

JERSEY CITY MEDICAL CENTER

**Consolidated Financial Statements
For The Six Month Period Ended June 30, 2010
(Internal)**

Draft

**Jersey City Medical Center
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Jersey City Medical Center
Statistical Operating Results Summary
Month to Date

Key Operating Statistics - Hospital Only	Actual	Budget	Variance	Variance %	Last Year	Variance	Variance %
Admissions	1,527	1,633	(106)	-6%	1,471	56	4%
Admissions Per Day	51	54	(4)	-6%	49	2	4%
Adjusted Admissions	2,232	2,174	58	3%	2,010	222	11%
Adjusted Admissions Per Day	74	72	2	3%	67	7	11%
Patient Days (Census)	6,724	7,595	(871)	-11%	7,047	(323)	-5%
Average Daily Census	224	253	(29)	-11%	235	(11)	-5%
Observation Cases	295	96	199	207%	113	182	161%
Deliveries	131	158	(27)	-17%	122	9	7%
Average Length of Stay (Census days)	4.4	4.7	0.2	5%	4.8	0.4	8%
Inpatient Discharges	1,513	1,641	(128)	-8%	1,485	28	2%
Inpatient Discharges Per Day	50	55	(4)	-8%	50	1	2%
Inpatient Surgeries	276	316	(40)	-13%	259	17	7%
Outpatient Surgeries	243	197	46	23%	182	61	34%
Outpatient Registrations	14,281	13,552	729	5%	13,278	1,003	8%
Gross Emergency Room Visits	7,014	6,356	658	10%	7,306	(292)	-4%
ER Admissions	1,026	991	35	4%	1,011	15	1%
Net Emergency Room Visits	5,988	5,365	623	12%	6,295	(307)	-5%
Net Emergency Room Visits Per Day	200	179	21	12%	210	(10)	-5%
Direct Admissions Percentage	67.2%	60.7%	6.5%	11%	68.7%	-1.54%	-2%
Paid Full-Time Equivalent ("FTE's")	1,809	1,859	50	3%	1,746	(63)	-4%
FTE's/Adjusted Occupied Bed Direct	5.5	5.5	0.0	0%	5.4	(0.1)	-2%
FTE's/Per Adjusted Admission	0.81	0.86	0.04	5%	0.87	0.06	7%
Case Mix Index (all cases)	1.10	1.12	(0.03)	-2%	1.12	(0.03)	-2%
Total Net Patient Revenue/Adjusted Admission	8,001	8,292	(291)	-4%	8,036	(35)	0%
Salaries and Benefits as a % of Net Patient Revenue	57.71%	56.52%	-1%	-2%	55.99%	-2%	-3%
Salaries and Benefits / Adjusted Admission	5,602	5,883	281	5%	5,831	229	4%
Supplies/Adjusted Admission	3,845	3,971	126	3%	3,959	114	3%
Total Expenses/Adjusted Admission	10,847	11,294	447	4%	11,241	394	4%

Jersey City Medical Center
Statistical Operating Results Summary
Year to Date

Key Operating Statistics - Hospital Only	Actual	Budget	Variance	Variance %	Last Year	Variance	Variance %
Admissions	9,022	9,464	(442)	-5%	8,787	235	3%
Admissions Per Day	50	52	(2)	-5%	49	1	3%
Adjusted Admissions	12,714	12,602	112	1%	11,576	1,138	10%
Adjusted Admissions Per Day	70	70	1	1%	64	6	10%
Patient Days (Census)	41,433	45,260	(3,827)	-8%	42,838	(1,405)	-3%
Average Daily Census	229	250	(21)	-8%	237	(8)	-3%
Observation Cases	1,382	582	800	137%	584	798	137%
Deliveries	807	887	(80)	-9%	755	52	7%
Average Length of Stay (Census days)	4.6	4.8	0.2	4%	4.9	0.3	6%
Inpatient Discharges	8,967	9,460	(493)	-5%	8,738	229	3%
Inpatient Discharges Per Day	50	52	(3)	-5%	48	1	3%
Inpatient Surgeries	1,457	1,552	(95)	-6%	1,379	78	6%
Outpatient Surgeries	1,330	1,179	151	13%	1,026	304	30%
Outpatient Registrations	82,328	85,902	(3,574)	-4%	78,887	3,441	4%
Gross Emergency Room Visits	39,552	38,345	1,207	3%	38,545	1,007	3%
ER Admissions	6,007	5,979	28	0%	5,978	29	0%
Net Emergency Room Visits	33,545	32,367	1,178	4%	32,567	978	3%
Net Emergency Room Visits Per Day	185	179	7	4%	180	5	3%
Direct Admissions Percentage	66.6%	63.2%	3.4%	5%	68.0%	-1.45%	-2%
Paid Full-Time Equivalents ("FTE's")	1,782	1,847	65	4%	1,739	(43)	-2%
FTE's/Adjusted Occupied Bed Direct	5.5	5.6	0.1	2%	5.6	0.1	2%
FTE's/Per Adjusted Admission	0.14	0.15	0.01	4%	0.15	0.01	7%
Case Mix Index (all cases)	1.11	1.10	0.01	1%	1.10	0.01	1%
Total Net Patient Revenue/Adjusted Admission	8,008	8,163	(155)	-2%	7,932	76	1%
Salaries and Benefits as a % of Net Patient Revenue	58.01%	58.94%	1%	2%	59.34%	1%	2%
Salaries and Benefits / Adjusted Admission	5,810	6,101	291	5%	6,177	367	6%
Supplies/Adjusted Admission	4,056	4,037	(19)	0%	4,092	36	1%
Total Expenses/Adjusted Admission	11,322	11,631	309	3%	11,863	541	5%

**Jersey City Medical Center
Financial Indicators**

	<u>6/30/2010</u>		<u>3/31/2010</u>		<u>12/31/2009</u>	<u>9/30/2009</u>		
	Fitch	BBB-	S&P	BBB-				
	A		A					
LIQUIDITY:								
Days cash on hand*	183.0	91.2	176.7	113.5	31.4	28.4	31.3	27.3
Days in accounts receivable	47.8	48.5	49.0	53.5	35.9	38.3	44.3	43.7
Days in current liabilities	64.7	58.9	NA	NA	113.8	102.4	99.0	111.0
CAPITAL STRUCTURE:								
Debt to capitalization	41.2%	58.4%	33.2%	44.4%	105.4%	106.1%	106.4%	93.6%
Average age of plant	9.7	10.4	9.8	10.4	7.7	7.4	6.6	6.4
PROFITABILITY:								
Operating margin					1,593	459	7,106	10,593
Operating margin percentage	2.8%	-0.8%	2.0%	0.5%	1.1%	0.6%	2.5%	4.9%
Operating EBITDA					11,961	5,633	29,185	27,417
Operating EBITDA percentage	9.5%	4.9%	11.4%	9.1%	8.2%	7.9%	10.3%	12.7%
DEBT COVENANTS:								
Maximum annual debt service					15,940	15,940	15,940	15,940
Cushion ratio	14.7	5.7	15.3	7.1	1.1	1.0	1.0	1.0
Debt service coverage	3.5	2.1	3.6	2.3	1.5	1.4	1.8	2.3

* Note: Cash balance includes \$2,535k received from Medicare which is expected to be recovered.

Liberty HealthCare System, Inc.
Consolidated Statements of Operations - Jersey City Medical Center
For The Six Month Period Ended June 30, 2010
Draft

	Current Month					Year to Date				
	Actual	Budget	Better (Worse) Than Budget	Last Year	Better (Worse) Than Last Year	Actual	Budget	Better (Worse) Than Budget	Last Year	Better (Worse) Than Last Year
Revenue:										
Net patient service revenue	\$ 17,862,092	\$ 18,027,853	\$ (165,761)	\$ 16,155,811	\$ 1,706,281	\$ 101,811,754	\$ 102,864,549	\$ (1,052,795)	\$ 91,816,177	\$ 9,995,577
Other revenue	1,971,326	1,751,397	219,929	1,698,952	272,374	11,194,418	10,508,382	686,036	10,421,932	772,486
Total revenue	<u>19,833,418</u>	<u>19,779,250</u>	<u>54,168</u>	<u>17,854,763</u>	<u>1,978,655</u>	<u>113,006,172</u>	<u>113,372,931</u>	<u>(366,759)</u>	<u>102,238,109</u>	<u>10,768,063</u>
Expenses:										
Salaries and wages	10,074,103	10,395,671	321,568	9,467,323	(606,780)	60,583,871	62,495,774	1,911,903	58,357,230	(2,226,641)
Fringe benefits	2,431,146	2,394,030	(37,116)	2,254,279	(176,867)	13,288,113	14,391,143	1,103,030	13,150,831	(137,282)
Physician fees	1,394,957	1,375,412	(19,545)	1,187,186	(207,771)	8,148,652	8,252,472	103,820	6,930,256	(1,218,396)
Fees - other	3,464,596	3,644,472	179,876	3,316,409	(148,187)	22,041,891	21,703,652	(338,239)	20,636,403	(1,405,488)
Supplies	3,383,176	2,887,542	(495,634)	2,917,232	(465,944)	18,725,463	17,320,394	(1,405,069)	16,265,716	(2,459,747)
Insurance	585,562	602,706	17,144	778,409	192,847	3,582,921	3,616,236	33,315	4,673,335	1,090,414
Repairs & Maintenance	314,429	340,857	26,428	351,719	37,290	2,352,606	2,022,357	(330,249)	1,855,011	(497,595)
Lease & Rentals	426,173	739,059	312,886	295,463	(130,710)	2,604,898	3,741,889	1,136,991	2,103,838	(501,060)
Utilities	343,361	267,888	(75,473)	235,406	(107,955)	1,834,258	1,601,078	(233,180)	1,442,970	(391,288)
Assessments	73,434	78,929	5,495	91,835	18,401	440,604	473,574	32,970	439,561	(1,043)
Other Supplies	112,552	94,304	(18,248)	56,780	(55,772)	552,339	528,275	(24,064)	343,364	(208,975)
Expense Transfers - Affiliates	(120,318)	(23,162)	97,156	(84,537)	35,781	(573,337)	(138,972)	434,365	(395,087)	178,250
Depreciation	795,096	783,075	(12,021)	774,640	(20,456)	4,710,138	4,698,450	(11,688)	5,638,323	928,185
Interest	935,656	971,706	36,050	955,733	20,077	5,658,213	5,862,429	204,216	5,881,288	223,075
Total expenses	<u>24,213,923</u>	<u>24,552,489</u>	<u>338,566</u>	<u>22,597,877</u>	<u>(1,616,046)</u>	<u>143,950,630</u>	<u>146,568,751</u>	<u>2,618,121</u>	<u>137,323,039</u>	<u>(6,627,591)</u>
(Deficiency) Excess of revenue over expenses before disproportionate share funding and healthcare stabilization fund	<u>(4,380,505)</u>	<u>(4,773,239)</u>	<u>392,734</u>	<u>(4,743,114)</u>	<u>362,609</u>	<u>(30,944,458)</u>	<u>(33,195,820)</u>	<u>2,251,362</u>	<u>(35,084,930)</u>	<u>4,140,472</u>
Disproportionate share funding										
Charity care subsidy	3,059,438	3,826,839	(767,401)	3,928,553	(869,115)	21,047,613	22,961,034	(1,913,421)	23,571,318	(2,523,705)
Hospital relief	648,522	672,228	(23,706)	751,801	(103,279)	3,891,132	4,033,368	(142,236)	4,510,806	(619,674)
Mental health hospital relief	99,740	99,740	-	99,740	-	598,440	598,440	-	598,440	-
Healthcare stabilization fund	<u>1,166,666</u>	<u>1,166,666</u>	<u>-</u>	<u>3,142,857</u>	<u>(1,976,191)</u>	<u>7,000,000</u>	<u>7,000,000</u>	<u>-</u>	<u>18,857,142</u>	<u>(11,857,142)</u>
Excess/(Deficiency) of revenue over expenses	<u>\$ 593,861</u>	<u>\$ 992,234</u>	<u>\$ (398,373)</u>	<u>\$ 3,179,837</u>	<u>\$ (2,585,976)</u>	<u>\$ 1,592,727</u>	<u>\$ 1,397,022</u>	<u>\$ 195,705</u>	<u>\$ 12,452,776</u>	<u>\$ (10,860,049)</u>
Discontinued operations	-	-	-	-	-	-	-	-	-	-
Net gain/(loss)	<u>\$ 593,861</u>	<u>\$ 992,234</u>	<u>\$ (398,373)</u>	<u>\$ 3,179,837</u>	<u>\$ (2,585,976)</u>	<u>\$ 1,592,727</u>	<u>\$ 1,397,022</u>	<u>\$ 195,705</u>	<u>\$ 12,452,776</u>	<u>\$ (10,860,049)</u>
Operating margin	<u>2.39%</u>	<u>3.88%</u>	<u>-1.49%</u>	<u>12.34%</u>	<u>-9.94%</u>	<u>1.09%</u>	<u>0.94%</u>	<u>0.15%</u>	<u>8.31%</u>	<u>-7.22%</u>
Operating EBITDA	<u>\$ 2,324,613</u>	<u>\$ 2,747,015</u>	<u>\$ (422,402)</u>	<u>\$ 4,910,210</u>	<u>\$ (2,585,597)</u>	<u>\$ 11,961,078</u>	<u>\$ 11,957,901</u>	<u>\$ 3,177</u>	<u>\$ 23,972,387</u>	<u>\$ (12,011,309)</u>

Liberty Healthcare System, Inc.
Consolidated Balance Sheets

(000's Omitted)

	Draft	
	Jersey City Medical Center	
Assets	June 30,	Unaudited
	2010	December 31,
	2009	2009
Current Assets:		
Cash	\$ 18,108	\$ 16,730
Assets whose use is limited	6,016	6,016
Patient accounts receivable, net	20,208	22,621
Note receivable, affiliates		
Supplies and prepaid expenses	1,461	1,511
Other current assets	<u>3,184</u>	<u>3,346</u>
Total Current Assets	<u>48,977</u>	<u>50,224</u>
Due from affiliates	26,583	16,218
Plant, property & equipment, net of accumulated depreciation	168,015	170,405
Investment in Joint Venture		
Property held for investment		
Pledges receivable		
Assets whose use is limited:		
Investment in Liberty HealthCare System Foundation	<u>3,232</u>	<u>3,232</u>
Total Assets	<u>\$ 246,807</u>	<u>\$ 240,079</u>
 Liabilities and net assets (liabilities)		
Current Liabilities:		
Current portion of long-term debt	\$ 4,505	\$ 4,629
Accounts payable and accrued expenses	31,475	24,115
Accrued restructuring expenses	-	-
Deferred grant revenue	-	-
Health insurance claims	1,567	1,567
Total Current Liabilities	<u>37,547</u>	<u>30,311</u>
Due to affiliates		
Estimated third party retroactive rate adjustments	16,569	17,490
Advances from government agencies	2,411	2,411
Pension cost	19,044	19,032
Malpractice claims payable	2,353	2,209
Postretirement benefits	18,920	18,092
Long-term debt	<u>158,006</u>	<u>160,169</u>
Total Liabilities	<u>254,850</u>	<u>249,714</u>
Net Assets:		
Unrestricted	(8,445)	(10,037)
Temporarily Restricted	<u>402</u>	<u>402</u>
Total Liabilities and Net Assets	<u>\$ 246,807</u>	<u>\$ 240,079</u>

Note: Jersey City Medical Center cash balance includes \$2,535k received from Medicare which is expected to be recovered.

**Liberty HealthCare System
Long Term Debt Summary**

As Of: June 30, 2010

<u>Description</u>	<u>Lender</u>	<u>Original Borrowing</u>	<u>Inception Date</u>	<u>Current Interest Rate</u>	<u>Monthly Payment</u>	<u>Balance</u>
<u>Jersey City Medical Center</u>						
2001 HUD Insured Mortgage Loan	NJHCFFA	\$ 172,457,000	9/26/2001	6.45%	\$ 1,225,000	\$ 149,740,705
2003 HUD Insured Mortgage Loan	NJHCFFA	\$ 14,775,000	12/17/2003	5.40%	\$ 92,500	12,770,581
						\$ 162,511,286

Liberty HealthCare System, Inc.
Consolidated Statement of Cash Flows

(000's Omitted)

Draft	Jersey City Medical Center	Jersey City Medical Center
	June 30,	December 31,
	2010	2009
Cash flows from operating activities		
Increase/(Decrease) in net assets	\$ 1,592	\$ 7,106
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Depreciation and amortization	4,710	10,270
Changes in operating assets and liabilities:		
Patient accounts receivable	2,413	1,772
Pledges accounts receivable	-	-
Supplies, prepaid expenses, and other current assets	50	(3,179)
Other receivables	162	1,929
Accounts payable and accrued expenses	7,360	(190)
Due to/from affiliates	(10,365)	(6,244)
Estimated third party retroactive rate adjustments	(921)	(2,659)
Deferred third party revenue	-	-
Pension, postretirement, health insurance, and malpractice liabilities	983	1,036
Malpractice claims payable	-	-
Net cash provided by operating activities	<u>5,984</u>	<u>9,841</u>
Cash flows from investing activities		
Purchases of property, plant and equipment, net	(2,320)	924
Investment in Joint Venture	-	-
Transfers from Liberty Health Foundation	-	-
Net cash (used in) provided by investing activities	<u>(2,320)</u>	<u>924</u>
Cash flows from financing activities		
Repayment of long-term debt	(2,287)	(4,363)
Net cash used in financing activities	<u>(2,287)</u>	<u>(4,363)</u>
Net increase (decrease) in cash and cash equivalents	1,377	6,402
Cash and cash equivalents, beginning of period	16,731	10,328
Cash and cash equivalents, end of period	<u>\$ 18,108</u>	<u>\$ 16,730</u>
Supplemental disclosure of cash flow information		
Cash paid during the year for interest	<u>\$ 5,658</u>	<u>\$ 11,809</u>
Capital lease obligations incurred	<u>\$ -</u>	<u>\$ -</u>

Note: Jersey City Medical Center cash balance includes \$2,535k received from Medicare which is expected to be recovered.

Jersey City Medical Center
Key Operating Statistics

	CURRENT MONTH								YEAR TO DATE							
	Actual	Percent of Total	Budget	Percent of Total	Variance	Percent of Total	Last Year	Percent of Total	Actual	Percent of Total	Budget	Percent of Total	Variance	Percent of Total	Last Year	Percent of Total
Admissions																
Medical/Surgical	1,056	69.2%	1,134	69.4%	(78)	-6.9%	1,011	68.7%	6,247	69.2%	6,543	69.1%	(296)	-4.5%	6,076	69.1%
Pediatrics	52	3.4%	37	2.3%	15	40.5%	34	2.3%	244	2.7%	223	2.4%	21	9.4%	226	2.6%
Ob/Gyn.	159	10.4%	192	11.8%	(33)	-17.2%	171	11.6%	962	10.7%	1,070	11.3%	(108)	-10.1%	989	11.3%
Open Heart/Thoracic	9	0.6%	16	1.0%	(7)	-43.8%	16	1.1%	76	0.8%	98	1.0%	(22)	-22.4%	71	0.8%
Newborn	132	8.6%	142	8.7%	(10)	-7.0%	126	8.6%	810	9.0%	857	9.1%	(47)	-5.5%	781	8.9%
Psychiatry	119	7.8%	112	6.9%	7	6.3%	113	7.7%	683	7.6%	673	7.1%	10	1.5%	644	7.3%
Total	1,527	100.0%	1,633	100.0%	(106)	-6.5%	1,471	100.0%	9,022	100.0%	9,464	100.0%	(442)	-4.7%	8,787	100.0%
Patient Days																
Medical/Surgical	4,548	67.6%	4,993	65.7%	(445)	-8.9%	4,650	66.0%	27,316	65.9%	29,479	65.1%	(2,163)	-7.3%	28,763	67.1%
Pediatrics	106	1.6%	121	1.6%	(15)	-12.4%	151	2.1%	671	1.6%	757	1.7%	(86)	-11.4%	838	2.0%
Ob/Gyn.	385	5.7%	487	6.4%	(102)	-20.9%	417	5.9%	2,557	6.2%	2,810	6.2%	(253)	-9.0%	2,520	5.9%
Open Heart/Thoracic	81	1.2%	123	1.6%	(42)	-34.1%	123	1.7%	689	1.7%	740	1.6%	(51)	-6.9%	444	1.0%
Newborn	697	10.4%	845	11.1%	(148)	-17.5%	628	8.9%	4,403	10.6%	5,189	11.5%	(786)	-15.1%	4,243	9.9%
Psychiatry	907	13.5%	1,026	13.5%	(119)	-11.6%	1,078	15.3%	5,797	14.0%	6,285	13.9%	(488)	-7.8%	6,030	14.1%
Total	6,724	100.0%	7,595	100.0%	(871)	-11.5%	7,047	100.0%	41,433	100.0%	45,260	100.0%	(3,827)	-8.5%	42,838	100.0%
Average Length of Stay																
Medical/Surgical	4.3		4.4		0.1		4.6		4.4		4.5		0.1		4.7	
Pediatrics	2.0		3.3		1.2		4.4		2.8		3.4		0.6		3.7	
Ob/Gyn.	2.4		2.5		0.1		2.4		2.7		2.6		(0.0)		2.5	
Open Heart/Thoracic	9.0		7.7		(1.3)		7.7		9.1		7.6		(1.5)		6.3	
Newborn	5.3		6.0		0.7		5.0		5.4		6.1		0.6		5.4	
Psychiatry	7.6		9.2		1.5		9.5		8.5		9.3		0.9		9.4	
Total	4.4		4.7		0.2		4.8		4.6		4.8		0.2		4.9	

Jersey City Medical Center
Key Operating Statistics

	CURRENT MONTH							YEAR TO DATE								
	Actual	Percent of Total	Budget	Percent of Total	Variance	Percent of Total	Last Year	Percent of Total	Actual	Percent of Total	Budget	Percent of Total	Variance	Percent of Total	Last Year	Percent of Total
Admissions																
Managed Care/Commercial/ Blue Cross/ Other	287	18.8%	350	21.4%	(63)	-18.0%	306	20.8%	1,934	21.4%	2,029	21.4%	(95)	-4.7%	1,858	21.1%
Medicare	443	29.0%	377	23.1%	66	17.5%	341	23.2%	2,187	24.2%	2,185	23.1%	2	0.1%	1,998	22.7%
Medicaid	159	10.4%	154	9.4%	5	3.2%	117	8.0%	930	10.3%	895	9.5%	35	3.9%	819	9.3%
Charity Care/Self Pay	364	23.8%	415	25.4%	(51)	-12.3%	423	28.8%	2,128	23.6%	2,406	25.4%	(278)	-11.6%	2,333	26.6%
Medicaid HMO	274	17.9%	337	20.6%	(63)	-18.7%	284	19.3%	1,843	20.4%	1,949	20.6%	(106)	-5.4%	1,779	20.2%
Total Admissions	1,527	100.0%	1,633	100.0%	(106)	-6.5%	1,471	100.0%	9,022	100.0%	9,464	100.0%	(442)	-4.7%	8,787	100.0%
Patient Days																
Managed Care/Commercial/ Blue Cross/ Other	952	14.2%	1,486	19.6%	(534)	-35.9%	1,422	20.2%	7,897	19.1%	8,856	19.6%	(959)	-10.8%	8,580	20.0%
Medicare	2,343	34.8%	2,099	27.6%	244	11.6%	2,129	30.2%	12,019	29.0%	12,506	27.6%	(487)	-3.9%	13,182	30.8%
Medicaid	840	12.5%	1,016	13.4%	(176)	-17.3%	758	10.8%	5,192	12.5%	6,054	13.4%	(862)	-14.2%	4,815	11.2%
Charity Care/Self Pay	1,548	23.0%	1,815	23.9%	(267)	-14.7%	1,642	23.3%	9,611	23.2%	10,815	23.9%	(1,204)	-11.1%	9,672	22.6%
Medicaid HMO	1,041	15.5%	1,179	15.5%	(138)	-11.7%	1,096	15.6%	6,714	16.2%	7,029	15.5%	(315)	-4.5%	6,589	15.4%
Total Inpatient	6,724	100.0%	7,595	100.0%	(871)	-11.5%	7,047	100.0%	41,433	100.0%	45,260	100.0%	(3,827)	-8.5%	42,838	100.0%
Average Length of Stay																
Managed Care/Commercial/ Blue Cross/ Other	3.3		4.2		0.9		4.6		4.1		4.4		0.3		4.6	
Medicare	5.3		5.6		0.3		6.2		5.5		5.7		0.2		6.6	
Medicaid	5.3		6.6		1.3		6.5		5.6		6.8		1.2		5.9	
Charity Care/Self Pay	4.3		4.4		0.1		3.9		4.5		4.5		(0.0)		4.1	
Medicaid HMO	3.8		3.5		(0.3)		3.9		3.6		3.6		(0.0)		3.7	
Total Inpatient	4.4		4.7		0.2		4.8		4.6		4.8		0.2		4.9	
Average Daily Census	224		253		(29)		235		229		250		(21)		237	
Case Mix Index																
Medicare	1.2464		1.3250				1.3250		1.3764		1.3499				1.3499	
Non-Medicare	1.0515		1.0677				1.0677		1.0341		1.0228				1.0228	
All Patients	1.0973		1.1248				1.1248		1.1097		1.0971				1.0971	
Emergency Visits	7,014		6,356		658		7,306		39,552		38,345		1,207		38,545	
Total Surgeries																
Inpatient	276	53.2%	316	61.6%	(40)	-666.7%	259	58.7%	1,457	52.3%	1,552	56.8%	(95)	-169.6%	1,379	57.3%
Outpatient	243	46.8%	197	38.4%	46	766.7%	182	41.3%	1,330	47.7%	1,179	43.2%	151	269.6%	1,026	42.7%
Total	519	100.00%	513	100.00%	6	100.00%	441	100.00%	2,787	100.00%	2,731	100.00%	56	100.00%	2,405	100.00%
Outpatient Registrations																
Clinic	3,593	25.16%	3,626	26.8%	(33)		3,626	27.3%	21,394	26.0%	24,967	29.1%	(3,573)		24,967	31.6%
Other Hospital	9,705	67.96%	8,694	64.2%	1,011		8,420	63.4%	55,038	66.9%	54,108	63.0%	930		47,093	59.7%
Faculty Practice	983	6.9%	1,232	9.1%	(249)		1,232	9.3%	5,896	7.2%	6,827	7.9%	(931)		6,827	8.7%
Total	14,281	100.00%	13,552	100.00%	729		13,278	100.00%	82,328	100.00%	85,902	100.00%	(3,574)		78,887	100.00%
Full-Time Equivalents ("FTE's")																
LHCM FTE allocation	1,809		1,859		50		1,746		1,782		1,847		65		1,739	
Total	314		325		11		316		311		325		14		318	
FTE's/Adjusted Occupied Bed	5.5		5.5		0.0		5.4		5.5		5.6		0.1		5.6	