                 |        |  |
| Financing sources over (under) expenditures                  |                  | 0                  | 0                   | 0               | 0      | 0  |
| Fund Balance, July 1   |                  | 0                  | 0                   | 0               | 0      | 0  |
| Fund Balance, June 30  |                  | 0                  | 0                   | 0               | 0      | 0  |
| Recapitulation of Excess (Deficiency) of Revenues Over (Unde | er) Expenditures |                    |                     |                 |        |  |
| Budgeted Fund Balance  | s                | 0 \$               | 0 \$                | 0 5             | 0      | \$ 0   |





STATISTICAL SECTION





#### TEANECK COMMUNITY CHARTER SCHOOL NET ASSETS BY COMPONENT LAST SEVEN FISCAL YEARS

|   | =    | 2011    |     | 2012         | 2013      |      | 2014      | 2015        | 2016          | -  | 2017        |
|---|------|---------|-----|--------------|-----------|------|-----------|-------------|---------------|----|-------------|
| Governmental activities:                        | 1    |         |     |              |           |      |           |             |               |    |             |
| Invested in capital assets, net of related debt | \$   | 684,994 | \$  | 682,813 \$   | 599,639   | \$   | 550,116   | 471,904     |               | \$ | 449,633     |
| Debt for net pension liability - PERS           |      | 0       |     | 0            | 0         |      | 0         | (1,006,807) | (1,102,775)   |    | (1,827,364) |
| Restricted                                      |      | 18,075  |     | 139,415      | 252,500   |      | 353,982   | 75,000      | 105,000       |    | 125,000     |
| Unrestricted                                    | 1.00 | 146,920 | 1.1 | 274,262      | 538,952   | 0.15 | 546,601   | 483,004     | 633,873       |    | 831,528     |
| Total governmental activities net assets        |      | 849,989 |     | 1,096,490    | 1,391,091 |      | 1,450,699 | 23,101      | 86,449        | -  | (421,203)   |
| Business-type activities:                       |      |         |     |              |           |      |           |             |               |    |             |
| Invested in capital assets, net of related debt |      | 0       |     | 0            | 0         |      | 0         | 0           | 0             |    | 0           |
| Restricted                                      |      | 0       |     | 0            | 0         |      | 0         | 0           | 0             |    | 0           |
| Unrestricted                                    |      | 32,410  |     | 12,521       | 69,501    |      | 53,256    | 58,090      | 51,313        |    | 63,018      |
| Total business-type activities net assets       | 12   | 32,410  |     | 12,521       | 69,501    |      | 53,256    | 58,090      | 51,313        | -  | 63,018      |
| District-wide:                                  |      |         |     |              |           |      |           |             |               |    |             |
| Invested in capital assets, net of related debt |      | 684,994 |     | 682,813      | 599,639   |      | 550,116   | 471,904     | 450,351       |    | 449,633     |
| Debt for net pension liability - PERS           |      | 0       |     | 0            | 0         |      | 0         | (1,006,807) | (1, 102, 775) |    | (1,827,364) |
| Restricted                                      |      | 18,075  |     | 139,415      | 252,500   |      | 353,982   | 75,000      | 105,000       |    | 125,000     |
| Unrestricted                                    |      | 179,330 |     | 286,783      | 608,453   |      | 599,857   | 541,094     | 685,186       |    | 894,546     |
| Total district net assets                       | \$   | 882,399 | s   | 1,109,011 \$ |           | \$   | 1,503,955 |             | \$ 137,762    | \$ | (358,185)   |
|   |      |         | 100 |              | A         |      |           |             |               |    |             |

#### TEANECK COMMUNITY CHARTER SCHOOL CHANGES IN NET ASSETS LAST SEVEN FISCAL YEARS

|  | 2011         | 2012         | 2013         | 2014         | 2015         | 2016         | 2017         |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Expenses                               |              |              |              |              |              |              |              |
| Governmental activities                |              |              |              |              |              |              |              |
| Instruction                            |              |              |              |              |              |              |              |
| Regular                                | \$ 2,167,679 | \$ 2,147,885 | \$ 2,100,968 | \$ 2,238,583 | \$ 2,570,317 | \$ 2,090,859 | \$ 2,189,639 |
| Special education                      | 0            | 0            | 0            | 0            | 0            | 131,477      | 198,230      |
| Other special education                | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Vocational                             | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Other instruction                      | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Nonpublic school programs              | 0.           | 0            | 0            | 0            | 0            | 0            | 0            |
| Adult/continuing education programs    | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Support Services:                      |              |              |              |              |              |              |              |
| Tuition                                | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Student & instruction related services | 66,330       | 65,499       | 65,555       | 61,973       | 70,163       | 36,077       | 73,826       |
| School administrative services         | 428,257      | 417,355      | 479,595      | 546,193      | 583,773      | 550,805      | 497,314      |
| General administration                 | 14,864       | 15,861       | 15,412       | 12,717       | 24,639       | 148,565      | 87,744       |
| Central services                       | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Plant operations and maintenance       | 1,333,172    | 1,267,578    | 1,280,273    | 1,267,904    | 1,280,083    | 1,329,408    | 1,378,304    |
| Administrative information technology  | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Pupil transportation                   | 24,052       | 37,521       | 20,545       | 32,195       | 29,529       | 44,956       | 29,217       |
| Other support services                 | 684,559      | 744,207      | 716,495      | 812,287      | 937,514      | 972,075      | 1,758,444    |
| Special schools                        | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Charter schools                        | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Interest on long-term debt             | 0            | 0            | 0            | 0            | 0            | .0           | 0            |
| Unallocated depreciation               | 73,444       | 80,493       | 82,792       | 82,491       | 68,499       | 56,032       | 54,979       |
| Total governmental activities expenses | 4,792,357    | 4,776,399    | 4,761,635    | 5,054,343    | 5,564,517    | 5,360,254    | 6,267,697    |

#### TEANECK COMMUNITY CHARTER SCHOOL CHANGES IN NET ASSETS LAST SEVEN FISCAL YEARS

|   | -   | 2011         | 2012      | -  | 2013      | =  | 2014         | 2015      |     | 2016      | -  | 2017      |
|---|-----|--------------|-----------|----|-----------|----|--------------|-----------|-----|-----------|----|-----------|
| Business-type activities:                       |     |              |           |    |           |    |              |           |     |           |    |           |
| Food service                                    |     | 108,008      | 106,789   |    | 80,766    |    | 215,770      | 50,162    |     | 43,890    |    | 94,142    |
| Child care                                      |     | 79,378       | 109,330   |    | 87,328    |    | 225,049      | 168,644   | 1   | 343,479   |    | 437,392   |
| Total business-type activities expense          |     | 187,386      | 216,119   | 12 | 168,094   |    | 440,819      | 218,806   |     | 387,369   |    | 531,534   |
| Total district expenses                         | \$  | 4,979,743 \$ | 4,992,518 | \$ | 4,929,729 | \$ | 5,495,162 \$ | 5,783,323 | s   | 5,747,623 | s  | 6,799,231 |
| Program Revenues                                |     |              |           |    |           |    |              |           |     |           |    |           |
| Governmental activities:                        |     |              |           |    |           |    |              |           |     |           |    |           |
| Charges for services:                           |     |              |           |    |           |    |              |           |     |           |    |           |
| Instruction (tuition)                           | 5   | 0 \$         | 0         | 5  | 0         | \$ | 0 \$         | 0         | S   | 0         | S  | 0         |
| Pupil transportation                            |     | 0            | 0         |    | 0         |    | 0            | 0         |     | 0         |    | 0         |
| Central and other support services              |     | 0            | 0         |    | 0         |    | 0            | 0         |     | 0         |    | 0         |
| Operating grants and contributions              |     | 91,125       | 82,757    |    | 80,358    |    | 81,973       | 103,043   |     | 98,831    |    | 96,562    |
| Capital grants and contributions                |     | 0            | 0         |    | 0         |    | 0            | 0         |     | 0         |    | 0         |
| Total governmental activities program revenues  | 12  | 91,125       | 82,757    | 6  | 80,358    | -  | 81,973       | 103,043   | . = | 98,831    | -  | 96,562    |
| Business-type activities:                       |     |              |           |    |           |    |              |           |     |           |    |           |
| Charges for services                            |     |              |           |    |           |    |              |           |     |           |    |           |
| Food service                                    |     | 109,563      | 99,879    |    | 127,522   |    | 208,678      | 50,849    |     | 43,911    |    | 95,760    |
| Child care                                      |     | 90,015       | 96,351    |    | 97,552    |    | 215,896      | 172,791   |     | 336,681   |    | 447,479   |
| Operating grants and contributions              |     | 0            | 0         |    | 0         |    | 0            | 0         |     | 0         |    | 0         |
| Capital grants and contributions                |     | 0            | 0         |    | 0         |    | 0            | 0         |     | 0         | -  | 0         |
| Total business type activities program revenues | 100 | 199,578      | 196,230   | 15 | 225,074   | 1  | 424,574      | 223,640   |     | 380,592   |    | 543,239   |
| Total district program revenues                 | S   | 290,703 \$   | 278,987   | \$ | 305,432   | \$ | 506,547 \$   | 326,683   | \$  | 479,423   | \$ | 639,801   |

#### TEANECK COMMUNITY CHARTER SCHOOL CHANGES IN NET ASSETS LAST SEVEN FISCAL YEARS

|   | 2011              | 2012           | 2013           | 2014           | 2015           | 2016        | 2017         |
|---|-------------------|----------------|----------------|----------------|----------------|-------------|--------------|
| Net (Expense)/Revenue                           |                   |                |                |                |                |             |              |
| Governmental activities                         | (4,701,232)       | (4,693,642)    | (4,681,277)    | (4,972,370)    | (5,461,474)    | (5,261,423) | (6,171,135)  |
| Business-type activities                        | 12,192            | (19,889)       | 56,980         | (16,245)       | 4,834          | (6,777)     | 11,705       |
| Total district-wide net expense \$              | \$ (4,689,040) \$ | (4,713,531) \$ | (4,624,297) \$ | (4,988,615) \$ | (5,456,640) \$ |             |              |
| General Revenues and Other Changes in Net Asset | ts                |                |                |                |                |             |              |
| Governmental activities:                        |                   |                |                |                |                |             |              |
| Property taxes levied for general purposes, net | 3,980,901         | 4,018,208      | 4,289,111      | 4,296,525      | 4,256,268      | 4,496,102   | 4,669,082    |
| Taxes levied for debt service                   | 0                 | 0              | 0              | 0              | 0              | 0           | 0            |
| Unrestricted grants and contributions           | 647,260           | 920,471        | 655,838        | 719,583        | 769,870        | 807,023     | 976,397      |
| Payments in lieu of taxes                       | 0                 | 0              | 0              | 0              | 0              | 0           | 0            |
| Tuition received                                | 0                 | 0              | 0              | 0              | 0              | 0           | 0            |
| Investment earnings                             | 0                 | 0              | 0              | 0              | -0             | 0           | 0            |
| Miscellaneous income                            | 6,914             | 1,464          | 30,929         | 15,870         | 14,545         | 21,646      | 18,004       |
| Transfers                                       | 0                 | 0              | 0              | 0              | 0              | 0           | 0            |
| Total governmental activities                   | 4,635,075         | 4,940,143      | 4,975,878      | 5,031,978      | 5,040,683      | 5,324,771   | 5,663,483    |
| Business-type activities:                       |                   |                |                |                |                |             |              |
| Investment earnings                             | 0                 | 0              | 0              | 0              | 0              | 0           | 0            |
| Transfers                                       | 0                 | 0              | 0              | 0              | 0              | 0           | 0            |
| Total business-type activities                  | 0                 | 0              | 0              | 0              | 0              | 0           | 0            |
| Total district-wide \$                          | 4,635,075 \$      | 4,940,143 \$   | 4,975,878 \$   | 5,031,978 \$   | 5,040,683 \$   | 5,324,771   | \$ 5,663,483 |
| Change in Net Assets                            |                   |                |                |                |                |             |              |
| Governmental activities                         | (66,157)          | 246,501        | 294,601        | 59,608         | (420,791)      | 63,348      | (507,652)    |
| Business-type activities                        | 12,192            | (19,889)       | 56,980         | (16,245)       | 4,834          | (6,777)     | 11,705       |
| Total district \$                               | (53,965) \$       | 226,612 \$     | 351,581 \$     | 43,363 \$      |                |             |              |
|   | (33,303) 3        | 220,012 \$     | 351,361 \$     | 40,000 \$      | (415,557) \$   | 50,571      | 495,         |

#### TEANECK COMMUNITY CHARTER SCHOOL FUND BALANCES, GOVERNMENTAL FUNDS LAST SEVEN FISCAL YEARS

|                                    | 1  | 2011    |     | 2012    | 2  | 2013    |    | 2014    | Ξ  | 2015    |    | 2016       | 2017    |
|------------------------------------|----|---------|-----|---------|----|---------|----|---------|----|---------|----|------------|---------|
| General Fund                       |    |         |     |         |    |         |    |         |    |         |    |            |         |
| Reserved                           | \$ | 18,075  | \$  | 139,415 | \$ | 252,500 | \$ | 353,982 | \$ | 75,000  | \$ | 105,000 \$ | 125,000 |
| Unreserved                         |    | 146,920 | 6.2 | 274,262 |    | 538,952 |    | 546,601 |    | 483,004 |    | 633,873    | 831,528 |
| Total general fund                 | _  | 164,995 | _   | 413,677 | -  | 791,452 | 12 | 900,583 | -  | 558,004 | 12 | 738,873    | 956,528 |
| All Other Governmental Funds       |    |         |     |         |    |         |    |         |    |         |    |            |         |
| Reserved                           |    | 0       |     | 0       |    | 0       |    | 0       |    | 0       |    | 0          | 0       |
| Unreserved, reported in:           |    |         |     |         |    |         |    |         |    |         |    |            |         |
| Special revenue fund               |    | 0       |     | 0       |    | 0       |    | 0       |    | 0       |    | 0          | 0       |
| Capital projects fund              |    | 0       |     | 0       |    | 0       |    | 0       |    | 0       |    | 0          | 0       |
| Debt service fund                  |    | 0       |     | 0       |    | 0       |    | 0       |    | 0       |    | 0          | 0       |
| Permanent fund                     |    | 0       |     | 0       |    | 0       |    | 0       |    | 0       |    | 0          | 0       |
| Total all other governmental funds | \$ | 0       | \$  | 0       | \$ | 0       | \$ | 0       | \$ | 0       | \$ | 0 \$       | 0       |

#### TEANECK COMMUNITY CHARTER SCHOOL CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST SEVEN FISCAL YEARS

|                                  | - 2 | 2011      | 2012      | 2013      | 2014      | 2015      | 2016      | 2017      |
|----------------------------------|-----|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Revenues                         |     |           |           |           |           |           |           |           |
| Tax levy                         | \$  | 3,980,901 | 4,018,208 | 4,289,111 | 4,296,525 | 4,256,268 | 4,496,102 | 4,669,082 |
| Tuition charges                  |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Interest earnings                |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Miscellaneous                    |     | 15,520    | 8,673     | 30,929    | 15,870    | 14,545    | 21,646    | 18,004    |
| State sources                    |     | 647,260   | 913,787   | 655,838   | 719,583   | 781,473   | 807,023   | 976,397   |
| Federal sources                  |     | 82,519    | 82,232    | 80,358    | 81,973    | 91,440    | 98,831    | 96,562    |
| Total revenue                    | 1   | 4,726,200 | 5,022,900 | 5,056,236 | 5,113,951 | 5,143,726 | 5,423,602 | 5,760,045 |
| Expenditures                     |     |           |           |           |           |           |           |           |
| Instruction                      |     |           |           |           |           |           |           |           |
| Regular Instruction              |     | 2,149,781 | 2,147,885 | 2,100,968 | 2,238,583 | 2,570,317 | 2,090,859 | 2,189,639 |
| Special education instruction    |     | 0         | 0         | 0         | 0         | 0         | 131,477   | 198,230   |
| Other special instruction        |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Vocational education             |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Other instruction                |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Nonpublic school programs        |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Adult/continuing education       |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Support Services:                |     |           |           |           |           |           |           |           |
| Tuition                          |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Student & inst. related services |     | 66,330    | 65,499    | 65,555    | 61,973    | 70,163    | 36,077    | 73,826    |
| General administration           |     | 14,864    | 15,861    | 15,412    | 12,717    | 24,639    | 550,805   | 497,314   |
| School administrative services   |     | 428,257   | 417,355   | 479,595   | 546,193   | 583,773   | 148,565   | 87,744    |
| Central services                 |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Admin. information technology    |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |
| Plant operations and maintenance |     | 1,333,172 | 1,267,578 | 1,280,273 | 1,267,904 | 1,280,083 | 1,329,408 | 1,378,304 |
| Pupil transportation             |     | 24,052    | 37,521    | 20,545    | 32,195    | 29,529    | 44,956    | 29,217    |
| Other support services           |     | 684,559   | 752,181   | 702,228   | 839,891   | 908,908   | 894,632   | 1,029,005 |
| Employee benefits                |     | 0         | 0         | 0         | 0         | 0         | 0         | 0         |

#### TEANECK COMMUNITY CHARTER SCHOOL CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST SEVEN FISCAL YEARS

|                                      | 2011      | 2012      | 2013      | 2014       | 2015                                     | 2016       | 2017      |
|--------------------------------------|-----------|-----------|-----------|------------|--|------------|-----------|
| Special schools                      | 0         | 0         | 0         | 0          | 0  | 0          | 0         |
| Charter schools                      | 0         | 0         | 0         | 0          | 0  | 0          | 0         |
| Capital outlay                       | 11,147    | 70,338    | 13,885    | 5,364      | 18,893                                   | 15,954     | 59,111    |
| Debt service:                        |           |           |           |            |  |            |           |
| Principal                            | 0         | 0         | 0         | 0          | 0  | 0          | 0         |
| Interest and other charges           | 0         | 0         | 0         | 0          | 0  | 0          | 0         |
| Total expenditures                   | 4,712,162 | 4,774,218 | 4,678,461 | 5,004,820  | 5,486,305                                | 5,242,733  | 5,542,390 |
| Excess (deficiency) of revenues      |           |           |           |            | 1. |            |           |
| over (under) expenditures            | 14,038    | 248,682   | 377,775   | 109,131    | (342,579)                                | 180,869    | 217,655   |
| Other Financing sources (uses)       |           |           |           |            |  |            |           |
| Proceeds from borrowing              | 0         | 0         | 0         | 0          | 0  | 0          | 0         |
| Capital leases (non-budgeted)        | 0         | 0         | .0        | 0          | 0  | 0          | 0         |
| Proceeds from refunding              | 0         | 0         | 0         | 0          | 0  | 0          | 0         |
| Payments to escrow agent             | 0         | 0         | 0         | 0          | 0  | 0          | 0         |
| Transfers in                         | 0         | 0         | 0         | 0          | 0  | 0          | 0         |
| Transfers out                        | 0         | 0         | 0         | 0          | 0  | 0          | 0         |
| Total other financing sources (uses) | 0         | 0         | 0         | 0          | 0  | 0          | 0         |
| Net change in fund balances          | \$ 14,038 | 248,682   | \$\$      | 109,131 \$ | (342,579) \$                             | 180,869 \$ | 217,655   |
| Debt service as a percentage of      |           |           |           |            |  |            |           |
| noncapital expenditures              | 0         | 0         | 0         | 0          | 0  | 0          | 0         |

Source: District records

# TEANECK COMMUNITY CHARTER SCHOOL GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE LAST TEN FISCAL YEARS

|                                | Sale of<br>Capital<br>Assets | Donations | Rentals | -  | Prior Year<br>Refunds | Sale and<br>Leaseback<br>of<br>Textbooks | Miscellaneous | Annual<br>Totals |
|--------------------------------|------------------------------|-----------|---------|----|-----------------------|--|---------------|------------------|
| Fiscal Year<br>Ending June 30, |                              |           |         |    |                       |  |               |                  |
| 2008                           | \$<br>0 \$                   | 0         | \$ 0    | \$ | 0 \$                  | с о                                      | \$<br>85,237  | \$<br>85,237     |
| 2009                           | 0                            | 0         | 0       |    | 0                     | 0  | 2,440         | 2,440            |
| 2010                           | 0                            | 0         | 0       |    | 0                     | 0  | 28,289        | 28,289           |
| 2011                           | 0                            | 0         | 0       |    | 0                     | 0  | 3,830         | 3,830            |
| 2012                           | 0                            | 0         | 0       |    | 0                     | 0  | 2,839         | 2,839            |
| 2013                           | 0                            | 0         | 0       |    | 0                     | 0  | 1,464         | 1,464            |
| 2014                           | 0                            | 0         | 0       |    | 0                     | 0  | 30,329        | 30,329           |
| 2015                           | 0                            | 0         | 0       |    | 0                     | 0  | 15,870        | 15,870           |
| 2016                           | 0                            | 0         | 0       |    | 0                     | 0  | 14,545        | 14,545           |
| 2017                           | 0                            | 0         | 0       |    | 0                     | 0  | 18,004        | 18,004           |

Source: District records

# TEANECK COMMUNITY CHARTER SCHOOL RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

|                                     |                          |     | Government                          | al / | Activities        |   |    | Business-<br>Type |                   |    |                                     |                |
|-------------------------------------|--------------------------|-----|-------------------------------------|------|-------------------|---|----|-------------------|-------------------|----|-------------------------------------|----------------|
| Fiscal<br>Year<br>Ended<br>June 30, | Gener<br>Obligat<br>Bond | ion | Certificates<br>of<br>Participation |      | Capital<br>Leases | Bond<br>Anticipation<br>Notes<br>(BANs) |    | Capital<br>Leases | Total<br>District |    | Percentage of<br>Personal<br>Income | <br>Per Capita |
| 2008                                | \$                       | 0   | \$<br>0                             | \$   | 0                 | \$<br>0                                 | \$ | 0                 | \$<br>0           | \$ | 0                                   | \$<br>0        |
| 2009                                |                          | 0   | 0                                   | 1    | 0                 | 0                                       | F. | 0                 | 0                 | e. | 0                                   | 0              |
| 2010                                |                          | 0   | 0                                   |      | 0                 | 0                                       |    | 0                 | 0                 |    | 0                                   | 0              |
| 2011                                |                          | 0   | 0                                   |      | 0                 | 0                                       |    | 0                 | 0                 |    | 0                                   | 0              |
| 2012                                |                          | 0   | 0                                   |      | 0                 | 0                                       |    | 0                 | 0                 |    | 0                                   | 0              |
| 2013                                |                          | 0   | 0                                   |      | 0                 | 0                                       |    | 0                 | 0                 |    | 0                                   | 0              |
| 2014                                |                          | 0   | 0                                   |      | 0                 | 0                                       |    | 0                 | 0                 |    | 0                                   | 0              |
| 2015                                |                          | 0   | 0                                   |      | 0                 | 0                                       |    | 0                 | 0                 |    | 0                                   | 0              |
| 2016                                |                          | 0   | 0                                   |      | 0                 | 0                                       |    | 0                 | 0                 |    | 0                                   | 0              |
| 2017                                |                          | 0   | 0                                   |      | 0                 | 0                                       |    | 0                 | 0                 |    | 0                                   | 0              |

## TEANECK COMMUNITY CHARTER SCHOOL DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

| Year | Population | Personal Income | Per Capita<br>Personal<br>Income | Unemployment<br>Rate |
|------|------------|-----------------|----------------------------------|----------------------|
| 2008 | 124.049    | 7,599,737,936   | 61,264                           | 3.20%                |
| 2009 | 124,346    | 8,346,725,250   | 67,125                           | 4.43%                |
| 2010 | 124,695    | 8,441,352,720   | 67,696                           | 7.50%                |
| 2011 | 124,695    | 8,028,861,660   | 64,388                           | 7.40%                |
| 2012 | 99,825     | 6,573,076,950   | 65,486                           | 7.00%                |
| 2013 | 92,998     | 6,146,795,808   | 66,096                           | 9.30%                |
| 2014 | 100,586    | 7,032,872,534   | 69,919                           | 6.50%                |
| 2015 | 101,164    | 7,030,392,180   | 69,495                           | 5.20%                |
| 2016 | 91,013     | 6,692,731,968   | 73,536                           | 3.40%                |
| 2017 | 135,787    | 10,299,308,163  | 75,849                           | 4,209                |

#### TEANECK COMMUNITY CHARTER SCHOOL FULL-TIME EQUIVALENT DISTRIC EMPLOYEES BY FUNCTION / PROGRAM LAST SEVEN FISCAL YEARS

|  | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017  |
|--|------|------|------|------|------|------|-------|
| Function/Program                       |      |      |      |      |      |      | 1.1.1 |
| Instruction                            |      |      |      |      |      |      |       |
| Regular                                | 35   | 35   | 34   | 34   | 34   | 34   | 34    |
| Special education                      | 1    | 2    | 2    | 2    | 2    | 2    | 2     |
| Other special education                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Vocational                             | 0    | 0    | 0    | 0    | 0    | 0    | (     |
| Other instruction                      | 0    | 0    | 0    | 0    | 0    | 0    | (     |
| Nonpublic school programs              | 0    | 0    | 0    | 0    | 0    | 0    | (     |
| Adult/continuing education programs    | 0    | 0    | 0    | 0    | 0    | 0    | (     |
| Support Services:                      |      |      |      |      |      |      |       |
| Student & instruction related services | 0    | 0    | 0    | 0    | 0    | 0    |       |
| General administration                 | 3    | 3    | 4    | 4    | 4    | 4    |       |
| School administrative services         | 2    | 2    | 2    | 2    | 2    | 2    |       |
| Other administrative services          | 1    | 1    | 1    | 1    | 1    | 1    |       |
| Central services                       | 0    | 0    | 0    | 0    | 0    | 0    |       |
| Administrative information technology  | 0    | 0    | 0    | 0    | 0    | 0    | (     |
| Plant operations and maintenance       | 2.5  | 2    | 2    | 2    | 2    | 2    | 1     |
| Pupil transportation                   | 0    | 0    | 0    | 0    | 0    | 0    | (     |
| Other support services                 | 0    | 0    | 0    | 0    | 0    | 0    | (     |
| Special schools                        | 0    | 0    | 0    | 0    | 0    | 0    | (     |
| Food service                           | 1    | 1    | 1    | 1    | 1    | 1    | 1     |
| Child care                             | 0    | 0    | 0    | 0    | 0    | 0    |       |
| Total                                  | 45.5 | 46   | 46   | 46   | 46   | 46   | - 40  |

Source: District Personnel Records

#### TEANECK COMMUNITY CHARTER SCHOOL OPERATING STATISTICS LAST TEN FISCAL YEARS

|               |     |                           |                   |                      |                   | Pup        | il/Teacher Ra    | tio                      |   |   |  |                                     |
|---------------|-----|---------------------------|-------------------|----------------------|-------------------|------------|------------------|--------------------------|---|---|--|-------------------------------------|
| Fisca<br>Year |     | Operating<br>Expenditures | Cost Per<br>Pupil | Percentage<br>Change | Teaching<br>Staff | Elementary | Middle<br>School | Senior<br>High<br>School | Average<br>Daily<br>Enrollment<br>(ADE) | Average<br>Daily<br>Attendance<br>(ADA) | % Change in<br>Average Daily<br>Enrollment | Student<br>Attendance<br>Percentage |
| 2008          | 271 | 4,011,425                 | 14,802            | -4.25%               | 36                | 7.53       | 0                | 0                        | 266.8                                   | 256.7                                   | 11.72%                                     | 96.21%                              |
| 2009          | 287 | 4,354,529                 | 15,173            | 2.51%                | 36                | 7.97       | 0                | 0                        | 287.1                                   | 275.1                                   | 7.61%                                      | 95.82%                              |
| 2010          | 302 | 4,968,183                 | 16,451            | 8.42%                | 36                | 8.39       | 0                | 0                        | 304.0                                   | 293.0                                   | 5.89%                                      | 96.38%                              |
| 2011          | 305 | 4,712,162                 | 15,450            | -6.08%               | 36                | 8.47       | 0                | 0                        | 306.5                                   | 296.4                                   | 0.82%                                      | 96.70%                              |
| 2012          | 306 | 4,774,218                 | 15,602            | 0.98%                | 37                | 8.27       | 0                | 0                        | 305.9                                   | 293.6                                   | -0.20%                                     | 95.99%                              |
| 2013          | 306 | 4,598,103                 | 15,026            | 0.98%                | 36                | 8.5        | 0                | 0                        | 305.1                                   | 293.8                                   | -0.26%                                     | 96.30%                              |
| 2014          | 306 | 4,922,847                 | 16,088            | 7.07%                | 36                | 8.5        | 0                | 0                        | 306.0                                   | 306.0                                   | 0.29%                                      | 100.00%                             |
| 2015          | 306 | 5,486,305                 | 17,929            | 11.44%               | 36                | 8.5        | 0                | 0                        | 306.0                                   | 306.0                                   | 0.00%                                      | 100.00%                             |
| 2016          | 306 | 5,242,733                 | 17,133            | 0.31%                | 36                | 8.5        | 0                | 0                        | 306.0                                   | 306.0                                   | 0.00%                                      | 100.00%                             |
| 2017          | 320 | 5,542,390                 | 17,320            | 1.09%                | 36                | 8.5        | 0                | 0                        | 320.0                                   | 320.0                                   | 0.00%                                      | 100.00%                             |
|               |     |                           |                   |                      |                   |            |                  |                          |   |   |  |                                     |

Sources: District records

# TEANECK COMMUNITY CHARTER SCHOOL SCHOOL BUILDING INFORMATION LAST SEVEN FISCAL YEARS

| 2011   | 2012          | 2013                     | 2014   | 2015  | 2016   | 2017   |
|--------|---------------|--------------------------|--|---|--|--|
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
| 29,089 | 29,089        | 29,089                   | 29,089   | 29,089  | 29,089   | 29,089   |
| 320    | 320           | 320                      | 320  | 320   | 320  | 320  |
| 305    | 306           | 306                      | 306  | 306   | 306  | 320  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        |               |                          |  |   |  |  |
|        | 29,089<br>320 | 29,089 29,089<br>320 320 | 29,089 29,089 29,089<br>320 320 320<br>305 306 306 | 29,089 29,089 29,089 29,089<br>320 320 320 320<br>305 306 306 306 | 29,08929,08929,08929,08929,089320320320320320305306306306306 | 29,08929,08929,08929,08929,089320320320320320305306306306306 |

Source: District Facilities Office

## Exhibit J-19

# TEANECK COMMUNITY CHARTER SCHOOL SCHEDULE OF REQUIRED MAINTENANCE LAST TEN FISCAL YEARS

# UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES 11-000-261-xxx

|           | School Facilities<br>Project # (s) | Elementary | Other | Total |
|-----------|------------------------------------|------------|-------|-------|
| 2008      |                                    | 0          | 0     | 0     |
| 2009      |                                    | 0          | 0     | 0     |
| 2010      |                                    | 0          | 0     | 0     |
| 2011      |                                    | 0          | 0     | 0     |
| 2012      |                                    | 0          | 0     | 0     |
| 2013      |                                    | 0          | 0     | 0     |
| 2014      |                                    | 0          | 0     | 0     |
| 2015      |                                    | 0          | 0     | 0     |
| 2016      |                                    | 0          | 0     | 0     |
| 2017      |                                    | 0          | 0     | 0     |
| Total Sch | ool Facilities                     | 0          | 0     | 0     |
|           |                                    |            |       |       |

Source: District records

# TEANECK COMMUNITY CHARTER SCHOOL INSURANCE SCHEDULE JUNE 30, 2017

|   | Coverage   | Deductible |
|---|------------|------------|
| School Package Policy (N.J.S.B.A.I.G.)          |            |            |
| Contents / Theft / Boiler & Machinery           | 1,000,000  | 1,000      |
| Employee Dishonesty                             | 100,000    | 1,000      |
| Money & Securities - Inside                     | 5,000      | 500        |
| Money & Securities - Outside                    | 5,000      | 500        |
| General Aggregate                               | 2,000,000  | 1,000      |
| Products / Completed Operations Aggregate       | 11,000,000 | 1,000      |
| Personal & Advertising Injury                   | 11,000,000 | 1,000      |
| Fire Legal Liability                            |            |            |
| Medical Expense                                 | 10,000     | 1,000      |
| Automobile Non-Ownership & Hired Car            | 115,000    | 1,000      |
| Educator's Legal Liability                      | 1,000,000  | 5,000      |
| Umbrella Liability (N.J.S.B.A.I.G.)             | 1,000,000  | 1,000      |
| Workers Compensation (Wausau Insurance Co.)     |            |            |
| Each accident                                   | 2,000,000  |            |
| Each employee                                   | 2,000,000  |            |
| Policy limit                                    | 2,000,000  |            |
| Directors & Officers (U.S. Specialty Insurance) | 2,000,000  |            |

Source: District records

## **Charter School Performance Framework Financial Performance Fiscal Ratios**

Name: TEANECK COMMUNITY CHARTER SCHOOL

|                                | 2015<br>Audit | 2016<br>Audit | 2017<br>Audit | Source                                |
|--------------------------------|---------------|---------------|---------------|---------------------------------------|
| Cash                           | 445,650       | 611,150       | 781,375       | Audit: Exhibit A-1                    |
| Current Assets (includes CASH) | 577,958       | 766,640       | 927,709       | Audit: Exhibit A-1                    |
| Total Assets                   | 1,126,037     | 1,274,640     | 1,565,480     | Audit: Exhibit A-1                    |
| Current Liabilities            | 19,954        | 85,416        | 33,801        | Audit: Exhibit A-1                    |
| Total Liabilities              | 1,102,936     | 1,188,191     | 1,923,665     | Audit: Exhibit A-1                    |
| Net Assets                     | 23,101        | 86,449        | (358,185)     | Audit: Exhibit A-I                    |
| Total Revenue                  | 5,143,726     | 5,423,602     | 6,303,284     | Audit: Exhibit A-2                    |
| Total Expenses                 | 5,564,517     | 5,360,254     | 6,799,231     | Audit: Exhibit A-2                    |
| Change in Net Assets           | (420,791)     | 63,348        | (495,947)     | Audit: Exhibit A-2                    |
| Depreciation Expense           | 68,499        | 56,032        | 54,979        | Financial Statements/Audit Workpapers |
| Interest Expense               | 0             | 0             | 0             | Financial Statements/Audit Workpapers |
| Principal Payments             | 0             | 0             | 0             | Financial Statements/Audit Workpapers |
| Interest Payments              | 0             | 0             | 0             | Financial Statements/Audit Workpapers |
| Final Average Daily Enrollment | 306           | 306           | 320           | DOE Enrollment Reports                |
| March 30th Budgeted Enrollment | 306           | 306           | 320           | Charter School Budget                 |

|          |                             | RATIC   | DS ANALYSIS | S       |          |   |                   |
|----------|-----------------------------|---------|-------------|---------|----------|---|-------------------|
| Near Te  | rm Indicators               | 2015    | 2016        | 2017    | 3 YR CUM | Source:   | Target            |
| la.      | Current Ratio               | 28.96   | 8.98        | 27.45   | 16.33    | Current Assets/Current Liabilities  | > 1.1             |
| 1b.      | Unrestricted Days Cash      | 29.23   | 41.62       | 41.95   | 37.60    | Cash/(Total Expenses/365)   | 30-60             |
| 1c.      | Enrollment Variance         | 100%    | 100%        | 100%    |          | Average Daily Enrollment/Budgeted Enrollment  | >95%              |
| 1d.*     | Default                     | No      | No          | No      | No       | Audit   | not in default    |
| Sustaina | ability Indicators          |         |             |         |          |   |                   |
| 2a.      | Total Margin                | -8%     | 1%          | -8%     | -5%      | Change in Net Assets/Total Revenue  | positive          |
| 2b.      | Debt to Asset               | 0.98    | 0.93        | 1.23    | 1.06     | Total Liabilities/Total Assets  | <.9               |
| 2c. **   | Cash Flow                   | 100,500 | 165,500     | 170,225 |          | Net change in cash flow from prior years  | 3 yr cum positive |
| 2d.      | Debt Service Coverage Ratio | N/A     | N/A         | N/A     | N/A      | (Change in Net Assets+Depreciation+Interest<br>Expense)/(Principal & Interest Payments) | >1.10             |

Is school in default of loan covenant(s) and/or is deliquent with debt service payments? Yes or No 2017 =2017 Cash - 2016 Cash; 2016 =2016 Cash-2015 Cash; 2015 =2015 Cash-2014 Cash \*

\*\*



# SINGLE AUDIT SECTION

1





Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* 

# Independent Auditors' Report

Honorable President and Members of the Board of Education Teaneck Community Charter School County of Bergen, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Board of Trustees of the Teaneck Community Charter School District in the County of Bergen, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Teaneck Community Charter School's basic financial statements, and have issued our report thereon dated September 25, 2017.

# **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Teaneck Community Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Teaneck Community Charter School's internal control. Accordingly, we do not express an opinion of the effectiveness of the Teaneck Community Charter School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency or combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Teaneck Community Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey, in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended for the information and use of the audit committee, management, the Teaneck Community Charter School Board of Education, the New Jersey State Department of Education, and other State and Federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Raymond P. Burke, CPA, PSA, CGMA No. CS 00225900 Certified Public Account Public School Accountant

Fairfield, New Jersey September 25, 2017

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Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal and State Awards Required by OMB Circular A-133 and New Jersey OMB Circular 04-04 and/or 15-08

# Independent Auditors' Report

Honorable President and Members of the Board of Education Teaneck Community Charter School County of Bergen, New Jersey

## Report on Compliance for Each Major Federal and State Program

We have audited the Teaneck Community Charter School's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement and the New Jersey State Aid/Grant Compliance Supplement that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2017. Teaneck Community Charter School's major federal and state programs are identified in the Summary of Auditor's Results Section of the accompanying schedule of findings and questioned costs.

## Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

## Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the Teaneck Community Charter School's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey; OMB Circular A-133 Audits of States, Local Governments, and Non-Profit Organizations; and New Jersey OMB's Circular 04-0 and/or 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, OMB Circular A-133 and New Jersey OMB's Circular 04-04 and/or 15-08, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Teaneck Community Charter School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Teaneck Community Charter School's compliance.

## **Opinion on Each Major Federal and State Program**

In our opinion, the Board of Trustees of Teaneck Community Charter School District, in the County of Bergen, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2017.

#### **Report on Internal Control Over Compliance**

Management of the Board of Trustees of the Teaneck Community Charter School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Teaneck Community Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Teaneck Community Charter School's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions to prevent or detect and correct noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance that is less severe than a material weakness in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

# Report on Schedule of Expenditures of Federal and State Awards Required by OMB Circular A-133 and by New Jersey OMB's Circular 04-04

We have audited the financial statements of the Board of Trustees of the Teaneck Community Charter School District as of and for the year ended June 30, 2017, and have issued our report thereon dated September 25, 2017, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards and of state financial assistance are presented for purposes of additional analysis as required by OMB Circular A-133 and by New Jersey OMB's Circular 04-04 and/or 15-08 and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures of Federal Awards and the Schedule of State Financial Assistance are fairly stated in all material respects in relation to the financial statements as a whole.

This report is intended for the information and use of the management of the Teaneck Community Charter School Board of Trustees, the New Jersey State Department of Education and other state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Raymond P. Burke, CPA, PSA, CGMA No. CS 00225900 Certified Public Accountant Public School Accountant

Fairfield, New Jersey September 25, 2017

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#### EXIBIT K-3 SCHEDULE A

#### TEANECK COMMUNITY CHARTER SCHOOL Schedule of Expenditures of Federal Awards for the Fiscal Year Ended June 30, 2017

|  | Federal        |                  |   |                 |   |                          |                     |   |                  |    |                           | F  | Repayment o             | f   | В                   | als | nce June 30,           | , 21 | 017                  |
|--|----------------|------------------|---|-----------------|---|--------------------------|---------------------|---|------------------|----|---------------------------|----|-------------------------|-----|---------------------|-----|------------------------|------|----------------------|
| Federal Grantor/Pass-Through Grantor/<br>Program Title                       | CFDA<br>Number | Grant<br>Period  | 4 | Award<br>Amount | 1 | Balance<br>June 30, 2016 | Carryover<br>Amount |   | Cash<br>Received | 1  | Budgetary<br>Expenditures | ĺ, | Prior Years<br>Balances |     | Deferred<br>Revenue |     | Accounts<br>Receivable |      | Due to<br>Grantor at |
| U.S. Department of Education<br>Passed-through State Department of Education | on:            |                  |   |                 |   |                          |                     |   |                  |    |                           |    |                         |     |                     |     |                        |      |                      |
|  |                |                  |   |                 |   |                          |                     |   |                  |    |                           |    |                         |     |                     | 5   |                        |      |                      |
| Title 1  | 84.010         | 9/1/16 - 8/31/17 | s | 30,490          | 5 | 0                        | \$<br>0             | S | 30,490           | \$ | 30,490                    | \$ | 0                       | \$  | 0                   | 5   | 0                      | 5    | i 0                  |
| Title II   | 84.281         | 9/1/16 - 8/31/17 |   | 4,601           |   | 0                        | 0                   |   | 4,601            |    | 4,601                     |    | 0                       |     | 0                   |     | 0                      |      | 0                    |
| I.D.E.A. Part B, Basic Regular   | 84.027         | 9/1/16 - 8/31/17 |   | 59,649          |   | 0                        | 0                   |   | 59,649           |    | 59,649                    |    | 0                       |     | 0                   |     | 0                      |      | 0                    |
| I.D.E.A. Part B, Preschool   | 84.027         | 9/1/16 - 8/31/17 |   | 1,822           |   | 0                        | 0                   |   | 1,822            |    | 1,822                     | -  | 0                       | ÷., | 0                   | ŝ   | 0                      |      | 0                    |
| Total Federal Financial Assistance   |                |                  |   |                 |   |                          |                     |   |                  | \$ | 96,562                    | \$ | 0                       | \$  | 0                   | 5   | 0                      | 5    | 0                    |

#### EXHIBIT K-4 SCHEDULE B

#### TEANECK COMMUNITY CHARTER SCHOOL Schedule of Expenditures of State Financial Assistance for the Fiscal Year ended June 30, 2017

|                                   |                     |                 |                             |                     |                  |                           | Repayment of            |                     | Balance June 30        | 2017                 |
|-----------------------------------|---------------------|-----------------|-----------------------------|---------------------|------------------|---------------------------|-------------------------|---------------------|------------------------|----------------------|
| State Grantor/Program Title       | Grant<br>Period     | Award<br>Amount | Balance at<br>June 30, 2016 | Carryover<br>Amount | Cash<br>Received | Budgetary<br>Expenditures | Prior Years<br>Balances | Deferred<br>Revenue | Accounts<br>Receivable | Due to<br>Grantor at |
| State Department of Education:    |                     |                 |                             |                     |                  |                           |                         |                     |                        |                      |
| Charter School Aid (State Share)  | 7/1/16 - 6/30/17 \$ | 196,814         | S 0                         | \$ 0                | \$ 196,814       | \$ 196,814                | \$ 0                    | <b>S</b> 0          | s 0 s                  | 0                    |
| Security Aid                      | 7/1/16 - 6/30/17    | 39,211          | 0                           | 0                   | 39,211           | 39,211                    | 0                       | 0                   | 0                      | 0                    |
| TPAF Social Security (On Behalf)  | 7/1/16 - 6/30/17    | 420,792         | 0                           | 0                   | 420,792          | 420,792                   | 0                       | 0                   | 0                      | 0                    |
| TPAF Social Security (Reimbursed) | 7/1/15 - 6/30/16    | 141,989         | 6,824                       | 0                   | 6,824            | 0                         | 0                       | 0                   | 0                      | 0                    |
| TPAF Social Security (Reimbursed) | 7/1/16 - 6/30/17    | 148,638         | 0.                          | 0                   | 141,186          | 148,638                   | 0                       | 0                   | 7,452                  | 0                    |
| State Adjustment Aid              | 7/1/16 - 6/30/17    | 87,973          | 0                           | 0                   | 82,214           | 87,973                    | 0                       | 0                   | 5,759                  | 0                    |
| Special Education Aid             | 7/1/16 - 6/30/17    | 82,969          | 0                           | 0                   | 82,969           | 82,969                    | 0                       | 0                   | 0                      | 0                    |
| Total State Financial Assistance  |                     |                 |                             |                     |                  | \$ 976,397                | \$ 0                    | \$ 0                | \$ 13.211 \$           | 0                    |

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# TEANECK COMMUNITY CHARTER SCHOOL Notes for Schedules of Expenditures of Awards and Financial Assistance JUNE 30, 2017

#### NOTE 1 - GENERAL

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance include federal and state activity of the Board of Education, Teaneck Community Charter School. The Board of Trustees is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the Schedule of Expenditures of Federal Awards and State Financial Assistance.

#### **NOTE 2 - BASIS OF ACCOUNTING**

The accompanying Schedules of Expenditures of Awards and Financial Assistance are presented using the budgetary basis of accounting with the exception of programs recorded in the Food Service Fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information in this Schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of State, Local Governments, a Non-Profit Organizations. Therefore, some amounts presented in this Schedule may differ from amounts presented in, or used in the preparation of, the basic financial statement.

#### NOTE 3 - RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the General Fund and Special Revenue Fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the General Fund and Special Revenue Fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The General Fund is presented in the accompanying schedules on the modified accrual basis.

The Special Revenue Fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$0 for the General Fund and \$0 for the Special Revenue Fund. See Note 1 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the General and Special Revenue Funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

## TEANECK COMMUNITY CHARTER SCHOOL Notes for Schedules of Expenditures of Awards and Financial Assistance JUNE 30, 2017

|                            | _  | Federal | _  | State   | -  | Total     |
|----------------------------|----|---------|----|---------|----|-----------|
| General Fund               | \$ | 0       | \$ | 976,397 | \$ | 976,397   |
| Special Revenue Fund       |    | 96,562  |    | 0       |    | 96,562    |
| Debt Service Fund          |    | 0       |    | 0       |    | 0         |
| Food Service Fund          |    | 0       | -  | 0       | -  | 0         |
| Total Financial Assistance | \$ | 96,562  | \$ | 976,397 | \$ | 1,072,959 |

## **NOTE 4 - RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## NOTE 5 - OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the district for the year ended June 30, 2017. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2017.

# TEANECK COMMUNITY CHARTER SCHOOL Schedule of Findings and Questioned Costs June 30, 2017

Section I - Summary of Auditor's Results

| Financial Statements  |              |          |             |                |
|---|--------------|----------|-------------|----------------|
| Type of auditor's report issued:  |              | Uni      | nodified    | _              |
| Internal control over financial reporting:  |              |          |             |                |
| 1) Material weakness(es) identified?  |              | yes      | X           | no             |
| 2) Reportable condition(s) identified that are<br>not considered to be material weaknesses?                                 |              | yes      | x           | none reported  |
| Noncompliance material to general-purpose financial statements noted?   |              | yes      | x           | no             |
| State Awards  |              |          |             |                |
| Dollar threshold used to distinguish between type A an  | d type B pro | grams:   | \$300,0     | 00             |
| Auditee qualified as low-risk auditee?  | x            | yes      |             | no             |
| Type of auditor's report issued on compliance for major   | r programs;  |          | U           | nmodified      |
| Internal Control over major programs:   |              |          |             |                |
| 1) Material weakness(es) identified?  |              | yes      | x           | no             |
| 2) Reportable condition(s) identified that are<br>not considered to be material weaknesses?                                 |              | yes      | x           | none reported  |
| Any audit findings disclosed that are required to be rep<br>in accordance with NJOMB Circular Letter 04-04<br>and/or 15-08? |              | yes      | x           | no             |
| dentification of major programs:  |              |          |             | - **           |
| GMIS Number(s)  |              | N        | ame of Stat | e Program      |
| 17-495-034-5120-071   |              | Local Ma | andate-Char | ter School Aid |
|   |              |          |             |                |

# TEANECK COMMUNITY CHARTER SCHOOL Schedule of Findings and Questioned Costs June 30, 2017

#### Section II - Financial Statement Findings

This section identifies the reportable conditions, material weaknesses, and instances of noncompliance related to the general-purpose financial statement that are required to be reported in accordance with paragraphs 5.18 through 5.20 of "Government Auditing Standards".

None

Section III - Federal Awards and State Financial Assistance Findings and Questioned Costs

This section identifies audit findings required to be reported by section .510(a) of Circular A-133 and NJOMB Circular Letter 04-04 and/or 15-08.

#### FEDERAL AWARDS

None

STATE AWARDS

None

# Exhibit K-7

TEANECK COMMUNITY CHARTER SCHOOL Summary Schedule of Prior-Year Audit Findings and Questioned Costs as Prepared by Management for the Fiscal Year Ended June 30, 2017

Federal Financial Assistance / Grant Activity:

None

State Aid and State Aid Activity:

None

Debt Service / Capital Projects:

None

Board Secretary Records:

None