



## **GreenFields of Geneva Restructuring Timeline**

December 8, 2017 @2:00 ET

<u>Dial In:</u> 877-860-4996

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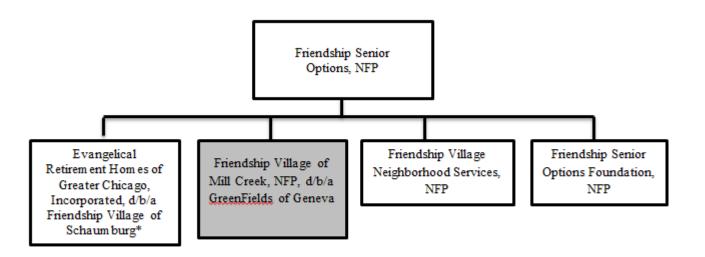
# **Participants**



| Friendship Village of Schaumburg                     |              |                           |
|--|--------------|---------------------------|
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#### **Organizational Structure**





- \* Member of the Obligated Group
- Friendship Senior Options ("FSO") was founded in 2003 as an Illinois not for profit
  - FSO provides strategic direction and management services to its affiliate corporations pursuant to management service agreements
- FSO is the sole corporate member of Friendship Village of Schaumburg ("FVS") and GreenFields of Geneva ("GreenFields")
  - FSO is also the sole corporate member for the foundation and service program

### **Original Financing and Opening of GreenFields**



- GreenFields was originally financed in August of 2010
  - Tax-Exempt Proceeds through Illinois Finance Authority
- After construction delays, GreenFields opened in January of 2012 for partial IL occupancy
  - Remaining IL and AL opened in April 2012
  - Healthcare opened in September 2012
- Summary of Original Capital Structure
  - Series 2010A Bonds (Long-Term Debt) \$89,100,000
  - Series 2010B&C Bonds (Short-Term Debt) \$28,500,00
- Because of the increased debt and the slow recovery from the economic crisis, GreenFields could not afford the amount of debt on its balance sheet

### **Early GreenFields Solution Discussions**



- February, 2015: FSO examined the options of refinancing the FVS debt and GreenFields both separately and combined
- November, 2015: It was determined that GreenFields would likely be difficult to refinance at any rate, given the financial performance
  - GreenFields losses per Fiscal Year

| Fiscal Year | Loss  |
|-------------|-------|
| 2014        | \$17M |
| 2015        | \$14M |
| 2016        | \$9M  |

February, 2016: First meeting with GreenFields investors to examine possibilities of restructuring

#### **Attempts to Find Collaborative Solution**



- GreenFields Bondholders expressed interest in two options:
  - A slight reduction in principal, and no change in interest rate, or
  - Combining the GreenFields debt with the FVS debt to form a single obligated group
- Neither of these options was feasible for the organization
  - The modest reduction in principal was not sufficient to allow GreenFields to meet its financial obligations
  - The single obligated group scenario put FVS at risk
- GreenFields bondholders refused to jointly hire financial advisor and independent appraiser
- FSO hired an independent appraiser showing GreenFields value at about 53% of par
- Bondholders prescribed that FSO sell GreenFields

### Bidding, Bankruptcy and Resolution



- Due to the inherent conflict of FSO bidding on its own affiliate, an ethical wall was established to ensure all FSO employees had no knowledge of bidding on GreenFields.
- > December 2016: First round of a two-phase bid process completed.
- April 2017: GreenFields filed for protection under Chapter 11 Bankruptcy
- July 2017: Second round of bidding completed with FSO as the high bid
  - Bid accepted by bankruptcy judge (\$52mm purchase price)
- November 2017: GreenFields bonds purchased by Hamlin

### **Resulting Debt Structure After Restructuring**



#### FSO Series 2017 Taxable Bonds(1)

| Sources of Funds |                  |
|------------------|------------------|
| Series 2017A     | \$<br>5,700,000  |
| Series 2017B     | 2,350,000        |
| Series 2017C     | 5,700,000        |
| Total Sources    | \$<br>13,750,000 |

| Uses of Funds                      |               |
|------------------------------------|---------------|
| Equity Contribution to GreenFields | \$ 5,000,000  |
| Liquidity Support Fund             | 7,500,000     |
| Debt Service Reserve Fund          | 404,948       |
| Cost of Issuance                   | 845,052       |
| Total Uses                         | \$ 13,750,000 |

<sup>(1)</sup> Friendship Village of Schaumburg is Guarantor of FSO 2017 Taxable Bonds

#### GreenFields of Geneva Series 2017 Tax-Exempt Bonds

| Sources of Funds    |               |
|---------------------|---------------|
| Series 2017A        | \$ 65,000,000 |
| Equity Contribution | 5,000,000     |
| Total Sources       | \$ 70,000,000 |

| Uses of Funds                        |               |
|--------------------------------------|---------------|
| Purchase and Discharge of 2010 Bonds | \$ 52,800,000 |
| Project Fund                         | 5,900,000     |
| Debt Service Reserve Fund            | 5,051,968     |
| Funded Interest                      | 3,400,000     |
| Cost of Issuance                     | 2,848,033     |
| Total Uses                           | \$ 70,000,000 |

# **Financing Schedule**



| Activity                                     | Date                    |  |
|--|-------------------------|--|
| Mailing of Preliminary Official Statement    | Wednesday, December 6th |  |
| Investor Conference Call - GreenFields Focus | Friday, December 8th    |  |
| Investor Conference Call – Credit Focus      | Monday, December 11th   |  |
| Bond Pricing                                 | Tuesday, December 19th  |  |
| Closing                                      | Thursday, December 28th |  |

## **Questions and Answers**



