

| PMWCA | | Historical Performance | | | | | | Current Year Performance & Goals | | | | |
|-------------------------|------------------------------|---|---|---|---|---|---|---|---|---|---|---------|
| | | 2014-2015 | | | 2015-2016 | | | 2016-2017 | | | Goals | |
| Profile | | K-8 | | | K-8 | | | K-8 | | | | |
| | % FRL | 81% | | | 96% | | | | | | | |
| | % Minority | 90% | | | 91% | | | | | | | |
| State Account. | School Grade | C | | | D | | | | | | C | |
| | Reading/ELA | 51% | | | 42% | | | | | | 47% | |
| | Mathematics | 41% | | | 30% | | | | | | 33% | |
| | Science | 30% | | | 29% | | | | | | 40% | |
| Academic Excellence | NWEA | Reading Achievement | Fall | Winter | Spring | Fall | Winter | Spring | Fall | Winter | Spring | 80% |
| | | | <div><div></div><div></div><div></div></div> <div>29% 27%</div> | <div><div></div><div></div><div></div></div> <div>35% 12%</div> | <div><div></div><div></div><div></div></div> <div>55%</div> | <div><div></div><div></div><div></div></div> <div>29% 29%</div> | <div><div></div><div></div><div></div></div> <div>36% 11%</div> | <div><div></div><div></div><div></div></div> <div>50%</div> | <div><div></div><div></div><div></div></div> <div>22% 24%</div> | <div><div></div><div></div><div></div></div> <div>34% 10%</div> | | |
| | | | <div><div></div><div></div><div></div></div> <div>44%</div> | <div><div></div><div></div><div></div></div> <div>52%</div> | <div><div></div><div></div><div></div></div> <div>45%</div> | <div><div></div><div></div><div></div></div> <div>42%</div> | <div><div></div><div></div><div></div></div> <div>52%</div> | <div><div></div><div></div><div></div></div> <div>50%</div> | <div><div></div><div></div><div></div></div> <div>54%</div> | <div><div></div><div></div><div></div></div> <div>56%</div> | | |
| | Reading Growth | | <div><div></div><div></div><div></div></div> <div>41%</div> | <div><div></div><div></div><div></div></div> <div>51%</div> | <div><div></div><div></div><div></div></div> <div>50%</div> | <div><div></div><div></div><div></div></div> <div>39%</div> | <div><div></div><div></div><div></div></div> <div>40%</div> | <div><div></div><div></div><div></div></div> <div>38%</div> | <div><div></div><div></div><div></div></div> <div>49%</div> | | 69% | |
| | Mathematics Achievement | <div><div></div><div></div><div></div></div> <div>11% 27%</div> | <div><div></div><div></div><div></div></div> <div>17% 14%</div> | <div><div></div><div></div><div></div></div> <div>47%</div> | <div><div></div><div></div><div></div></div> <div>14% 34%</div> | <div><div></div><div></div><div></div></div> <div>20% 17%</div> | <div><div></div><div></div><div></div></div> <div>37%</div> | <div><div></div><div></div><div></div></div> <div>6% 26%</div> | <div><div></div><div></div><div></div></div> <div>19% 12%</div> | | 58% | |
| | | <div><div></div><div></div><div></div></div> <div>62%</div> | <div><div></div><div></div><div></div></div> <div>69%</div> | <div><div></div><div></div><div></div></div> <div>54%</div> | <div><div></div><div></div><div></div></div> <div>52%</div> | <div><div></div><div></div><div></div></div> <div>63%</div> | <div><div></div><div></div><div></div></div> <div>63%</div> | <div><div></div><div></div><div></div></div> <div>68%</div> | <div><div></div><div></div><div></div></div> <div>69%</div> | | | |
| | Mathematics Growth | | <div><div></div><div></div><div></div></div> <div>41%</div> | <div><div></div><div></div><div></div></div> <div>62%</div> | <div><div></div><div></div><div></div></div> <div>55%</div> | <div><div></div><div></div><div></div></div> <div>32%</div> | <div><div></div><div></div><div></div></div> <div>32%</div> | <div><div></div><div></div><div></div></div> <div>28%</div> | <div><div></div><div></div><div></div></div> <div>51%</div> | | 60% | |
| Growth | Enrollment | 860 | | | 860 | | | 850 | 850 | 850 | 852 | |
| | | <div><div></div><div></div><div></div></div> <div>867</div> | | <div><div></div><div></div><div></div></div> <div>858</div> | | <div><div></div><div></div><div></div></div> <div>848</div> | <div><div></div><div></div><div></div></div> <div>884</div> | <div><div></div><div></div><div></div></div> <div>705</div> | <div><div></div><div></div><div></div></div> <div>702</div> | <div><div></div><div></div><div></div></div> <div>698</div> | | |
| | | Oct | | Feb | Oct | | Feb | Feb | Mar | Apr | | |
| | Wait List | | | | | | | 22 | | 13 | | |
| Financial Health | Fund Balance | Cumulative | \$1,358,339 | | | \$1,925,250 | | | \$1,925,249 | | | \$7,155 |
| | | Budgeted Actual | (\$98,068) \$368,817 | | | \$15,037 \$548,702 | | | Q2 | \$7,155 \$29,042 * | | |
| | | Variance | \$466,885 | | | \$533,665 | | | \$21,887 | | | |
| | | | | | | | | | | | | |
| Culture of Excellence | | Fall | Spring | | Fall | Spring | | Fall | Spring | | | |
| | Marzano 21 (S) | <div><div></div><div></div><div></div></div> <div>92% 41%</div> | <div><div></div><div></div><div></div></div> <div>83% 21%</div> | | <div><div></div><div></div><div></div></div> <div>72% 29%</div> | <div><div></div><div></div><div></div></div> <div>78% 24%</div> | | <div><div></div><div></div><div></div></div> <div>75% 18%</div> | | | <div><div></div><div></div><div></div></div> <div>83% 40%</div> | |
| | Parent Loyalty (P) | <div><div></div><div></div><div></div></div> <div>98% 41%</div> | <div><div></div><div></div><div></div></div> <div>96% 32%</div> | | <div><div></div><div></div><div></div></div> <div>80% 41%</div> | <div><div></div><div></div><div></div></div> <div>78% 39%</div> | | <div><div></div><div></div><div></div></div> <div>80% 34%</div> | | | <div><div></div><div></div><div></div></div> <div>83% 40%</div> | |
| | Staff Loyalty (S) | <div><div></div><div></div><div></div></div> <div>88% 32%</div> | <div><div></div><div></div><div></div></div> <div>83% 26%</div> | | <div><div></div><div></div><div></div></div> <div>63% 20%</div> | <div><div></div><div></div><div></div></div> <div>64% 17%</div> | | <div><div></div><div></div><div></div></div> <div>53% 13%</div> | | | <div><div></div><div></div><div></div></div> <div>70% 40%</div> | |
| Operational Performance | Workforce Engagement (S) | <div><div></div><div></div><div></div></div> <div>86% 42%</div> | <div><div></div><div></div><div></div></div> <div>86% 45%</div> | | <div><div></div><div></div><div></div></div> <div>81% 39%</div> | <div><div></div><div></div><div></div></div> <div>78% 27%</div> | | <div><div></div><div></div><div></div></div> <div>76% 23%</div> | | | <div><div></div><div></div><div></div></div> <div>83% 45%</div> | |
| | Safe/Orderly Environment (P) | <div><div></div><div></div><div></div></div> <div>96% 48%</div> | <div><div></div><div></div><div></div></div> <div>98% 50%</div> | | <div><div></div><div></div><div></div></div> <div>93% 43%</div> | <div><div></div><div></div><div></div></div> <div>N/A</div> | | <div><div></div><div></div><div></div></div> <div>95% 46%</div> | | | <div><div></div><div></div><div></div></div> <div>96% 50%</div> | |
| | School Level Factors (P) | <div><div></div><div></div><div></div></div> <div>95% 42%</div> | <div><div></div><div></div><div></div></div> <div>98% 39%</div> | | <div><div></div><div></div><div></div></div> <div>88% 37%</div> | <div><div></div><div></div><div></div></div> <div>87% 32%</div> | | <div><div></div><div></div><div></div></div> <div>89% 37%</div> | | | <div><div></div><div></div><div></div></div> <div>90% 40%</div> | |
| Parent Response % | | 7% | 2% | | 20% | 23% | | 23% | | | | >25% |
| Staff Response # % | | 27 | 18 | | 50% | 56% | | 79% | | | | >50% |

Recent Updates:

- April Enrollment
- Q3 Fund Balance

Governing Board

Education Foundation of Osceola County, Inc.

Legends

% of students proficient based on the state accountability exam

NWEA Achievement

- % at Spring Target
- % at Seasonal Target
- % Not on Grade Level

— 50th Percentile - National Norm

NWEA Growth

- >75% Above Norm
- 50-74% Above Norm
- 25-49% Below Norm
- <25% Below Norm

% of students meeting the average or normative growth targets

Enrollment

- Meeting Target
- Near Target
- Not Meeting Target

Wait List: number of applicants sitting for over-enrolled grades and/or greater than the number of available seats

Fund Balance

- Favorable to Budget

* Forecasted

Survey Results

TA %
SA %

TA =Total Agree
SA = Strongly Agree

- SA Above 40%
- SA 30-40%
- SA Below 30%

S = Staff Survey
P = Parent Survey

% = Rate
= Count

P.M. Wells Charter Academy
Actual vs. Budget vs. Forecast Variance Analysis
For the Period Ended Friday, March 31, 2017

| | YTD Actual | YTD Budget | Variance | % Variance | \$ YTD Effect | Explanation (15% and \$2,000) | Annual Forecast | Annual Budget | Variance | % Variance | \$ Annual Effect |
|-------------------------------------|------------------|------------------|------------------|---------------|------------------|---|--------------------|------------------|---------------|---------------|---------------------|
| ENROLLMENT (per school's record) | 742 | 775 | (33) | -4% | | | 742 | 775 | (33) | -4% | |
| ENROLLMENT (per funding source) | 742 | 775 | (33) | -4% | | | 742 | 775 | (33) | -4% | |
| RATE PER STUDENT | \$ 6,819 | \$ 6,496 | \$ 323 | 5% | 19,195 | | \$ 6,819 | \$ 6,496 | \$ 323 | 5% | \$ 25,298 |
| REVENUES | | | | | | | | | | | |
| Earned Capitation | | | | | | | | | | | |
| | | | | | | Reduction is due to enrollment shortfall, offset by increased | | | | | |
| State/Local Per Student Funding | \$ 3,614,874 | \$ 3,762,909 | \$ (148,035) | -4% | | rate per student | \$ 5,059,784 | \$ 5,034,191 | \$ 25,593 | 1% | |
| Florida Teacher Lead Program | 7,787 | 7,787 | - | 0% | | | 7,787 | 7,787 | - | 0% | |
| Title Grant Revenue | 72,896 | 146,805 | (73,909) | -50% | | Projecting to be at budget by year end | 283,500 | 283,500 | - | 0% | |
| Capital Outlay Funding | 211,962 | 211,511 | 451 | 0% | | | 273,305 | 272,034 | 1,271 | 0% | |
| Capital Outlay Class Size Reduction | - | - | - | 0% | | | - | - | - | 0% | |
| District Fee Refund [>250 students] | 119,846 | 127,073 | (7,227) | -6% | | Reduction due to enrollment shortfall | 167,752 | 170,513 | (2,761) | -2% | |
| Total Earned Capitation | 4,027,365 | 4,256,085 | (228,720) | -5% | | | 5,792,128 | 5,768,025 | 24,103 | 0% | |
| | | | | | | Due to contribution from Golden Krust and All Uniform | | | | | |
| Private Grants / Contributions | 1,262 | 500 | 762 | 152% | | Wear | 1,262 | - | 1,262 | 100% | |
| Before and Aftercare Revenue | 54,767 | 52,635 | 2,132 | 4% | | | 68,970 | 68,970 | - | 0% | |
| Interest Income | 112 | 112 | - | 0% | | | 112 | 112 | - | 0% | |
| Miscellaneous Income | 48,933 | 20,521 | 28,412 | 138% | | | 48,933 | 41,078 | 7,855 | 19% | |
| TOTAL REVENUES | 4,132,439 | 4,329,853 | (197,414) | -5% | | | 5,911,405 | 5,878,185 | 33,220 | 1% | |
| EXPENSES | | | | | | | | | | | |
| Cost of Compensation | | | | | | | | | | | |
| School Leadership | 109,947 | 109,946 | (1) | 0% | | | 146,012 | 146,010 | (2) | 0% | |
| Administrative | 151,956 | 146,666 | (5,290) | -4% | | | 200,494 | 190,705 | (9,789) | -5% | |
| Teachers | 619,881 | 658,070 | 38,189 | 6% | | Savings due to vacancies | 837,333 | 913,271 | 75,938 | 8% | |
| ESE/Special Education | 71,788 | 80,165 | 8,377 | 10% | | Actual has 1 less position than budgeted | 94,560 | 118,897 | 24,337 | 20% | |
| Resource Teachers | 69,650 | 67,727 | (1,923) | -3% | | | 94,305 | 90,459 | (3,846) | -4% | |
| IT Support | 13,959 | 14,861 | 902 | 6% | | | 18,624 | 20,429 | 1,805 | 9% | |
| Daily Substitute Teachers | 127,137 | 131,998 | 4,861 | 4% | | Projecting to be at budget at end of the year | 164,998 | 164,998 | - | 0% | |
| Permanent Subs | 377,868 | 374,814 | (3,054) | -1% | | Actual has 1 less position than budgeted | 526,363 | 547,047 | 20,684 | 4% | |
| | | | | | | Actual has 2 unbudgeted positions that will offset by Title I grant | | | | | |
| Aides - Instructional | 29,186 | 21,779 | (7,407) | -34% | | | 59,906 | 26,008 | (33,898) | -130% | |
| Aftercare | 63,269 | 68,017 | 4,748 | 7% | | Actual has 1 less position than budgeted | 75,814 | 88,486 | 12,672 | 14% | |
| Nurse | 11,843 | 13,718 | 1,875 | 14% | | Nurse worked less hours than planned | 15,803 | 19,438 | 3,635 | 19% | |
| Plant Operations | 19,031 | 21,264 | 2,233 | 11% | | Actuals include less hours than planned | 24,431 | 29,064 | 4,633 | 16% | |
| Tutoring | 29,090 | 15,836 | (13,254) | -84% | | More tutoring being utilized to improve school | 33,144 | 19,890 | (13,254) | -67% | |
| Bonuses | 8,639 | 33,314 | 24,675 | 74% | | Projecting to be at budget by year end | 33,314 | 33,314 | - | 0% | |
| Stipends | 10,813 | 17,781 | 6,968 | 39% | | Projecting to be at budget by year end | 25,400 | 25,400 | - | 0% | |
| | | | | | | More students requiring speech, language and occupational therapy | | | | | |
| Contracted SPED - Instruction | 38,513 | 34,782 | (3,731) | -11% | | Rate increased | 54,113 | 43,478 | (10,635) | -24% | |
| Total Taxes & Benefits | 286,038 | 264,473 | (21,565) | -8% | | | 377,345 | 348,580 | (28,765) | -8% | |
| Total Cost of Compensation | 2,038,608 | 2,075,211 | 36,603 | 2% | | | 2,781,959 | 2,825,474 | 43,515 | 2% | |
| Professional Services | | | | | | | | | | | |
| Legal Fees | 11,196 | 6,833 | (4,363) | -64% | | | 11,196 | 11,000 | (196) | -2% | |
| Accounting Services - Audit | 10,600 | 11,000 | 400 | 4% | | | 10,600 | 11,000 | 400 | 4% | |
| Outside Staff Development | 2,270 | 4,645 | 2,375 | 51% | | Projecting to be at budget at end of the year | 17,750 | 17,750 | - | 0% | |
| Finance & Accounting Services | - | - | - | 0% | | | - | - | - | 0% | |
| Information Technology Services | - | - | - | 0% | | | - | - | - | 0% | |
| Educational Intellectual Property | - | - | - | 0% | | | - | - | - | 0% | |

P.M. Wells Charter Academy
Actual vs. Budget vs. Forecast Variance Analysis
For the Period Ended Friday, March 31, 2017

| | YTD Actual | YTD Budget | Variance | % Variance | \$ YTD Effect | Explanation (15% and \$2,000) | Annual Forecast | Annual Budget | Variance | % Variance | \$ Annual Effect |
|---|----------------|----------------|-----------------|---------------|------------------|---|--------------------|------------------|-----------------|---------------|---------------------|
| Procurement/Vendor Management | - | - | - | 0% | | | - | - | - | 0% | |
| Support Center General Overhead | 603,478 | 603,479 | 1 | 0% | | | 804,640 | 804,640 | - | 0% | |
| Sponsorship | - | - | - | 0% | | | - | - | - | 0% | |
| Computer Service Fees | 59,850 | 56,166 | (3,684) | -7% | | Savings due to enrollment shortfall | 70,106 | 72,451 | 2,345 | 3% | |
| Fee to GVSU | - | - | - | 0% | | | - | - | - | 0% | |
| Fee:County School Board | 180,744 | 187,970 | 7,226 | 4% | | Savings due to enrollment shortfall | 252,990 | 251,710 | (1,280) | -1% | |
| | | | | | | Contracting tutoring services that is funded with title 1 grant | | | | | |
| Professional Fees - Other | 20,495 | 1,372 | (19,123) | -1394% | | | 21,292 | 1,372 | (19,920) | -1452% | |
| Grant Expense - Title I | - | - | - | 0% | | Reallocation of grant | - | 52,247 | 52,247 | 100% | |
| Grant Expense - SGSA | - | - | - | 0% | | | - | - | - | 0% | |
| Grant Expense - Other State/Local | - | - | - | 0% | | | - | - | - | 0% | |
| Grant Expense - Michigan 31A | - | - | - | 0% | | | - | - | - | 0% | |
| Advertising/Marketing Exp | 18,693 | 29,018 | 10,325 | 36% | | Projecting to be at budget at end of the year | 53,978 | 53,978 | - | 0% | |
| Staff Recruitment | 726 | 930 | 204 | 22% | | | 1,040 | 1,040 | - | 0% | |
| Total Professional Services | 908,052 | 901,413 | (6,639) | -1% | | | 1,243,592 | 1,277,188 | 33,596 | 3% | |
| Vendor Services | | | | | | | | | | | |
| Contracted Pupil Transportation | 83,460 | 73,735 | (9,725) | -13% | | Actuals trending higher than planned | 114,063 | 104,338 | (9,725) | -9% | |
| Extra-Curricular Activity Events | - | - | - | 0% | | | 375 | 375 | - | 0% | |
| Background / Finger Printing | 473 | 1,175 | 702 | 60% | | Based on needs of the school | 500 | 1,611 | 1,111 | 69% | |
| Drug Testing Fees | - | - | - | 0% | | | 360 | 360 | - | 0% | |
| Licenses & Permits | 270 | 270 | - | 0% | | | 270 | 270 | - | 0% | |
| Bank Charges & Loan Fees | 1,843 | 1,982 | 139 | 7% | | | 2,643 | 2,643 | - | 0% | |
| Contracted SPED - Non Instruction | - | - | - | 0% | | Based on needs of the school | 500 | 1,000 | 500 | 50% | |
| Contracted Custodial Services | 104,165 | 104,165 | - | 0% | | | 138,886 | 138,886 | - | 0% | |
| Contracted Security | 7,665 | - | (7,665) | -100% | | Contracted SRO Traffic Control | 10,000 | - | (10,000) | -100% | |
| Total Vendor Services | 197,876 | 181,327 | (16,549) | -9% | | | 267,597 | 249,483 | (18,114) | -7% | |
| Administrative Expenses | | | | | | | | | | | |
| Travel / Auto / Meals / Lodging/Airfare | 5,078 | 9,039 | 3,961 | 44% | | | 11,972 | 11,972 | - | 0% | |
| Business Expense - Other | 48,425 | 51,388 | 2,963 | 6% | | | 68,742 | 68,742 | - | 0% | |
| Dues & Subscriptions | 1,113 | 2,000 | 887 | 44% | | Based on needs of the school | 1,500 | 2,000 | 500 | 25% | |
| Printing & Copying | 4,798 | 4,103 | (695) | -17% | | Based on needs of the school | 5,500 | 5,015 | (485) | -10% | |
| Office Supplies | 23,151 | 19,857 | (3,294) | -17% | | | 25,000 | 20,212 | (4,788) | -24% | |
| Supplies - Aftercare | 46 | 46 | - | 0% | | Based on needs of the school | 99 | 99 | - | 0% | |
| Medical Supplies | 991 | 943 | (48) | -5% | | | 991 | 943 | (48) | -5% | |
| In-house Food Service | 1,327 | 2,206 | 879 | 40% | | Based on needs of the school | 1,500 | 2,206 | 706 | 32% | |
| Total Administrative Services | 84,929 | 89,582 | 4,653 | 5% | | | 115,304 | 111,189 | (4,115) | -4% | |
| Instruction Expense | | | | | | | | | | | |
| Textbooks | 49,508 | 30,756 | (18,752) | -61% | | Projected to be at budget at end of year | 50,000 | 50,000 | - | 0% | |
| Instructional Licenses | 51,866 | 61,525 | 9,659 | 16% | | Projected to be at budget at end of year | 61,525 | 61,525 | - | 0% | |
| Consumable Instr. Supplies & Equip.-Students | 27,141 | 40,727 | 13,586 | 33% | | Projected to be at budget at end of year | 51,000 | 51,000 | - | 0% | |
| Consumable Instr. Supplies & Equip.-Teachers | 539 | 6,000 | 5,461 | 91% | | Projected to be at budget at end of year | 6,000 | 6,000 | - | 0% | |
| Testing Materials | 11,964 | 10,494 | (1,470) | -14% | | Projected to be at budget at end of year | 14,000 | 14,000 | - | 0% | |
| Instructional Supplies - Florida Lead Teacher Progr | 7,787 | 7,787 | - | 0% | | | 7,787 | 7,787 | - | 0% | |
| Total Instruction Expense | 148,805 | 157,289 | 8,484 | 5% | | | 190,312 | 190,312 | - | 0% | |
| Other Operating Expenses | | | | | | | | | | | |
| Telephone/Internet/Cable/Satellite | 70,105 | 65,188 | (4,917) | -8% | | Due to increased rates | 92,224 | 86,917 | (5,307) | -6% | |

P.M. Wells Charter Academy
Actual vs. Budget vs. Forecast Variance Analysis
For the Period Ended Friday, March 31, 2017

| | YTD Actual | YTD Budget | Variance | % Variance | \$ YTD Effect | Explanation (15% and \$2,000) | Annual Forecast | Annual Budget | Variance | % Variance | \$ Annual Effect |
|---------------------------------------|------------------|------------------|------------------|---------------|---|----------------------------------|--------------------|------------------|-----------------|---------------|---------------------|
| | 296 | 296 | - | 0% | | | 317 | 317 | - | 0% | |
| Postage & Express Mail | 108,304 | 109,878 | 1,574 | 1% | | | 144,931 | 146,505 | 1,574 | 1% | |
| Electricity & Natural Gas | 6,433 | 5,472 | (961) | -18% | Actuals trending higher than planned | | 9,433 | 7,296 | (2,137) | -29% | |
| Water & Sewer | 12,826 | 12,037 | (789) | -7% | Actuals trending higher than planned | | 16,576 | 15,000 | (1,576) | -11% | |
| Waste Disposal | 1,485 | 1,515 | 30 | 2% | | | 2,040 | 2,040 | - | 0% | |
| Pest Control | 9,421 | 5,416 | (4,005) | -74% | Based on the needs of the schools | | 14,821 | 7,222 | (7,599) | -105% | |
| Maintenance & Cleaning Supplies | 99,745 | 106,745 | 7,000 | 7% | | | 148,114 | 148,114 | - | 0% | |
| Building Repairs & Maintenance | 10,271 | 869 | (9,402) | -1082% | Repairs for to security camera | | 10,271 | 1,900 | (8,371) | -441% | |
| Equipment Repairs & Maintenance | 2,428 | 2,428 | - | 0% | | | 2,428 | 2,428 | - | 0% | |
| Miscellaneous Expenses | | | | | | | | | | | |
| Total Other Operating Expenses | 321,314 | 309,844 | (11,470) | -4% | | | 441,155 | 417,739 | (23,416) | -6% | |
| Fixed Expenses | | | | | | | | | | | |
| Office Equipment - Leasing Expense | 14,004 | 13,605 | (399) | -3% | | | 18,699 | 18,300 | (399) | -2% | |
| Property & Liability Insurance | 48,854 | 44,678 | (4,176) | -9% | | | 54,018 | 54,018 | - | 0% | |
| Rent Expense | 436,511 | 436,511 | - | 0% | | | 582,011 | 582,011 | - | 0% | |
| Total Fixed Expenses | 499,369 | 494,794 | (4,575) | -1% | | | 654,728 | 654,329 | (399) | 0% | |
| TOTAL EXPENSES | 4,198,953 | 4,209,460 | 10,507 | 0% | | | 5,694,647 | 5,725,714 | 31,067 | 1% | |
| Operating Surplus/(Deficit) | (66,519) | 120,393 | (186,912) | -155% | | | 216,758 | 152,471 | 64,287 | 42% | |
| Non-Operating Expenses | | | | | | | | | | | |
| Capital Expenditures (NonCap) | 18,038 | 13,718 | (4,320) | -31% | Forecast includes additional purchases for computer hardware that will be fund with title 1 grant | | 18,038 | 13,718 | (4,320) | -31% | |
| Capital Expenditures (Capitalized) | 76,757 | 79,177 | 2,420 | 3% | Forecast includes additional purchases for computer hardware that will be fund with title 1 grant | | 169,678 | 131,598 | (38,080) | -29% | |
| CHANGE IN FUND BALANCE | (161,309) | 27,498 | (188,807) | -687% | | | 29,042 | 7,155 | 21,887 | 75% | |