NEW ISSUE

RATINGS: Standard & Poor's: "AA" (Bonds) Not Rated (Notes) (See "RATINGS" herein)

In the opinion of McManimon, Scotland & Baumann, LLC, Bond Counsel to the Borough (as defined herein), pursuant to Section 103(a) of the Internal Revenue Code of 1986, as amended (the "Code"), interest on the Obligations (as defined herein) is not included in gross income for federal income tax purposes and is not an item of tax preference for purposes of calculating the alternative minimum tax imposed on individuals and corporations. It is also the opinion of Bond Counsel that interest on the Obligations held by corporate taxpayers is included in "adjusted current earnings" in calculating alternative minimum taxable income for purposes of the federal alternative minimum tax imposed on corporations. In addition, in the opinion of Bond Counsel, interest on and any gain from the sale of the Obligations are not includable as gross income under the New Jersey Gross Income Tax Act. Bond Counsel's opinions described herein are given in reliance on representations, certifications of fact and statements of reasonable expectation made by the Borough in its Tax Certificate (as defined herein), assume continuing compliance by the Borough with certain covenants set forth in its Tax Certificate, and are based on existing statutes, regulations, administrative pronouncements and judicial decisions. See "TAX MATTERS" herein.

BOROUGH OF LITTLE FERRY IN THE COUNTY OF BERGEN, NEW JERSEY

\$3,727,000 GENERAL IMPROVEMENT BONDS, SERIES 2017

DATED: DATE OF DELIVERY
DUE: APRIL 15,
AS SHOWN ON THE INSIDE FRONT COVER
(CALLABLE)
(BANK-QUALIFIED)

\$4,347,097 NOTES, SERIES 2017 Consisting of \$4,285,097 BOND ANTICIPATION NOTES AND \$62,000 SPECIAL EMERGENCY NOTES

> DATED: DATE OF DELIVERY DUE: APRIL 26, 2018 (NON-CALLABLE) (BANK-QUALIFIED)

The \$3,727,000 General Improvement Bonds, Series 2017 (the "Bonds") and the \$4,347,097 Notes (the "Notes" and together with the Bonds, the "Obligations") consisting of a \$4,285,097 Bond Anticipation Note and a \$62,000 Special Emergency Note are general obligations of the Borough of Little Ferry, in the County of Bergen, New Jersey (the "Borough"), and are secured by a pledge of the full faith and credit of the Borough for payment of the principal thereof and interest thereon. The Obligations are payable, if not paid from other sources, from ad valorem taxes which may be assessed upon all the taxable property within the Township without limitation as to rate or amount.

The Obligations shall be issued in the form of one certificate in the aggregate principal amount of the Notes and each maturity of the Bonds and will be registered in the name of Cede & Co., as registered owner and nominee of The Depository Trust Company, New York, New York ("DTC"), which will maintain a book-entry system for recording ownership interests of DTC Participants. Individual purchases of the beneficial ownership interests in the Bonds may be in book-entry from only on the records of DTC and its Participants and only in the principal amount of \$1,000 (or any \$1,000 increment thereof). Individual purchases of the beneficial ownership interests in the Notes may be in book-entry from only on the records of DTC and its Participants and only in the principal amount of \$1,000 (or any \$1,000 increment thereof except for one odd denomination of \$97). Beneficial Owners of the Obligations will not receive certificates representing their interests in the Obligations. As long as Cede & Co. is the registered owner, as nominee of DTC, references in this Official Statement to the registered owners shall mean Cede & Co., and not the Beneficial Owners of the Obligations. See "BOOK-ENTRY ONLY SYSTEM" herein.

Principal on the Bonds is payable on April 15, in each of the years set forth on the inside front cover hereof. Interest on the Bonds will be paid semiannually on the 15th day of April and October in each year until maturity or earlier redemption, commencing on October 15, 2017. As long as DTC or its nominee Cede & Co. is the registered owner of the Bonds, payment of the principal and interest on the Bonds will be made by the Township directly to DTC or it nominee Cede & Co. Interest on the Bonds will be credited to the participants of DTC as listed on the records of DTC as of each April 1st and October 1st ("Record Dates") for the payment of interest on the Bonds.

Principal and interest on the Notes will be payable at maturity on April 26, 2018. Principal and interest on the Notes will be paid to DTC by the Borough and will be credited to the Participants of DTC as listed on the records of DTC as of the close of business one day prior to the maturity date. Interest on the Notes is calculated on the basis of twelve (12) thirty (30) day months in a three hundred sixty (360) day year.

The Bonds are subject to redemption prior to maturity. The Notes are not subject to redemption prior to their stated maturity. See "PRIOR REDEMPTION" herein.

This cover page contains information for quick reference only. It is not a summary of this issue. Investors must read the entire Official Statement, including the Appendices, to obtain information essential to the making of an informed investment decision.

The Obligations are offered when, as and if issued and delivered to the Underwriters (as defined herein), subject to prior sale, to withdrawal or modification of the offer without notice and to approval of legality by the law firm of McManimon, Scotland & Baumann, LLC, Roseland, New Jersey, and certain other conditions described herein. Phoenix Advisors, LLC, Bordentown, New Jersey, served as municipal advisor to the Borough in connection with the issuance of the Obligations. Delivery is anticipated to be at the offices of the Borough's bond counsel, McManimon, Scotland & Baumann, LLC, Roseland, New Jersey, or at such other place as agreed to with the Underwriters on or about April 26, 2017.

Jefferies (For the Notes)

\$3,727,000 GENERAL IMPROVEMENT BONDS, SERIES 2017

MATURITY SCHEDULE, INTEREST RATES, YIELDS AND CUSIPS*

<u>Year</u>	Bond <u>Principal</u>	Interest <u>Rate</u>	<u>Yield</u>	CUSIP*
2018	\$247,000	3.000%	0.90%	537207HN5
2019	265,000	3.000%	1.10%	537207HP0
2020	200,000	3.000%	1.30%	537207HQ8
2021	200,000	3.000%	1.50%	537207HR6
2022	200,000	3.000%	1.70%	537207HS4
2023	295,000	3.000%	1.90%	537207HT2
2024	300,000	3.000%	2.00%	537207HU9
2025	310,000	3.000%	2.15%	537207HV7
2026	320,000	3.000%	2.25%	537207HW5
2027	330,000	3.000%	2.35%	537207HX3
2028	340,000	3.000%	2.45%	537207HY1
2029	355,000	3.000%	2.55%	537207HZ8
2030	365,000	3.000%	2.65%	537207JA1

\$4,347,097 NOTES, SERIES 2017

MATURITY, INTEREST RATE, YIELD AND CUSIP*

<u>Date</u>	Note <u>Principal</u>	Interest <u>Rate</u>	<u>Yield</u>	CUSIP*
April 26, 2018	\$4,347,097	2.250%	1.30%	537207JB9

^{*} CUSIP is a registered trademark of the American Bankers Association. CUSIP numbers are provided by Standard & Poor's, CUSIP Service Bureau, a division of The McGraw-Hill Companies, Inc. The CUSIP Numbers are being provided solely for the convenience of holders of the Obligations only at the time of issuance of the Obligations and the Borough does not make any representations with respect to such number or undertake any responsibility for its accuracy now or at any time in the future. The CUSIP numbers are subject to being changed after the issuance of the Obligations as a result of various subsequent actions including, but not limited to, a refunding in whole or in part of such Obligations or as a result of the procurement of secondary market portfolio insurance or other similar enhancement by investors that is applicable to all or a portion of the Obligations.

BOROUGH OF LITTLE FERRY BERGEN COUNTY, NEW JERSEY

MAYOR

Mauro D. Raguseo

BOROUGH COUNCIL

Ronald Anzalone Roberta Henriquez Steve Lanum George Muller Thomas Sarlo Peggy Steinhilber

BOROUGH ADMINISTRATOR

Paula Cozzarelli

BOROUGH CLERK

Barbara Maldonado

CHIEF FINANCIAL OFFICER

Lori-Ann Mudry

BOROUGH ATTORNEY

Anthony S. Bocchi, Esq. Hackensack, New Jersey

BOROUGH AUDITOR

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MUNICIPAL ADVISOR

Phoenix Advisors, LLC Bordentown, New Jersey

BOND COUNSEL

McManimon, Scotland & Baumann, LLC Roseland, New Jersey

No broker, dealer, salesperson or other person has been authorized by the Borough to give any information or to make any representations with respect to the Obligations other than those contained in this Official Statement, and, if given or made, such information or representations must not be relied upon as having been authorized by the foregoing. The information contained herein has been provided by the Borough and other sources deemed reliable; however, no representation or warranty is made as to its accuracy or completeness and such information is not to be construed as a representation or warranty by the Underwriters or, as to information from sources other than itself, by the Borough.

References in this Official Statement to laws, rules, regulations, resolutions, agreements, reports and documents do not purport to be comprehensive or definitive. All references to such documents are qualified in their entirety by reference to the particular document, the full text of which may contain qualifications of and exceptions to statements made herein, and copies of which may be inspected at the offices of the Borough during normal business hours.

For purposes of compliance with Rule 15c2-12 of the Securities and Exchange Commission, this document, as the same may be supplemented or amended by the Borough from time to time (collectively, the "Official Statement"), may be treated as a "Final Official Statement" with respect to the Obligations described herein that is deemed final as of the date hereof (or of any such supplement or amendment) by the Borough.

The information and expressions of opinion herein are subject to change without notice, and neither the delivery of this Official Statement nor any sale hereunder shall under any circumstances create any implication that there has been no change in the affairs of the Borough since the date hereof or any earlier date as of which any information contained herein is given. This Official Statement is submitted in connection with the sale of the Obligations referred to herein and may not be used, in whole or in part, for any other purpose.

This Official Statement does not constitute an offer to sell or the solicitation of an offer to buy, nor shall there be any sale of the Obligations in any jurisdiction in which it is unlawful for any person to make such an offer, solicitation or sale. No dealer, broker, salesperson or other person has been authorized to give any information or to make any representations other than as contained in this Official Statement. If given or made, such other information or representations must not be relied upon as having been authorized by the Borough.

Certain statements included or incorporated by reference in this Official Statement constitute "forward-looking statements." Such statements are generally identifiable by the terminology used, such as "plan," "project," "expect," "anticipate," "intend," "believe," "estimate," "budget" or other similar words. The achievement of certain results or other expectations contained in such forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause actual results, performance or achievements described to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. The Borough does not plan to issue any updates or revisions to those forward-looking statements if or when its expectations or events, conditions or circumstances on which such statements are based occur.

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OFFICIAL STATEMENT Relating to

BOROUGH OF LITTLE FERRY, IN THE COUNTY OF BERGEN, NEW JERSEY

\$3,727,000 GENERAL IMPROVEMENT BONDS, SERIES 2017 \$4,347,097 NOTES, SERIES 2017
Consisting of
\$4,285,097 BOND ANTICIPATION NOTES
AND
\$62,000 SPECIAL EMERGENCY NOTES

INTRODUCTION

This Official Statement, which includes the cover page and the appendices attached hereto, has been prepared by the Borough of Little Ferry (the "Borough"), in the County of Bergen (the "County"), New Jersey (the "State"), in connection with the sale and the issuance of the \$3,727,000 General Improvement Bonds, Series 2017 (the "Bonds") and \$4,347,097 Notes (the "Notes" and together with the Bonds, the "Obligations") consisting of a \$4,285,097 Bond Anticipation Note and a \$62,000 Special Emergency Note. This Official Statement has been executed by and on behalf of the Borough by its Chief Financial Officer and may be distributed in connection with the sale of the Obligations described herein.

This Official Statement is "deemed final," as of its date, within the meaning of Rule 15c2-12 of the Securities and Exchange Commission ("Rule 15c2-12").

THE BONDS

General Description

The Bonds will be dated and bear interest from their date of delivery and will mature on April 15 in the years and in the principal amounts as set forth on the inside front cover page. Interest on the Bonds is payable on each April 15 and October 15, commencing October 15, 2017 (each, an "Interest Payment Date"), at the respective interest rates set forth on the inside front cover page of this Official Statement. Principal of and interest on the Bonds will be paid to The Depository Trust Company, New York, New York ("DTC") by the Borough, acting as "Bond Registrar/Paying Agent". Interest on the Bonds will be credited to the DTC Participants (as hereinafter defined) as listed on the records of DTC as of the 1st day of the month in which such Interest Payment Date occurs (the "Record Dates" for the payment of interest on the Bonds).

The Bonds are issuable as fully registered book-entry bonds in the form of one certificate for each maturity and in the principal amount of such maturity. The Bonds will be issued in book-entry form only. Purchases of the Bonds will be made in book-entry form, in the principal amount of \$1,000 (or any \$1,000 increment thereof). Purchasers will not receive certificates representing their interest in Bonds purchased. So long as DTC or its nominee, Cede & Co. (or any successor or assign), is the registered owner of the Bonds, payments of the principal of and interest on the Bonds will be made by the Bond Registrar/Paying Agent directly to Cede & Co. (or any successor or assign), as nominee for DTC, which will remit such payments to the participants of DTC which will in turn remit such payments to the owners of beneficial interests in the Bonds. See "BOOK-ENTRY ONLY SYSTEM" herein.

Authorization and Purpose of the Bonds

The Bonds have been authorized by and are issued pursuant to the laws of the State, including the Local Bond Law, Chapter 2 of Title 40A of the New Jersey Statutes, as amended (the "Local Bond Law"), the various bond ordinances of the Borough, as set forth below, and a resolution adopted by the Council of the Borough on March 21, 2017 (the "Resolution").

The Bonds are being issued to (i) currently refund a \$3,727,000 aggregate principal portion of the Borough's \$8,084,356 bond anticipation notes maturing on April 27, 2017 (the "Prior Notes") and (ii) pay costs and expenses incidental to the issuance of the delivery of the Bonds.

Ordinance Number	Description	 Amount
1194	Acquisition of Land	\$ 113,085
1308 as amended by 1318, 1364 and 1367 and supplemented by 1371	Traffic Light at Liberty and Washington	123,086
1329	Improvements to Lakeview Park	57,521
1337, as reappropriated by 1444	Sanitary Sewer Lines on Franklin and Eckel	185,137
1340	Repair of Senior Center Roof	153,313
1361	Various Capital Improvement	663,403
1373, as reappropriated by 1440	Various Improvements	713,915
1374	Various Road Improvements	281,368
1393	Generators at Main St. Pump Station & Willow Lake	267,586
1394 as amended by 1401	Various Capital Improvements	543,693
1397	Sanitary Sewer Improvements	48,625
1437	New DPW Roof	 576,268
		\$ 3,727,000

THE NOTES

General Description

The Notes are dated and will mature on the maturity date and will bear interest payable at the rate as set forth on the cover and inside front cover pages hereof. The Notes may be purchased in book-entry form in the amount of \$1,000 (or any \$1,000 increment thereof except for one odd denomination of \$97) through book-entries made on the books of DTC and its participants. The principal of and interest due on the Notes will be paid to DTC by the Borough as paying agent (the "Paying Agent"). Principal of and interest due on the Notes will be credited to the Participants of DTC as listed on the records of DTC as of the close of business one day prior to the maturity date (the "Record Date" for the payment of principal and interest on the Notes).

Authorization and Purpose of the Notes

Bond Anticipation Note

The Bond Anticipation Note is authorized by and is issued pursuant to the Local Bond Law, and the various bond ordinances of the Borough set forth below.

The proceeds of the Bond Anticipation Note will be used to (i) currently refund a \$3,012,683 aggregate principal portion of the Prior Notes (together with \$3,727,000 from the proceeds of the Bonds and \$1,344,673 from the budget, cancellations and grant proceeds), (ii) provide \$1,272,414 of new money and (ii) pay the costs associated with the authorization, sale and issuance of the Bond Anticipation Note.

Ordinance Number	Description		Amount
1436	Improvement to Lakeview Field	\$	3,012,683
1373, as reappropriated by 1440	Gazebo and Improvements at Willow Lake Park		40,964
1441 as amended by 1462	Acquisition of a Losen Slote		39,600
1337, as reappropriated by 1444	Sanitary Sewer Improvements		30,000
1458	Various Capital Improvements		1,040,250
1461	Acquisition of Vehicles		121,600
		Φ.	4.205.005
		\$	4,285,097

Special Emergency Note

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The Special Emergency Note is authorized by and is issued pursuant to the Local Budget Law of the State, N.J.S.A. 40A:4-55 and resolutions of the Borough set forth below.

The proceeds of the Special Emergency Note will be used to (i) currently refund \$62,000 of the Borough's \$98,000 Special Emergency Note maturing on April 27, 2017 (together with \$36,000 from the budget) and (ii) pay for the costs associated with the authorization sale and issuance of the Special Emergency Note.

Number	Description	Amount	
174 371	Special Emergency - Preparation of Master Plan Preparation of a Tax Map for Reassessment		000
		\$ 62,0	000

PRIOR REDEMPTION

The Bonds maturing on or before April 15, 2025 are not subject to redemption prior to their stated maturities. The Bonds maturing on or after April 15, 2026 are redeemable at the option of the Borough in whole or in part on any date on or after April 15, 2025 at 100% of the principal amount thereof, plus accrued interest to the date fixed for redemption.

The Notes are not subject to redemption prior to their stated maturity.

Notice of redemption shall be given by mailing by first class mail in a sealed envelope with postage prepaid to the registered owners of the Bonds not less than thirty (30) days, nor more than sixty (60) days prior to the date fixed for redemption. Such mailing shall be to the owners of such Bonds at their respective addresses as they last appear on the registration books kept for that purpose by the Borough. Any failure of the securities depository to advise any of its participants or any failure of any participant to notify any beneficial owner of any notice of redemption shall not affect the validity of the redemption proceedings. If the Borough determines to redeem a portion of the Bonds prior to maturity, the Bonds to be redeemed shall be selected by DTC or any successor securities depository or, if there is no securities depository, by the paying agent.

If notice of redemption has been given as provided herein, the Bonds or the portion thereof called for redemption shall be due and payable on the date fixed for redemption at the redemption price, together with accrued interest to the date fixed for redemption. Interest shall cease to accrue on the Bonds after the date fixed for redemption and no further interest shall accrue beyond the redemption date. Payment shall be made upon surrender of the Bonds redeemed.

BOOK-ENTRY ONLY SYSTEM

The description which follows of the procedures and recordkeeping with respect to beneficial ownership interest in the Obligations, payment of principal and interest and other payments on the Obligations to Direct and Indirect Participants (each as defined below) or Beneficial Owners (defined below), confirmation and transfer of beneficial ownership interests in the Obligations and other related transactions by and between DTC, Direct Participants and Beneficial Owners, is based on certain information furnished by DTC to the Borough.

DTC will act as securities depository for the Obligations. The Obligations will be issued as fully-registered securities registered in the name of CEDE & CO. (DTC's partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully-registered certificate will be issued in the aggregate principal amount of each series of the Notes and each maturity of the Bonds, and will be deposited with DTC.

DTC, the world's largest depository, is a limited-purpose trust company organized under the New York Banking Law, a "banking organization" within the meaning of the New York Banking Law, a member of the Federal Reserve System, a "clearing corporation" within the meaning of the New York Uniform Commercial Code, and a "clearing agency" registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues and money market instruments (from over 100 countries) that DTC's participants ("Direct Participants") deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants' accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation ("DTCC"). DTCC is the holding company

for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly ("Indirect Participants"). DTC has a Standard & Poor's rating of: AA+. The DTC Rules applicable to its Participants are on file with the Securities and Exchange Commission. More information about DTC can be found at www.dtc.com and www.dtc.org.

Purchases of the Obligations under the DTC system must be made by or through Direct Participants, which will receive a credit for the Obligations on DTC's records. The ownership interest of each actual purchaser of the Obligations ("Beneficial Owner") is in turn to be recorded on the Direct and Indirect Participants' records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Obligations are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in the Obligations, except in the event that use of the book-entry system for the Obligations is discontinued.

To facilitate subsequent transfers, all Obligations deposited by Direct Participants with DTC are registered in the name of DTC's partnership nominee, CEDE & CO., or such other name as may be requested by an authorized representative of DTC. The deposit of the Obligations with DTC and its' registration in the name of CEDE & CO. or such other DTC nominee do not effect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Obligations; DTC's records reflect only the identity of the Direct Participants to whose accounts such Obligations is credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time.

Redemption notices shall be sent to DTC. If less than all of the Obligations are being redeemed, DTC's practice is to determine by lot the amount of interest of each Direct Participant in such maturity to be redeemed.

Neither DTC nor CEDE & CO. (nor any other DTC nominee) will consent or vote with respect to the Obligations unless authorized by a Direct Participant in accordance with DTC's procedures. Under its usual procedures, DTC mails an Omnibus Proxy to the Borough as soon as possible after the Record Date. The Omnibus Proxy assigns CEDE & CO.'s consenting or voting rights to those Direct Participants to whose accounts the Obligations are credited on the Record Date (identified in a listing attached to the Omnibus Proxy).

Redemption proceeds and principal and interest payments on the Obligations will be made to CEDE & CO., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds and corresponding detail information from the Borough or the paying agent, if any, on the payable date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "street name", and will be the responsibility of such Participant and not of DTC, the paying agent, if any, or the Borough, subject to any statutory or regulatory requirements as may be in effect from time to time. Payment of redemption proceeds and

principal and interest to CEDE & CO. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the Borough or the paying agent, if any, disbursement of such payments to Direct Participants shall be the responsibility of DTC, and disbursement of such payments to the Beneficial Owners shall be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as securities depository with respect to the Obligations at any time by giving reasonable notice to the Borough or the paying agent, if any. Under such circumstances, in the event that a successor depository is not obtained, note certificates are required to be printed and delivered.

The Borough may decide to discontinue use of the system of book-entry only transfers through DTC (or a successor securities depository). In that event, certificates will be printed and delivered to DTC.

The information in this section concerning DTC and DTC's book-entry system has been obtained from sources that the Borough believes to be reliable, but the Borough takes no responsibility for the accuracy thereof.

THE BOROUGH AS PAYING AGENT WILL NOT HAVE ANY RESPONSIBILITY OR OBLIGATION TO SUCH DTC PARTICIPANTS OR THE PERSONS FOR WHOM THEY ACT AS NOMINEES WITH RESPECT TO THE PAYMENTS TO OR PROVIDING OF NOTICE FOR THE DTC PARTICIPANTS, OR THE INDIRECT PARTICIPANTS, OR BENEFICIAL OWNERS.

SO LONG AS CEDE & CO. IS THE REGISTERED OWNER OF THE OBLIGATIONS, AS NOMINEE OF DTC, REFERENCES HEREIN TO THE NOTEHOLDERS OR REGISTERED OWNERS OF THE OBLIGATIONS (OTHER THAN UNDER THE CAPTION "TAX MATTERS") SHALL MEAN CEDE & CO. AND SHALL NOT MEAN THE BENEFICIAL OWNERS OF THE OBLIGATIONS.

Discontinuation of Book-Entry Only System

If the Borough, in its sole discretion, determines that DTC is not capable of discharging its duties, or if DTC discontinues providing its services with respect to the Obligations at any time, the Borough will attempt to locate another qualified securities depository. If the Borough fails to find such a securities depository, or if the Borough determines, in its sole discretion, that it is in the best interest of the Borough or that the interest of the Beneficial Owners might be adversely affected if the book-entry only system of transfer is continued (the Borough undertakes no obligation to make an investigation to determine the occurrence of any events that would permit it to make such determination) the Borough shall notify DTC of the termination of the book-entry only system.

CURRENT FINANCIAL CONDITIONS OVERVIEW AND ONGOING BOROUGH DEVELOPMENT

The Borough demonstrated a 16.9% increase in its surplus from the year ended December 31, 2015 to the year ended December 31, 2016 (Unaudited). A reassessment was completed for tax year 2015 resulting in a significant decrease in appeals. The Borough intends to continue to engage in an annual reassessment program to maintain the valuation of its housing stock. In addition, as of December 31, 2016 (Unaudited) the Borough has \$252,440 in a Reserve for Tax Appeals to fund any ultimate tax appeal liability. In its 2015 budget, the Borough addressed long-term liabilities by paying down the Special Emergency Note issued for Hurricane Sandy expenses and the Pension Deferral at an accelerated rate. Finally, the Borough is dedicated to reducing its annual debt service while maintaining its Capital Program. The goal is to provide a better balance of "pay as you go versus borrowing." To that extent, the 2017 budget includes funding of the Capital Improvement Fund at \$500,000. In 2016 the appropriation was \$500,000 and in 2015, it was \$455,000.

The Borough has been awarded various planning and construction grants from the State and the County to study, design and implement activities to, not only provide resiliency to the Borough's infrastructure, but also economic development. The total amount of these grants and projects is approximately \$5.5 million.

The Department of Housing and Urban Development (HUD) awarded \$150 million to fund the award winning Rebuild by Design Project in order to reduce flood risks in the Borough and four surrounding municipalities which make up the project area. It was identified that floodwaters are generated from the following events: rainfall or fluvial flooding from the Hackensack River and tributaries from a tidal surge during strong storm events. The Department of Environmental Protection is responsible for administering the funding, managing the project and evaluating various concepts for flood control relative to available funding. The project is required to be completed and functional by September 2022.

The Borough has been successful in attaining federal, state and local funding to improve its green spaces as well as its infrastructure. The Borough received two grant awards for the Improvement to Lakeview Field and the installation of the Losen Slote Self-Cleaning Grate, in the amounts of \$2,750,000 and \$914,000 respectively. When completed in September of 2017, the Lakeview field will include 196,320 square feet of premier artificially turfed fields for football, softball and baseball. Ensuring the efficiency of the Borough's tributaries for the release of storm waters into the Hackensack River, the Losen Slote Self-Cleaning Grate is designed to clean debris collected at the Losen Slote tide gate, allowing for optimal performance.

DOT improvements to Route 46 are now complete and have further enhanced this corridor, supporting continued economic strength and growth. The Borough welcomed its first Fortune 500 Company, AutoZone, in late 2016 and, in 2017, will welcome its second, with the addition of CVS. Additional corridor development is expected to occur on another vacant property with expected on-site improvements to be approximately \$18,000,000, further adding to the Borough's tax rolls.

Internally, the Borough's fiscal operations remain strong, as shown by another annual audit devoid of structural issues. The Borough continues to excel in financial operations as evidenced by the maintenance of high scores on the Governor's Best Practice Checklist, a barometer of "best practices" across governmental operations. The Borough continues to contract with DAC to ensure compliance with the MRSB self-reporting rule and Phoenix Advisors, LLC to provide municipal advisory services.

In summary, the Borough continues to review its internal fiscal operations in regards to implementing mechanisms for improvement while continuing to demonstrate sound fiduciary controls in both short and long-term fiscal planning.

SECURITY AND SOURCE OF PAYMENT

The Obligations are general obligations of the Borough, and the Borough has pledged its full faith and credit for the payment of the principal of and the interest on the Obligations. The Borough is required by law to levy *ad valorem* taxes upon all the real property taxable within the Borough for the payment of the principal of and the interest on the Obligations without limitation as to rate or amount.

MARKET PROTECTION

The Borough does not expect to issue any bonds during the remainder of 2017. The Borough may issue additional bond anticipation notes, if needed, during 2017.

MUNICIPAL FINANCE - FINANCIAL REGULATION OF COUNTIES AND MUNICIPALITIES

Local Bond Law (N.J.S.A. 40A:2-1 et seq.)

The Local Bond Law governs the issuance of bonds and notes to finance certain general municipal and utility capital expenditures. Among its provisions are requirements that bonds must mature within the statutory period of usefulness of the projects bonded and that bonds be retired in serial installments. A 5% cash down payment is generally required toward the financing of expenditures for municipal purposes. All bonds and notes issued by the Borough are general full faith and credit obligations.

The authorized bonded indebtedness of the Borough for municipal purposes is limited by statute, subject to the exceptions noted below, to an amount equal to 3½% of its average equalized valuation basis. The average for the last three years of the equalized value of all taxable real property and improvements and certain Class II railroad property within the boundaries of Borough, as annually determined by the State Director of Taxation, is shown in Appendix "A".

Certain categories of debt are permitted by statute to be deducted for purposes of computing the statutory debt limit, including school bonds that do not exceed the school bond borrowing margin and certain debt that may be deemed self-liquidating.

As shown in Appendix "A", the Borough has not exceeded its statutory debt limit. As noted above, the statutory limit is 3.5%.

The Borough may exceed its debt limit with the approval of the Local Finance Board, a State regulatory agency, and as permitted by other statutory exceptions. If all or any part of a proposed debt authorization would exceed its debt limit, the Borough may apply to the Local Finance Board for an extension of credit. If the Local Finance Board determines that a proposed debt authorization would not materially impair the credit of the Borough or substantially reduce the ability of the Borough to meet its obligations or to provide essential public improvements and services, or if it makes certain other statutory determinations, approval is granted. In addition, debt in excess of the statutory limit may be issued by the Borough to fund certain notes and, in each fiscal year, to provide for purposes in an amount not exceeding 2/3 of the amount budgeted in such fiscal year for the retirement of outstanding obligations.

The Borough may sell short-term "bond anticipation notes" to temporarily finance a capital improvement or project in anticipation of the issuance of bonds if the bond ordinance or a subsequent resolution so provides. Bond anticipation notes for capital improvements may be issued in an aggregate amount not exceeding the amount specified in the ordinance creating such capital expenditure, as it may be amended and supplemented. A local unit's bond anticipation notes may be issued for periods not greater than one year. Generally, bond anticipation notes may not be outstanding for longer than ten years. An additional period may be available following the tenth anniversary date equal to the period from the notes' maturity to the end of the tenth fiscal year in which the notes mature plus 4 months (May 1) in the next following fiscal year from the date of original issuance. Beginning in the third year, the amount of notes that may be issued is decreased by the minimum amount required for the first year's principal payment for a bond issue.

The Local Budget Law (N.J.S.A. 40A:4-1 et seq.)

The foundation of the New Jersey local finance system is the annual cash basis budget. Every local unit must adopt a budget in the form required by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division"). Certain items of revenue and appropriation are regulated by law and the proposed budget must be certified by the Director of the Division (the "Director") prior to final adoption. The Local Budget Law requires each local unit to appropriate sufficient funds for payment of current debt service, and the Director is required to review the adequacy of such appropriations.

The local unit is authorized to issue Emergency Notes and Special Emergency Notes pursuant to the Local Budget Law.

Tax Anticipation Notes are limited in amount by law and must be paid off in full within 120 days of the close of the fiscal year.

The Director has no authority over individual operating appropriations, unless a specific amount is required by law, but the review functions focusing on anticipated revenues serve to protect the solvency of all local units.

The cash basis budgets of local units must be in balance, i.e., the total of anticipated revenues must equal the total of appropriations (N.J.S.A. 40A:4-22). If in any year a local unit's expenditures exceed its realized revenues for that year, then such excess must be raised in the succeeding year's budget.

The Local Budget Law (N.J.S.A. 40A:4-26) provides that no miscellaneous revenues from any source may be included as an anticipated revenue in the budget in an amount in excess of the amount actually realized in cash from the same source during the next preceding fiscal year, unless the Director determines that the facts clearly warrant the expectation that such excess amount will actually be realized in cash during the fiscal year and certifies that determination to the local unit.

No budget or budget amendment may be adopted unless the Director shall have previously certified his approval of such anticipated revenues except that categorical grants-in-aid contracts may be included for their face amount with an offsetting appropriation. The fiscal years for such grants rarely coincide with the municipality's calendar year. However, grant revenue is generally not realized until received in cash.

The same general principle that revenue cannot be anticipated in a budget in excess of that realized in the preceding year applies to property taxes. The maximum amount of delinquent taxes that may be anticipated is limited by a statutory formula, which allows the local unit to anticipate collection at the same rate realized for the collection of delinquent taxes in the previous year. Also the local unit is required to make an appropriation for a "reserve for uncollected taxes" in accordance with a statutory formula to provide for a tax collection in an amount that does not exceed the percentage of taxes levied and payable in the preceding fiscal year that was received in cash by December 31 of that year. The budget also must provide for any cash deficits of the prior year.

Emergency appropriations (those made after the adoption of the budget and the determination of the tax rate) may be authorized by the governing body of a local unit. However, with minor exceptions, such appropriations must be included in full in the following year's budget.

The exceptions are certain enumerated quasi-capital projects ("special emergencies") such as ice, snow and flood damage to streets, roads and bridges, which may be amortized over three years, and tax map preparation, re-evaluation programs, revision and codification of ordinances, master plan preparation and drainage map preparation for flood control purposes and severance payouts, which may be amortized over five years. Of course, emergency appropriations for capital projects may be financed through the

adoption of a bond ordinance and amortized over the useful life of the project.

Budget transfers provide a degree of flexibility and afford a control mechanism. Transfers between appropriation accounts may be made only during the last two months of the year. Appropriation reserves may also be transferred during the first three (3) months of the year to the previous year's budget. Both types of transfers require a 2/3 vote of the full membership of the governing body; however, transfers cannot be made from either the down payment account or the capital improvement fund. Transfers may be made between sub-account line items within the same account at any time during the year, subject to internal review and approval. In a "CAP" budget, no transfers may be made from excluded from "CAP" appropriations to within "CAP" appropriations nor can transfers be made between excluded from "CAP" appropriations.

A provision of the law known as the New Jersey "Cap Law" (N.J.S.A. 40A:4-45.1 et seq.) imposes limitations on increases in municipal appropriations subject to various exceptions. The payment of debt service is an exception from this limitation. The Cap formula is somewhat complex, but basically, it permits a municipality to increase its overall appropriations by the lesser of 2.5% or the "Index Rate". The "Index Rate" is the rate of annual percentage increase, rounded to the nearest one-half percent, in the Implicit Price Deflator for State and Local Government purchases of goods and services computed by the U.S. Department of Commerce. Exceptions to the limitations imposed by the Cap Law also exist for other things including capital expenditures; extraordinary expenses approved by the Local Finance Board for implementation of an interlocal services agreement; expenditures mandated as a result of certain emergencies; and certain expenditures for services mandated by law. Counties are also prohibited from increasing their tax levies by more than the lesser of 2.5% or the Index Rate subject to certain exceptions. Municipalities by ordinance approved by a majority of the full membership of the governing body may increase appropriations up to 3.5% over the prior year's appropriation and counties by resolution approved by a majority of the full membership of the governing body may increase the tax levy up to 3.5% over the prior year's tax levy in years when the Index Rate is 2.5% or less.

Additionally, legislation constituting P.L. 2010, c. 44, approved July 13, 2010 and applicable to the next local budget year following enactment, limits tax levy increases for those local units to 2% with exceptions only for capital expenditures including debt service, increases in pension contributions and accrued liability for pension contributions in excess of 2%, certain healthcare increases, extraordinary costs directly related to a declared emergency and amounts approved by a simple majority of voters voting at a special election.

Neither the tax levy limitation nor the "Cap Law" limits the obligation of the Borough to levy *ad valorem* taxes upon all taxable real property within the Borough to pay debt service on its bonds or notes, including the Obligations.

In accordance with the Local Budget Law, each local unit must adopt and may from time to time amend rules and regulations for capital budgets, which rules and regulations must require a statement of capital undertakings underway or projected for a period not greater than over the next ensuing six years as a general improvement program. The capital budget, when adopted, does not constitute the approval or appropriation of funds, but sets forth a plan of the possible capital expenditures which the local unit may contemplate over the six years. Expenditures for capital purposes may be made either by ordinances adopted by the governing body setting forth the items and the method of financing or from the annual operating budget if the terms were detailed.

Tax Assessment and Collection Procedure

Property valuations (assessments) are determined on true values as arrived at by a cost approach, market data approach and capitalization of net income where appropriate. Current assessments are the results of new assessments on a like basis with established comparable properties for newly assessed or purchased properties. This method assures equitable treatment to like property owners. But it often results in a divergence of the assessment ratio to true value. Because of the changes in property resale values, annual adjustments could not keep pace with the changing values. A re-evaluation of all property in the Borough was recently completed and effective since 2015. The Borough engaged in an annual reassessment program for 2016 and shall do so for 2017.

Upon the filing of certified adopted budgets by the Borough's school district and the County, the tax rate is struck by the County Board of Taxation based on the certified amounts in each of the taxing districts for collection to fund the budgets. The statutory provision for the assessment of property, levying of taxes and the collection thereof are set forth in N.J.S.A. 54:4-1 et seq. Special taxing districts are permitted in New Jersey for various special services rendered to the properties located within the special districts.

Tax bills are mailed annually, as early as June, by the Borough. The taxes are due August 1 and November 1 respectively, and are adjusted to reflect the current calendar year's total tax liability. The preliminary taxes due February 1 and May 1 of the succeeding year are based upon one-half of the current year's total tax.

Tax installments not paid on or before the due date are subject to interest penalties of 8% per annum on the first \$1,500 of the delinquency and 18% per annum on any amount in excess of \$1,500. A penalty of up to 6% of the delinquency may be imposed on a taxpayer with a delinquent balance in excess of \$10,000 who fails to pay that delinquency prior to the end of the fiscal year in which the charges become delinquent. These interest rates and penalties are the highest permitted under New Jersey statutes. Delinquent taxes open for one year or more are annually included in a tax sale in accordance with New Jersey statues.

Tax Appeals

The New Jersey statutes provide a taxpayer with remedial procedures for appealing an assessment deemed excessive. Prior to February 1 in each year, the Borough must mail to each property owner a notice of the current assessment and taxes on the property. The taxpayer has a right to petition the County Tax Board on or before April 1 for review. The County Board of Taxation has the authority after a hearing to decrease or reject the appeal petition. These adjustments are usually concluded within the current tax year and reductions are shown as canceled or remitted taxes for that year. If the taxpayer feels his petition was unsatisfactorily reviewed by the County Board of Taxation, appeal may be made to the Tax Court of New Jersey for further hearing. Some State Tax Court appeals may take several years prior to settlement and any losses in tax collections from prior years are charged directly to operations, reserve for tax appeals, the current year's budget or a refunding bond ordinance.

The Local Fiscal Affairs Law (N.J.S.A. 40A:5-1 et seq.)

This law regulates the non-budgetary financial activities of local governments. The chief financial officer of every local unit must file annually, with the Director, a verified statement of the financial condition of the local unit and all constituent boards, agencies or commissions.

An independent examination of each local unit's accounts must be performed annually by a licensed registered municipal accountant. The audit, conforming to the Division of Local Government Services' "Requirements of Audit", includes recommendations for improvement of the local unit's

financial procedures and must be filed with the report, together with all recommendations made, and must be published in a local newspaper within 30 days of its submission. The entire annual audit report for the year ended December 31, 2015 for the Borough is on file with the Clerk and is available for review during business hours.

LITIGATION

To the knowledge of the Borough Attorney, Anthony S. Bocchi, Esq., Hackensack, New Jersey, there is no litigation of any nature now pending or threatened, restraining or enjoining the issuance or the delivery of the Obligations, or the levy or the collection of any taxes to pay the principal of or the interest on the Obligations, or in any manner questioning the authority or the proceedings for the issuance of the Obligations or for the levy or the collection of taxes, or contesting the corporate existence or the boundaries of the Borough or the title of any of the present officers. Moreover, to the knowledge of the Borough Attorney, no litigation is presently pending or threatened that, in the opinion of the Borough Attorney, would have a material adverse impact on the financial condition of the Borough if adversely decided.

TAX MATTERS

Section 103(a) of the Internal Revenue Code of 1986, as amended (the "Code"), provides that interest on the Obligations is not included in gross income for federal income tax purposes if various requirements set forth in the Code are met. The Borough has covenanted in its Arbitrate and Tax Certificate (the "Tax Certificate"), delivered in connection with the issuance of the Obligations, to comply with these continuing requirements and has made certain representations, certifications of fact and statements of reasonable expectation in connection with the issuance of the Obligations to assure this exclusion. Pursuant to Section 103(a) of the Code, failure to comply with these requirements could cause interest on the Obligations to be includable in gross income for federal income tax purposes retroactive to the date of issuance of the Obligations.

In the opinion of Bond Counsel, pursuant to Section 103(a) of Code, interest on the Obligations is not included in gross income for federal income tax purposes and is not an item of tax preference for purposes of calculating the alternative minimum tax imposed on individuals and corporations. Bond Counsel is also of the opinion that interest on the Obligations held by corporate taxpayers is included in "adjusted current earnings" in calculating alternative minimum taxable income for purposes of the federal alternative minimum tax imposed on corporations. Bond Counsel's opinions described herein are given in reliance on the representations, certifications of fact and statements of reasonable expectation made by the Borough in its Tax Certificate, assume continuing compliance by the Borough with certain covenants set forth in its Tax Certificate, and are based on existing statutes, regulations, administrative pronouncements and judicial decisions.

Certain Federal Tax Consequences Relating to the Obligations

Although, pursuant to Section 103(a) of the Code, interest on the Obligations is excluded from gross income for federal income tax purposes, the accrual or receipt of interest on the Obligations may otherwise affect the federal income tax liability of the recipient. The nature and extent of these other tax consequences will depend upon the recipient's particular tax status or other items of income or deduction. Bond Counsel expresses no opinion regarding any such consequences. Purchasers of the Obligations, particularly purchasers that are corporations (including S corporations and foreign corporations operating branches in the United States), property or casualty insurance companies, banks, thrifts or other financial institutions and certain recipients of Social Security benefits, are advised to consult their own tax advisors as to the tax consequences of purchasing or holding the Obligations.

Bank Qualification

The Obligations **will be** designated as qualified under Section 265 of the Code by the Borough for an exemption from the denial of deduction for interest paid by financial institutions to purchase or to carry tax-exempt obligations.

The Code denies the interest deduction for certain indebtedness incurred by banks, thrift institutions and other financial institutions to purchase or to carry tax-exempt obligations. The denial to such institutions of one hundred percent (100%) of the deduction for interest paid on funds allocable to tax-exempt obligations applies to those tax-exempt obligations acquired by such institutions after August 7, 1986. For certain issues, which are eligible to be designated and which are designated by the issuer as qualified under Section 265 of the Code, eighty percent (80%) of such interest may be deducted as a business expense by such institutions.

New Jersey Gross Income

In the opinion of Bond Counsel, the interest on the Obligations and any gain realized on the sale of the Obligations are not includable as gross income under the New Jersey Gross Income Tax Act.

Future Events

Tax legislation, administrative action taken by tax authorities and court decisions, whether at the federal or state level, may adversely affect the exclusion from gross income of interest on the Obligations for federal income tax purpose, or the exclusion of interest on and any gain realized on the sale of the Obligations under the existing New Jersey Gross Income Tax Act, and any such legislation, administrative action or court decisions and even proposals for change could adversely affect the market price or marketability of the Obligations.

ALL POTENTIAL PURCHASERS OF THE OBLIGATIONS SHOULD CONSULT THEIR OWN ADVISORS IN ORDER TO UNDERSTAND THE TAX IMPLICATIONS OF THE CODE.

ALL POTENTIAL PURCHASERS OF THE OBLIGATIONS SHOULD CONSULT THEIR OWN ADVISORS REGARDING ANY CHANGES IN THE STATUTES, PROPOSED FEDERAL OR NEW JERSEY STATE TAX LEGISLATION, ANY CHANGES IN THE STATUS OF PENDING OR PROPOSED LEGISLATION, ADMINISTRATIVE ACTION TAKEN BY TAX AUTHORITIES, COURT DECISIONS OR PROPOSALS FOR CHANGE ON THE TAX AND MARKET IMPLICATIONS OF OWNERSHIP OF THE OBLIGATIONS.

SECONDARY MARKET DISCLOSURE

Solely for purposes of complying with Rule 15c2-12 of the Securities and Exchange Commission, as amended and interpreted from time to time (the "Rule"), and provided that the Obligations are not exempt from the Rule and provided that the Obligations are not exempt from the following requirements in accordance with paragraph (d) of the Rule, for so long as the Obligations remain outstanding (unless the Obligations have been wholly defeased), the Borough shall provide for the benefit of the holders of the Obligations and the beneficial owners thereof:

(a) On or prior to September 30 of each year, beginning with September 30, 2017 for the fiscal year ending December 31, 2016, in each year in which the obligations mature, to the Municipal Securities Rulemaking Board through the EMMA Data Port ("MSRB") and to the appropriate State information depository ("State Repository"), if any, annual financial information with respect to the Borough consisting of the audited financial statements (or unaudited financial statements if audited financial statements are not then available, which audited financial statements will be delivered when and

if available) of the Borough and certain financial information and operating data consisting of (i) Borough and overlapping indebtedness including a schedule of outstanding debt issued by the Borough, (ii) the Borough's most current adopted budget, (iii) property valuation information, and (iv) tax rate, levy and collection data. The audited financial information will be prepared in accordance with modified cash accounting as mandated by State of New Jersey statutory principles in effect from time to time or with generally accepted accounting principles as modified by governmental accounting standards as may be required by New Jersey law and shall be filed electronically and accompanied by identifying information with the MSRB.

- (b) If any of the following events occur regarding the Obligations, a timely notice not in excess of ten business days after the occurrence of the event sent to EMMA:
 - (1) Principal and interest payment delinquencies;
 - (2) Non-payment related defaults, if material;
 - (3) Unscheduled draws on debt service reserves reflecting financial difficulties;
 - (4) Unscheduled draws on credit enhancements reflecting financial difficulties;
 - (5) Substitution of credit or liquidity providers, or their failure to perform;
 - (6) Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Obligations, or other material events affecting the tax status of the Obligations;
 - (7) Modifications to rights of holders of the Obligations, if material;
 - (8) Bond calls, if material, and tender offers;
 - (9) Defeasances;
 - (10) Release, substitution, or sale of property securing repayment of the securities, if material;
 - (11) Rating changes;
 - (12) Bankruptcy, insolvency, receivership or similar event of the Borough;
 - (13) The consummation of a merger, consolidation or acquisition involving the Borough or the sale of all or substantially all of the assets of the Borough, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;
 - (14) Appointment of a successor or additional trustee or the change of name of a trustee, if material and

For the purposes of the event identified in subparagraph (12) above, the event is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent or similar officer for the Borough in a proceeding under the U.S. Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the Borough, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the Borough.

In the event that the Borough fails to comply with the above-described undertaking and covenants, the Borough shall not be liable for any monetary damages, remedy of the beneficial owners of the Obligations being specifically limited in the undertaking to specific performance of the covenants.

As of the date hereof and for the five year period preceding the date of this Official Statement, according to information provided by Digital Assurance Certification, LLC ("DAC"), the Borough failed to timely file material event notices for underlying and insured rating changes in 2014. However, such

filing was subsequently made by the Borough on October 27, 2014. The Borough hired DAC in 2014 to ensure compliance with its continuing disclosure obligations.

There can be no assurance that there will be a secondary market for the sale or purchase of the Obligations. Such factors as prevailing market conditions, financial condition or market position of firms who may make the secondary market and the financial condition of the Borough may affect the future liquidity of the Obligations.

MUNICIPAL BANKRUPTCY

The undertakings of the Borough should be considered with reference to Chapter IX of the Bankruptcy Act, 11 U.S.C. Section 901, et seq., as amended by Public Law 94-260, approved April 8, 1976, and as further amended on November 6, 1978 by the Bankruptcy Reform Act of 1978, effective October 1, 1979, as further amended by Public Law 100-597, effective November 3, 1988, and as further amended and other bankruptcy laws affecting creditor's rights and municipalities in general. The amendments of P.L. 94-260 replace former Chapter IX and permit the State or any political subdivision, public agency, or instrumentality that is insolvent or unable to meet its debts to file a petition in a court of bankruptcy for the purpose of effecting a plan to adjust its debts; directs such a petitioner to file with the court a list of petitioner's creditors; provides that a petition filed under this chapter shall operate as a stay of the commencement or continuation of any judicial or other proceeding against the petitioner; grants priority to debt owed for services or material actually provided within three months of the filing of the petition; directs a petitioner to file a plan for the adjustment of its debts; and provides that the plan must be accepted in writing by or on behalf of creditors holding at least two-thirds in amount or more than one-half in number of the listed creditors. The 1976 Amendments were incorporated into the Bankruptcy Reform Act of 1978 with only minor changes.

Reference should also be made to N.J.S.A. 52:27-40 et. seq., which provides that a municipality has the power to file a petition in bankruptcy, provided the approval of the Municipal Finance Commission has been obtained. The powers of the Municipal Finance Commission have been vested in the Local Finance Board. The Bankruptcy Act specifically provides that Chapter IX does not limit or impair the power of a state to control, by legislation or otherwise, the procedures that a municipality must follow in order to take advantage of the provisions of the Bankruptcy Act.

APPROVAL OF LEGAL PROCEEDINGS

All legal matters incident to the authorization, the issuance, the sale and the delivery of the Obligations are subject to the approval of McManimon, Scotland & Baumann, LLC, Roseland, New Jersey, Bond Counsel to the Borough, whose approving legal opinion will be delivered with the Obligations substantially in the forms set forth as Appendix "C". Certain legal matters will be passed on for the Borough by its Borough Attorney.

MUNICIPAL ADVISOR

Phoenix Advisors, LLC, Bordentown, New Jersey, has served as municipal advisor to the Borough with respect to the issuance of the Obligations ("Municipal Advisor"). The Municipal Advisor is not obligated to undertake, and has not undertaken, either to make an independent verification of or to assume responsibility for the accuracy, completeness, or fairness of the information contained in this Official Statement and the appendices hereto. The Municipal Advisor is an independent firm and is not engaged in the business of underwriting, trading or distributing municipal securities or other public securities.

RATING

S&P Global Ratings, acting through Standard & Poor's Financial Services LLC ("Standard & Poor's") has assigned a rating of "AA/Stable" to the Bonds.

The inclusion of Standard & Poor's "stable outlook" (the "Outlook") has been provided herein for informational purposes only and is *not* a part of the "Rating" described in the preceding paragraph. The Outlook is only Standard & Poor's forward-looking view of the Borough. The Borough has no obligation to treat any change in the Outlook as a "Material Event", as defined and described under the Rule or under the provisions of the Borough's Continuing Disclosure Agreement, or to notify holders of the Obligations as to any changes to the Outlook after the date hereof.

An explanation of the significance of such credit rating may be obtained from Standard & Poor's, 55 Water Street, New York, New York 10041. The Borough furnished Standard & Poor's with certain information and materials concerning the Bonds and the Borough. Generally, Standard & Poor's bases its ratings on such information and materials and also on such investigations, studies and assumptions that it may undertake independently. The rating is not a recommendation to buy, sell or hold the Bonds and there can be no assurance that such rating will be maintained for any given period of time or that such rating may not be raised, lowered or withdrawn entirely if, in Standard & Poor's judgment, circumstances so warrant. Any downward change in or withdrawal of such rating may have an adverse effect on the marketability or market price of the Bonds.

UNDERWRITING

The Bonds have been purchased from the Borough at a public sale by UBS Financial Services Inc. (the "Bond Underwriter") at a price of \$3,838,437.30 (consisting of the par amount of the Bonds plus a bid premium of \$111,437.30).

The Notes have been purchased from the Borough at a public sale by Jefferies LLC (the "Note Underwriter" and together with the Bond Underwriter, the "Underwriters") at a price of \$4,380,918.00 (consisting of the par amount of the Notes plus a bid premium of \$33,821.00).

The Underwriters intend to offer the Obligations to the public initially at the offering yields set forth on the inside front cover page of this Official Statement, which may subsequently change without any requirement of prior notice. The Underwriters reserves the right to join with dealers and other underwriters in offering the Obligations to the public. The Underwriter may offer and sell the Obligations to certain dealers (including dealers depositing the Obligations into investment trusts) at yields higher than the public offering yields set forth on the inside front cover page, and such public offering yields may be changed, from time to time, by the Underwriters without prior notice.

PREPARATION OF OFFICIAL STATEMENT

The Borough hereby states that the descriptions and statements herein, including financial statements, are true and correct in all material respects and it will confirm to the Underwriters, by certificates signed by the Chief Financial Officer of the Borough, that to her knowledge such descriptions and statements, as of the date of this Official Statement, are true and correct in all material respects and do not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements herein, in light of the circumstances under which they were made, not misleading.

Lerch, Vinci & Higgins, LLP, Fair Lawn, New Jersey, has reviewed certain financial and statistical information contained in this Official Statement and has compared it to the Borough's financial statements. They have not verified the accuracy of other information or the completeness and fairness of

that and other information contained herein, and accordingly, express no opinion with respect thereto. However, they take responsibility for the audited financial statements to the extent specified in the Accountant's Compilation Report and the Independent Auditor's Report appearing in Appendix "B".

All other information has been obtained from sources which the Borough considers to be reliable and it makes no warranty, guaranty or other representation with respect to the accuracy and completeness of such information.

McManimon, Scotland & Baumann, LLC has not participated in the preparation of the financial or statistical information contained in this Official Statement, nor have they verified the accuracy, completeness or fairness thereof and, accordingly, expresses no opinion with respect thereto.

ADDITIONAL INFORMATION

Inquiries regarding this Official Statement, including information additional to that contained herein, may be directed to either Lori-Ann Mudry, Chief Financial Officer, Borough of Little Ferry, 215-217 Liberty Street, Little Ferry, New Jersey 07643, telephone number (201) 641-9234 or Phoenix Advisors, LLC, 4 West Park Street, Bordentown, New Jersey 08505, telephone number (609) 291-0130.

MISCELLANEOUS

This Official Statement is not to be construed as a contract or agreement among the Borough, the Underwriters and the holders of any of the Obligations. Any statements made in this Official Statement involving matters of opinion, whether or not expressly so stated, are intended merely as opinions and not as representations of fact. The information and expressions of opinion contained herein are subject to change without notice and neither the delivery of this Official Statement nor any sale of the Obligations made hereunder shall, under any circumstances, create any implication that there has been no change in the affairs of the Borough (financial or otherwise) since the date hereof. The information contained in this Official Statement is not guaranteed as to accuracy or completeness.

BOROUGH OF LITTLE FERRY

By: s/ Lori-Ann Mudry
Lori-Ann Mudry
Chief Financial Officer

Dated: April 6, 2017



APPENDIX A

Certain Economic and Demographic Information about the Borough of Little Ferry, in the County of Bergen, New Jersey



GENERAL INFORMATION REGARDING THE BOROUGH OF LITTLE FERRY

Size and Geographical Location

The Borough of Little Ferry (the "Borough") is a medium-sized residential and light industrial community located in the southwest region of Bergen County (the "County"), in the State of New Jersey (the "State") and is situated 9 miles west of New York City.

The Borough is approximately 1.6 square miles in area and is bounded by the Boroughs of Moonachie, Teterboro, the City of Hackensack, the Township of South Hackensack and the Village of Ridgefield Park.

Governmental Structure

The Borough, incorporated in the year 1894, is governed by a Mayor and a Council consisting of six Council members, each of whom is elected by the voters. The Mayor's term is for a four year period and the Council members for a three year period with two Council positions being voted upon each year. Appointments and committee member selections are made at the Annual Reorganization Meeting, generally held during the first week of January each year. Appointments and committee selections are made as provided for by statutes and ordinances governing these matters.

The Mayor and Council regularly meet on the second Tuesday of each month, designated as the Council work sessions followed by the regular meeting. Additional special meetings are called dependent on such circumstances that may arise and make them necessary. All meetings are open to the public in compliance with New Jersey's Sunshine Law. At the work sessions and regular meetings, citizens are given an opportunity to speak on matters of concern to them during a portion of the meeting for that purpose. On proposed ordinances the public also has an opportunity to be heard.

The executive power of the Borough is exercised by the Mayor and Council. Administrative functions for implementing policies of the Borough are exercised by the Borough Administrator in conjunction with the department heads. Each Councilmember acts as a liaison to specific departments. These departments are: Department of Public Works/Buildings and Grounds, Police, Fire, Finance, Recreation and Board of Health. Day to day functions are under the direction of the Borough Administrator. Also present and available on a full time basis is the Borough Clerk.

Transportation

Railroad transportation is provided by N.J. Transit and is available at the nearby Wood-Ridge Station.

Two N.J. Transit bus lines provide service throughout the metropolitan area.

Borough residents have quick and easy access to all parts of New Jersey and New York via Route 17, Route 46, Route 9W, Palisades Parkway, New Jersey Turnpike and Interstate 80.

Utilities

Electricity and gas are supplied to the Borough by Public Service Electric and Gas Co. Water is supplied by Suez Water of New Jersey.

Public Safety

The Borough is served by two (2)volunteer fire departments which consist of over fifty (50) volunteers.

Ambulance and rescue service to the public is operated on a 24 hour a day basis.

The Police Department consists of the chief, twenty-three (23) regular officers including two (2) detectives, and operates three (3) unmarked vehicles, eleven (11) marked SUVs, two (2) Highway Patrol Bikes, and a Chief's Vehicle. The Borough also operates a canine unit.

Sanitation

The Borough is 100% sewered and is a member of the Bergen County Utilities Authority.

The Borough provides garbage collection for all homes on a semi-weekly basis. Recycling is collected on a weekly basis. These services are provided by a municipal vendor.

Recreation

The Borough has a year-round community recreation program.

Located in the Borough are little league fields, a basketball court, walking trail, hockey rink, municipal parks and playgrounds maintained by Borough employees.

A Senior Citizens' recreation center is available for senior citizen enjoyment.

Educational System

The local school district is a Type II School District whose boundaries are coterminous with those of the Borough. The School District operates with a Board of Education elected by the voters which consists of nine (9) members and is subject to Title 18A, Education of the New Jersey Statutes.

The local school system consists of two schools: Washington School, (grades K-1) and Memorial School, (grades Pre-K and 2-8). Students in grades 9-12 are sent to Ridgefield Park High School located in the neighboring Village of Ridgefield Park.

ECONOMIC AND DEMOGRAPHIC INFORMATION

Population

Population trends for the Borough, County and the State since 1970 are shown below:

<u>Area</u>	<u>1970</u>	<u>1980</u>	<u>1990</u>	<u>2000</u>	<u>2010</u>	<u>2015</u>
Borough	9,064	9,399	9,989	10,800	10,602	10,963
County	897,148	845,385	825,380	884,118	896,482	938,506
State	7,171,112	7,364,823	7,730,188	8,414,350	8,721,577	8,958,013

Source: U.S. Census Bureau.

Income as of 2014

	Median Household	Median Family	Per Capita
	<u>Income</u>	<u>Income</u>	<u>Income</u>
Borough	\$63,810	\$80,581	\$33,286
County	83,686	102,429	43,194
State	72,062	87,999	36,359

Source: U.S. Census Bureau, 2010-2014 American Community Survey.

Labor Force, Employment and Unemployment

For the years 2011 to 2015, the New Jersey Department of Labor reported the following annual average employment information for the Borough, the County and the State:

•	Total Labor	Employed	Total	Unemployment
Borough	<u>Force</u>	<u>Labor Force</u>	<u>Unemployed</u>	<u>Rate</u>
2015	6,345	6,036	309	4.9%
2014	6,320	5,932	388	6.1%
2013	5,943	5,652	291	4.9%
2012	5,951	5,619	332	5.6%
2011	5,909	5,530	379	6.4%
County				
2015	485,316	463,223	22,093	4.6%
2014	479,448	453,688	25,760	5.4%
2013	477,410	443,734	33,676	7.1%
2012	483,097	443,956	39,141	8.1%
2011	479,131	441,277	37,854	7.9%
State				
2015	4,543,800	4,288,800	255,000	5.6%
2014	4,518,700	4,218,400	300,300	6.6%
2013	4,537,800	4,166,000	371,800	8.2%
2012	4,595,500	4,159,300	436,200	9.5%
2011	4,556,200	4,131,800	424,400	9.3%

Source: New Jersey Department of Labor

BUDGET INFORMATION Current Fund (As Adopted)

	2017 (1)	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Anticipated Revenues					
Fund Balance	\$ 1,700,000	\$ 1,700,000	\$ 1,700,000	\$ 1,500,000	\$ 1,250,000
Miscellaneous Revenues	2,072,796	2,035,025	1,963,815	3,245,401	3,314,389
Receipts from Delinquent Taxes	800,000	800,000	650,000	700,000	650,000
Amount to be Raised by Taxes for					
Support of Municipal Budget	12,231,329	12,085,097	11,703,277	10,671,770	10,484,760
	\$16,804,125	\$16,620,122	\$16,017,092	\$16,117,171	\$15,699,149
Appropriations					
Salaries and Wages	\$ 5,250,150	\$ 5,127,253	\$ 4,960,517	\$ 5,036,925	\$ 4,762,832
Other Expenses	7,246,724	7,087,106	6,747,007	6,804,926	6,999,889
Deferred Charges and Statutory	, ,			, ,	, ,
Expenditures	1,199,929	1,665,163	1,726,668	1,839,178	1,723,268
Transfer to BOE for Use of Local School	77,075	77,075	77,075	75,428	76,697
Capital Improvement Fund	500,000	500,000	455,000	250,000	125,000
Municipal Debt Service	1,430,247	1,063,525	950,825	1,010,714	911,463
Reserve for Uncollected Taxes	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
	\$16,804,125	\$16,620,122	\$16,017,092	\$16,117,171	\$15,699,149

⁽¹⁾ Budget as introduced.

Source: Borough Adopted Budgets and 2017 Introduced Budget.

FINANCIAL INFORMATION

Current Fund Balance and Amounts Utilized in Succeeding Year's Budget

<u>Year</u>	Fund Balance December 31	Utilized in Budget of Succeeding Year	
2016 (Unaudited)	\$2,703,694	\$1,700,000	(1)
2015	2,312,703	1,700,000	
2014	1,983,760	1,700,000	
2013	1,802,856	1,500,000	
2012	1,594,448	1,250,000	

⁽¹⁾ Budget as introduced.

Source: Borough Annual Audit Reports and 2016 Annual Financial Statement.

Current Tax Collections

		Collection Durin	ng Year of Levy
<u>Year</u>	Tax Levy	Amount	Percent
2016 (Unaudited)	\$ 33,111,905	\$ 32,259,887	97.42%
2015	32,318,288	31,485,519	97.42%
2014	31,105,371	30,394,787	97.71%
2013	30,351,579	29,541,858	97.33%
2012	29,793,100	29,049,019	97.50%

Source: Borough Annual Audit Reports and 2016 Annual Financial Statement.

Delinquent Taxes and Tax Title Liens

<u>Year</u>	Amount of Delinquent <u>Taxes</u>	Percentage of <u>Levy</u>
2016 (Unaudited)	\$839,000	2.53%
2015	819,886	2.54%
2014	682,116	2.19%
2013	733,436	2.41%
2012	733,634	2.46%

Source: Borough Annual Audit Reports and 2016 Annual Financial Statement.

Assessed Valuation of Property Owned by the Borough Acquired for Taxes

<u>Year</u>	Amount
2016 (Unaudited)	\$1,062,000
2015	1,062,600
2014	1,062,600
2013	1,062,600
2012	1,062,600

Source: Borough Annual Audit Reports and 2016 Annual Financial Statement.

Ten Largest Taxpayers

The ten largest taxpayers in the Borough and their 2016 assessed valuations are listed below:

<u>Taxpayer</u>	<u>Assessment</u>	% of Total Assessed <u>Valuation</u>
LFP Meadowlands LLC	\$28,507,000	2.42%
Waterside Plaza Apts. Associates	27,777,200	2.35%
Liberty Bell Village	21,166,900	1.79%
North Village II LLC NJ	15,219,100	1.29%
250 Little Ferry TL LLC	12,500,000	1.06%
Gates Realty Corp.	10,851,100	0.92%
North Village I LLC NJ	10,124,400	0.86%
Gates Bros	8,054,800	0.68%
Capri Little Ferry LLC	7,800,000	0.66%
Williamstowne Manor	7,164,200	0.61%
Total	\$ 149,164,700	12.64%

Source: Tax Assessor.

Assessed Valuation Land Improvements by Class

Year	Vacant Land	Residential	Commercial	Apartment	<u>Industrial</u>	Total
2017	\$ 6,830,500	\$ 614,777,600	\$ 135,188,700	\$ 120,879,600	\$ 130,160,300	\$ 1,007,836,700
2016	7,156,000	603,758,700	133,863,900	115,442,700	126,419,500	986,640,800
2015 (1)	6,947,500	593,560,000	135,543,200	105,237,700	122,920,900	964,209,300
2014	10,022,600	779,523,100	146,546,700	109,150,400	134,305,800	1,179,548,600
2013	10,145,900	788,362,500	147,317,800	104,384,300	134,739,800	1,184,950,300

⁽¹⁾ The Borough underwent a reassessment of property effective January 1, 2015.

Source: Tax Duplicate.

Assessed Valuations Net Valuation Taxable

				Ratio of	
		Business	Net	Assessed Value	Total True Value
<u>Year</u>	Real Property	Personal <u>Property</u>	Valuation <u>Taxable</u>	to True Value of Real Property	of Assessed <u>Property</u>
2017	\$1,007,836,700	\$98,530	\$1,007,935,230	N/A	N/A
2016	986,640,800	98,530	986,739,330	98.05%	1,009,849,035
2015 (1)	964,209,300	98,530	964,307,830	93.97%	968,535,287
2014	1,179,548,600	98,530	1,179,647,130	98.53%	1,201,961,451
2013	1,184,950,300	90,870	1,185,041,170	90.87%	1,308,473,093

⁽¹⁾ The Borough underwent a reassessment of property effective January 1, 2015.

Source: Tax Duplicate and Abstract of Ratables of the County.

Components of Real Estate Tax Rate (per \$100 of Assessment)

			Local	
Year	Total	Municipal	School	County (1)
2016	\$3.352	\$1.225	\$1.876	\$0.251
2015 (A)	3.349	1.213	1.882	0.254
2014	2.635	0.904	1.497	0.234
2013	2.561	0.884	1.424	0.253
2012	2.470	0.856	1.396	0.218

Source: Tax Collector.

Apportionment of Tax Levy (Including School and County Purposes)

<u>Year</u>	Total	Municipal	County (1)	Local School
2016 (Unaudited)	\$33,111,905	\$12,125,161	\$2,474,693	\$ 18,512,051
2015	32,318,288	11,726,342	2,444,387	18,147,559
2014	31,105,371	10,694,869	2,753,852	17,656,650
2013	30,351,579	10,499,007	2,986,841	16,865,731
2012	29,793,100	10,344,170	2,613,915	16,835,015

⁽¹⁾ Includes County Open Space

Source: Tax Collector and 2016 Annual Financial Statement.

⁽A) Includes County Open Space (A) Borough underwent a Reassessment effective January , 2015

DEBT INFORMATION

Debt Statements

The Borough must report all new authorizations of debt or changes in previously authorized debt to the Division of Local Government Services, Department of Community Affairs of the State of New Jersey (the "Division"). The Supplemental Debt Statement, as this report is known, must be submitted to the Division before final passage of any debt authorization. Before January 31 of each year the Borough must file an Annual Debt Statement with the Division. This report is made under oath and states the authorized, issued and unissued debt of the Borough as of the previous December 31. Through the Annual and Supplemental Debt Statements, the Division monitors all local borrowing.

Debt Incurring Capacity As of December 31, 2016 (Unaudited)

Municipal Equalized Valuation Basis (last 3 years average)	\$ 1,043,577,675
3 1/2% Borrowing Margin	36,525,219
Net Debt Issued, Outstanding and Authorized	17,337,550
Remaining Municipal Borrowing Capacity	19,187,669
Local School	
3% Borrowing Margin	31,307,330
Debt Issued, Outstanding and Authorized	-
Remaining School Borrowing Capacity	31,307,330

Gross and Statutory Net Debt as of December 31,

	Gross Debt	Statutory	Statutory Net Debt		
<u>Year</u>	<u>Amount</u>	Amount	<u>Percentage</u>		
2016 (Unaudited)	\$ 18,490,827	\$ 17,337,550	1.66%		
2015	18,376,786	17,853,705	1.62%		
2014	12,712,600	12,274,904	1.02%		
2013	12,006,904	11,759,719	0.95%		
2012	12,262,565	11,620,935	0.91%		

Source: Borough Annual Audit Reports and 2016 Annual Debt Statement.

Statement of Indebtedness As of December 31, 2016 (Unaudited)

GENERAL PURPOSES Bonds Issued and Outstanding \$ 5,805,000 Bond Anticipation Notes \$ 8,084,356 Loans 191,897 Bonds and Notes Authorized But Not Issued 4,409,574	
TOTAL GROSS DEBT	\$ 18,490,827
STATUTORY DEDUCTIONS Municipal Purpose	 1,153,277
TOTAL NET DEBT	\$ 17,337,550
OVERLAPPING DEBT County of Bergen (Note 1) \$ 6,037,375 Bergen County Utilities Authority (Note 2) 3,599,879 TOTAL OVERLAPPING DEBT	\$ 9,637,254
GROSS DEBT Per Capita (2015 Census - 10,963) Percent of Net Valuation Taxable (2016 - \$986,739,330) Percent of Estimated True Value of Real Property (2016 - \$1,009,849,035)	\$ 1,687 1.87% 1.83%
NET MUNICIPAL DEBT Per Capita (2015 Census - 10,963) Percent of Net Valuation Taxable (2016 - \$986,739,330) Percent of Estimated True Value of Real Property (2016 - \$1,009,849,035)	\$ 1,581 1.76% 1.72%
OVERALL DEBT (Gross and Overlapping Debt) Per Capita (2015 Census - 10,963) Percent of Net Valuation Taxable (2016 - \$986,739,330) Percent of Estimated True Value of Real Property (2016 - \$1,009,849,035)	\$ 2,566 2.85% 2.79%

Note (1) Overlapping debt was computed based upon the real property ratio of equalized valuations of the municipality to all municipalities within the County as provided in the 2015 Bergen County Abstract of Ratables published by the Bergen County Board of Taxation.

Note (2) Overlapping debt was computed based upon usage.

Source: Borough 2016 Annual Debt Statement.



APPENDIX B

Financial Statements of the Borough of Little Ferry, in the County of Bergen, New Jersey



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ACCOUNTANT'S COMPILATION REPORT

Honorable Mayor and Members of the Borough Council Borough of Little Ferry Little Ferry, New Jersey

We have compiled the accompanying balance sheets – regulatory basis of the various funds and account group of the Borough of Little Ferry as of December 31, 2016 and the related statements of operations and changes in fund balances – regulatory basis for the year then ended and the related statements of revenues – regulatory basis and statements of expenditures – regulatory basis of the various funds for the year ended December 31, 2016. We have not audited or reviewed the accompanying financial statements – regulatory basis and accordingly, do not express such an opinion or provide any assurance about whether the financial statements are in accordance with the regulatory basis of accounting.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the regulatory basis of accounting and for designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

Our responsibility is to conduct the compilation in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The objective of a compilation is to assist the management in presenting financial information in the form of financial statements without undertaking to obtain or provide any assurance that there are no material modifications that should be made to the financial statements.

Bv/s/

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Registered Municipal Accountants

Fair Lawn, New Jersey March 21, 2017

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INDEPENDENT AUDITOR'S REPORT

Honorable Mayor and Members of the Borough Council Borough of Little Ferry Little Ferry, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements - regulatory basis of the various funds and account group of the Borough of Little Ferry, as of December 31, 2015 and 2014, and the related statements of operations and changes in fund balance - regulatory and the related statement of revenues - regulatory basis and statement of expenditures - regulatory basis of the Current Fund for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the financial accounting and reporting principles and practices that demonstrate compliance with the regulatory basis of accounting and budget laws prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States and the audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

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An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles

As described in Note 1 of the financial statements, the financial statements are prepared by the Borough of Little Ferry on the basis of the financial accounting and reporting principles and practices that demonstrate compliance with the regulatory basis of accounting and budget laws prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the financial reporting requirements of the State of New Jersey for municipal government entities.

The effects on the financial statements of the variances between the regulatory basis of accounting described in Note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

Adverse Opinion on U.S. Generally Accepted Accounting Principles

In our opinion, because of the significance of the matter discussed in the "Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles" paragraph, the financial statements referred to above do not present fairly, in accordance with accounting principles generally accepted in the United States of America, the financial position of each fund of the Borough of Little Ferry as of December 31, 2015 and 2014, or changes in financial position, or, where applicable, cash flows for the years then ended.

Basis for Qualified Opinion on Regulatory Basis of Accounting

As discussed in Note 18 of the financial statements, the financial statements – regulatory basis of the Length of Service Awards Program (LOSAP) Trust Fund have not been audited, and we were not required by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, to audit nor were we engaged to audit the LOSAP Trust Fund financial statements as part of our audit of the Borough's financial statements as of and for the years ended December 31, 2015 and 2014. The LOSAP Trust Fund financial activities are included in the Borough's Trust Funds, and represent 52 percent and 56 percent of the assets and liabilities, respectively, of the Borough's Trust Funds as of December 31, 2015 and 2014.

Qualified Opinion on Regulatory Basis of Accounting

In our opinion, except for the possible effects of such adjustments, if any, as might have been determined to be necessary had the LOSAP Trust Fund financial statements been audited as described in the "Basis for Qualified Opinion on Regulatory Basis of Accounting" paragraph above, the financial statements – regulatory basis referred to above present fairly, in all material respects, the financial position – regulatory basis of the various funds and account group of the Borough of Little Ferry as of December 31, 2015 and 2014, and the results of operations and changes in fund balance – regulatory basis of such funds for and the respective revenues – regulatory basis and expenditures – regulatory basis of the Current Fund for the years then ended in accordance with the financial accounting and reporting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey as described in Note 1.

Other Reporting Required by Government Auditing Standards

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated June 20, 2016 on our consideration of the Borough of Little Ferry's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> in considering the Borough of Little Ferry's internal control over financial reporting and compliance.

By/s/

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Registered Municipal Accountants

Fair Lawn, New Jersey June 20, 2016

BOROUGH OF LITTLE FERRY COMPARATIVE BALANCE SHEETS - REGULATORY BASIS - CURRENT FUND AS OF DECEMBER 31, 2016 (UNAUDITED), 2015 AND 2014

ASSETS	2016 (Unaudited)	<u>2015</u>	<u>2014</u>
Cash	\$ 8,902,507	\$ 8,260,863	\$ 7,655,392
Grants Receivable	417,824	467,311	83,092
Due from State - Sr.Citizens/Veterans Deductions	138		
	9,320,469	8,728,174	7,738,484
Receivables and Other Assets with Full Reserves			
Delinquent Property Taxes Receivable	839,000	819,886	682,116
Property Acquired for Taxes -			
Assessed Valuation	1,062,600	1,062,600	1,062,600
Revenue Accounts Receivable	-	13,297	20,074
Due from General Capital Fund	184	221	7,565
Due from Animal Control Fund		777	2,222
	1,901,784	1,896,781	1,774,577
Deferred Charges			
Overexpenditures of Appropriations			4,710
Special Emergency Authorization	98,000	599,000	1,240,000
	98,000	599,000	1,244,710
Total Assets	\$ 11,320,253	\$ 11,223,955	\$ 10,757,771

BOROUGH OF LITTLE FERRY COMPARATIVE BALANCE SHEETS - REGULATORY BASIS - CURRENT FUND AS OF DECEMBER 31, 2016 (UNAUDITED), 2015 AND 2014

LIABILITIES, RESERVES AND FUND BALANCE	2016 (Unaudited)	<u>2015</u>	<u>2014</u>
Liabilities			
Appropriation Reserves	\$ 1,456,061	\$ 1,641,058	\$ 1,570,150
Encumbrances Payable	403,951	403,537	500,438
Accounts Payable	69,900	61,080	50,197
Due to State - Senior Citizens and Veterans		4,112	4,612
Miscellaneous Deposits and Reserves	31,338	103,173	120,799
Due to State- Marriage Licenses	395	395	900
Due to State- DCA Training Fees Payable	716	716	3,609
Local School District Taxes Payable	2,811,703	2,629,449	2,383,173
County Taxes Payable	2,726		
Prepaid Taxes	707,340	651,263	541,122
Reserve for Tax Appeals	252,440	199,919	300,000
Reserve for Grants Appropriated	298,753	356,087	75,577
Reserve for Grants - Unappropriated		2,605	14,666
Special Emergency Note Payable	98,000	599,000	1,240,000
Tax Overpayments	118,011	27,900	
Due to Length of Service Awards Program (LOSAP) Trust Fund		89,819	74,850
Due to Other Trust Fund	463,441	244,358	119,341
	6,714,775	7,014,471	6,999,434
Reserve for Receivables	1,901,784	1,896,781	1,774,577
Fund Balance	2,703,694	2,312,703	1,983,760
Total Liabilities, Reserves and Fund Balance	\$ 11,320,253	\$ 11,223,955	\$ 10,757,771

BOROUGH OF LITTLE FERRY

COMPARATIVE STATEMENTS OF OPERATIONS AND CHANGES IN FUND BALANCE - REGULATORY BASIS - CURRENT FUND

FOR THE YEARS ENDED DECEMBER 31, 2016 (UNAUDITED), 2015 AND 2014

	<u>2016</u>	<u>2015</u>	<u>2014</u>
DEVENUE AND OTHER INCOME DEALIZED	(Unaudited)		
REVENUE AND OTHER INCOME REALIZED	Ф. 1.700.000	Ф. 1.700.000	Φ 1.500.000
Fund Balance Utilized	\$ 1,700,000	\$ 1,700,000	\$ 1,500,000
Miscellaneous Revenue Anticipated	2,238,936	2,526,516	3,523,347
Receipts from Delinquent Taxes	814,720	682,116	733,936
Receipts from Current Taxes	32,159,887	31,485,519	30,094,787
Non-Budget Revenue	368,208	245,385	245,856
Other Credits to Income			
Statutory Excess - Animal Control		777	2,222
Interfunds Returned	814	9,566	342
Grant Reserves Cancelled			7,363
Cancel Balance of Miscellaneous Reserve	71,835	2,054	
Unexpended Balance of Appropriation Reserves	1,292,442	1,339,288	1,270,160
Total Revenues	38,646,842	37,991,221	37,378,013
EXPENDITURES			
Budget and Emergency Appropriations			
Operations			
Salaries and Wages	5,137,208	4,961,317	5,042,125
Other Expenses	7,052,591	7,198,291	7,038,493
Deferred Charges and Statutory			
Expenditures - Municipal	1,726,498	1,726,868	1,843,880
Capital Improvements	500,000	455,000	250,000
Municipal Debt Service	1,063,184	949,190	1,010,714
Transferred to B.O.E. for Use of Local Schools (N.J.S.A. 40:48-17.1 & 17.3)	77,075	77,075	75,428
County Taxes Payable	2,471,967	2,442,617	2,752,727
Due County for Added and Omitted Taxes	2,726	1,770	1,125
Local District School Taxes Payable	18,512,051	18,147,559	17,656,650
Prior Year Tax Appeals Refunds		-	149,249
Establish Reserve for Interfunds		777	9,787
Prior Year Senior Citizen Deduction Disallowed		-	500
Refund Prior Year Revenue	12,551	1,814	1,141
Total Expenditures	36,555,851	35,962,278	35,831,819
Excess in Revenue	2,090,991	2,028,943	1,546,194
Adjustments to Income Before Fund Balances			
Expenditures Included Above Which by Statute are Deferred Charges			
to Succeeding Year's Budget	_	-	134,710
Statutory Excess to Fund Balance	2,090,991	2,028,943	1,680,904
Fund Balance, January 1	2,312,703	1,983,760	1,802,856
•	<u> </u>		<u> </u>
Decreased by:	4,403,694	4,012,703	3,483,760
Utilization as Anticipated Revenue	1,700,000	1,700,000	1,500,000
Fund Balance, December 31	\$ 2,703,694	\$ 2,312,703	\$ 1,983,760

BOROUGH OF LITTLE FERRY COMPARATIVE STATEMENTS OF REVENUES - REGULATORY BASIS CURRENT FUND

FOR THE YEARS ENDED DECEMBER 31, 2016 (UNAUDITED), 2015 AND 2014

	2016 (U	2016 (Unaudited) 2015		<u>15</u>	<u>2014</u>		
	Budget After		Budget After		Budget After		
	Modification	<u>Actual</u>	Modification	<u>Actual</u>	Modification	<u>Actual</u>	
FUND BALANCE ANTICIPATED	\$ 1,700,000	\$ 1,700,000	\$ 1,700,000	\$ 1,700,000	\$ 1,500,000	\$ 1,500,000	
MISCELLANEOUS REVENUES							
Licenses							
Alcoholic Beverages	35,300	36,126	35,300	35,876	35,300	35,376	
Other	53,000	62,977	60,000	53,905	46,200	60,147	
Fees and Permits	17,000	19,772	17,000	20,418	14,900	17,601	
Fines and Costs							
Municipal Court	202,000	191,868	210,000	202,451	190,000	233,554	
Interest and Costs on Taxes	180,000	211,075	180,000	180,693	120,000	198,226	
Energy Receipts Tax	868,369	868,369	868,369	868,369	853,740	853,740	
Consolidated Municipal Property Tax Relief Act	69,980	69,980	69,980	69,980	84,609	84,609	
Uniform Fire Safety Act	18,000	34,295	24,000	18,848	37,500	35,897	
Uniform Construction Code Fees State and Federal Revenues Offset with	150,000	235,855	150,000	259,128	100,000	173,376	
Appropriations							
Body Armor Grant - Unappropriated	5,190	5,190	10.240	10.240	3,240	3,240	
Clean Communities	20,859	20,859	18,249	18,249	15,009	15,009	
Municipal Recycling Assistance- Unappropriated	10,727	10,727	12,057	12,057	13,733	13,733	
Drink Driving Enforcement Fund- Unappropriated			2,609	2,609	6,179	6,179	
Contaminated Sites - Data & Action					30,000	30,000	
Permit & Appl. Process/Quality Improvements					24,500	24,500	
Riser Feasability Study					16,000	16,000	
Sreetscape Design C.E.R.T Trailer Grant					22,000	22,000	
Municipal Alliance	9,876	9,876	9,214	9,214	1,250	1,250	
Alcohol Education & Rehabilitation	9,870	9,670	236	236			
Losen Slote Stormwater Planning			49,090	49,090			
NJ Post Sandy Planning Grants			375,495	375,495			
Other Special Items:			373,493	373,493			
Reserve for Payment of Debt	17,500	17,500	17,500	17,500	17,500	17,500	
Hotel Tax	59,000	68,234	59,000	69,204	59,000	68,048	
Cell Tower Rents	38,000	42,842	38,000	41,194	33,500	39,610	
Summer Recreation	52,000	66,391	30,000	11,171	23,300	37,010	
FEMA/Insurance Reimbursement-Superstorm Sandy	22,000	00,001			600,000	541,752	
Federal Community Disaster Loan Proceeds					810,000	810,000	
Shared Service Agreement - Bogota Court	55,000	57,000	55,000	57,000	55,000	57,000	
Shared Service Agreement - Tenafly-Registrar	15,000	15,000	15,000	15,000	15,000	15,000	
Shared Service Agreement - School Resources Officer	45,000	45,000	.,	- ,	- ,	-,	
Interlocal Agreement - BCUA	150,000	150,000	150,000	150,000	150,000	150,000	
Total Miscellaneous Revenues	2,071,801	2,238,936	2,416,099	2,526,516	3,354,160	3,523,347	
RECEIPTS FROM DELINQUENT TAXES	800,000	814,720	650,000	682,116	700,000	733,936	
AMOUNT TO BE RAISED BY TAXES FOR SUPPORT OF MUNICIPAL BUDGET							
Local Tax For Municipal Purposes	11,743,655	11,931,701	11,340,864	11,631,160	10,270,864	10,383,379	
Minimum Library Tax	341,442	341,442	362,413	362,413	400,906	400,906	
Total Amount to be Raised by Taxes							
for Support of Municipal Budget	12,085,097	12,273,143	11,703,277	11,993,573	10,671,770	10,784,285	
Total General Revenues	\$ 16,656,898	\$ 17,026,799	\$ 16,469,376	\$ 16,902,205	\$ 16,225,930	\$ 16,541,568	
	_						

2016 STATEMENT OF EXPENDITURES (UNAUDITED)

	2016 Appropriations Budget After			<u>2016 Expended</u> Paid or			
	Budget		dification	Charged	R	eserved	Cancelled
OPERATIONS - WITHIN "CAPS"							
GENERAL GOVERNMENT							
General Administration							
Salaries & Wages	\$ 121,000	\$	121,000	\$ 98,899	\$	22,101	
Other Expenses - Postage	23,500		23,500	19,026		4,474	
Other Expenses - Miscellaneous	161,995		161,995	141,232		20,763	
CDL Drug Testing	5,000		5,000			5,000	
Mayor & Council							
Salaries & Wages	35,950		35,950	35,950		-	
Other Expenses	8,955		8,955	6,694		2,261	
Municipal Clerk							
Salaries & Wages	72,673		72,973	72,972		1	
Other Expenses	16,675		16,675	8,511		8,164	
Other Expenses - Elections	8,250		8,250	7,513		737	
Financial Administration (Treasury)							
Salaries & Wages	121,388		121,388	101,687		19,701	
Other Expenses	46,000		46,000	38,557		7,443	
Audit Services							
Other Expenses	46,000		46,000	42,200		3,800	
Revenue Administration (Tax Collection)							
Salaries & Wages	45,000		45,005	45,000		5	
Other Expenses	16,350		16,350	6,832		9,518	
Assessment of Taxes							
Salaries & Wages	19,720		19,720	17,220		2,500	
Other Expenses	68,875		68,875	62,081		6,794	
Legal Services & Costs							
Other Expenses - Fees and Costs	103,000		103,000	97,420		5,580	
Other Expenses - Special Counsel	15,000		15,000	250		14,750	
Engineering Services & Costs							
Other Expenses	30,000		30,000	25,619		4,381	
Historic Society							
Other Expenses	100		100	-		100	
Planning Board/ Zoning Board				- 400		4.50	
Salaries & Wages	5,250		5,250	5,100		150	
Other Expenses	17,200		27,200	25,624		1,576	
Insurance							
General Liability	462,950		462,950	410,971		51,979	
Employee Group Health	1,968,924		1,762,045	1,345,936		416,109	
PUBLIC SAFETY	20.000		20.000	20.000			
Aid to Volunteer Ambulance First Aid Squad	20,000		20,000	20,000		-	
Fire	0 = 4					•••	
Salaries & Wages	8,721		8,721	8,517		204	
Salaries & Wages - Uniform Fire Safety	15,494		21,144	21,132		12	
Other Expenses - Clothing Allowance	58,140		58,140	5,850		52,290	
Other Expenses - Miscellaneous	45,250		49,550	49,501		49	
Other Expenses - Uniform Fire Safety	19,250		19,250	15,578		3,672	
Other Expenses - Fire Hydrant Services	105,500		105,500	98,484		7,016	

	2016 App	2016 Appropriations Budget After		<u>2016 Expended</u> Paid or		
OPERATIONS - WITHIN "CAPS" (Cont'd) PUBLIC SAFETY (Cont'd)	Budget	Modification	<u>Charged</u>	Reserved	Cancelled	
Police	A 2 2 4 0 2 0 1	Ф. 2.240.201	Ф. 2.120.02 <i>c</i>	Φ 101.265		
Salaries & Wages	\$ 3,240,291	\$ 3,240,291	\$ 3,138,926			
Other Expenses - Miscellaneous	129,900	129,900	116,890	13,010		
Office of Emergency Management	17,000	17,000	7,787	9,213		
Other Expenses	17,000	17,000	7,767	9,213		
PUBLIC WORKS						
Streets & Roads Maintenance						
Salaries & Wages	927,546	927,546	831,951	95,595		
Other Expenses	123,750	123,750	84,242	39,508		
Other Public Works Functions						
Other Expenses - Sewer System	41,600	41,600	8,059	33,541		
Other Expenses - Drainage	58,000	58,000	31,566	26,434		
Other Expenses- Beautification Comm.	2,000	2,000	976	1,024		
Waste Collection						
Other Expenses	325,000	365,000	354,309	10,691		
Buildings and Grounds						
Salaries & Wages	17,500	17,500	6,581	10,919		
Other Expenses	75,200	94,200	93,078	1,122		
Other Expenses - Environmental Testing	3,000	3,000	2,455	545		
Vehicle Maintenance	55.500	00.000	05.025	2.045		
Other Expenses	75,500	88,000	85,935	2,065		
HEALTH AND HUMAN SERVICES						
Board of Health						
Salaries & Wages	7,577	8,077	8,000	77		
Other Expenses	54,600	54,600	50,498	4,102		
PARK AND RECREATION FUNCTIONS						
Recreation Services and Programs						
Salaries & Wages	9,000	9,000	9,000	-		
Other Expenses	29,500	70,888	68,354	2,534		
Maintenance of Parks and Playgrounds						
Other Expenses	42,750	42,750	19,872	22,878		
OTHER COMMON OPERATING FUNCTIONS						
Salary & Wage Adjustment	30,000	30,000		30,000		
Senior Citizen Program	-	•				
Other Expenses	7,100	7,100	5,388	1,712		
Senior Citizen / Community Busing						
Salaries & Wages	7,000	10,500	10,001	499		
Municipal Court						
Salaries and Wages	60,856	60,856	60,412	444		
Other Expenses	24,850	24,850	13,577	11,273		

	2016 App	ropriations Budget After			
OPERATIONS - WITHIN "CAPS" (Cont'd) OTHER COMMON OPERATING FUNCTIONS (Cont'd)	Budget	<u>Modification</u>	Charged	Reserved	Cancelled
Uniform Construction Code Enforcement Functions					
Appropriations Offset by Dedicated					
Revenues (N.J.A.C. 5:23-4-17)					
CODE ENFORCEMENT AND ADMINISTRATION					
Uniform Construction Code Enforcement Functions					
Construction Code Official	¢ 122.297	¢ 122.297	¢ 102.026	¢ 10.261	
Salaries & Wages Other Expenses	\$ 122,287 10,650	\$ 122,287 10,650	\$ 103,926 2,034	\$ 18,361 8,616	
Other Code Enforcement Functions	10,030	10,030	2,034	8,010	
Rent Leveling Board					
Other Expenses	50	50		50	
Property Maintenance Code	30	50		50	
Other Expenses	100	100		100	
1					
Unclassified:					
UTILITY EXPENSES AND BULK PURCHASES					
Electricity	215,000	215,000	196,708	18,292	
Street Lighting	135,000	135,000	113,658	21,342	
Telephone	40,000	40,000	38,925	1,075	
Water	17,000	17,000	10,727	6,273	
Gasoline	150,000	150,000	85,189	64,811	
LANDFILL/SOLID WASTE DISPOSAL COSTS					
Garbage - Tipping Fees	300,000	300,000	237,024	62,976	
Recycling - Leaf Disposal	55,000	55,000	25,476	29,524	
Total Operations Within "CAPS"	10,046,717	9,976,981	8,655,880	1,321,101	
Detail:	4.045.050	4 077 200		201.024	
Salaries & Wages	4,867,253	4,877,208	4,575,274	301,934	-
Other Expenses	5,179,464	5,099,773	4,080,606	1,019,167	
DEFERRED CHARGES / REGULATORY EXPENDITURES - MUNICIPAL WITHIN "CAPS"					
Deferred Charges Prior Year Bills					
	211	214	212		1
P & A Auto Parts	211	214	213		1
Statutory Charges	195,000	195,000	190,368	4,632	
Social Security System (O.A.S.I.) Public Employees Retirement System	189,822	251,155	251,150	4,032	
Consolidated Police & Fire Retirement System	100	100	231,130	100	
Police & Firemens' Retirement	733,286	733,286	733,286	100	
Pension Adjustment Fund	100	100	17	83	
Defined Contribution Retirement Program	9,000	9,000	5,569	3,431	_
				2,.21	
Total Deferred Charges & Statutory					
Expenditures - Municipal within "CAPS"	1,127,519	1,188,855	1,180,603	8,251	1
Total General Appropriations for Municipal	11 174 225	11 165 006	0.026.402	1 220 252	
Purposes Within "CAPS"	11,174,236	11,165,836	9,836,483	1,329,352	1

	2016 Appropriations Budget After		<u>2016 Ex</u> Paid or		
	Budget	Modification	<u>Charged</u>	Reserved	Cancelled
OPERATIONS - EXCLUDED FROM "CAPS"					
Police Dispatch/911 Other Expenses	\$ 8,500	\$ 8,500	\$ 8,118	\$ 382	
Educational Functions Maintenance of Free Public Library (P.L.1985 C.82)	342,000	342,000	325,364	16,636	
Sewerage Processing and Disposal Costs Bergen County Utilities Authority - Operation and Maintenance Bergen County Utilities Authority - Debt Service South Hackensack Sewer Charges Recycling Tax	888,414 364,086 17,700 12,000	364,086 26,100	888,396 364,082 26,082 11,811	18 4 18 189	
Reserve for Tax Appeals	125,000	125,000	125,000	-	-
Insurance Employee Group Health	31,566	31,566	31,566		
Public Safety Functions LOSAP- Fire Dept.	103,500	103,500		103,500	
Total Other Operations Excluded from "CAPS"	1,892,766	1,901,166	1,780,419	120,747	
Interlocal Municipal Services Agreement Bergen County Utilities Authority Salaries & Wages	150,000	150,000	150,000		
Tenafly Registrar Shared Services Salaries & Wages	60,000	60,000	55,000	5,000	
Bogota Shared Services Salaries & Wages Other Expenses	50,000		50,000 4,038	962	-
Total Interlocal Municipal Service Agreements	265,000	265,000	259,038	5,962	
Public and Private Programs Offset by Revenues Body Armor Replacement Program Drunk Driving Enforcement Grant Municipal Recycling Tonnage Municipal Alliance Alcohol Education & Rehabilitation Clean Communities	9,876	5,190 10,727 9,876 20,859	5,190 10,727 9,876 20,859		
Total Public and Private Programs Offset by Revenues	9,876	46,652	46,652		
Total Operations Excluded from "CAPS"	2,167,642	2,212,818	2,086,109	126,709	
Detail: Salaries & Wages Other Expenses	260,000 1,907,642		255,000 1,831,109	5,000 121,709	<u>-</u>

	2016 App	ropriations Budget After	<u>2016 Ex</u> Paid or	<u>pended</u>	
OPERATIONS - EXCLUDED FROM "CAPS" (CONT'D.)	<u>Budget</u>	Modification	Charged	Reserved	Cancelled
CAPITAL IMPROVEMENTS -					
EXCLUDED FROM "CAPS" Capital Improvement Fund	\$ 500,000	\$ 500,000	\$ 500,000		
Total Capital Improvements Excluded					
from "CAPS"	500,000	500,000	500,000		
MUNICIPAL DEBT SERVICE -					
EXCLUDED FROM "CAPS" Payment of Bond Principal	645,000	645,000	645,000		
Payment of Bond Anticipation Notes	152,000	152,000	152,000		
Interest on Bonds	173,050	173,050	173,050		
Interest on Notes	62,000	62,000	61,659		\$ 341
Green Trust Loan Repayments - Princ. & Interest	31,475	31,475	31,475		
Total Municipal Debt Service Excluded					
from "CAPS"	1,063,525	1,063,525	1,063,184		341
DEFERRED CHARGES - Excluded from CAPS					
Special Emergency (5 years)	501,000	501,000	501,000	-	
Cancelled Capital Grant Receivable	36,644	36,644	36,644		
Total Deferred Charges- Excluded from "CAPS"	537,644	537,644	537,644		
Transferred to B.O.E. for Use of Local Schools					
(N.J.S.A. 40:48-17.1 & 17.3)	77,075	77,075	77,075		
Total General Appropriations Excluded					
from "CAPS"	4,345,886	4,391,062	4,264,012	\$ 126,709	341
Subtotal General Appropriations	15,520,122	15,556,898	14,100,495	1,456,061	342
Reserve for Uncollected Taxes	1,100,000	1,100,000	1,100,000		
Total General Appropriations	16,620,122	16,656,898	15,200,495	1,456,061	342
Budget as Adopted		\$ 16,620,122			
Added by 40A:4-87		36,776			
Added by 40A.4-07					
		\$ 16,656,898			

2015 STATEMENT OF EXPENDITURES

	2015 Appropriations 2015 E Budget After Paid or			<u>apended</u>	
	<u>Budget</u>	Modification	Charged	Reserved	Cancelled
OPERATIONS - WITHIN "CAPS"					
GENERAL GOVERNMENT					
General Administration					
Salaries & Wages	\$ 130,000	\$ 120,000	\$ 107,512	\$ 12,488	
Other Expenses - Postage	76,995	86,995	65,421	21,574	
Other Expenses - Miscellaneous	23,500	23,500	14,438	9,062	
CDL Drug Testing	5,000	5,000	4,443	557	
Mayor & Council					
Salaries & Wages	35,950	35,950	35,950		
Other Expenses	6,955	6,955	4,520	2,435	
Municipal Clerk					
Salaries & Wages	65,525	71,625	71,558	67	
Other Expenses	15,675	15,675	12,612	3,063	
Other Expenses - Elections	8,250	8,250	7,143	1,107	
Financial Administration (Treasury)					
Salaries & Wages	112,500	112,500	93,300	19,200	
Other Expenses	46,000	46,000	42,822	3,178	
Audit Services					
Other Expenses	46,000	46,000	41,500	4,500	
Revenue Administration (Tax Collection)					
Salaries & Wages	52,500	54,500	54,310	190	
Other Expenses	16,350	16,350	5,810	10,540	
Assessment of Taxes					
Salaries & Wages	22,420		17,220	5,200	
Other Expenses	88,875	88,875	47,827	41,048	
Legal Services & Costs					
Other Expenses - Fees and Costs	108,000	110,670	107,680	2,990	
Engineering Services & Costs					
Other Expenses	30,000	30,000	19,292	10,708	
Historic Society					
Other Expenses	100	100		100	
Planning Board/ Zoning Board					
Salaries & Wages	9,250		4,704	4,546	
Other Expenses	17,200	17,200	14,162	3,038	
Insurance	4				
General Liability	454,000		411,816	42,184	
Employee Group Health	1,848,496	1,694,371	1,231,086	463,285	
PUBLIC SAFETY	20.000	20.000	20.000		
Aid to Volunteer Ambulance First Aid Squad	20,000	20,000	20,000		
Fire	0.775	0.775	0.250	125	
Salaries & Wages	8,775	8,775	8,350	425	
Salaries & Wages - Uniform Fire Safety	18,494	20,494	20,230	264	
Other Expenses - Clothing Allowance	57,000		40.115	57,000	
Other Expenses - Miscellaneous	38,900		40,116	284	
Other Expenses - Uniform Fire Safety	19,250		11,708	7,542	
Other Expenses - Fire Hydrant Services	100,500	100,500	100,500		

	2015 Appropriations		2015 Ex		
ODED ATIONS WITHIN HIS A DOWN (C. 111)	D 1 .	Budget After	Paid or	D 1	C 11 1
OPERATIONS - WITHIN "CAPS" (Cont'd) PUBLIC SAFETY (Cont'd)	Budget	Modification	Charged	Reserved	Cancelled
Police					
Salaries & Wages	\$ 3,209,032	\$ 3,209,032	\$ 2,834,698	\$ 374,334	
Other Expenses - Miscellaneous	 193,300	193,300	154,131	39,169	
Office of Emergency Management					
Other Expenses	10,000	10,000	6,285	3,715	
PUBLIC WORKS					
Streets & Roads Maintenance					
Salaries & Wages	861,500	861,500	811,624	49,876	
Other Expenses	107,250	107,250	87,924	19,326	
Other Public Works Functions					
Other Expenses - Sewer System	41,600	41,600	11,801	29,799	
Other Expenses - Drainage	58,000	58,000	37,031	20,969	
Other Expenses- Beautification Comm.	1,000	3,000	2,913	87	
Waste Collection					
Other Expenses	200,000	318,000	313,489	4,511	
Buildings and Grounds	4==00	4= =00			
Salaries & Wages	17,500	17,500	12,187	5,313	
Other Expenses	74,200	74,200	71,204	2,996	
Other Expenses - Environmental Testing Vehicle Maintenance	3,000	3,000		3,000	
	76 500	76 500	56 527	10.062	
Other Expenses	76,500	76,500	56,537	19,963	
HEALTH AND HUMAN SERVICES					
Board of Health					
Salaries & Wages	7,354	7,454	7,428	26	
Other Expenses	62,600	62,600	43,283	19,317	
PARK AND RECREATION FUNCTIONS					
Recreation Services and Programs					
Salaries & Wages	9,000	9,000	9,000		
Other Expenses	29,650	29,650	22,291	7,359	
Maintenance of Parks and Playgrounds	17.050	20.050	20.000	1.060	
Other Expenses	17,850	30,850	28,890	1,960	
OTHER COMMON OPERATING FUNCTIONS					
Salary & Wage Adjustment	30,000	30,000	30,000		
Senior Citizen Program					
Other Expenses	6,500	7,500	7,456	44	
Senior Citizen / Community Busing					
Salaries & Wages	7,100	7,100	629	6,471	
Municipal Court					
Salaries and Wages	46,734	46,734	44,724	2,010	
Other Expenses	24,850	24,850	11,185	13,665	

	2015 App	2015 Appropriations Budget After		<u>2015 Expended</u> Paid or		
OPERATIONS - WITHIN "CAPS" (Cont'd) OTHER COMMON OPERATING FUNCTIONS (Cont'd)	Budget	Modification	Charged	Reserved	Cancelled	
Uniform Construction Code Enforcement Functions Appropriations Offset by Dedicated Revenues (N.J.A.C. 5:23-4-17) CODE ENFORCEMENT AND ADMINISTRATION Uniform Construction Code Enforcement Functions						
Construction Code Official	¢ 102.402	A 102 402	.	A 12.050		
Salaries & Wages	\$ 102,483 10,650	\$ 102,483 10,650	\$ 89,404 5,203	\$ 13,079 5,447		
Other Expenses Other Code Enforcement Functions Rent Leveling Board	,	,	3,203			
Other Expenses	50	50		50		
Property Maintenance Code Other Expenses	100	100		100		
Unclassified: UTILITY EXPENSES AND BULK PURCHASES		200		100		
Electricity	215,000	215,000	193,141	21,859		
Street Lighting	130,000	130,000	117,823	12,177		
Telephone	40,000	40,000	38,151	1,849		
Water Gasoline	16,500 150,000	16,500 150,000	11,490	5,010 83,640		
Gasonne	130,000	130,000	66,360	83,040		
LANDFILL/SOLID WASTE DISPOSAL COSTS						
Garbage - Tipping Fees	290,500	290,500	260,550	29,950		
Recycling - Leaf Disposal	55,000	55,000	6,363	48,637	-	
, , ,						
Total Operations Within "CAPS"	9,587,263	9,581,508	8,009,225	1,572,283		
Detail:						
Salaries & Wages	4,746,117	4,746,317	4,252,828	493,489	_	
Other Expenses	4,841,146	4,835,191	3,756,397	1,078,794		
DEFERRED CHARGES / REGULATORY EXPENDITURES - MUNICIPAL WITHIN "CAPS" Statutory Charges						
Social Security System (O.A.S.I.)	195,000	195,000	190,686	4,314		
Public Employees Retirement System	176,512	176,512	176,512			
Consolidated Police & Fire Retirement System	100	100		100		
Police & Firemens' Retirement	701,746	701,746	701,746			
Pension Adjustment Fund	100	100		100		
Defined Contribution Retirement Program	7,500	7,700	7,626	74		
Total Deferred Charges & Statutory						
Expenditures - Municipal within "CAPS"	1,080,958	1,081,158	1,076,570	4,588		
Total General Appropriations for Municipal Purposes Within "CAPS"	10,668,221	10,662,666	9,085,795	1,576,871		

		2015 App		iations idget After	2015 Expe r Paid or		pend	<u>ded</u>	
ODER ATTIONS TO THE TOTAL HEAD TO]	Budget	M	odification		Charged	<u>R</u>	eserved	Cancelled
OPERATIONS - EXCLUDED FROM "CAPS" Police Dispatch/911									
Other Expenses	\$	8,500	\$	8,500	\$	7,959	\$	541	
Educational Functions Maintenance of Free Public Library (P.L.1985 C.82)		390,000		390,000		354,982		35,018	
INSURANCE Employee Group Health		59,279		59,279		59,279			
Sewerage Processing and Disposal Costs Bergen County Utilities Authority - Operation and Maintenance Bergen County Utilities Authority - Debt Service South Hackensack Sewer Charges Recycling Tax		901,790 389,931 16,095 10,000		901,790 389,936 17,645 14,000		901,790 389,933 17,634 12,848		3 11 1,152	
Public Safety Functions LOSAP- Fire Dept.		110,000		110,000	_	89,819		20,181	
Total Other Operations Excluded from "CAPS"		1,885,595		1,891,150	_	1,834,244		56,906	
Interlocal Municipal Services Agreement Bergen County Utilities Authority Salaries & Wages		150,000		150,000		150,000			
Tenafly Registrar Shared Services Salaries & Wages		15,000		15,000		10,600		4,400	
		13,000		13,000		10,000		4,400	
Bogota Shared Services Salaries & Wages		50,000		50,000		50,000			
Other Expenses		5,000		5,000	_	2,119	_	2,881	
Total Interlocal Municipal Service Agreements		220,000		220,000	_	212,719		7,281	
Public and Private Programs Offset by Revenues Post Sandy Planning Assistance Grants Drunk Driving Enforcement Grant Municipal Recycling Tonnage Municipal Alliance Alcohol Education & Rehabilitation Clean Communities		2,609 12,057		424,585 2,609 12,057 9,214 236 18,249		424,585 2,609 12,057 9,214 236 18,249		_	_
			_						
Total Public and Private Programs Offset by Revenues		14,666		466,950		466,950	_		
Total Operations Excluded from "CAPS"		2,120,261	_	2,578,100	_	2,513,913	_	64,187	
Detail:									
Salaries & Wages		215,000		215,000		210,600		4,400	-
Other Expenses		1,905,261		2,363,100	_	2,303,313		59,787	

	<u>2015 App</u>	ropriations Budget After	<u>2015 Ex</u> Paid or	<u>pended</u>	
OPERATIONS - EXCLUDED FROM "CAPS" (CONT'D.)	<u>Budget</u>	Modification	Charged	Reserved	Cancelled
CAPITAL IMPROVEMENTS - EXCLUDED FROM "CAPS"					
Capital Improvement Fund	\$ 455,000	\$ 455,000	\$ 455,000		
Total Capital Improvements Excluded from "CAPS"	455,000	455,000	455,000		
MUNICIPAL DEBT SERVICE - EXCLUDED FROM "CAPS"					
Payment of Bond Principal	630,000	630,000	630,000		
Payment of Bond Anticipation Notes	75,000	75,000	75,000		
Interest on Bonds	189,350	189,350	189,350		4 1.505
Interest on Notes	25,000	25,000	23,365		\$ 1,635
Green Trust Loan Repayments - Princ. & Interest	31,475	31,475	31,475		
Total Municipal Debt Service Excluded					
from "CAPS"	950,825	950,825	949,190		1,635
DEFERRED CHARGES - Excluded from CAPS					
Special Emergency (5 years)	641,000	641,000	641,000	-	
Overexpenditure of Appropriations	4,710	4,710	4,710		<u> </u>
Total Deferred Charges- Excluded from "CAPS"	645,710	645,710	645,710		
Transferred to B.O.E. for Use of Local Schools					
(N.J.S.A. 40:48-17.1 & 17.3)	77,075	77,075	77,075		
Total General Appropriations Excluded					
from "CAPS"	4,248,871	4,706,710	4,640,888	\$ 64,187	1,635
Subtotal General Appropriations	14,917,092	15,369,376	13,726,683	1,641,058	1,635
Reserve for Uncollected Taxes	1,100,000	1,100,000	1,100,000		
Total General Appropriations	\$ 16,017,092	\$ 16,469,376	\$ 14,826,683	\$1,641,058	\$ 1,635
Budget as Adopted		\$ 16,017,092			
Added by 40A:4-87		452,284			
•		\$ 16,469,376			
		, ., .,			

2014 STATEMENT OF EXPENDITURES

Part		2014 Appropriations		2014 Expended				
OPERATIONS - WITHIN "CAPS" GENERAL GOVERNMENT		D		_	Paid or			
General Administration Salaries & Wages \$114,250 \$114,250 \$103,258 \$10,992 \$100 \$18,406 \$15,000 \$18,406 \$15,000 \$18,406 \$15,000		Budget	Mo	dification	Charged	<u>R</u>	eserved	Overexpended
General Administration Salaries & Wages \$114,250 \$114,250 \$103,258 \$10,992 \$100 \$18,406 \$15,000 \$18,406 \$15,000 \$18,406 \$15,000	OPERATIONS - WITHIN "CAPS"							
Salaries & Wages \$ 114,250 \$ 114,250 \$ 103,258 \$ 10,902 Other Expenses - Miscellaneous 61,474 61,474 45,871 15,603 CDL Drug Testing 650 650 650 134 516 Mayor & Council Salaries & Wages 6580 6,880 3,324 35.60 Other Expenses 6,880 6,880 3,324 35.60 Municipal Clerk 8,250 8,250 7,525 725 Sularies & Wages 63,362 16,317 1,545 Other Expenses 12,375 18,375 12,521 5,854 Other Expenses 12,375 18,375 12,521 5,854 Other Expenses 40,000 32,400 32,022 348 Audit Services 21,150 18,150 11,241 6,099 Audit Services 21,150 18,150 11,241 6,099 Assessment of Taxes 21,150 18,150 11,241 6,099 Assessment of Taxes 32,252 53,225								
Other Expenses - Ostatage 16,000 18,600 18,446 154 Other Expenses - Miscellaneous 61,474 45,871 15,603 CDL. Drug Testing 650 650 134 516 Mayor & Council 35,950 35,950 35,950 - Salaries & Wages 6,880 6,880 3,324 3,556 Municipal Clerk Salaries & Wages 63,362 63,362 61,817 1,545 Other Expenses 12,375 18,375 12,521 5,854 Other Expenses 12,375 18,375 12,521 5,854 Other Expenses 16,000 8,250 7,525 725 Financial Administration (Treasury) 38,300 32,400 32,000 12,493 Other Expenses 9,3240 32,400 32,002 348 Audit Services 40,000 41,500 41,500 Revenue Administration (Tax Collection) 51,543 51,543 50,333 1,210 Other Expenses 21,500 117,710 1	General Administration							
Other Expenses - Postage 16,000 18,600 18,446 154 Other Expenses - Miscellaneous 61,474 45,871 15,603 CDL Drug Testing 650 650 134 516 Mayor & Council 35,950 35,950 35,950 - Salaries & Wages 6,880 6,880 3,324 3,556 Municipal Clerk Salaries & Wages 63,362 63,362 61,817 1,545 Other Expenses 12,375 18,375 12,521 5,854 Other Expenses 12,2375 18,375 12,521 5,854 Other Expenses 12,2375 8,250 7,252 7,252 Financial Administration (Treasury) 32,400 32,400 32,052 348 Audif Services 32,400 32,400 32,052 348 Audif Services 40,000 41,500 41,500 Revenue Administration (Tax Collection) 51,543 51,543 50,333 1,210 Salaries & Wages 21,530 18,150 1	Salaries & Wages	\$ 114,250	\$	114,250	\$ 103,258	\$	10,992	
Other Expenses - Miscellaneous 61,474 61,474 45,871 15,603 CDL Drug Testing 650 650 134 516 Mayor & Council 35,950 35,950 - Salaries & Wages 35,950 33,950 - Other Expenses 6,880 6,880 33,355 Municipal Clerk 33,362 63,362 16,1817 1,545 Other Expenses 12,275 18,375 12,521 5,854 Other Expenses - Elections 8,250 8,250 7,525 725 Financial Administration (Treasury) Salaries & Wages 95,883 93,833 33,90 12,493 Other Expenses 32,400 32,000 32,052 348 Audit Services 30,400 32,105 348 Audit Services 40,000 41,500 341,500 Cher Expenses 51,543 51,543 50,333 1,210 Other Expenses 21,150 18,150 11,241 6,009 Assessment of Taxes <td< td=""><td>Other Expenses - Postage</td><td>16,000</td><td></td><td>18,600</td><td>18,446</td><td></td><td>154</td><td></td></td<>	Other Expenses - Postage	16,000		18,600	18,446		154	
Mayor & Council Mayor & Council Salaries & Wages 35,950		61,474		61,474			15,603	
Salaries & Wages 35,950 35,950 35,950 - Other Expenses 6,880 6,880 3,324 3,556 Municipal Clerk Salaries & Wages 63,362 63,362 61,817 1,545 Other Expenses 12,375 18,375 12,251 5,854 Other Expenses - Elections 8,250 8,250 7,525 725 Financial Administration (Treasury) Salaries & Wages 95,883 95,883 83,390 12,493 Other Expenses 32,400 32,400 32,052 348 Audit Services 32,400 41,500 41,500 Revenue Administration (Tax Collection) 41,500 41,500 Salaries & Wages 51,543 50,333 1,210 Other Expenses 21,150 18,150 11,241 6,909 Assessment of Taxes 21,150 18,150 11,241 6,909 Assessment of Taxes 33,225 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 12,209 117,710 12,2		650		650	134		516	
Other Expenses 6,880 6,880 3,324 3,556 Municipal Clerk Salaries & Wages 63,362 63,362 61,817 1,545 Other Expenses 12,375 18,375 12,521 5,884 Other Expenses - Elections 8,250 8,250 7,525 725 Financial Administration (Treasury) Salaries & Wages 95,883 95,883 83,390 12,493 Other Expenses 30,000 32,400 32,052 348 Audit Services 40,000 41,500 41,500 Other Expenses 15,433 51,543 50,333 1,210 Other Expenses 21,150 18,150 11,241 6,909 Assessment of Taxes 31,543 51,543 50,333 1,210 Salaries & Wages 21,50 18,150 11,241 6,909 Assessment of Taxes 33,225 53,225 50,906 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs<	Mayor & Council							
Other Expenses 6,880 6,880 3,324 3,556 Municipal Clerk Salaries & Wages 63,362 61,817 1,545 Other Expenses 12,375 18,375 12,521 5,884 Other Expenses - Elections 8,250 7,525 725 Financial Administration (Treasury) 8,250 7,525 725 Salaries & Wages 95,883 95,883 83,390 12,493 Other Expenses 32,400 32,400 32,052 348 Audit Services 32,400 32,400 32,052 348 Audit Services 32,400 41,500 41,500 34,500 34,500 Audit Services 21,150 18,150 11,241 6,909 40,000 41,500 <	Salaries & Wages	35,950		35,950	35,950		-	
Municipal Clerk Salaries & Wages 63,362 63,362 61,817 1,545 Chter Expenses 12,375 18,375 12,521 5,854 Chter Expenses - Elections 8,250 8,250 7,525 725 Financial Administration (Treasury) Salaries & Wages 95,883 95,883 83,390 12,493 Chter Expenses & 32,400 32,400 32,052 348 Audit Services Chter Expenses 40,000 41,500 41,500 Chter Expenses 40,000 41,500 Chter Expenses 41,50		6,880		6,880	3,324		3,556	
Salaries & Wages 63,362 61,317 11,755 Other Expenses 12,375 18,375 12,521 5,854 Other Expenses - Elections 8,250 8,250 7,7525 725 Financial Administration (Treasury) 8,250 8,250 7,7525 725 Salaries & Wages 95,883 95,883 83,390 12,493 Other Expenses 32,400 32,400 32,052 348 Audit Services 040,000 41,500 41,500 Revenue Administration (Tax Collection) 81,543 51,543 50,333 1,210 Other Expenses 21,150 18,150 11,241 6,909 Assessment of Taxes 31,543 51,543 50,333 1,210 Other Expenses 22,294 22,294 17,220 5,074 Other Expenses 80,300 93,310 87,031 6,279 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 93,000 93,310 87,								
Prinancial Administration (Treasury) Salaries & Wages		63,362		63,362	61,817		1,545	
Prinancial Administration (Treasury) Salaries & Wages	Other Expenses	12,375		18,375	12,521		5,854	
Financial Administration (Treasury) Salaries & Wages 95,883 95,883 83,390 12,493 23,400 32,400 32,052 348 32,400 32,052 348 32,400 32,052 348 32,400 32,052 348 32,400 32,052 348 32,400 32,052 348 32,400 32,052 348 32,400 32,052 348 32,000 32,052 348 32,000 32,052 348 32,000 32,052 34,000 3		8,250			7,525		725	
Other Expenses 32,400 32,400 32,052 348 Audit Services 0ther Expenses 40,000 41,500 41,500 Revenue Administration (Tax Collection) 51,543 51,543 50,333 1,210 Other Expenses 21,150 18,150 11,241 6,909 Assessment of Taxes 8 22,294 22,294 17,220 5,074 Other Expenses 53,225 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 93,000 93,310 87,031 6,279 Legal Services & Costs 93,000 93,310 87,031 6,279 Engineering Services & Costs 30,000 13,840 7,089 6,751 Historic Society 0ther Expenses 100 100 100 Planning Board 200ing Board 8,804 8,804 7,782 1,022 Salaries & Wages 8,804 8,804 7,782 1,022								
Other Expenses 32,400 32,400 32,052 348 Audit Services 40,000 41,500 41,500 Cher Expenses 40,000 41,500 41,500 Revenue Administration (Tax Collection) 51,543 51,543 50,333 1,210 Other Expenses 21,543 51,543 50,333 1,210 Other Expenses 21,549 18,150 11,241 6,909 Assessment of Taxes 31,252 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 93,000 93,310 87,031 6,279 Engineering Services & Costs 30,000 13,840 7,089 6,751 Historic Society 100 100 100 100 Other Expenses 100 100 100 100 Planning Board 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559	Salaries & Wages	95,883		95,883	83,390		12,493	
Other Expenses 40,000 41,500 41,500 Revenue Administration (Tax Collection) Salaries & Wages 51,543 51,543 50,333 1,210 Other Expenses 21,150 118,150 11,241 6,909 Assessment of Taxes 22,294 22,294 17,220 5,074 Other Expenses 53,225 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 39,000 93,310 87,031 6,279 Engineering Services & Costs 30,000 13,840 7,089 6,751 Historic Society 100 100 100 Other Expenses 100 100 100 Planning Board/ Zoning Board 8,804 8,804 7,782 1,022 Salaries & Wages 8,804 8,804 7,782 1,022 Other Expenses 10,000 50,000 50,000 50,000 General Liability 48,875 448,875 448,875<		32,400		32,400	32,052		348	
Revenue Administration (Tax Collection) Salaries & Wages 51,543 51,543 50,333 1,210 Other Expenses 21,150 18,150 11,241 6,009 Assessment of Taxes Salaries & Wages 22,294 22,294 17,220 5,074 Other Expenses 53,225 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs Other Expenses - Fees and Costs 93,000 93,310 87,031 6,279 Engineering Services & Costs Other Expenses 100 13,840 7,089 6,751 Historic Society Other Expenses 100 100 100 100 Planning Board/ Zoning Board Salaries & Wages 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance Unemployment 50,000 50,000 50,000 1,754 Employee G	Audit Services							
Salaries & Wages 51,543 51,543 50,333 1,210 Other Expenses 21,150 18,150 11,241 6,909 Assessment of Taxes 321,294 22,294 17,220 5,074 Other Expenses 53,225 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 30,000 93,310 87,031 6,279 Engineering Services & Costs 30,000 13,840 7,089 6,751 Historic Society 100 100 100 Other Expenses 100 100 100 Planning Board/ Zoning Board 8,804 8,804 7,782 1,022 Other Expenses 8,804 8,804 7,782 1,022 Other Expenses 10,000 50,000 50,000 6,559 Insurance 10 10,000 50,000 17,545 Unemployment 50,000 50,000 50,000 425,000	Other Expenses	40,000		41,500	41,500			
Other Expenses 21,150 18,150 11,241 6,909 Assessment of Taxes 22,294 22,294 17,220 5,074 Other Expenses 53,225 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 30,000 93,310 87,031 6,279 Engineering Services & Costs 30,000 13,840 7,089 6,751 Historic Society 100 100 100 Other Expenses 100 100 100 Planning Board/ Zoning Board 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance 1 17,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 <t< td=""><td>•</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	•							
Other Expenses 21,150 18,150 11,241 6,909 Assessment of Taxes 22,294 22,294 17,220 5,074 Other Expenses 53,225 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 0 93,310 87,031 6,279 Chier Expenses - Fees and Costs 93,000 13,840 7,089 6,751 Historic Society 0 100 7,089 6,751 Historic Society 0 100 100 100 Planning Board/ Zoning Board 8,804 8,804 7,782 1,022 Salaries & Wages 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance 1 1,702,979 1,702,979 1,250,073 452,906 Unemployment General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,70	Salaries & Wages	51,543		51,543	50,333		1,210	
Assessment of Taxes Salaries & Wages 22,294 22,294 17,220 5,074 Other Expenses 53,225 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 93,000 93,310 87,031 6,279 Other Expenses - Fees and Costs 93,000 13,840 7,089 6,751 Historic Society 100 100 100 Other Expenses 100 100 100 Planning Board/ Zoning Board 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance Unemployment 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salarie		21,150		18,150	11,241		6,909	
Other Expenses 53,225 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 93,000 93,310 87,031 6,279 Engineering Services & Costs 30,000 13,840 7,089 6,751 Historic Society 100 100 100 Planning Board/ Zoning Board 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance 11,200 17,200 10,641 6,559 Insurance 10,000 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire	Assessment of Taxes							
Other Expenses 53,225 53,225 50,966 2,259 Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 93,000 93,310 87,031 6,279 Engineering Services & Costs 30,000 13,840 7,089 6,751 Historic Society 100 100 100 Planning Board/ Zoning Board 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance 11,200 17,200 10,641 6,559 Insurance 10,000 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire	Salaries & Wages	22,294		22,294	17,220		5,074	
Special Emergency- Borough-wide Reassessment of Property 130,000 117,710 12,290 Legal Services & Costs 93,000 93,310 87,031 6,279 Engineering Services & Costs 30,000 13,840 7,089 6,751 Historic Society 0ther Expenses 100 100 100 Planning Board/ Zoning Board 8,804 8,804 7,782 1,022 Salaries & Wages 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance Unemployment 50,000 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Salaries & Wages - Uniform Fire Safety 18,494 20,194 </td <td></td> <td>53,225</td> <td></td> <td>53,225</td> <td>50,966</td> <td></td> <td>2,259</td> <td></td>		53,225		53,225	50,966		2,259	
Legal Services & Costs 93,000 93,310 87,031 6,279	Special Emergency- Borough-wide Reassessment of Property			130,000	117,710			
Other Expenses - Fees and Costs 93,000 93,310 87,031 6,279 Engineering Services & Costs 30,000 13,840 7,089 6,751 Historic Society Other Expenses 100 100 100 100 Planning Board/ Zoning Board Salaries & Wages 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance Unemployment 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324								
Engineering Services & Costs	Other Expenses - Fees and Costs	93,000		93,310	87,031		6,279	
Other Expenses 30,000 13,840 7,089 6,751 Historic Society 0ther Expenses 100 100 100 Planning Board/ Zoning Board 8,804 8,804 7,782 1,022 Salaries & Wages 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance 50,000 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861 <	Engineering Services & Costs							
Historic Society 100 100 100 Planning Board/ Zoning Board 8,804 8,804 7,782 1,022 Salaries & Wages 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance 50,000 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861		30,000		13,840	7,089		6,751	
Planning Board/ Zoning Board Salaries & Wages 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance 10employment 50,000 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	Historic Society							
Salaries & Wages 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance Unemployment 50,000 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861		100		100			100	
Salaries & Wages 8,804 8,804 7,782 1,022 Other Expenses 17,200 17,200 10,641 6,559 Insurance Unemployment 50,000 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	Planning Board/ Zoning Board							
Insurance Unemployment 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,755 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Clothing Allowance 57,000 57,000 5,850 51,150 Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861		8,804		8,804	7,782		1,022	
Unemployment 50,000 50,000 50,000 General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,755 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Clothing Allowance 57,000 57,000 5,850 51,150 Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	Other Expenses	17,200		17,200	10,641		6,559	
General Liability 448,875 448,875 431,330 17,545 Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Clothing Allowance 57,000 57,000 5,850 51,150 Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	Insurance							
Employee Group Health 1,702,979 1,702,979 1,250,073 452,906 PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Clothing Allowance 57,000 57,000 5,850 51,150 Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	Unemployment	50,000		50,000	50,000			
PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Clothing Allowance 57,000 57,000 5,850 51,150 Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	General Liability	448,875		448,875	431,330		17,545	
PUBLIC SAFETY Aid to Volunteer Ambulance First Aid Squad 20,000 20,000 20,000 Fire Salaries & Wages 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Clothing Allowance 57,000 57,000 5,850 51,150 Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	Employee Group Health	1,702,979		1,702,979	1,250,073		452,906	
Fire 8,775 8,775 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Clothing Allowance 57,000 57,000 5,850 51,150 Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	PUBLIC SAFETY							
Salaries & Wages 8,775 8,755 8,350 425 Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Clothing Allowance 57,000 57,000 5,850 51,150 Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	Aid to Volunteer Ambulance First Aid Squad	20,000		20,000	20,000			
Salaries & Wages - Uniform Fire Safety 18,494 20,194 20,194 - Other Expenses - Clothing Allowance 57,000 57,000 5,850 51,150 Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	Fire							
Other Expenses - Clothing Allowance 57,000 57,000 5,850 51,150 Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	Salaries & Wages	8,775		8,775	8,350		425	
Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	Salaries & Wages - Uniform Fire Safety	18,494		20,194	20,194		-	
Other Expenses - Miscellaneous 34,100 34,100 29,776 4,324 Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861	· · · · · · · · · · · · · · · · · · ·						51,150	
Other Expenses - Uniform Fire Safety 17,750 17,750 13,889 3,861		34,100		34,100	29,776		4,324	
Other Expenses - Fire Hydrant Services 100,000 100,000 99,999 1	Other Expenses - Uniform Fire Safety	17,750		17,750	13,889		3,861	
	Other Expenses - Fire Hydrant Services	100,000		100,000	99,999		1	

	2014 Appr	4 Appropriations			2014 Ex			
OPERATIONS - WITHIN "CAPS" (Cont'd)	Budget		udget After odification		Paid or Charged	D	eserved	Overexpended
PUBLIC SAFETY (Cont'd)	<u>Buuget</u>	IVI	oumcation		Charged	K	<u>eserveu</u>	Overexpended
Police								
Salaries & Wages	\$ 3,314,673	\$	3,314,673	\$	2,940,178	\$	374,495	
Other Expenses - Miscellaneous	119,100		119,100		86,362		32,738	
Municipal Prosecutor's Office								
Salaries & Wages	5,778		5,778		2,678		3,100	
Office of Emergency Management								
Other Expenses	47,500		47,500		16,691		30,809	
PUBLIC WORKS								
Streets & Roads Maintenance								
Salaries & Wages	868,454		868,454		809,073		59,381	
Other Expenses	99,200		99,200		91,153		8,047	
Other Public Works Functions	44 400		44 400		0.4.50			
Other Expenses - Sewer System	61,600		61,600		9,150		52,450	
Other Expenses - Drainage	58,000		58,000		27,154		30,846	
Other Expenses- Beautification Comm. Waste Collection	100		1,100		1,055		45	
Other Expenses	202,666		202,666		120,998		81,668	
Buildings and Grounds	202,000		202,000		120,996		01,000	
Salaries & Wages	16,000		16,000		10,589		5,411	
Other Expenses	80,200		80,200		60,442		19,758	
Other Expenses - Environmental Testing	500		1,850		1,850			
Vehicle Maintenance			*		*			
Other Expenses	74,000		74,000		44,885		29,115	
HEALTH AND HUMAN SERVICES								
Board of Health								
Salaries & Wages	7,354		7,354		7,140		214	
Other Expenses	62,500		62,500		52,634		9,866	
PARK AND RECREATION FUNCTIONS								
Recreation Services and Programs								
Salaries & Wages	9,000		9,000		9,000		-	
Other Expenses	23,650		23,650		22,609		1,041	
Maintenance of Parks and Playgrounds								
Other Expenses	14,400		14,400		13,705		695	
OTHER COMMON OPERATING FUNCTIONS								
Salary & Wage Adjustment	30,000		33,500		26,399		7,101	
Senior Citizen Program								
Other Expenses	7,100		7,100		3,062		4,038	
Senior Citizen / Community Busing								
Salaries & Wages	6,500		6,500		5,171		1,329	
Municipal Court								
Salaries and Wages	43,786		43,786		40,314		3,472	
Other Expenses	13,750		13,750		8,995		4,755	
Public Defender (P.L. 1997, C.256)								
Salaries and Wages	2,100		2,100		1,680		420	

	2014 Appropriations		2014 Ex		
		Budget After	Paid or		
OPERATIONS - WITHIN "CAPS" (Cont'd)	<u>Budget</u>	Modification	Charged	Reserved	Overexpended
OTHER COMMON OPERATING FUNCTIONS (Cont'd)					
His on Court in Cala Estatement Estatement					
Uniform Construction Code Enforcement Functions Appropriations Offset by Dedicated					
Revenues (N.J.A.C. 5:23-4-17)					
CODE ENFORCEMENT AND ADMINISTRATION					
Uniform Construction Code Enforcement Functions					
Construction Code Official					
Salaries & Wages	\$ 98,925	\$ 98,925	\$ 92,226	\$ 6,699	
Other Expenses	20,450	20,450	3,953	16,497	
Other Code Enforcement Functions					
Rent Leveling Board					
Other Expenses	50	50		50	
Property Maintenance Code					
Other Expenses	100	100		100	
Unclassified:					
UTILITY EXPENSES AND BULK PURCHASES	215.000	215,000	100.460	24.521	
Electricity	215,000	215,000	180,469	34,531	
Street Lighting	130,000	130,000	117,192	12,808	
Telephone Water	40,000	40,000	31,967 14,208	8,033	\$ 8
Gasoline	13,000 140,000	14,200 140,000	125,895	14,105	D 0
Gasoniic	140,000	140,000	123,673	14,103	
LANDFILL/SOLID WASTE DISPOSAL COSTS					
Garbage - Tipping Fees	290,500	290,500	259,890	30,610	
Recycling - Leaf Disposal	55,000	55,000	55,000	-	-
				-	
Total Operations Within "CAPS"	9,413,699	9,543,699	8,029,029	1,514,678	8
					· <u> </u>
Detail:					
Salaries & Wages	4,821,925	4,827,125	4,332,742	494,383	-
Other Expenses	4,591,774	4,716,574	3,696,287	1,020,295	8
DEFERRED CHARGES / REGULATORY					
EXPENDITURES - MUNICIPAL WITHIN "CAPS"					
Deferred Charges Prior Year Bills					
Nature's Choice	505	505	505		
Delgado Interpreter Services	3,790	3,790	3,790		
United Water	1,736	1,736	1,736		
Statutory Charges	-,,	-,,	-,		
Social Security System (O.A.S.I.)	183,000	183,000	187,702		4,702
Public Employees Retirement System	176,353	176,353	176,353		
Public Employees Retirement System- Deferral Paydown	100,000	100,000	100,000		
Consolidated Police & Fire Retirement System	100	100		100	
Police & Firemens' Retirement	641,857	641,857	641,857		
Police & Firemens' Retirement- Deferral Paydown	100,000	100,000	100,000		
Pension Adjustment Fund	100	100		100	
Defined Contribution Retirement Program	7,500	7,500	6,275	1,225	
Total Defermed Changes 9. Statistics					
Total Deferred Charges & Statutory	1 21 4 2 4	1.014.041	1.010.010	1 405	4.700
Expenditures - Municipal within "CAPS"	1,214,941	1,214,941	1,218,218	1,425	4,702
Total Ganaral Appropriations for Municipal					
Total General Appropriations for Municipal Purposes Within "CAPS"	10,628,640	10,758,640	9,247,247	1,516,103	4,710
Larposco manii Onio	10,020,040	10,750,040		1,510,105	7,710

		<u>2014 App</u>	Βι	idget After		2014 Ex Paid or	pend	<u>led</u>	
OPERATIONS - EXCLUDED FROM "CAPS"		Budget	M	<u>odification</u>		Charged	Re	<u>eserved</u>	Overexpended
Police Dispatch/911 Other Expenses	\$	8,500	\$	8,500	\$	7,803	\$	697	
Educational Functions Maintenance of Free Public Library (P.L.1985 C.82)		410,000		410,000		402,498		7,502	
INSURANCE Employee Group Health		40,521		40,521		40,521		-	
Sewerage Processing and Disposal Costs Bergen County Utilities Authority-Contractual South Hackensack Sewer Charges		1,289,884 16,095		1,289,884 16,095		1,289,884 14,683		1,412	
Recycling Tax		10,000		10,000		10,000		-	
Reserve for Tax Appeals Other Expenses		300,000		300,000		300,000			
Public Safety Functions LOSAP- Fire Dept.	_	110,000	_	110,000	_	74,850		35,150	
Total Other Operations Excluded from "CAPS"	_	2,185,000	_	2,185,000	_	2,140,239		44,761	
Interlocal Municipal Services Agreement Bergen County Utilities Authority Salaries & Wages		150,000		150,000		150,000			
Tenafly Registrar Shared Services Salaries & Wages		15,000		15,000		10,000		5,000	
Bogota Shared Services		50,000		50,000		50,000			
Salaries & Wages Other Expenses	_	50,000 5,000		50,000	_	50,000 714		4,286	
Total Interlocal Municipal Service Agreements		220,000		220,000	_	210,714	_	9,286	
Public and Private Programs Offset by Revenues Post Sandy Planning Assistance Grants CERT Trailer Grant Drunk Driving Enforcement Grant Municipal Recycling Assistance Body Armor Replacement Program Clean Communities	_	6,179 13,733 3,240		92,500 1,250 6,179 13,733 3,240 15,009	_	92,500 1,250 6,179 13,733 3,240 15,009			
Total Public and Private Programs Offset by Revenues		23,152		131,911		131,911		_	-
Total Operations Excluded from "CAPS"	_	2,428,152		2,536,911	_	2,482,864		54,047	
Detail:									
Salaries & Wages Other Expenses		215,000 2,213,152		215,000 2,321,911	_	210,000 2,272,864		5,000 49,047	

	2014 App	ropriations	oriations 2014 Exper		
	Budget	Budget After <u>Modification</u>	Paid or Charged	Reserved	Overexpended
OPERATIONS - EXCLUDED FROM "CAPS" (CONT'D.)	Duaget	Modification	Charged	Reserved	Overexpended
CAPITAL IMPROVEMENTS -					
EXCLUDED FROM "CAPS" Capital Improvement Fund	\$ 250,000	\$ 250,000	\$ 250,000		
Capital Improvement Fund	\$ 230,000	\$ 250,000	\$ 230,000		
Total Capital Improvements Excluded					
from "CAPS"	250,000	250,000	250,000		
MUNICIPAL DEBT SERVICE - EXCLUDED FROM "CAPS"					
Payment of Bond Principal	640,000	640,000	640,000		
Payment of Bond Anticipation Notes	75,000	75,000	75,000		
Interest on Bonds	206,300	206,300	206,300		
Interest on Notes Green Trust Loan Repayments - Princ. & Interest	57,939 31,475	57,939 31,475	57,939 31,475	_	_
Green Trust Loan Repayments - Trine. & Interest	31,473	31,473	31,473		
Total Municipal Debt Service Excluded					
from "CAPS"	1,010,714	1,010,714	1,010,714		
DEFERRED CHARGES - Excluded from CAPS					
Emergency Authorization	115,000	115,000	115,000	-	-
Special Emergency (5 years) General Capital Cancelled Grant Receivable	430,000 66,051	430,000 66,051	430,000 66,051	-	
Unfunded Various Capital Ordinances	13,186	13,186	13,186		_
Omunaca Various Capital Ordinances	13,160	13,100	13,100		
Total Deferred Charges- Excluded from "CAPS"	624,237	624,237	624,237		
Transferred to B.O.E. for Use of Local Schools					
(N.J.S.A. 40:48-17.1 & 17.3)	75,428	75,428	75,428	_	_
((1.1.2.1.2.1.1.2.1.1.2.1.1.2.)					
Total General Appropriations Excluded					
from "CAPS"	4,388,531	4,497,290	4,443,243	\$ 54,047	
Subtotal General Appropriations	15,017,171	15,255,930	13,690,490	1,570,150	\$ 4,710
Reserve for Uncollected Taxes	1,100,000	1,100,000	1,100,000		
Total General Appropriations	\$ 16,117,171	\$ 16,355,930	\$ 14,790,490	\$1,570,150	\$ 4,710
Budget as Adopted		\$ 16,117,171			
Added by 40A:4-87		108,759			
Added by Special Emergency Appropriation		130,000			
		\$ 16,355,930			

BOROUGH OF LITTLE FERRY COMPARATIVE BALANCE SHEETS - REGULATORY BASIS - TRUST FUNDS AS OF DECEMBER 31, 2016 (UNAUDITED), 2015 AND 2014

ASSETS	2016 (Unaudited)	<u>2015</u>	<u>2014</u>
ASSE 15			
ANIMAL CONTROL FUND Cash	\$ 10,053	\$ 8,489	\$ 8,674
	10,053	8,489	8,674
OTHER TRUST FUND			
Cash Due from Current Fund	591,263 463,441	830,184 244,358	743,117 119,341
	1,054,704	1,074,542	862,458
COMMUNITY DEVELOPMENT TRUST FUND			
Cash Due from Other Trust Fund	100 100	100 100	100 100
	200	200	200
UNEMPLOYMENT COMPENSATION INSURANCE TRUST FUND Cash	69,555	84,718	95,525
	69,555	84,718	95,525
LENGTH OF SERVICE AWARDS PROGRAM TRUST FUND-(LOSAP)-(UNAUDITED)			
Investments Due from Current Fund	1,242,090	1,175,206 89,819	1,140,309 74,850
	1,242,090	1,265,025	1,215,159
Total Assets	\$ 2,376,602	\$ 2,432,974	\$ 2,182,016

BOROUGH OF LITTLE FERRY COMPARATIVE BALANCE SHEETS - REGULATORY BASIS - TRUST FUNDS AS OF DECEMBER 31, 2016 (UNAUDITED), 2015 AND 2014

	2016 (Unaudited)	<u>2015</u>	<u>2014</u>
LIABILITIES, RESERVES AND FUND BALANCE			
ANIMAL CONTROL FUND			
Reserve for Animal Control Fund Expenditures	\$ 10,053	\$ 7,712	
Due to Current Fund		777	2,222
	10,053	8,489	8,674
OTHER TRUST FUND			
Escrow and Miscellaneous Deposits	130,281	656,707	578,615
Due to General Capital Fund	2,711	2,711	2,711
Payroll Deductions Payable	656	56,432	53,362
Reserve for POAA	7,412	6,838	6,208
Reserve for Municipal Alliance Fund	70	70	7,150
Reserve for Recreation Fees	53,825	83,052	94,988
Reserve for Accumulated Leave Compensation	463,475	244,282	119,299
Reserve for Premium on Tax Sale	279,299		
Reserve for Police Donations	2,861		
Reserve for Fire Prevention Penalties	300		
Reserve for Snow Removal	2,580		
Reserve for Affordable Housing	111,134	24,350	25
Due to Community Development Trust Fund	100	100	100
	1.054.504	1.054.540	0.62.450
	1,054,704	1,074,542	862,458
COMMUNITARY DEVICE ORMENTS TRUCT BY NO			
COMMUNITY DEVELOPMENT TRUST FUND	200	200	200
Due to General Capital Fund	200	200	200
	200	200	200
UNEMPLOYMENT COMPENSATION INSURANCE TRUST FUND			
Due to State of New Jersey		239	1,826
Reserve for Expenditures	69,555	84,479	93,699
	69,555	84,718	95,525
			<u> </u>
LENGTH OF SERVICE AWARDS PROGRAM TRUST FUND (LOSAP) (UNAUDITED)			
Reserve for LOSAP Benefits	1,242,090	1,265,025	1,215,159
		,,.	,,>
Total Liabilities, Reserves and			
Fund Balance	\$ 2,376,602	\$ 2,432,974	\$ 2,182,016
The Accompanying Notes are an Integral Part of these Financial Statements B-28			

BOROUGH OF LITTLE FERRY COMPARATIVE BALANCE SHEETS - REGULATORY BASIS GENERAL CAPITAL FUND AS OF DECEMBER 31, 2016 (UNAUDITED), 2015 AND 2014

ASSETS	2016 (Unaudited)	<u>2015</u>	<u>2014</u>
Cash	\$ 2,663,346	\$ 5,458,606	\$ 2,467,702
Grants Receivable	2,938,162	3,717,334	798,912
Deferred Charges to Future Taxation			
Funded	5,996,897	6,669,125	7,325,816
Unfunded	11,471,993	11,333,420	5,091,950
Cancelled Grants Receivable		36,644	
Due from Community Development Trust Fund	200	200	200
Due from Other Trust Fund	2,711	2,711	2,711
Total Assets	\$ 23,073,309	\$ 27,218,040	\$ 15,687,291
LIABILITIES, RESERVES AND FUND BALANCE			
General Serial Bonds Payable	\$ 5,805,000	\$ 6,450,000	\$ 7,080,000
Bond Anticipation Notes Payable	8,084,356	8,610,597	4,215,000
Green Acres Loan Payable	191,897	219,125	245,816
Improvement Authorizations			
Funded	145,502	169,551	85,530
Unfunded	3,808,548	6,268,760	2,151,036
Encumbrances/Contracts Payable	1,331,063	1,266,291	710,184
Due to Current Fund	184	221	7,565
Reserve for Grants Receivable	2,713,162	3,492,334	585,626
Reserve for Payment of Bonds	131,340	148,840	142,862
Capital Improvement Fund	715,187	535,630	264,695
Fund Balance	147,070	56,691	198,977
Total Liabilities, Reserves and Fund Balance	\$ 23,073,309	\$ 27,218,040	\$ 15,687,291

There were bonds and notes authorized but not issued at December 31, 2016 (Unaudited), 2015 and 2014 amounting to \$4,409,574, \$3,097,064 and \$1,171,784 respectively.

BOROUGH OF LITTLE FERRY COMPARATIVE STATEMENTS OF CHANGES IN FUND BALANCE - REGULATORY BASIS GENERAL CAPITAL FUND

FOR THE YEARS ENDED DECEMBER 31, 2016 (UNAUDITED), 2015 AND 2014 $\,$

	2016 (Unaudited)			<u>2015</u>	<u>2014</u>		
Balance, January 1	\$	56,691	\$	198,977	\$	269,354	
Increased by: Premium on Sale of Notes Funded Improvement Authorizations Cancelled	_	87,879 2,500		19,633 6,981		11,623	
Decreased by: Appropriated to Finance Improvement Authorizations		147,070		225,591 168,900		280,977 82,000	
Balance, December 31	\$	147,070	\$	56,691	\$	198,977	

BOROUGH OF LITTLE FERRY COMPARATIVE BALANCE SHEETS - REGULATORY BASIS GENERAL FIXED ASSETS ACCOUNT GROUP AS OF DECEMBER 31, 2016 (UNAUDITED), 2015 AND 2014

	<u>2016</u>	<u>2015</u>	<u>2014</u>
ASSETS			
Land and Land Improvements Buildings and Building Improvements Machinery and Equipment Total Assets	Not Available	\$ 8,014,364 16,886,802 5,940,703 \$ 30,841,869	\$ 7,889,746 16,886,802 5,551,033 \$ 30,327,581
FUND BALANCE Investment in General Fixed Assets		\$ 30,841,869	\$ 30,327,581

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NOTES TO FINANCIAL STATEMENTS

BOROUGH OF LITTLE FERRY NOTES TO FINANCIAL STATEMENTS YEARS ENDED DECEMBER 31, 2016 (UNAUDITED), 2015 AND 2014

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Borough, incorporated in the year 1894, is governed by a Mayor and a Council of six Council members, each of whom is elected by the voters. The Mayor's term is for a four year period and the Council members for a three year period with two Council positions being voted upon each year. Appointments and committee member selections are made at the Annual Reorganization Meeting, generally held during the first week of January each year. Appointments and committee selections are made as provided for by statutes and ordinances governing these matters. The executive power of the Borough is exercised by the Mayor and Council. Administrative functions for implementing policies of the Borough are exercised by the Borough Administrator in conjunction with the department heads. Each Councilmember acts as a liaison to specific departments. These departments are: Department of Public Works/Buildings and Grounds, Police, Fire, Finance, Recreation and Board of Health. Day to day functions are under the direction of the Borough Administrator. Also present and available on a full time basis is the Borough Clerk. The Borough's major operations include public safety, road repair and maintenance, sanitation, fire protection, recreation and parks, health services, and general administrative services.

GASB requires the financial reporting entity to include both the primary government and component units. Component units are legally separate organizations for which the Borough is financially accountable. The Borough is financially accountable for an organization if the Borough appoints a voting majority of the organization's governing board and (1) the Borough is able to significantly influence the programs or services performed or provided by the organization; or (2) the Borough is legally entitled to or can otherwise access the organization's resources; the Borough is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the Borough is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the Borough in that the Borough approves the budget, the issuance of debt or the levying of taxes. The Borough is not includable in any other reporting entity as a component unit.

The financial statements contained herein include only those boards, bodies, officers or commissions as required by NJS 40A:5-5. Accordingly, the financial statements of the Borough do not include the municipal library, volunteer fire department or volunteer ambulance squad which are considered component units under GAAP. Complete financial statements of the above component units can be obtained by contacting the Treasurer of the respective entity.

B. Description of Regulatory Basis of Accounting

The financial statements of the Borough of Little Ferry have been prepared on a basis of accounting in conformity with accounting principles and practices prescribed or permitted by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division") which is a regulatory basis of accounting other than accounting principles generally accepted in the United States of America (GAAP). Such principles and practices are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Under this method of accounting, the Borough accounts for its financial transactions through separate funds, which differ from the fund structure required by GAAP.

The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. GASB has adopted accounting statements to be used by governmental units when reporting financial position and results of operations in accordance with accounting principles generally accepted in the United States of America. (GAAP). The municipalities in the State of New Jersey do not prepare financial statements in accordance with GAAP and thus do not comply with all of the GASB pronouncements.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Presentation – Financial Statements

The Borough uses funds, as required by the Division, to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial administration by segregating transactions related to certain Borough functions or activities. The Borough also uses an account group, which is designed to provide accountability for certain assets that are not recorded in those Funds.

The Borough has the following funds and account group:

<u>Current Fund</u> – This fund is used to account for the revenues and expenditures for governmental operations of a general nature and the assets and liabilities related to such activities, including Federal and State grants not accounted for in another fund.

<u>Trust Funds</u> - These funds are used to account for assets held by the government in a trustee capacity. Funds held by the Borough as an agent for individuals, private organizations, or other governments are recorded in the Trust Funds.

<u>Animal Control Fund</u> - This fund is used to account for fees collected from dog and cat licenses and expenditures which are regulated by NJS 4:19-15.11.

<u>Other Trust Fund</u> - This fund is established to account for the assets and resources, which are held by the Borough as a trustee or agent for individuals, private organizations, other governments and/or other funds. These funds include dedicated fees/proceeds collected, developer deposits, payroll related deposits and funds deposited with the Borough as collateral.

<u>Community Development Block Grant Fund</u> - This fund is used to account for grant proceeds, program income and related expenditures for Federal Block grant entitlements.

<u>Unemployment Insurance Fund</u> - This fund is used to account for employee and employer contributions for the purpose of providing unemployment benefits to former eligible employees.

<u>Length of Service Awards Program Fund (LOSAP)</u> – This fund is established to account for the tax-deferred income benefits to active volunteer members of emergency service organizations of the Borough.

<u>General Capital Fund</u> – This fund is used to account for the receipt and disbursement of funds used and related financial transactions related to the acquisition or improvement of general capital facilities and other capital assets, other than those acquired in the Current Fund.

<u>General Fixed Assets Account Group</u> - This account group is used to account for all general fixed assets of the Borough. The Borough's infrastructure is not reported in the account group.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Presentation – Financial Statements (Continued)

<u>Comparative Data</u> - Comparative data for the prior year has been presented in the accompanying financial statements in order to provide an understanding of changes in the Borough's financial position and operations. However, comparative data have not been presented in all statements because their inclusion would make certain statements unduly complex and difficult to understand.

Financial Statements - Regulatory Basis

The GASB Codification also requires the financial statements of a governmental unit to be presented in the basic financial statements in accordance with GAAP. The Borough presents the regulatory basis financial statements listed in the table of contents which are required by the Division and which differ from the basic financial statements required by GAAP. In addition, the Division requires the regulatory basis financial statements listed in the table of contents to be referenced to the supplementary schedules. This practice differs from reporting requirements under GAAP.

D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the accounting principles and practices prescribed by the Division in accordance with the regulatory basis of accounting. Measurement focus indicates the type of resources being measured. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The Borough of Little Ferry follows a modified accrual basis of accounting. Under this method of accounting, revenues, except State/Federal Aid, are recognized when received and expenditures are recorded when incurred. The accounting principles and practices prescribed or permitted for municipalities by the Division ("regulatory basis of accounting") differ in certain respects from accounting principles generally accepted in the United States of America (GAAP) applicable to local government units. The more significant differences are as follows:

<u>Cash and Investments</u> - Cash includes amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the government. Investments are reported at cost and are limited by N.J.S.A. 40A:5-15.1 et seq. with the exception of LOSAP Trust Fund investments which are reported at fair value and are limited by N.J.A.C. 5:30-14.19. GAAP requires that all investments be reported at fair value.

<u>Inventories</u> - The costs of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The costs of inventories are not included on the various balance sheets. GAAP requires inventories to be recorded as assets in proprietary-type funds.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Measurement Focus and Basis of Accounting (Continued)

Property Tax Revenues/Receivables - Real property taxes are assessed locally, based upon the assessed value of the property. The tax bill includes a levy for Municipal, County, and School purposes. The bills are mailed annually in June for that calendar year's levy. Taxes are payable in four quarterly installments on February 1, May 1, August 1, and November 1. The amounts of the first and second installments are determined as one-quarter of the total tax levied against the property for the preceding year. The installment due the third and fourth quarters is determined by taking the current year levy less the amount previously charged for the first and second installments, with the remainder being divided equally. If unpaid on these dates, the amount due becomes delinquent and subject to interest at 8% per annum, or 18% on any delinquency amount in excess of \$1,500. A penalty of up to 6% of the delinquency may be imposed on a taxpayer with a delinquency in excess of \$10,000 who fails to pay that delinquency prior to the end of the fiscal year in which the charges become delinquent. The school levy is turned over to the Board of Education as expenditures are incurred, and the balance, if any, must be transferred as of December 31, of each fiscal year. County taxes are paid quarterly on February 15, May 15, August 15 and November 15, to the County by the Borough. When unpaid taxes or any municipal lien, or part thereof, on real property, remains in arrears on April first in the year following the calendar year levy when the same became in arrears, the collector in the municipality shall, subject to the provisions of the New Jersey Statutes, enforce the lien by placing the property on a standard tax sale. The Borough also has the option when unpaid taxes or any municipal lien, or part thereof, on real property remains in arrears on the 11th day of the eleventh month in the fiscal year when the taxes or lien became in arrears, the collector in the municipality shall, subject to the provisions of the New Jersey Statutes, enforce the lien by placing property on an accelerated tax sale, provided that the sale is conducted and completed no earlier than in the last month of the fiscal year. The Borough may institute annual in rem tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property. In accordance with the accounting principles prescribed by the State of New Jersey, current and delinquent taxes are realized as revenue when collected. Since delinquent taxes and liens are fully reserved, no provision has been made to estimate that portion of the tax receivable and tax title liens that are uncollectible. GAAP requires property tax revenues to be recognized in the accounting period when they become susceptible to accrual (i.e., when they are both levied and available), reduced by an allowance for doubtful accounts.

<u>Miscellaneous Revenues/Receivables</u> - Miscellaneous revenues are recognized on a cash basis. Receivables for the miscellaneous items that are susceptible to accrual are recorded with offsetting reserves on the balance sheet of the Borough's Current Fund. GAAP requires such revenues to be recognized in the accounting period when they become susceptible to accrual (i.e., when they are both measurable and available).

<u>Grant and Similar Award Revenues/Receivables</u> - Federal and State grants, entitlements or shared revenues received for purposes normally financed through the Current Fund are recognized when anticipated in the Borough's budget. GAAP requires such revenues to be recognized as soon as all eligibility requirements imposed by the grantor or provider have been met.

<u>Property Acquired for Taxes</u> – Property acquired for taxes is recorded in the Current Fund at the assessed valuation when such property was acquired, and is fully reserved. GAAP requires such property to be recorded as a capital asset in the government-wide financial statements at fair value on the date of acquisition.

<u>Interfunds</u> - Interfund receivables in the Current Fund are recorded with offsetting reserves, which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves. GAAP does not require the establishment of an offsetting reserve for interfunds and, therefore, does not recognize income in the year liquidated.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Measurement Focus and Basis of Accounting (Continued)

<u>Deferred Charges</u> – Certain expenditures, operating deficits and other items are required to be deferred to budgets of succeeding years. GAAP requires expenditures, operating deficits and certain other items generally to be recognized when incurred, if measurable.

<u>Appropriation Reserves</u> – Appropriation reserves are recorded as liabilities and are available, until lapsed at the close of the succeeding year, to meet specific claims, commitments or contracts incurred during the preceding year. Lapsed appropriation reserves are recorded as additions to income. Appropriation reserves do not exist under GAAP.

<u>Expenditures</u> – Expenditures are recorded on the "budgetary" basis of accounting. Generally, expenditures are recorded when an amount is encumbered for goods or services through the issuance of a purchase order in conjunction with an encumbrance accounting system. Outstanding encumbrances at December 31, are reported as a cash liability in the financial statements. Unexpended or uncommitted appropriations, at December 31, are reported as expenditures through the establishment of appropriation reserves unless cancelled by the governing body. GAAP requires expenditures to be recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, as well as expenditures related to compensated absences and claims and judgements, which are recognized when due.

Encumbrances - Contractual orders outstanding at December 31, are reported as expenditures and liabilities through the establishment of an encumbrance payable. Encumbrances do not constitute expenditures or liabilities under GAAP.

<u>Compensated Absences</u> - Expenditures relating to obligations for unused vested accumulated vacation and sick leave are not recorded until paid; however, municipalities may establish and budget reserve funds subject to NJSA 40A:4-39 for the future payment of compensated absences. GAAP requires that the amount that would normally be liquidated with expendable available financial resources be recorded as an expenditure in the operating funds and the remaining obligations are recorded as a long-term obligation in the government-wide financial statements.

<u>Tax Appeals and Other Contingent Losses</u> - Losses arising from tax appeals and other contingent losses are recognized at the time a decision is rendered by an administrative or judicial body; however, municipalities may establish reserves transferred from tax collections or by budget appropriation for future payments of tax appeal losses. GAAP requires such amounts to be recorded when it is probable that a loss has been incurred and the amount of such loss can be reasonably estimated.

<u>Deferred School Taxes</u> – School taxes raised in advance in the Current Fund for a school fiscal year (July 1 to June 30) which remain unpaid at December 31 of the calendar year levied may be deferred to fund balance to the extent of not more than 50% of the annual levy providing no requisition has been made by the school district for such amount. GAAP does not permit the deferral of unpaid school taxes to fund balance at year end.

<u>General Fixed Assets</u> - In accordance with NJAC 5:30-5.6, Accounting for Governmental Fixed Assets, the Borough of Little Ferry has developed a fixed assets accounting and reporting system. Fixed assets are defined by the Borough as assets with an initial, individual cost of \$2,000 and an estimated useful life in excess of two years.

Fixed assets used in governmental operations (general fixed assets) are accounted for in the General Fixed Assets Account Group. Public domain ("infrastructure") general fixed assets consisting of certain improvements other than buildings, such as roads, bridges, curbs and gutters, streets and sidewalks and sewerage and drainage systems are not capitalized.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Measurement Focus and Basis of Accounting (Continued)

General Fixed Assets (Continued)

General Fixed Assets purchased after December 31, 2002 are stated at cost. Donated fixed assets are recorded at estimated fair market value at the date of donation.

General Fixed Assets purchased prior to December 31, 2002 are stated as follows:

Land and Buildings Machinery and Equipment Assessed Value Replacement Cost

No depreciation has been provided for in the financial statements.

Expenditures for construction in progress are recorded in the General Capital Fund until such time as the construction is completed and put into operation for general fixed assets.

GAAP requires that capital assets be recorded in proprietary-type funds as well as the government-wide financial statement at historical or estimated historical cost if actual historical cost is not available. In addition, GAAP requires depreciation on capital assets to be recorded in proprietary-type funds as well as in the government-wide financial statements.

<u>Use of Estimates</u> - The preparation of financial statements requires management of the Borough to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of accrued revenues and expenditures during the reporting period. Accordingly, actual results could differ from those estimates.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. <u>Budgets and Budgetary Accounting</u> - An annual budget is required to be adopted and integrated into the accounting system to provide budgetary control over revenues and expenditures. Budget amounts presented in the accompanying financial statements represent amounts adopted by the Borough and approved by the State Division of Local Government Services as per N.J.S.A. 40A:4 et seq.

The Borough is not required to adopt budgets for the following funds:

Trust Funds General Capital Fund

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

A. <u>Budgets and Budgetary Accounting</u> (Continued)

The governing body is required to introduce and approve the annual budget no later than February 10, of the fiscal year. The budget is required to be adopted no later than March 20, and prior to adoption must be certified by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. The Director of the Division of Local Government Services, with the approval of the Local Finance Board may extend the introduction and approval and adoption dates of the municipal budget. The budget is prepared by fund, function, activity and line item (salary or other expense) and includes information on the previous year. The legal level of control for appropriations is exercised at the individual line item level for all operating budgets adopted. The governing body of the municipality may authorize emergency appropriations and the inclusion of certain special items of revenue to the budget after its adoption and determination of the tax rate. During the last two months of the fiscal year, the governing body may, by a 2/3 vote; amend the budget through line item transfers. Management has no authority to amend the budget without the approval of the governing body. Expenditures may not legally exceed budgeted appropriations at the line item level. During 2016 (Unaudited), 2015 and 2014 the Borough Council increased the original budget by \$36,776, \$452,284 and \$238,759, respectively. The increases in 2016 and 2015 were funded by additional aid allotted to the Borough. The increases in 2014 were funded by additional aid allotted to the Borough totaling \$108,759 as well as a special emergency resolution for expenses related to a Borough-wide reassessment in the amount of \$130,000. In addition, the governing body approved several budget transfers during 2016, 2015 and 2014.

B. Excess Expenditures Over Appropriations

The following is a summary of expenditures in excess of available appropriations. The overexpended appropriations resulted in unfavorable variances.

	Modified Budget	<u>Actual</u>	Unfavorable Variance
2016 (Unaudited) None			
<u>2015</u> None			
<u>2014</u>			
Current Fund			
2014 Appropriations			
Utility Expenses and Bulk Purchases			
Water	\$14,200	\$14,208	\$8
Statutory Charges			
Social Security System	183,000	187,702	4,702

In accordance with the regulatory basis of accounting, the above variances or overexpenditures were recorded as deferred charges on the balance sheet of the respective fund at year end and were funded in the succeeding year's budget. GAAP does not permit the deferral of overexpenditures at year end.

NOTE 3 CASH DEPOSITS AND INVESTMENTS

The Borough considers petty cash, change funds, cash in banks, certificates of deposit and deposits with the New Jersey Cash Management Fund as cash and cash equivalents.

A. Cash Deposits

The Borough's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Borough is required to deposit their funds in a depository which is protecting such funds pursuant to GUDPA. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of the lesser of 75% of its capital funds or \$200 million for all deposits not covered by the FDIC.

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank. SIPC replaces cash claims up to a maximum of \$250,000 for each failed brokerage firm. At December 31, 2016 (Unaudited), 2015 and 2014, the book value of the Borough's deposits were \$12,236,824, \$14,642,960 and \$10,970,510 and bank and brokerage firm balances of the Borough's deposits amounted to \$13,337,373, \$15,212,842 and \$11,457,422, respectively. The Borough's deposits which are displayed on the various fund balance sheets as "cash" are categorized as:

	Bank Balance							
Depository Account	(2016 Unaudited)		<u>2015</u>		<u>2014</u>		
Insured	\$	13,337,373	\$	15,212,842	\$	11,457,422		

<u>Custodial Credit Risk – Deposits</u> – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Borough does not have a formal policy for custodial credit risk. However, as of December 31, 2016 (Unaudited), 2015 and 2014 none of the Borough's bank balances were exposed to custodial credit risk.

B. Investments

The Borough is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 40A:5-15.1. Investments include bonds or other obligations of the United States or obligations guaranteed by the United States of America, Government Money Market Mutual Funds, bonds or other obligations of the Borough or bonds or other obligations of the school districts which are a part of the Borough or school districts located within the Borough, Local Government investment pools, and agreements for the repurchase of fully collateralized securities, if transacted in accordance with NJSA 40A:5-15.1 (8a-8e). In addition, the Borough is permitted to invest LOSAP Funds with the types of eligible investments authorized in NJAC 5:30-14.19. LOSAP investments include interest bearing accounts or securities, in which savings banks of New Jersey are authorized to invest their funds, New Jersey Cash Management Fund, fixed and variable individual or group annuity contracts, mutual fund shares or fixed and variable life insurance contracts.

NOTE 3 CASH DEPOSITS AND INVESTMENTS (Continued)

B. <u>Investments</u> (Continued)

As of December 31, 2016 (Unaudited), 2015 and 2014, the Borough had the following investments:

		Fair							
		<u>Value</u>							
	(LOSAP Only)								
		<u>2016</u>		2014					
	(U	(naudited)							
Investment:									
Lincoln Financial Group LOSAP									
Investment Fund (Unaudited)	\$	1,242,090	\$	1,175,206	\$	1,140,309			

<u>Custodial Credit Risk – Investments</u> – For an investment, this is the risk, that in the event of the failure of the counterparty, the Borough will not be able to recover the value of its investments or collateral securities that are held by an outside party. The Borough does not have a policy for custodial risk. As of December 31, 2016 (Unaudited), 2015 and 2014, \$1,175,206 and \$1,140,309 of the Borough's investments was exposed to custodial credit risk as follows:

		Fair						
		<u>Value</u>						
		(Le	OSA	AP - Unaudi	ted)			
		<u>2016</u>		<u>2015</u>		2014		
	J)	Jnaudited)						
Uninsured and Collateralized:								
Collateral held by pledging financial								
institution's trust department but not in								
the Borough's name	\$	1,242,090	\$	1,175,206	\$	1,140,309		

NOTE 3 CASH DEPOSITS AND INVESTMENTS (Continued)

B. <u>Investments</u> (Continued)

<u>Interest Rate Risk</u> – The Borough does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

<u>Credit Risk</u> – State law limits investments as noted above (N.J.S.A. 40A:5-15.1). The Borough does not have an investment policy that would further limit its investment choices. As of December 31, 2016 (Unaudited), 2015 and 2014, the Borough's investment in Lincoln Financial Group was rated Baa1 by Moody's Investor Services.

<u>Concentration of Credit Risk</u> – The Borough places no limit in the amount the Borough may invest in any one issuer. More than five (5) percent of the Borough's investments are in Lincoln Financial Group. These investments are 100% of the Borough's total investments.

The fair value of the above-listed investment was based on quoted market prices.

Interest earned in the General Capital Fund, Animal Control Fund and certain Other Trust Funds are assigned to the Current Fund in accordance with the regulatory basis of accounting.

NOTE 4 TAXES RECEIVABLE

Receivables at December 31, 2016 (Unaudited), 2015 and 2014 consisted of the following:

Current	2016 (Unaudited)	<u>2015</u>	<u>2014</u>
Property Taxes	839,000	819,886	682,116

In 2016 (Unaudited), 2015 and 2014, the Borough collected \$814,720, \$681,866 and \$733,736 from delinquent taxes, which represented 99%, 100% and 100%, respectively of the prior year delinquent taxes receivable balance.

NOTE 5 DUE TO/FROM OTHER FUNDS

As of December 31, interfund receivables and payables that resulted from various interfund transactions were as follows:

		2016 (Ur	aud	lited)	2015				2014			
		Oue from		Due to		Due from Due to			Oue from	Due to		
	<u>Ot</u>	her Funds	<u>Ot</u>	ther Funds	<u>Ot</u>	her Funds	<u>Ot</u>	her Funds	<u>Ot</u>	her Funds	<u>Ot</u>	her Funds
Current Fund	\$	184	\$	463,441	\$	998	\$	334,177	\$	9,787	\$	194,191
Trust Funds:												
Animal Control								777				2,222
Other Trust - General Trust		463,441		2,811		244,358		2,811		119,341		2,811
Community Development		100		200		100		200		100		200
Length of Service Awards												
Program (LOSAP)						89,819				74,850		
General Capital Fund	_	2,911		184		2,911		221		2,911		7,565
Total	\$	466,636	\$	466,636	\$	338,186	\$	338,186	\$	206,989	\$	206,989

The above balances are the result of revenues and/or expenditures being paid by one fund on behalf of another.

The Borough expects all interfund balances to be liquidated within one year.

NOTE 6 DEFERRED CHARGES TO BE RAISED IN SUCCEEDING BUDGETS

Under the regulatory basis of accounting, certain expenditures are required to be deferred to budgets of succeeding years. At December 31, the following deferred charges are reported on the balance sheets of the following funds:

			Subsequent Year			Balance to	
		Balance	Budget		Succeeding		
	December 31,		<u>Appropriation</u>			Budgets	
2016 (Unaudited)							
Current Fund							
Special Emergency Authorizations (40A:4-55)	\$	98,000	\$	36,000	\$	62,000	
<u>2015</u>							
Current Fund							
Special Emergency Authorizations (40A:4-55)	\$	599,000	\$	501,000	\$	98,000	
General Capital Fund							
Cancelled Grants Receivable		36,644		36,644		-	
2014							
Current Fund							
Special Emergency Authorizations (40A:4-55)	\$	1,240,000	\$	641,000	\$	599,000	
Overexpenditure of Appropriations		4,710	•	4,710		-	
I II I		, , ,		,			

NOTE 7 DEFERRED SCHOOL TAXES

Under the regulatory basis of accounting, regulations allow for the deferral to fund balance of not more than 50% of the annual levy when school taxes are raised in advance for a school year and have not been requisitioned by the school district as of December 31. The balance of unpaid school taxes levied, amount deferred and the amount reported as a liability (payable) at December 31, 2016 (Unaudited), 2015 and 2014 are as follows:

	2016	<u>2015</u>	<u>2014</u>
	(<u>Unaudited)</u> Local District School	Local District School	Local District School
Balance of Tax Deferred Liability	\$9,216,947 <u>6,405,244</u>	\$9,034,693 <u>6,405,244</u>	\$8,788,417 <u>6,405,244</u>
Taxes Payable	<u>\$2,811,703</u>	\$2,629,449	<u>\$2,383,173</u>

NOTE 8 FUND BALANCES APPROPRIATED

Under the regulatory basis of accounting, fund balances in the Current Fund is comprised of cash surplus (fund balance) and non-cash surplus (fund balance). All or part of cash surplus as of December 31 may be anticipated in the subsequent year's budget. The non-cash surplus portion of fund balance may be utilized in the subsequent year's budget with the prior written consent of the Director of the Division of Local Government Services if certain guidelines are met as to its availability. Fund balances at December 31, which were appropriated and included as anticipated revenue in their own respective fund's budget for the succeeding year were as follows:

	2016 (U1	naudited)	_	20)15	2014		
	Fund	Utilized	_	Fund	Utilized	Fund	Utilized	
	Balance	in Subsequent		Balance	in Subsequent	Balance	in Subsequent	
	December 31,	Year's Budget		December 31,	Year's Budget	December 31,	Year's Budget	
Current Fund Cash Surplus Non-Cash Surplus	\$ 2,285,732 417,962	\$ 1,700,000 (1	.)	\$ 1,845,392 467,311	\$ 1,700,000	\$ 1,895,958 87,802	\$ 1,700,000	
	\$ 2,703,694	\$ 1,700,000		\$ 2,312,703	\$ 1,700,000	\$ 1,983,760	\$ 1,700,000	

⁽¹⁾ The above fund balance amount appropriated represents the surplus anticipated in the 2017 introduced municipal budget. The 2017 municipal budget has not been legally adopted as of the date of this report.

NOTE 9 FIXED ASSETS

A. General Fixed Assets

The following is a summary of changes in the general fixed assets account group for the years ended December 31, 2015 and 2014. The summary of changes in the general fixed assets account group for the year ended December 31, 2016 is not available.

Balance			Balance,
· ·	_	_	December 31,
<u>2014</u>	<u>Increases</u>	<u>Decreases</u>	<u>2015</u>
\$ 7,889,746	\$ 124,618		\$ 8,014,364
16,886,802			16,886,802
5,551,033	461,570	\$ 71,900	5,940,703
\$ 30,327,581	\$ 586,188	\$ 71,900	\$ 30,841,869
Balance			Balance,
December 31,			December 31,
<u>2013</u>	<u>Increases</u>	<u>Decreases</u>	<u>2014</u>
\$ 7,889,746			\$ 7,889,746
16,886,802			16,886,802
5,453,145	\$ 228,854	\$ 130,966	5,551,033
\$ 30,229,693	\$ 228,854	\$ 130,966	\$ 30,327,581
	December 31, 2014 \$ 7,889,746 16,886,802 5,551,033 \$ 30,327,581 Balance December 31, 2013 \$ 7,889,746 16,886,802 5,453,145	December 31, 2014 Increases \$ 7,889,746 \$ 124,618 16,886,802 5,551,033 461,570 \$ 30,327,581 \$ 586,188 Balance December 31, 2013 Increases \$ 7,889,746 16,886,802 5,453,145 \$ 228,854	December 31, Increases Decreases \$ 7,889,746 \$ 124,618 \$ 16,886,802 \$ 461,570 \$ 71,900 \$ 30,327,581 \$ 586,188 \$ 71,900 Balance December 31, 2013 Increases Decreases \$ 7,889,746 16,886,802 5,453,145 \$ 228,854 \$ 130,966

NOTE 10 MUNICIPAL DEBT

The Local Bond Law governs the issuance of bonds and notes used to finance capital expenditures. General obligation bonds have been issued for general capital fund projects. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Borough are general obligation bonds, backed by the full faith and credit of the Borough. Bond anticipation notes, which are issued to temporarily finance capital projects, must be paid off within ten years and four months or retired by the issuance of bonds.

The Borough's debt is summarized as follows:

	<u>2016</u>			<u>2015</u>		<u>2014</u>
Issued	(
General						
Bonds, Notes and Loans	\$	14,081,253	\$	15,279,722	\$	11,540,816
Lass Fords Towns on the Hall to Dee Dands						
Less Funds Temporarily Held to Pay Bonds and Notes		1,153,277		523,081		437,696
and Proces	-	1,133,277		323,001		137,070
Net Debt Issued		12,927,976		14,756,641		11,103,120
		, ,		, ,		, ,
Authorized But Not Issued						
General						
Bonds and Notes		4,409,574		3,097,064		1,171,784
Net Bonds and Notes Issued and Authorized	Φ.	15 225 550	Φ.	1= 0=0=0=	Φ.	10.071.001
But Not Issued	\$	17,337,550	\$	17,853,705	\$	12,274,904

NOTE 10 MUNICIPAL DEBT (Continued)

Statutory Net Debt

The statement of debt condition that follows is extracted from the Borough's Annual Debt Statement and indicates a statutory net debt of 1.661%, 1.616% and 1.020% at December 31, 2016 (Unaudited), 2015 and 2014, respectively.

2016 (Unaudited)	Gross Debt		De	eductions	Net Debt		
General Debt School Debt	\$	18,490,827	\$	1,153,277	\$	17,337,550	
Total	\$	18,490,827	\$	1,153,277	\$	17,337,550	
<u>2015</u>							
General Debt School Debt	\$	18,376,786	\$	523,081	\$	17,853,705	
Total	\$	18,376,786	\$	523,081	\$	17,853,705	
<u>2014</u>							
General Debt School Debt	\$	12,712,600	\$	437,696	\$	12,274,904	
Total	\$	12,712,600	\$	437,696	\$	12,274,904	

Statutory Borrowing Power

The Borough's remaining borrowing power under N.J.S. 40A:2-6, as amended, at December 31, was as follows:

	(2016 Unaudited)	<u>2015</u>	<u>2014</u>
3-1/2% of Equalized Valuation Basis (Municipal) Less: Net Debt	\$	36,525,219 17,337,550	\$ 38,663,329 17,853,705	\$ 42,107,719 12,274,904
Remaining Borrowing Power	\$	19,187,669	\$ 20,809,624	\$ 29,832,815

NOTE 10 MUNICIPAL DEBT (Continued)

A. Long-Term Debt

The Borough's long-term debt consisted of the following at December 31:

General Obligation Bonds

The Borough levies ad valorem taxes to pay debt service on general obligation bonds. General obligation bonds outstanding at December 31 are as follows:

	2016 (Unaudited)		<u>2015</u>		<u>2014</u>	
\$1,650,000, 2009 Refunding Bonds, due in annual installments of \$180,000 to \$185,000 through August, 2017, interest at 3.00% to 4.00%	\$	180,000	\$	365,000	\$	550,000
\$6,300,000, 2010 Bonds, due in annual installments of \$150,000 to \$650,000 through September, 2025, interest at 2.00% to 3.00%		5,625,000		5,775,000		5,900,000
\$1,655,000, 2011 Refunding Bonds, due in annual installments of \$310,000 to \$320,000 through May, 2016, interest at 2.00% to 3.50%				310,000		630,000
	\$	5,805,000	\$	6,450,000	\$	7,080,000

General Intergovernmental Loans Payable

The Borough has entered into a loan agreement with the State of New Jersey for the financing relating to the Borough's Wetlands Acquisition Project, the Indian Lake property and the Indian Lake (Lakeview Park) Recreation Improvement Project, respectively. The Borough levies ad valorem taxes to pay debt service on general intergovernmental loans issued. General intergovernmental loans outstanding at December 31 are as follows:

	<u>2016</u> (Unaudited)		<u>2015</u>		2014
\$210,462, 2000 Loan, due in semi- annual installments of \$6,479 to \$12,514 through May, 2018, interest at 2.00%	\$	19,245	\$ 31,759	\$	44,026
\$122,710, 2000 Loan, due in semi- annual installments of \$7,082 to \$7,518 through July 2019, interest at 2.00%		22,111	29,193		36,135
\$172,988, 2013 Loan, due in semi- annual installments of \$5,325 to \$10,493 through February, 2033, interest at 2.00%		150,541	 158,173		165,655
	\$	191,897	\$ 219,125	\$	245,816

NOTE 10 MUNICIPAL DEBT (Continued)

A. Long-Term Debt (Continued)

The Borough's principal and interest for long-term debt issued and outstanding as of December 31, 2016 (Unaudited) is as follows:

Calendar	Genera	1 Bc	onds	Green Acres Loans					
<u>Year</u>	Principal Principal	<u>Interest</u>		Principal Principal		<u>Interest</u>		Total	
2017	\$ 680,000	\$	159,850	\$	27,775	\$	3,700	\$	871,325
2018	625,000		142,750		21,790		3,142		792,681
2019	625,000		128,687		15,619		2,769		772,074
2020	625,000		113,063		8,264		2,493		748,819
2021	650,000		95,875		8,430		2,327		756,632
2022-2026	2,600,000		195,000		44,760		9,025	2	2,848,785
2027-2031					49,443		4,342		53,785
2032-2033	 				<u>15,817</u>		<u>317</u>		16,134
Total	\$ 5,805,000	\$	835,225	\$	191,897	\$	28,114	\$ 6	5,860,236

Changes in Long-Term Municipal Debt

The Borough's long-term capital debt activity for the years ended December 31, 2016 (Unaudited), 2015 and 2014 were as follows:

2016 (Unaudited)	Balance, ecember 31, 2015	Additions	<u>R</u>	eductions	Balance, ecember 31, 2016 Unaudited)	<u>(</u>	Due Within One Year
General Capital Fund Bonds Payable Intergovernmental Loans Payable	\$ 6,450,000 219,125	\$ -	\$	645,000 27,228	\$ 5,805,000 191,897	\$	680,000 27,775
General Capital Fund Long-Term Liabilities	\$ 6,669,125	\$ -	<u>\$</u>	672,228	\$ 5,996,897	\$	707,775

NOTE 10 MUNICIPAL DEBT (Continued)

A. Long-Term Debt (Continued)

Changes in Long-Term Municipal Debt (Continued)

<u>2015</u>	Balance, December 31, 2014	Additions	Reductions	Balance, December 31, 2015	Due Within One Year
General Capital Fund Bonds Payable Intergovernmental Loans Payable	\$ 7,080,000 245,816	\$ -	\$ 630,000 26,691	\$ 6,450,000 219,125	\$ 645,000 27,228
General Capital Fund Long-Term Liabilities	\$ 7,325,816	\$ -	\$ 656,691	\$ 6,669,125	\$ 672,228
<u>2014</u>	Balance, December 31, 2013	Additions	Reductions	Balance, December 31, 2014	Due Within One Year
General Capital Fund Bonds Payable Intergovernmental Loans Payable	\$ 7,720,000 271,981		\$ 640,000 26,165		\$ 630,000 26,691
General Capital Fund Long-Term Liabilities	\$ 7,991,981	\$ -	\$ 666,165	\$ 7,325,816	\$ 656,691

NOTE 10 MUNICIPAL DEBT (Continued)

B. Short-Term Debt

The Borough's short-term debt activity for the years ended December 31, 2016 (Unaudited), 2015 and 2014 was as follows:

Bond Anticipation Notes

Purpose 2016 (Unaudited)	Rate (%)	Maturity <u>Date</u>	Balance, December 31, 2015	Renewed/ <u>Issued</u>	Retired/ Redeemed	Balance, December 31, 2016 (Unaudited)	
General Capital Fund							
Acquisition of Land	2.25	4/27/2017	\$ 115,084	\$ 113,085	\$ 115,084	\$ 113,085	
Traffice Light/Liberty-Washington	2.25	4/27/2017	130,586	123,086	130,586	123,086	
Improvements- Indian Lake Park	2.25	4/27/2017	9,329	4,804	9,329	4,804	
Improvements to Willow Lake Park	2.25	4/27/2017	33,000	28,905	33,000	28,905	
Phase III Improvements to Lakeview Park	2.25	4/27/2017	78,815	68,168	78,815	68,168	
Various Improvements	2.25	4/27/2017	19,279	13,374	19,279	13,374	
Repair of Sanitary Sewer Lines on Franklin & Eckel Streets	2.25	4/27/2017	237,250	195,129	237,250	195,129	
Repair of Sanitary Sewer Lines on Maple St.	2.25	4/27/2017	20,507	17,231	20,507	17,231	
Repair of Senior Center Roof	2.25	4/27/2017	158,789	153,313	158,789	153,313	
Various Capital Improvements	2.25	4/27/2017	692,901	663,403	692,901	663,403	
Various Improvements	2.25	4/27/2017	813,240	713,915	813,240	713,915	
Various Road Improvements	2.25	4/27/2017	297,000	281,368	297,000	281,368	
Brandt Street Improvements	2.25	4/27/2017	250,000	56,844	250,000	56,844	
Acquisition and Installation of Generators	2.25	4/27/2017	270,000	270,000	270,000	270,000	
Various Capital Improvements	2.25	4/27/2017	768,905	756,838	768,905	756,838	

NOTE 10 MUNICIPAL DEBT (Continued)

B. Short-Term Debt (Continued)

Bond Anticipation Notes (Continued)

Purpose 2016 (Unaudited) (Continued)	Rate (%)	Maturity <u>Date</u>	Balance, December 31, 2015	Renewed/ <u>Issued</u>	Retired/ <u>Redeemed</u>	Balance, December 31, 2016 (Unaudited)
Sanitary Sewer Improvements- Neihaus & Williams	2.25	4/27/2017	98,412	48,625	98,412	48,625
Acquisition and Installation of Generators	2.25	4/27/2017	200,000		200,000	-
Improvements to Lakeview Field	2.25	4/27/2017	4,000,000	4,000,000	4,000,000	4,000,000
New Roof on DPW Building	2.25	4/27/2017	617,500	576,268	617,500	576,268
Total General Capital Fund			\$ 8,610,597	\$ 8,084,356	\$ 8,610,597	\$ 8,084,356
<u>Purpose</u> 2015	Rate (%)	Maturity <u>Date</u>	Balance, December 31, 2014	Renewed/ <u>Issued</u>	Retired/ <u>Redeemed</u>	Balance, December 31, 2015
General Capital Fund						
Acquisition of Land	1.25	7/29/2016	\$ 127,088	\$ 115,084	\$ 127,088	\$ 115,084
Improvements- Franklin Street	1.25	11/12/2015	14,469		14,469	-
Traffice Light/Liberty-Washington	1.25	7/29/2016	144,500	130,586	144,500	130,586
Improvements- Indian Lake Park	1.25	7/29/2016	13,854	9,329	13,854	9,329
Improvements to Lakeview Avenue	1.25	11/12/2015	21,050		21,050	-

NOTE 10 MUNICIPAL DEBT (Continued)

B. Short-Term Debt (Continued)

Bond Anticipation Notes (Continued)

Purpose 2015 (Continued)	Rate (%)	Maturity <u>Date</u>	Balance, December 31, 2014	Renewed/ <u>Issued</u>	Retired/ Redeemed	Balance, December 31, 2015
<u>2015</u> (Continued)						
Improvements to Willow Lake Park	1.25	7/29/2016	41,015	33,000	41,015	33,000
Phase III Improvements to Lakeview Park	1.25	7/29/2016	89,654	78,815	89,654	78,815
Various Improvements	1.25	7/29/2016	127,285	19,279	127,285	19,279
Repair of Sanitary Sewer Lines on Franklin & Eckel Streets	1.25	7/29/2016	339,375	237,250	339,375	237,250
Repair of Sanitary Sewer Lines on Maple St.	1.25	7/29/2016	37,176	20,507	37,176	20,507
Repair of Senior Center Roof	1.25	7/29/2016	158,789	158,789	158,789	158,789
Various Capital Improvements	1.25	7/29/2016	699,083	692,901	699,083	692,901
Various Improvements	1.25	7/29/2016	869,250	813,240	869,250	813,240
Various Road Improvements	1.25	7/29/2016	297,000	297,000	297,000	297,000
Brandt Street Improvements	1.25	7/29/2016	250,000	250,000	250,000	250,000
Acquisition and Installation of Generators	1.25	7/29/2016	70,000	70,000	70,000	70,000
Various Capital Improvements	1.25	7/29/2016	817,000	768,905	817,000	768,905
Sanitary Sewer Improvements- Neihaus & Williams	1.25	7/29/2016	98,412	98,412	98,412	98,412
Acquisition and Installation of Generators	1.25	7/29/2016		200,000		200,000
Improvements to Lakeview Field	1.25	7/29/2016		4,000,000		4,000,000
New Roof on DPW Building	1.25	7/29/2016		617,500		617,500
Total General Capital Fund			\$ 4,215,000	\$ 8,610,597	\$ 4,215,000	\$ 8,610,597

NOTE 10 MUNICIPAL DEBT (Continued)

B. Short-Term Debt (Continued)

Bond Anticipation Notes (Continued)

	Rate	Maturity	Balance, December 31,	Renewed/	Retired/	Balance, December 31,
<u>Purpose</u>	(%)	Date	2013	Issued	Redeemed	2014
<u>2014</u>						
General Capital Fund						
Acquisition of Land	0.44	11/14/2015	\$ 128,300	\$ 127,088	\$ 128,300	\$ 127,088
Improvements- Franklin Street	0.44	11/14/2015	36,004	14,469	36,004	14,469
Traffice Light/Liberty-Washington	0.44	11/14/2015	142,500	144,500	142,500	144,500
Improvements- Indian Lake Park	0.44	11/14/2015	18,379	13,854	18,379	13,854
Improvements to Lakeview Avenue	0.44	11/14/2015	25,000	21,050	25,000	21,050
Improvements to Willow Lake Park	0.44	11/14/2015	45,110	41,015	45,110	41,015
Phase III Improvements to Lakeview Park	0.44	11/14/2015	215,629	89,654	215,629	89,654
Various Improvements	0.44	11/14/2015	133,000	127,285	133,000	127,285
Repair of Sanitary Sewer Lines on Franklin & Eckel Streets	0.44	11/14/2015	351,500	339,375	351,500	339,375
Repair of Sanitary Sewer Lines on Maple St.	0.44	11/14/2015	40,456	37,176	40,456	37,176
Repair of Senior Center Roof	0.44	11/14/2015	158,789	158,789	158,789	158,789
Various Capital Improvements	0.44	11/14/2015	699,083	699,083	699,083	699,083
Various Improvements	0.44	11/14/2015	869,250	869,250	869,250	869,250
Various Road Improvements	0.44	11/14/2015	297,000	297,000	297,000	297,000
Brandt Street Improvements	0.44	11/14/2015	250,000	250,000	250,000	250,000
Acquisition and Installation of Generators	0.44	11/14/2015		70,000		70,000
Various Capital Improvements	0.44	11/14/2015	-	817,000	-	817,000
Sanitary Sewer Improvements- Neihaus & Williams	0.44	11/14/2015		98,412		98,412
Total General Capital Fund			\$ 3,410,000	\$ 4,215,000	\$ 3,410,000	\$ 4,215,000

NOTE 10 MUNICIPAL DEBT (Continued)

B. Short-Term Debt (Continued)

Bond Anticipation Notes (Continued)

The purpose of these short-term borrowings was to provide resources for capital construction, acquisitions or improvement projects and other purposes permitted by State Local Bond Law NJSA 40A:2 et. seq. The amounts issued for governmental activities are accounted for in the General Capital Fund.

State law requires that notes are to be issued for a period not exceeding one year and may be renewed from time to time for additional periods, none of which shall exceed one year. All bond anticipation notes, including renewals, shall mature and be paid not later than the first day of the fifth month following the close of the tenth fiscal year following the date of the original notes. In addition any note renewed beyond the third anniversary date of the original note, requires one legally payable installment to be paid.

In addition to the debt shown in the above schedule, municipalities may issue debt to finance emergency or special emergency appropriations or to meet cash flow needs (Tax Anticipation Notes) to temporarily finance operating expenditures. This debt which is not included in the Borough's statutory debt limit calculation is reported in the Current Fund for the years 2016 (Unaudited), 2015 and 2014 as follows:

Special Emergency Notes

Following the adoption of an ordinance or resolution for special emergency appropriations, the Borough may borrow money and issue special emergency notes which may be renewed from time to time, but at least 1/5 of all such notes and the renewal thereof, shall mature and be paid in each year so that all notes have been paid by the end of the fifth year following the date of the special emergency resolution.

2016 (Unaudited)			Balance,			Balance,
	Rate	Maturity	December 31,	Renewed/	Retired/	December 31,
<u>Purpose</u>	<u>(%)</u>	<u>Date</u>	<u>2015</u>	<u>Issued</u>	Redeemed	<u>2016</u>
						(Unaudited)
Hurricane Sandy/Master Plan/Reassessment	2.25	4/27/2017	\$ 599,000	\$ 98,000	\$ 599,000	\$ 98,000
Total Special Emergency Notes Payable			\$ 599,000	\$ 98,000	\$ 599,000	\$ 98,000
2015			Balance,			Balance,
<u>2015</u>	Rate	Maturity	December 31,	Renewed/	Retired/	December 31,
<u>Purpose</u>	(%)	Date	2014	Issued	Redeemed	2015
<u>- urpose</u>	(70)	<u>Bute</u>	2011	Issaea	redeemed	2013
Hurricane Sandy/Master Plan/Reassessment	1.25	7/29/2016	\$ 1,240,000	\$ 599,000	\$ 1,240,000	\$ 599,000
Total Special Emergency Notes Payable			\$ 1,240,000	\$ 599,000	\$ 1,240,000	\$ 599,000
2014			Balance,			Balance,
<u></u>	Rate	Maturity	December 31,	Renewed/	Retired/	December 31,
<u>Purpose</u>	<u>(%)</u>	<u>Date</u>	<u>2013</u>	<u>Issued</u>	Redeemed	<u>2014</u>
Hurricane Sandy/Master Plan/Reassessment	1.00	11/15/2015	\$ 2,400,000	\$ 1,240,000	\$ 2,400,000	\$ 1,240,000
Total Special Emergency Notes Payable			\$ 2,400,000	\$ 1,240,000	\$ 2,400,000	\$ 1,240,000

NOTE 11 CONSTRUCTION AND OTHER SIGNIFICANT COMMITMENTS

As of December 31, the Borough had the following commitments with respect to unfinished capital projects:

Capital Project	Construction Commitment	Estimated Date of Completion
2016 (Unaudited)		
Improvements to Woodland Avenue	\$96,758	2017
Improvements to Lakeview Field	596,169	2017
DPW Yard – Paving and Lighting	55,958	2017
Improvements to Summit Circle	98,801	2017
Improvements to Brandt Street	59768	2017
<u>2015</u>		
Rehabilitation of Franklin Street Sewer Pump Station	\$79,900	2016
Improvements to Brandt Street and Woodland Ave.	81,360	2016
Willow Lake Pump Station	89,165	2016
Willow Lake "Tot Park" Phase II	70,700	2016
DPW Roof Replacement	392,633	2016
<u>2014</u>		
2013 Municipal Improvement Program	\$31,704	2015
Indian Lake Path Restoration	136,318	2015
Niehaus & Williams Ave. Sanitary Sewer Line	95,178	2015

As of December 31, the Borough has other significant commitments as follows:

<u>Purpose</u>	Remaining Commitment
2016 (Unaudited)	
Generator at Borough Hall	\$ 32,204
Recondition of Fire Rescue Truck	243,692
<u>2015</u>	
Mack Dump Truck	\$199,193
Generator at Borough Hall	53,278
<u>2014</u>	A
Acquisition of Tanden Dump Truck	\$191,557

NOTE 12 OTHER LONG-TERM LIABILITIES

A. Compensated Absences

Under the existing policies and labor agreements of the Borough, employees are allowed to accumulate (with certain restrictions) unused sick leave over the life of their working careers and to redeem such unused leave time in cash (with certain limitations) upon death, retirement or by extended absence immediately preceding retirement.

It is estimated that the current cost of such unpaid compensation and salary related payments would approximate \$1,283,507, \$1,197,252 and \$1,178,145 at December 31, 2016 (Unaudited), 2015 and 2014, respectively. These amounts which is are considered material to the financial statements, are not reported either as an expenditure or liability.

As of December 31, 2016 (Unaudited), 2015 and 2014, the Borough has reserved in the Other Trust Fund \$463,475, \$244,282 and \$119,299, respectively to fund compensated absences in accordance with NJSA 40A:4-39.

B. Community Disaster Loan

On May 14, 2013, the Federal Emergency Management Agency (FEMA), under the provisions of the Community Disaster Loan Act of 2005, approved the Borough's application for a disaster loan in response to the losses incurred as a result of Hurricane Sandy. The State of New Jersey recommended a Community Disaster Loan ("CDL") in the amount of \$2,536,457 for the Borough. The purpose of the loan was to allow the Borough to carry on existing governmental functions and to expand such functions to meet disaster-related needs. The term of the loan is for five years with an interest rate that is based on the five year Treasury rate on the date of the Promissory Note as signed by FEMA. The rate for this loan is undeterminable. The terms of this loan provides for no principal or interest payments for five years from the date of loan proceeds and these deferrals may be further extended by FEMA for an additional five years. However, interest accrues on a simple interest basis from date of receipt of loan proceeds. The loan is collateralized with the Borough's future revenue after provision has been made for payments required in connection with any outstanding bond indebtedness in existence at the time of the CDL loan. The Borough received \$900,000 and \$810,000 in loan proceeds during 2013 and 2014, respectively. In 2015, the Borough did not request or receive any loan proceeds. As of the date of compilation, it has not been determined if any of the \$1,710,000 total loan proceeds received will be eligible for forgiveness.

C. <u>Deferred Pension Obligation</u>

During the year ended December 31, 2009 the Borough elected to contribute 50% of its normal and accrued liability components of the PFRS and PERS obligations and deferred the remaining 50% in accordance with P.L. 2009, c.19. The deferred amount totaled \$353,780 and will be paid back with interest over 15 years beginning in the 2012 year. The Borough is permitted to payoff the deferred PFRS and PERS pension obligations at any time. It is estimated that the total deferred liability including accrued interest (at 7.90% effective July 1, 2012 and 8.25% prior to July 1, 2012) at December 31, 2016 (Unaudited), 2015 and 2014 is \$126,754, \$163,861 and \$203,920, respectively.

NOTE 12 OTHER LONG-TERM LIABILITIES (Continued)

C. <u>Deferred Pension Obligation</u> (Continued)

Changes in Other Long-Term Liabilities

Under the regulatory basis of accounting, certain other long-term liabilities which may be considered material to the financial statements are not reported either as an expenditure or a liability. However, under the regulatory basis of accounting, these other long-term liabilities and related information are required to be disclosed in the footnotes to the financial statements in conformity with the disclosure requirements of the Governmental Accounting Standards Board.

The Borough's changes in other long-term liabilities for the years ended December 31, 2016 (Unaudited), 2015 and 2014 were as follows:

	Balance, December 31, 2015		Additions	<u>R</u>	eductions	Balance, December 31, 2016	e Within ne Year
2016 (Unaudited)							
Compensated Absences	\$ 1,197,252	\$	86,255			\$ 1,283,507	
Community Disaster Loan	1,710,000					1,710,000	
Deferred Pension Obligation	163,861			\$	37,107	126,754	\$ 28,162
Net Pension Liability - PERS	4,008,788		790,035		177,010	4,621,813	
Net Pension Liability - PFRS	11,037,438		4,122,542		705,395	14,454,585	
Total Other Long-Term Liabilities	\$ 18,117,339	\$	4,998,832	\$	919,512	\$ 22,196,659	\$ 28,162
	Balance, December 31, 2014		Additions	<u>R</u>	eductions	Balance, December 31, 2015	e Within ne Year
<u>2015</u>							
Compensated Absences	\$ 1,178,145	\$	19,107			\$ 1,197,252	
Community Disaster Loan	1,710,000					1,710,000	
Deferred Pension Obligation	203,920			\$	40,059	163,861	\$ 37,107
Net Pension Liability - PERS	4,246,071				237,283	4,008,788	
Net Pension Liability - PFRS	10,907,925	_	803,451		673,938	11,037,438	
Total Other Long-Term Liabilities	\$ 18,246,061	\$	822,558	\$	951,280	\$ 18,117,339	\$ 37,107

NOTE 12 OTHER LONG-TERM LIABILITIES (Continued)

C. <u>Deferred Pension Obligation</u> (Continued)

Changes in Other Long-Term Liabilities (Continued)

	Balance,		Prior]	Balance,		
	December 31	,	Period				De	cember 31,	Dι	ue Within
	<u>2013</u>	4	Adjustment	<u>Additions</u>	R	<u>Reductions</u>		<u>2014</u>	<u>C</u>	ne Year
<u>2014</u>			(A)							
Compensated Absences	\$ 1,185,857				\$	7,712	\$	1,178,145		
Community Disaster Loan	900,000			\$ 810,000				1,710,000		
Deferred Pension Obligation	426,003					222,083		203,920	\$	40,059
Net Pension Liability - PERS		\$	4,246,071	-		237,283		4,008,788		
Net Pension Liability - PFRS			10,907,925	803,451		673,938	1	1,037,438		_
Total Other Long-Term Liabilities	\$ 2,511,860	\$	15,153,996	\$ 1,613,451	\$	1,141,016	\$ 1	8,138,291	\$	40,059

⁽A) Represents the proportionate share of the Borough's net pension liability of the state sponsored employer retirement systems resulting from the requirements of Governmental Accounting Standards Board's Statement No. 68 "Accounting and Financial Reporting for Pensions".

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all state and local government employees which includes those Borough employees who are eligible for pension coverage.

Police and Firemen's Retirement System (PFRS) – established in July 1944, under the provisions of N.J.S.A. 43:16A to provide coverage to substantially all full time county and municipal police or firemen and State firemen appointed after December 31, 1944. Membership is mandatory for such employees with vesting occurring after 10 years of membership. PFRS is a cost-sharing multi-employer defined benefit pension plan.

Public Employees' Retirement System (PERS) – established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage, including post-retirement healthcare for those eligible employees whose local employers elected to do so, to substantially all full-time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 10 years of service for pension benefits and, if applicable, 25 years for post-retirement healthcare coverage. PERS is a cost-sharing multi-employer defined benefit pension plan.

The State of New Jersey sponsors and administers the following defined contribution public employee retirement program covering certain state and local government employees which include those Borough employees who are eligible for pension coverage.

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Defined Contribution Retirement Program (DCRP) – established under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2008 to provide coverage to elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one (1) year of membership. This provision was extended by Chapter 1, P.L. 2010, effective May 21, 2010, to new employees (Tier 2) of the PFRS and new employees who would otherwise be eligible to participate in PERS and do not work the minimum required hours but earn a base salary of at least \$5,000 are eligible for participation in the DCRP. DCRP is a defined contribution pension plan.

Other Pension Funds

The state established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local governmental employers do not appropriate funds to SACT.

The State also administers the Pensions Adjustment Fund (PAF). Prior to the adoption of pension reform legislation, P.L. 2011, C.78, it provided cost of living increases equal to 60 percent of the change in the average consumer price index, to eligible retirees in some State-sponsored pension systems which includes the CPFPF. Cost-of-living increases provided under the State's pension adjustment program are currently suspended as a result of the reform legislation. This benefit is funded by the State as benefit allowances become payable.

The cost of living increase for PFRS and PERS are funded directly by each of the respective systems, but are currently suspended as a result of reform legislation.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems, funds, and trust. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits website at www.state.nj.us/treasury/pensions.

Basis of Accounting

The financial statements of the retirement systems are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the retirement systems. Benefits and refunds are recognized when due and payable in accordance with the terms of the retirement systems.

Investment Valuation

Investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments, and are discounted at prevailing interest rates for similar instruments. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Investment Valuation (Continued)

The State of New Jersey, Department of the Treasury, Division of Investment, issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund. The financial report may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290, or at www.state.nj/treasury/doinvest.

Funded Status and Funding Progress

As of July 1, 2014, the most recent actuarial valuation date, which was rolled forward to June 30, 2015, the aggregate funded ratio for all the State administered retirement systems, including CPFPF, local PERS and local PFRS is 52.0 percent with an unfunded actuarial accrued liability of \$40.6 billion. The CPFPF system is 23.76 percent funded with an unfunded actuarial accrued liability of \$7.8 million. The aggregate funded ratio and unfunded accrued liability for the local PERS system is 47.93 percent and \$22.4 billion, respectively and the aggregate funded ratio and unfunded accrued liability for local PFRS is 56.31 percent and \$18.1 billion, respectively.

The funded status and funding progress of the retirement systems includes actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the retirement systems in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at that point in time. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and members in the future.

Actuarial Methods and Assumptions

In the July 1, 2014 actuarial valuations, the date of the most recent actuarial valuations, the projected unit credit was used as actuarial cost method, and the five year average of market value was used as asset valuation method for pension trust funds. The actuarial assumptions included (a) 7.90% for investment rate of return for all the retirement systems except CPFPF (3.80%) and (b) changes to projected salary increases 2.15-5.40 percent based on age for PERS and 3.95-10.48 percent based on age for PFRS.

Employer and Employee Pension Contributions

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan members and employer contributions may be amended by State of New Jersey legislation, with the amount of contributions by the State of New Jersey contingent upon the annual Appropriations Act. As defined, the various retirement systems require employee contributions based on 10.0% for PFRS 5.50% for DCRP and 7.06 for fiscal year 2016 for PERS of employee's annual compensation

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Annual Pension Cost (APC)

Per the requirements of GASB Statement No. 27, Accounting for Pensions by State and Local Government Employees, for the year ended December 31, 2016 for CPFPF, which is a cost sharing plan with special funding situations, the annual pension cost differs from the annual required contribution. For PFRS and PERS, which are cost sharing multi-employer defined benefit pension plans, annual pension cost equals contributions made. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

During the years ended December 31, 2016 (Unaudited), 2015 and 2014, the Borough, was required to contribute for normal cost pension contributions, accrued liability pension contributions, early retirement incentive program contributions, deferred pension obligation contributions, and non-contributory life insurance premiums the following amounts which equaled the required contributions for each respective year:

Year Ended December 31	<u>PFRS</u>	<u>PERS</u>	<u>I</u>	<u>OCRP</u>
2016	\$ 733,286	\$ 251,150	\$	5,569
2015	718,031	185,671		7,626
2014	641,857 *	176,353 *		6,275

^{*}During the year ended December 31, 2014, the Borough also contributed an additional \$100,000 each towards the PERS and PFRS deferred pension obligation.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Under the regulatory basis of accounting, the Borough is permitted to utilize the measurement date of June 30, 2015 for the net pension liability and related information which is 18 months prior to the Borough's balance sheet date of December 31, 2016. GAAP requires the measurement date of the total pension liability to be no earlier than the end of the employers prior fiscal year.

Public Employees Retirement System (PERS)

At December 31, 2016 (Unaudited), 2015 and 2014, the Borough reported a liability of \$4,621,813, \$4,008,788 and \$4,246,071, respectively, for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2015 and 2014, respectively, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2014 and 2013, respectively. The Borough's proportionate share of the net pension liability was based on a projection of the Borough's long-term share of contributions to the pension plan relative to the projected contributions of all participating governmental entities, actuarially determined. At June 30, 2015, the Borough's proportionate share was .020559 percent, which was a decrease of .00085 percent from its proportionate share measured as of June 30, 2014 of .02141 percent.

For the year ended December 31, 2016 (Unaudited) and 2015, the pension system has determined the Borough's pension expense to be \$251,613 and \$182,199, respectively, for PERS based on the actuarial valuation which is more than the actual contributions reported in the Borough's financial statements of \$176,512 and \$167,399, respectively. At December 31, 2016 (Unaudited) and 2015, the Borough's deferred outflows of resources and deferred inflows of resources related to PERS pension which are not reported on the Borough's financial statements are from the following sources:

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

	2016				2015			
	Deferred Outflows of Resources		Deferred Inflows of Resources		Deferred Outflows of Resources		Deferred Inflows of Resources	
Difference Between Expected and								
Actual Experience	\$	110,260						
Changes of Assumptions		496,346			\$	126,058		
Net Difference Between Projected and Actual								
Earnings on Pension Plan Investments			\$	74,310			\$	238,902
Changes in Proportion and Differences Between								
Borough Contributions and Proportionate Share								
of Contributions				236,756				130,035
Total	\$	606,606	\$	311,066	\$	126,058	\$	368,937

Amounts reported as deferred outflows of resources and deferred inflows of resources related to PERS pension will be recognized in pension expense as follows:

Year Ending December 31,	Total
<u> </u>	10001
2016	\$ 44,805
2017	44,805
2018	44,805
2019	104,531
2020	56,594
	\$ 295,540

Actuarial Assumptions

The total pension liability for the June 30, 2015 measurement date was determined by an actuarial valuation as of July 1, 2014, which was rolled forward to June 30, 2015. The total pension liability for the June 30, 2014 measurement date was determined by an actuarial valuation as of July 1, 2013, which was rolled forward to June 30, 2014. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement date:

<u>PERS</u>	<u>2016</u>	<u>2015</u>
Inflation Rate	3.04%	3.01%
Salary Increases: 2012-2021	2.15-4.40% Based on Age	2.15-4.40% Based on Age
Thereafter	3.15-5.40% Based on Age	3.15-5.40% Based on Age
Investment Rate of Return	7.90%	7.90%
Mortality Rate Table	RP-2000	RP-2000

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Actuarial Assumptions

Assumptions for mortality improvements are based on Society of Actuaries Scale AA.

The actuarial assumptions used in the July 1, 2014 and 2013 valuation were based on the results of an actuarial experience study for the period July 1, 2008 to June 30, 2011.

Long-Term Expected Rate of Return

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2015 and 2014 are summarized in the following table:

	2	2016	2	015
Asset Class	Target <u>Allocation</u>	Long-Term Expected Real Rate of Return	Target Allocation	Long-Term Expected Real <u>Rate of Return</u>
Cash	5.00%	1.04%	6.00%	0.80%
U.S. Treasuries	1.75%	1.64%		
Investment Grade Credit	10.00%	1.79%		
Core Bonds			1.00%	2.49%
Intermediate-Term Bonds			11.20%	2.26%
Mortgages	2.10%	1.62%	2.50%	2.17%
High Yield Bonds	2.00%	4.03%	5.50%	4.82%
Inflation-Indexed Bonds	1.50%	3.25%	2.50%	3.51%
Broad US Equities	27.25%	8.52%	25.90%	8.22%
Developed Foreign Equities	12.00%	6.88%	12.70%	8.12%
Emerging Market Equities	6.40%	10.00%	6.50%	9.91%
Private Equity	9.25%	12.41%	8.25%	13.02%
Hedge Funds/Absolute Return	12.00%	4.72%	12.25%	4.92%
Real Estate (Property)	2.00%	6.83%	3.20%	5.80%
Commodities	1.00%	5.32%	2.50%	5.35%
Global Debt ex US	3.50%	-0.40%		
REIT	4.25%	5.12%		

Discount Rate

The discount rate used to measure the total pension liabilities of the PERS plan was as follows:

<u>Year</u>	Discount Rate
2016	4.90%
2015	5 39%

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Discount Rate (Continued)

The following table represents the crossover period, if applicable, for the PERS defined benefit plan:

Period of Projected Benefit
Payments for which the Following
Rates were Applied:

Long-Term Expected Rate of Return Through June 30, 2033

Municipal Bond Rate * From July 1, 2033 and Thereafter

Sensitivity of Net Pension Liability

The following presents the Borough's proportionate share of the PERS net pension liability as of December 31, 2016 calculated using the discount rate of 4.90% as well as what the Borough's proportionate share of the PERS net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (3.90 percent) or 1-percentage-point higher (5.90 percent) than the current rate:

	1%	Current	1%
	Decrease (3.90%)	Discount Rate (4.90%)	Increase (5.90%)
Borough's Proportionate Share of the PERS Net Pension Liability	\$ 5,744,348	\$ 4,621,813	\$ 3,680,688

The sensitivity analysis was based on the proportionate share of the Borough's net pension liability at December 31, 2016. A sensitivity analysis specific to the Borough's net pension liability was not provided by the pension system.

Pension Plan Fiduciary Net Position

Detailed information about the PERS pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

^{*} The municipal bond return rate used is 3.80% and 4.29% as of June 30, 2015 and 2014, respectively. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Police and Firemen's Retirement System (PFRS)

At December 31, 2016 (Unaudited), 2015 and 2014, the Borough had a liability of \$14,454,585, \$11,037,438 and \$10,907,925, respectively, for its proportionate share of the PFRS net pension liability. The net pension liability was measured as of June 30, 2015 and 2014, respectively, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2014 and 2013, respectively. The Borough's proportionate share of the net pension liability was based on a projection of the Borough's long-term share of contributions to the pension plan relative to the projected contributions of all participating governmental entities, actuarially determined. At June 30, 2015, the Borough's proportionate share was .08678 percent, which was a decrease of .00096 percent from its proportionate share measured as of June 30, 2014 of .08774percent.

For the years ended December 31, 2016 (Unaudited) and 2015, the pension system has determined the Borough pension expense to be \$1,346,587 and \$881,527, respectively, for PFRS based on the actuarial valuation which is more than the actual contributions reported in the Borough's financial statements of \$673,938 and \$598,625, respectively. At December 31, 2016 and 2015, the Borough's deferred outflows of resources and deferred inflows of resources related to PFRS pension which are not reported on the Borough's financial statements are from the following sources:

	2016				2015			
	Deferred Outflows of Resources		Deferred Inflows <u>of Resources</u>		Deferred Outflows of Resources		_	Deferred Inflows Resources
Difference Between Expected and Actual Experience Changes of Assumptions Net Difference Between Projected and Actual Earnings on Pension Plan Investments Changes in Proportion and Differences Between	\$	2,668,676	\$	124,675 251,569	\$	414,383	\$	1,126,334
Borough Contributions and Proportionate Share of Contributions		511,559		105,751		634,233		
Total	\$	3,180,235	\$	481,995	\$	1,048,616	\$	1,126,334

Amounts reported as deferred outflows of resources and deferred inflows of resources related to PFRS pension will be recognized in pension expense as follows:

Year	
Ending	
December 31,	<u>Total</u>
2016	\$ 534,003
2017	534,003
2018	534,003
2019	815,586
2020	 280,645
	\$ 2,698,240

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Police and Firemen's Retirement System (PFRS) (Continued)

Actuarial Assumptions

The total pension liability for the June 30, 2015 measurement date was determined by an actuarial valuation as of July 1, 2014, which was rolled forward to June 30, 2015. The total pension liability for the June 30, 2014 measurement date was determined by an actuarial valuation as of July 1, 2013, which was rolled forward to June 30, 2014. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement date:

PFRS		
IFRS	<u>2016</u>	<u>2015</u>
Inflation Rate Salary Increases:	3.04%	3.01%
2012-2021	2.60-9.48%	3.95-8.62%
	Based on Age	Based on Age
Thereafter	3.60-10.48%	4.95-9.62%
	Based on Age	Based on Age
Investment Rate of Return	7.90%	7.90%
Mortality Rate Table	RP-2000	RP-2000

Assumptions for mortality improvements are based on Society of Actuaries Scale AA and one year using Scale BB.

The actuarial assumptions used in the July 1, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2010 to June 30, 2013. The actuarial assumptions used in the July 1, 2013 valuation were based on the results of an actuarial experience study for the period July 1, 2007 to June 30, 2010.

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Police and Firemen's Retirement System (PFRS) (Continued)

Long-Term Expected Rate of Return

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2015 and 2014 are summarized in the following table:

	2016		2015	
Asset Class	Target Allocation	Long-Term Expected Real <u>Rate of Return</u>	Target Allocation	Long-Term Expected Real Rate of Return
Cash	5.00%	1.04%	6.00%	0.80%
U.S. Treasuries	1.75%	1.64%		
Investment Grade Credit	10.00%	1.79%		
Core Bonds			1.00%	2.49%
Intermediate-Term Bonds			11.20%	2.26%
Mortgages	2.10%	1.62%	2.50%	2.17%
High Yield Bonds	2.00%	4.03%	5.50%	4.82%
Inflation-Indexed Bonds	1.50%	3.25%	2.50%	3.51%
Broad US Equities	27.25%	8.52%	25.90%	8.22%
Developed Foreign Equities	12.00%	6.88%	12.70%	8.12%
Emerging Market Equities	6.40%	10.00%	6.50%	9.91%
Private Equity	9.25%	12.41%	8.25%	13.02%
Hedge Funds/Absolute Return	12.00%	4.72%	12.25%	4.92%
Real Estate (Property)	2.00%	6.83%	3.20%	5.80%
Commodities	1.00%	5.32%	2.50%	5.35%
Global Debt ex US	3.50%	-0.40%		
REIT	4.25%	5.12%		

Discount Rate

The discount rate used to measure the total pension liabilities of the PFRS plan was as follows:

<u>Year</u>	Discount Rate
2016	5.79%
2015	6.32%

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Police and Firemen's Retirement System (PFRS) (Continued)

Discount Rate (Continued)

The following table represents the crossover period, if applicable, for the PFRS defined benefit plan:

Period of Projected Benefit

Payments for which the Following

Rates were Applied:

Long-Term Expected Rate of Return Through June 30, 2045

Municipal Bond Rate * From July 1, 2045 and Thereafter

Sensitivity of Net Pension Liability

The following presents the Borough's proportionate share of the PFRS net pension liability as of December 31, 2016 calculated using the discount rate of 5.79%, as well as what the Borough's proportionate share of the PFRS net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (4.79 percent) or 1-percentage-point higher (6.79 percent) than the current rate:

	1%	Current	1%
	Decrease (4.79%)	Discount Rate (5.79%)	Increase <u>(6.79%)</u>
Borough's Proportionate Share of the PFRS Net Pension Liability	\$ 19,055,732	\$ 14,454,58 <u>5</u>	\$ 10,702,761

The sensitivity analysis was based on the proportionate share of the Borough's net pension liability at December 31, 2016. A sensitivity analysis specific to the Borough's net pension liability was not provided by the pension system.

^{*} The municipal bond return rate used is 3.80% and 4.29% as of June 30, 2015 and 2014, respectively. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Police and Firemen's Retirement System (PFRS) (Continued)

Special Funding Situation – PFRS

Under N.J.S.A. 43:16A-15, the Borough is responsible for their own PFRS contributions based on actuarially determined amounts, except where legislation was passed which legally obligated the State to make contributions if certain circumstances occurred. The legislation which legally obligates the State is as follows: Chapter 8, P.L. 2000, Chapter 318, P.L. 2001, Chapter 86, P.L. 2001, Chapter 511, P.L. 1991, Chapter 109, P.L. 1979, Chapter 247, P.L. 1993 and Chapter 201, P.L. 2001. The amounts contributed on behalf of the Borough by the State under this legislation is considered to be a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Accordingly, the Borough's proportionate share percentage determined under GASB Statement No. 68 is zero percent and the State's proportionate share is 100% for PFRS under this legislation.

At December 31, 2016 (Unaudited), 2015 and 2014, the State's proportionate share of the net pension liability attributable to the Borough for the PFRS special funding situation is \$1,267,619, \$1,188,547 and \$1,016,751, respectively. For the years ended December 31, 2016 and 2015, the pension system has determined the State's proportionate share of the pension expense attributable to the Borough for the PFRS special funding situation is \$158,117 and \$150,594, respectively, which is more than the actual contributions the State made on behalf of the Borough of \$65,986 and \$49,352, respectively. The State's proportionate share attributable to the Borough was developed based on actual contributions made to PFRS allocated to employers based upon covered payroll. These onbehalf contributions have not been reported on the Borough's financial statements.

Pension Plan Fiduciary Net Position

Detailed information about the PFRS pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

NOTE 14 POST-RETIREMENT MEDICAL BENEFITS

The State of New Jersey sponsors and administers the post-retirement health benefit program plans for participating municipalities including the Borough. The plans are classified as either single employer plans or cost sharing multiple employer defined benefit plans depending on the plan the eligible employee is covered under.

As a result of implementing Governmental Accounting Standards Board (GASB) Statement No. 43, *Financial Reporting for Post-employment Benefit Plans Other than Pension Plans* (OPEB), effective for Fiscal Year 2007, the State Health Benefits Program (SHBP), and the Prescription Drug Program (PDP), and Post-Retirement Medical (PRM) of the PERS and the Teacher's Pension and Annuity (TPAF) are combined and reported as Pension and Other Employee Benefit Trust Funds in the State's Comprehensive Annual Financial Report (CAFR). Specifically, SHBP-State, PDP-State, and the PRM of the PERS are combined and reported as Health Benefits Program Fund – State classified as a single employer plan. The SHBP-Local, PDP-Local, and the PRM of the TPAF-Local are combined and reported as Health Benefits Program Fund –Local Government classified as a cost sharing multiple-employer plan. The post-retirement benefit programs had a total of 584 state and local participating employers and contributing entities for Fiscal Year 2016.

NOTE 14 POST-RETIREMENT MEDICAL BENEFITS (Continued)

The State of New Jersey sponsors and administers the following health benefit program covering substantially all local government employees from local participating employers.

State Health Benefits Program Funds (HBPF) – Local Government (including Prescription Drug Program Fund) – Certain local employers who participate in the State Health Benefits Program provide health insurance coverage to their employees at retirement. Under provisions of P.L. 1997, c.330, the State of New Jersey provides partially funded benefits to local police officers and firefighters who retire with 25 years of service (or on disability) from an employer who does not provide coverage. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program by paying the cost of the insurance for themselves and their covered dependents. Also, local employees are eligible for the PDP coverage after 60 days of employment.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be assessed via, the New Jersey, Division of Pensions and Benefits website at www.state.nj.us/treasury/pensions.

Basis of Accounting

The financial statements of the health benefit programs are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the health benefit programs. Benefits or refunds are recognized when due and payable in accordance with the terms of the health benefit programs.

Investment Valuation

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair values.

Funded Status and Funding Progress

As of July 1, 2015, the most recent actuarial valuation date, the State had a \$67.5 billion unfunded actuarial liability for other postemployment benefits (OPEB) which is made up of \$25.9 billion for state active and retired members and \$41.6 billion for education employees and retirees that become the obligation of the State of New Jersey upon retirement.

The funded status and funding progress of the OPEB includes actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the OPEB in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at the point in time. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and members in the future.

NOTE 14 POST-RETIREMENT MEDICAL BENEFITS (Continued)

Actuarial Methods and Assumptions

In the July 1, 2015 OPEB actuarial valuation, the projected unit credit was used as the actuarial cost method, and the market value was used as asset valuation method for the OPEB. The actuarial assumptions included an assumed investment rate of return of 4.50 percent.

Post-Retirement Medical Benefits Contribution

P.L. 1987, c. 384 and P.L. 1990, c.6 required the Public Employees' Retirement System to fund post-retirement medical benefits for those State and participating local government employees who retire after accumulating 25 years of credited service or on a disability retirement. As of June 30, 2016, there were 110,512 retirees receiving post-retirement medical benefits, and the State contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State and participating local governments in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

P.L. 1977, c. 136 provides for the State and participating local governments to pay health benefits on a pay-as-you-go basis for all enrolled retired employees, regardless of retirement date, under two provisions. The first is for employees whose pensions are based on 25 years or more of credited service (except those who elect a deferred retirement). The second is for retired employees who are eligible for a disability retirement regardless of years of service. The State and participating local governments contributed \$181.9 million for 10,725 eligible retired members for Fiscal Year 2016. This benefit covers the Police and Firemen's Retirement System.

P.L. 1997, c. 330 provides paid post-retirement health benefits to qualified retirees of the Police and Firemen's Retirement System and the Consolidated Police and Firemen's Pension Fund and to dependents of qualified retirees. The State and participating local governments are responsible for 80 percent of the premium for the category of coverage elected by the retiree under the State managed care plan or a health maintenance organization participating in the program, whichever provides the lower charge. The State and participating local governments contributed \$48.3 million in Fiscal Year 2016 to provide benefits under Chapter 330 to qualified retirees.

The State sets the employer contribution rate based on a pay-as-you-go basis rather than the *annual required* contribution of the employers (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years. The Borough's contributions to the State Health Benefits Program Fund-Local Government for post-retirement benefits for the years ended December 31, 2016 (Unaudited), 2015 and 2014 were \$551,844, \$503,126 and \$497,137 respectively, which equaled the required contributions for each year (or were not available). In addition, the Borough's reimbursements to eligible retired employees for Medicare Part B insurance coverage for the years ended December 31, 2016 (Unaudited), 2015 and 2014 were \$18,053, \$16,225 and \$14,666 respectively.

NOTE 15 RISK MANAGEMENT

The Borough is exposed to various risks of loss related to general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; termination of employees and natural disasters. The Borough has obtained commercial insurance coverage to guard against these events to minimize the exposure to the Borough should they occur.

The Borough of Little Ferry is a member of the South Bergen Municipal Joint Insurance Fund (SBJIF) and Municipal Excess Liability Joint Insurance Fund (MEL). The joint insurance funds are both an insured and self-administered group of municipalities established for the purpose of insuring against property damage, general liability, motor vehicles and equipment liability and worker's compensation. The Funds are risk-sharing public entity pools. The BJIF, SBJIF and MEL coverage amounts are on file with the Borough.

The relationship between the Borough and respective insurance funds is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Borough is contractually obligated to make all annual and supplementary contributions to the insurance funds, to report claims on a timely basis, to cooperate with the management of the funds, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the funds. Members have a contractual obligation to fund any deficit of the funds attributable to a membership year during which the municipality was a member.

The funds provide its members with risk management services, including the defense of and settlement of claims, and established reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the funds can be obtained by contacting the respective fund's Treasurer.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage in any of the prior three years.

The Borough has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the Borough is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The Borough is billed quarterly for amounts due to the State. The following is a summary of Borough contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the Borough's unemployment compensation trust fund for the current and previous two years:

Year Ended December 31	Borough Contributions		Employee Contributions		Amount <u>Reimbursed</u>		Ending <u>Balance</u>	
2016 (Unaudited)			\$	6,470	\$	21,394	\$	69,555
2015				6,226		15,455		84,479
2014	\$	50,000		6,462		36,694		93,699

NOTE 16 CONTINGENT LIABILITIES

The Borough is a party defendant in some lawsuits, none of a kind unusual for a municipality of its size and scope of operation. In the opinion of the Borough's Attorney, the potential claims against the Borough not covered by insurance policies would not materially affect the financial condition of the Borough.

Pending Tax Appeals - Various tax appeal cases were pending in the New Jersey Tax Court at December 31, 2015 and 2014. Amounts claimed have not yet been determined. The Borough is vigorously defending its assessments in each case. Under the accounting principles prescribed by the Division of Local Government Services, Department of community Affairs, State of New Jersey, the Borough does not recognize a liability, if any, until these cases have been adjudicated. The Borough expects such amounts, if any, could be material. As of December 31, 2016 (Unaudited), 2015 and 2014, the Borough reserved \$252,440, \$199,919 and \$300,000, respectively in the Current Fund for tax appeals pending in the New Jersey Tax Court. Funding of any ultimate liability would be provided for in succeeding years' budget or from fund balance.

<u>Federal and State Awards</u> - The Borough participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Borough may be required to reimburse the grantor government. As of December 31, 2016 (Unaudited), 2015 and 2014, significant amounts of grant expenditure have not been audited by the various grantor agencies but the Borough believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on the overall financial position of the Borough.

NOTE 17 FEDERAL ARBITRAGE REGULATIONS

The Borough is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At December 31, 2016 (Unaudited), 2015 and 2014, the Borough has not estimated its estimated arbitrage earnings due to the IRS, if any.

NOTE 18 LENGTH OF SERVICE AWARD PROGRAM (LOSAP)-UNAUDITED

The Borough of Little Ferry Length of Service Award Program (the Plan) was created by a Borough ordinance adopted on August 8, 2000 pursuant to 457 (e)(11)(13) of the Internal Service Code of 1986, as amended, except for provisions added by reason of the Length of Service Award Program as enacted into federal law in 1997. The voters of the Borough of Little Ferry approved the adoption of the Plan at the general election held on November 7, 2000.

The first year of eligibility for entrance into the Plan was calendar year 2001. The tax deferred income benefits for emergency services volunteers, consisting of the Volunteer Fire Department and the First Aid Organization, come from contributions made solely by the Borough on behalf of those volunteers who meet the criteria of a plan created by the governing body.

NOTE 18 LENGTH OF SERVICE AWARD PROGRAM (LOSAP)-UNAUDITED (Continued)

If an active member meets the year of active service requirement, a LOSAP must provide a benefit between the minimum contribution of \$100 and a maximum contribution of \$1,150 per year. While the maximum amount is established by statute, it is subject to periodic increases that are related to the consumer price index (N.J.S.A. 40A:14-185(f). The Division of Local Government Services issues the permitted maximum increase annually.

The Borough of Little Ferry has contributed \$1,361 for 2015 and 2014, respectively, for each eligible volunteer fire department member into the Plan. The total Borough contributions were \$103,500, \$89,819 and \$74,850 for 2016 (Unaudited), 2015 and 2014, respectively.

In accordance with the amendments to Section 457 of the Internal Revenue Code and the State Deferred Revenue Regulations, the Borough has placed the amounts deferred, including earnings, in a trust for the exclusive benefit of the plan participants and their beneficiaries.

Lincoln Financial Group is the administrator of the plan. The Borough's practical involvement in administering the plan is essentially limited to verifying the eligibility of each participant and remitting the funds to the plan administrator.

The LOSAP is presented in the Borough of Little Ferry's financial statements as a Trust Fund. In accordance with NJAC 5:30-14.26 all amounts awarded under the plan remain the assets of the Borough. Plan Funds are subject to the claims of the Borough's general creditors until distributed to vested plan participants.

Vesting and Benefits

A volunteer is eligible to receive a distribution of funds upon completing 5 (five) cumulative years as an active member of the volunteer organization. Certain restrictions and tax implications may result in the event of a withdrawal of funds from the Plan.

If a volunteer member does not vest and terminates their association with the emergency service organization, the funds are returned to the sponsoring agency's surplus.

Reporting Requirements

The New Jersey Administrative Code NJAC 5:30-14.49 requires that the Borough perform a separate review report of the plan in accordance with the American Institute of Certified Public Accountants (AICPA) Statements on Standards for Accounting and Auditing Review Services. Since a review does not constitute an audit, the financial statements pertaining to the Plan are presented as unaudited in this report as part of the Borough's Trust Fund.

NOTE 19 SUBSEQUENT EVENTS

Debt Authorized

On March 21, 2017 the Borough adopted a bond ordinance authorizing the issuance \$858,325 in bonds or bond anticipation notes to fund various road improvements. As of the date of this report the Borough has not issued nor awarded the sale of said bonds or notes.

APPENDIX C

Forms of Approving Legal Opinions of Bond Counsel



, 2017

Borough Council of the Borough of Little Ferry, in the County of Bergen, New Jersey

Dear Council Members:

We have acted as bond counsel to the Borough of Little Ferry, in the County of Bergen, New Jersey (the "Borough") in connection with the issuance by the Borough of \$3,727,000 General Improvement Bonds, Series 2017 (the "Bonds"). In order to render the opinions herein, we have examined laws, documents and records of proceedings, or copies thereof, certified or otherwise identified to us, as we have deemed necessary.

The Bonds are issued pursuant to the Local Bond Law of the State of New Jersey, a resolution of the Borough duly adopted March 21, 2017 pursuant to N.J.S.A. 40A:2-26(f), in all respects duly approved, and the various bond ordinances referred to therein, each in all respects duly approved and published as required by law.

In our opinion, except insofar as the enforcement thereof may be limited by any applicable bankruptcy, moratorium or similar laws or application by a court of competent jurisdiction of legal or equitable principles relating to the enforcement of creditors' rights, the Bonds are valid and legally binding general obligations of the Borough, and the Borough has the power and is obligated to levy *ad valorem* taxes upon all the taxable real property within the Borough for the payment of the Bonds and the interest thereon without limitation as to rate or amount.

On the date hereof, the Borough has covenanted in its Arbitrage and Tax Certificate (the "Certificate") to comply with certain continuing requirements that must be satisfied subsequent to the issuance of the Bonds in order to preserve the tax-exempt status of the Bonds pursuant to Section 103(a) of the Internal Revenue Code of 1986, as amended (the "Code"). Pursuant to Section 103(a) of the Code, failure to comply with these requirements could cause interest on the Bonds to be included in gross income for federal income tax purposes retroactive to the date of issuance of the Bonds. In the event that the Borough continuously complies with its covenants and in reliance on representations, certifications of fact and statements of reasonable expectations made by the Borough in the Certificate, it is our opinion that, pursuant to Section 103(a) of the Code, interest on the Bonds is not included in gross income for federal income tax purposes and is not an item of tax preference for purposes of calculating the federal alternative minimum tax imposed on individuals and corporations. It is also our opinion that interest on the Bonds held by a corporate taxpayer is included in "adjusted current earnings" in calculating alternative minimum taxable income for purposes of the federal alternative minimum tax imposed on corporations. We express no opinion regarding other federal tax consequences arising with respect to the Bonds. Further, in our opinion, interest on the Bonds and any gain on the sale thereof are not included in gross income under the New Jersey Gross Income Tax Act. These opinions are based on existing statutes, regulations, administrative pronouncements and judicial decisions.

This opinion is issued as of the date hereof. We assume no obligation to update, revise or supplement this opinion to reflect any facts or circumstances that may come to our attention or any changes in law or interpretations thereof that may occur after the date of this opinion or for any reason whatsoever.

Very truly yours,



Borough Council of the Borough of Little Ferry, in the County of Bergen, New Jersey

Dear Council Members:

We have acted as bond counsel to the Borough of Little Ferry, in the County of Bergen, New Jersey (the "Borough") in connection with the issuance by the Borough of \$4,347,097 Notes, Series 2017, consisting of a \$4,285,097 Bond Anticipation Note (the "Bond Anticipation Note") and a \$62,000 Special Emergency Note (the "Special Emergency Note" and, together with the Bond Anticipation Note, the "Notes") dated the date hereof. In order to render the opinions herein, we have examined laws, documents and records of proceedings, or copies thereof, certified or otherwise identified to our satisfaction, and have undertaken such research and analyses as we have deemed necessary.

The Bond Anticipation Note is issued pursuant to the Local Bond Law of the State of New Jersey and the bond ordinances of the Borough listed in the Certificate of Determination and Award dated the date hereof, each in all respects duly approved and published as required by law. The Bond Anticipation Note is a temporary obligation issued in anticipation of the issuance of bonds.

The Special Emergency Note is issued pursuant to the Local Budget Law of the State of New Jersey and by virtue of the ordinances of the Borough listed in the Certificate of Determination and Award dated the date hereof, each in all respects duly approved and published as required by law and the resolutions of the Borough listed in the Certificate of Determination and Award dated the date hereof, each in all respects duly approved. The Special Emergency Note is issued pursuant to N.J.S.A. 40A:4-55.

In our opinion, except insofar as the enforcement thereof may be limited by any applicable bankruptcy, moratorium or similar laws or application by a court of competent jurisdiction of legal or equitable principles relating to the enforcement of creditors' rights, the Bond Anticipation Note is a valid and legally binding obligation of the Borough, payable in the first instance from the proceeds of the sale of the bonds in anticipation of which the Bond Anticipation Note is issued, but, if not so paid, payable ultimately from *ad valorem* taxes that may be levied upon all the taxable real property within the Borough without limitation as to rate or amount.

In our opinion, except insofar as the enforcement thereof may be limited by any applicable bankruptcy, moratorium or similar laws or application by a court of competent jurisdiction of legal or equitable principles relating to the enforcement of creditors' rights, the Special Emergency Note is a valid and legally binding obligation of the Borough, and the Borough has the power and is obligated to levy *ad valorem* taxes upon all the taxable real property with the Borough for payment of the Special Emergency Note and the interest thereon without limitation as to rate or amount.

On the date hereof, the Borough has covenanted in its Arbitrage and Tax Certificate (the "Certificate") to comply with certain continuing requirements that must be satisfied subsequent to the issuance of the Notes in order to preserve the tax-exempt status of the Notes pursuant to Section 103(a) of the Internal Revenue Code of 1986, as amended (the "Code"). Pursuant to Section 103(a) of the Code, failure to comply with these requirements could cause interest on the Notes to be included in gross income for federal income tax purposes retroactive to the date of issuance of the Notes. In the event that the Borough continuously complies with its covenants and in reliance on representations, certifications of fact and statements of reasonable expectations made by the Borough in the Certificate, it is our opinion that, pursuant to Section 103(a) of the Code, interest on the Notes is not included in gross income for federal income tax purposes and is not an item of tax preference for purposes of calculating the federal alternative minimum tax imposed on individuals and corporations. It is also our opinion that interest on the Notes held by a corporate taxpayer is included in "adjusted current earnings" in calculating alternative minimum taxable income for purposes of the federal alternative minimum tax imposed on corporations. We express no opinion regarding other federal tax consequences arising with respect to the Notes. Further, in our opinion, interest on the Notes and any gain on the sale thereof are not included in gross income under the New Jersey Gross Income Tax Act. These opinions are based on existing statutes, regulations, administrative pronouncements and judicial decisions.

This opinion is issued as of the date hereof. We assume no obligation to update, revise or supplement this opinion to reflect any facts or circumstances that may come to our attention or any changes in law or interpretations thereof that may occur after the date of this opinion or for any reason whatsoever.

Very truly yours,